

The following Management's Discussion and Analysis ("MD&A") is prepared as at December 17 2024 in accordance with National Instrument 51-102F1, and should be read together with the condensed interim consolidated financial statements for the three months ended October 31, 2024 and the audited consolidated financial statements for the year ended July 31, 2024 and related notes, which are prepared in accordance with IFRS Accounting Standards ("IFRS") as issued by the International Accounting Standards Board. Tuga Innovations, Inc.'s (the "Company") fiscal year end is July 31. Additional information regarding the Company will be available through the SEDAR+ website at www.sedarplus.com.

Certain information included in this MD&A may constitute forward-looking statements. Statements in this report that are not historical facts are forward-looking statements involving known and unknown risks and uncertainties, which could cause actual results to vary considerably from these statements.

Forward-looking statements are statements about the future and are inherently uncertain, and actual achievements of the Company may differ materially from those reflected in forward-looking statements due to a variety of risks, uncertainties and other factors. The Company's forward-looking statements are based on the beliefs, expectations and opinions of management on the date the statements are made, and the Company does not assume any obligation to update forward-looking statements if circumstances or management's beliefs, expectations or opinions should change except as required by law. For the reasons set forth above, investors should not place undue reliance on forward-looking statements.

It is the Company's policies that all forward-looking statements are based on the Company's beliefs and assumptions which are based on information available at the time these assumptions are made. The forward-looking statements contained herein are as of the date of the MD&A, and are subject to change after this date, and the Company assumes no obligation to publicly update or revise the statements to reflect new events or circumstances, except as may be required pursuant to applicable laws. Although management believes that the expectations represented by such forward-looking information or statements are reasonable, there is significant risk that the forward-looking information or statements may not be achieved, and the underlying assumptions thereto will not prove to be accurate.

Actual results or events could differ materially from the plans, intentions and expectations expressed or implied in any forward-looking information or statements, including the underlying assumptions thereto, as a result of numerous risks, uncertainties and other factors such as those described above and in "Risks and Uncertainties" below. The Company has no policy for updating forward-looking information beyond the procedures required under applicable securities laws.

All dollar figures are stated in Canadian dollars unless otherwise indicated.

The Company's Business

TUGA Innovations, Inc. (the "Company" or "TUGA") was incorporated on April 7, 2021 under the name 1298562 B.C. Ltd. in British Columbia and is the parent company of TUGA-Global, Inc. ("TUGA-Global"). The Company's principal business activity is to reduce Urban Mobility difficulties by developing a three-wheeled, fully electric fore-and-aft 2 seat vehicle. The Company's registered office is 1200 – 750 West Pender Street, Vancouver, BC V6C 2T8 and its head office is located at 409 Granville Street, Suite 1000, Vancouver, British Columbia V6C 1T2. The principle place of business is Rua do Moinho Vermelho, 50 2645-449 Alcabideche, Portugal. The Company is controlled by César Barbosa, Vice President of the Company.

On November 30, 2021, the Company filed its long form prospectus and on December 2, 2021, received approval for listing on the Canadian Securities Exchange ("CSE") and commenced trading on December 8, 2021 under the trading symbol "TUGA". The Company is also trading on the German Borse Frankfurt exchange under the trading symbol "DQ5".

On May 5, 2022, the Company announced that it has received approval from the Depository Trust Company (DTC) for trading on the OTC Markets quotation under the trading symbol "TUGAF". The DTC is a subsidiary of the Depository Trust Clearing Corp., a United States company that manages the electronic clearing and settlement of publicly traded companies. DTC eligibility incorporates an electronic method of clearing securities that speeds up the receipt of stock and cash and thus accelerates the settlement process for certain

investors. DTC is a member of the U.S. Federal Reserve System, a limited-purpose trust company under New York State banking law and a registered clearing agency with the U.S. Securities and Exchange Commission.

Prior to August 1, 2023, the functional currency of the TUGA-Global's operations and corporate office was in the US Dollar. In accordance with IAS 21 "The Effects of Changes in Foreign Exchange Rates", an entity's functional currency should reflect the underlying transactions, events and conditions relevant to the entity. Determination of the functional currency involves judgment to assess the primary economic environment in which the Company operates in, and this is re-evaluated for each entity or if conditions change. Based on management's evaluation, taking into consideration the currency that mainly influences the price for goods and services, labour, material and other costs of providing goods and services, management determined that the functional currency of TUGA-Global is the Euros. The change in functional currency has been accounted for prospectively, with no impact of this change on prior year's comparative information.

On January 30, 2024, the Company completed a private placement offering of 53,500,000 units at a price of \$0.01 per unit for gross proceeds of \$535,000, with the vice-president, director and founder of the Company, César Barbosa.

Each unit is composed of one common share in the capital of the company and one transferable purchase warrant. Each warrant will entitle the holder to purchase one additional common share in the capital of the company at nine cents per share for a period of 24 months following the closing of the offering.

On closing of the offering, Mr. Barbosa will hold approximately 60 percent of the total issued and outstanding shares of the Company on an undiluted basis, or approximately 75 percent on a partially diluted basis, inclusive of the exercise of all of Mr. Barbosa's warrants and management performance warrants.

The sale of the units, and the common shares and warrant shares issuable thereby, will result in the issuance of more than 100 per cent of the current number of issued and outstanding common shares of the Company. The listings committee of the Canadian Securities Exchange has approved the company's reliance on an exemption from the shareholder approval requirements in Section 4.6(2) of CSE Policy 4 (Corporate Governance, Security Holder Approvals and Miscellaneous Provisions) on the basis that Tuga is in serious financial difficulty, and the CSE has granted a waiver for the insider participation from the requirement of Section 4.6(2)(b)(iii) of CSE Policy 4. Accordingly, the Company will not hold a vote of its shareholders to approve the sale of the units to Mr. Barbosa. Additionally, a condition of Mr. Barbosa's participation in the offering is that he enter into an agreement with the Company, pursuant to which he will agree to not vote more than 19.9 per cent of the Company's outstanding shares. This restriction on Mr. Barbosa's voting will remain in place until shareholder approval for the creation of Mr. Barbosa as a new control person of the Company has been obtained in accordance with the policies of the CSE.

As he is a director of the Company, Mr. Barbosa's participation in the offering is also considered to be a related-party transaction as defined under Multilateral Instrument 61-101. The company is relying on exemptions from the formal valuation requirements contained in Section 5.5(b) of MI 61-101 and the minority shareholder approval requirements contained in Section 5.7(1)(b) of MI 61-101. These exemptions are applicable as the Company is not listed on specified markets, and the securities distributed, and the consideration to be paid by Mr. Barbosa for these securities, will not exceed \$2.5-million. The Company will not file a material change report with respect to the participation of the insider at least 21 days prior to the issuance of the units as timing of the offering was not determined until recently.

The proceeds of the offering will be used toward advancing the company's next prototype, seeking additional financing and making payment on existing accounts payable.

In July 2024, the shareholders of the Company have approved César Barbosa to be a new "Control Person" and is authorized to vote any common shares of the Company he holds at any given time. As at October 31, 2024 and the date of the MD&A there has been no change.

Description of the Business

TUGA-Global is a development-stage electric vehicle company who looks to improve Urban Mobility by the conception, design, and production of specialized EVs.

TUGA-Global is involved in an emerging field which aims to achieve equitable access to transportation services, increase economic productivity and decrease negative environmental impacts. The Company is seeking to develop and market a new class of vehicle of EVs. Once fully developed, the electric three-wheeled vehicle designed with a standard chassis upon which different bodies can be interchanged to meet a wide range of challenges faced when driving in urban centres. The Company plans to combine transportation and information systems into an innovative urban vehicle mobility solution: an efficient urban commuter vehicle built on a flexible, modular platform that can be configured for the leisure, commuter, delivery, taxi, rental and ride share markets.

The Company is in the process of completing all feasibility studies, engineering, prototyping and patent filings. The Company's Go-To-Market strategy will be based on recommendations by Porsche Consulting USA, and that will include having a Pilot Program launch in the Middle East, including a Flagship Store, a service offering based on a Ride-Hailing and Subscription model, as well as limited sales of TUGA vehicles. To scale-up we will identify strategic Service Partners in the Middle East and around the world and license our service-based offering. We will also follow Porsche Consulting recommendations to identify and use a Contract Manufacturing to start vehicle production and assess when quantities are bigger the opportunity to bring manufacturing in-house.

Selected Annual Financial Information

The table below sets out certain selected financial information regarding the operations of the Company for the period indicated. The selected financial information has been prepared in accordance with IFRS and should be read in conjunction with the Company's consolidated financial statements and related notes.

	Year ended July 31, 2024	Year ended July 31, 2023	Year ended July 31, 2022
Revenue	\$ -	\$ -	\$ -
Net loss	\$ 1,150,868	\$ 1,776,501	\$ 5,810,429
Total comprehensive loss	\$ 1,173,264	\$ 1,766,832	\$ 5,824,013
Loss per share	\$ 0.02	\$ 0.04	\$ 0.15
Total assets	\$ 71,541	\$ 175,608	\$ 1,004,962

During the year ended July 31, 2022, the Company did not have any revenues and incurred a net loss of \$5,810,429, which mainly consisted of share-based payments, consulting fees and research and development expenses. Total assets for the year were \$1,004,962 which is mainly made up of cash, amounts receivable and furniture and equipment.

During the year ended July 31, 2023, the Company did not have any revenues and incurred a net loss of \$1,776,501, which mainly consisted of consulting fees, professional fees and research and development expenses. The Company's total assets for the year ended July 31, 2023 were \$175,608 which is mainly made up of cash and amounts receivable.

During the year ended July 31, 2024, the Company did not have any revenues and incurred a net loss of \$1,150,868, which mainly consisted of consulting fees and professional fees. The Company's total assets for the year ended July 31, 2024 were \$71,541 which is mainly made up of cash, amounts receivable and furniture and equipment.

The Company has not declared any dividends since its incorporation and does not anticipate paying cash dividends in the foreseeable future on its common shares, but intends to retain any future earnings to finance internal growth, acquisitions and development of its business. Any future determination to pay cash dividends will be at the discretion of the board of directors of the Company and will depend upon the Company's financial condition, results of operations, capital requirements and such other factors as the board of directors of deems relevant.

Selected Quarterly Financial Information

A summary of results for the most recent eight quarters are as follows:

	October 31, 2024 Qtr 1	July 31, 2024 Qtr 4	April 30, 2024 Qtr 3	January 31, 2024 Qtr 2
Revenue	\$ -	\$ -	\$ -	\$ -
Net loss	\$ 122,566	\$ 323,858	\$ 136,810	\$ 529,938
Comprehensive loss	\$ 136,051	\$ 438,401	\$ 118,131	\$ 479,990
Loss per share	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.01

	October 31, 2023 Qtr 1	July 31, 2023 Qtr 4	April 30, 2023 Qtr 3	January 31, 2023 Qtr 2
Revenue	\$ -	\$ -	\$ -	\$ -
Net loss	\$ 160,262	\$ 313,364	\$ 325,929	\$ 514,295
Comprehensive loss	\$ 136,742	\$ 300,309	\$ 327,110	\$ 514,889
Loss per share	\$ 0.00	\$ 0.01	\$ 0.01	\$ 0.01

During the three months ended January 31, 2023, the Company recorded a net loss of \$514,295 as compared to the net loss of \$622,913 for the previous quarter ended October 31, 2022. The decrease can be attributed to less investor relations, share-based payments, professional fees and research and development expenses during the quarter. During the three months ended April 30, 2023, the Company recorded a net loss of \$325,929 as compared to \$514,295 for the previous quarter. The decrease can be attributed to less research and development expense during the quarter. During the three months ended July 31, 2023, the Company recorded a net loss of \$313,364 as compared to \$325,929 for the previous quarter. The decrease can be attributed to less consulting fees during the quarter. During the three months ended October 31, 2023, the Company recorded a net loss of \$160,262 as compared to \$313,364 for the previous quarter. The decrease can be attributed to less expenses incurred during the quarter due to cash constraints. During the three months ended January 31, 2024, the Company recorded a net loss of \$529,938 as compared to \$160,262 for the previous quarter. The increase can be attributed to the increase in consulting fees by engaging a new consultant to map out the Company's short and mid-term business model. During the three months ended April 30, 2024, the Company recorded a net loss of \$136,810 as compared to the net loss of \$529,938 from the previous quarter. As noted in the previous quarter, the Company engaged a consultant to map out the Company's business model. During the three months ended July 31, 2024, the Company recorded a net loss of \$323,858 as compared to the net loss of \$136,810 from the previous quarter. The increase can be attributed to the increase in professional fees and consulting fees. During the three months ended October 31, 2024, the Company recorded a net loss of \$122,566 as compared to the net loss of \$323,858 for the previous quarter. The decrease can be attributed to the decrease in professional and consulting fees.

Results of Operations

For the three months ended October 31, 2024:

The Company did not have any revenues in the three months ended October 31, 2024, and recorded a net loss of \$122,566 as compared to the net loss of \$160,262 for the comparable three months ended October

31, 2023. A decrease of approximately \$38,000. Due to cash constraints, the Company reduced its operations and halted its research and development of its prototype, while maintaining the Company's reporting issuer status. There were no stock options granted during the current quarter. There were only Restricted Share Units ("RSU") vested. The fair value of the share-based payment was valued using the Black-Scholes option valuation model. Share-based payments are non-cash transactions.

The Company is planning to raise additional working capital through equity financing to maintain operations.

Fourth Quarter

N/A

Liquidity and Capital Resources

The Company's cash position as at October 31, 2024 was \$1,170 (July 31, 2024 – \$10,417) with a working capital deficiency of \$1,584,329 (July 31, 2024 working capital deficiency – \$1,450,973). Total assets as at October 31, 2024 was \$59,630 (July 31, 2024 – \$71,541).

The Company believes that the current capital resources is not sufficient to pay overhead expenses, for the next twelve months and the development of its specialized EVs. The Company will continue to monitor the current economic and financial market conditions and evaluate their impact on the Company's liquidity and future prospects.

Since the Company may not be able to generate cash from its operations in the foreseeable future, the Company will have to rely on the issuance of shares or the exercise of options and warrants or loans to fund ongoing operations and investment. The ability of the Company to raise capital will depend on market conditions and it may not be possible for the Company to issue shares on acceptable terms or at all.

The Company manages its capital structure in order to ensure sufficient resources are available to meet operational requirements and safeguard its ability to continue as a going concern. There are no externally imposed capital requirements on the Company. Management considers the items included in shareholders' equity (deficit) and cash as capital. The Company manages the capital structure and makes adjustments to it in response to changes in economic conditions and the risk characteristics of the underlying assets. The Company's primary objective with respect to its capital management is to ensure that it has sufficient cash resources to fund the operation of the Company. To secure the additional capital necessary to pursue these plans, the Company intends to raise additional funds through equity or debt financing.

Going Concern

The condensed interim consolidated financial statements have been prepared on the assumption that the Company will continue as a going concern, meaning it will continue in operation for the foreseeable future and will be able to realize assets and discharge liabilities in the ordinary course of operations. Different bases of measurement may be appropriate if the Company was not expected to continue operations for the foreseeable future. At October 31, 2024, the Company has not achieved profitable operations, has accumulated losses of \$9,418,704 since inception and expects to incur further losses in the development of its business. The above material uncertainties cast significant doubt about the Company's ability to continue as a going concern. The Company's continuation as a going concern is dependent upon successful results from its operations, its ability to attain profitable operations to generate funds, and/or its ability to raise equity capital or borrowings sufficient to meet its current and future obligations. Although the Company has been successful in the past in raising funds to continue operations, there is no assurance it will be able to do so in the future.

Off Balance Sheet Arrangements

The Company does not have any off-balance sheet arrangements.

Financial Instruments

The Company's risk exposures and the impact on the Company's condensed interim consolidated financial statements are summarized below.

Credit risk

Financial instruments that potentially expose the Company to credit risk is cash and amounts receivable from related party. To minimize the credit risk on cash, the Company places the instrument with a high credit quality financial institution. Due from related party include amounts owing to key directors and officers. The maximum exposure to loss arising from these advances is equal to their total carrying amounts.

Interest rate risk

The Company is not exposed to significant interest rate risk.

Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they become due. The Company's policy is to ensure that it will always have sufficient cash to allow it to meet its liabilities when they become due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation. The key to success in managing liquidity is the degree of certainty in the cash flow projections.

The Company monitors its cash flows to meet the Company's normal operating requirements on an ongoing basis and its planned capital expenditures. All of the Company's financial liabilities have contractual maturities of 30 days or are due on demand and are subject to normal trade terms. As at October 31, 2024, the Company had a working capital deficiency of \$1,584,329 (July 31, 2024 working capital deficiency – \$1,450,973). Historically, the Company's primary source of funding has been the issuance of equity securities for cash; however, there is no assurance of continued access to significant equity funding.

Price risk

The Company is exposed to price risk with respect to commodity and equity prices. Equity price risk is defined as the potential adverse impact on the Company's earnings due to movements in individual equity prices or general movements in the level of the stock market. Commodity price risk is defined as the potential adverse impact on earnings and economic value due to commodity price movements and volatilities. The Company closely monitors individual equity movements, and the stock market to determine the appropriate course of action to be taken by the Company.

Foreign Currency Risk

The Company may be exposed to foreign currency risk on fluctuations related to cash, amounts receivable from related parties, accounts payable and accrued liabilities that are denominated in a currency other than the functional currency. As at October 31, 2024, the Company held cash denominated in US dollars \$25 (July 31, 2024 – \$1,312), accounts receivable of \$15,192 (July 31, 2024 – \$10,403), and accounts payable and accrued liabilities of \$816,741 (July 31, 2024 – \$196,916). These factors expose the Company to foreign currency exchange rate risk, which could have a material adverse effect on the profitability of the Company. A 10% change in the exchange rate would change the net loss by approximately \$80,000.

The Company currently does not plan to enter into foreign currency future contracts to mitigate this risk.

Related Party Transactions

Related party transactions are comprised of services rendered by directors and/or officers of the Company or by a company with a director and/or officer in common. Related party transactions are in the ordinary course of business and are measured at the exchange amount.

Key Management Compensation

The following expenses were incurred with key management personnel of the Company. Key management personnel are persons responsible for planning, directing and controlling the activities of an entity, and include certain directors and officers. Key management compensation for the three months ended October 31, 2024 and 2023 comprises:

		For the three months ended	
		October 31,	
Relationship		2024	2023
<hr/>			
Consulting fees			
1196019 BC Ltd.	Controlled by Faizaan Lalani, former CFO and director	\$ –	\$ 21,000
Smart-TUGA, LDA	Controlled by Cesar Barbosa, VP and	24,565	–
Red Wave, Unipessoal	Controlled by John Hagie, CEO and Director	23,473	22,870
		\$ 48,038	\$ 43,870

Included in amounts receivable as at October 31, 2024 was \$15,276 (July 31, 2024 – \$14,452) in advances to directors of the Company. These amounts are unsecured, non-interest bearing and due on demand.

Included in accounts payable and accrued liabilities at October 31, 2024 is \$399,012 (July 31, 2024 – \$327,143) owed to directors for unpaid consulting fees. These amounts are unsecured non-interest bearing and due on demand.

Due to related party

Included in due to related party as at October 31, 2024 was \$175,610 (EUR 119,006) (July 31, 2024 – \$97,755 (EUR 66,894)) which includes \$98,837 (EUR 68,237) (July 31, 2024 – \$27,835 (EUR 19,905)) as a loan from the director of the Company for advances on working capital and \$76,773 (EUR 50,769) (July 31, 2024 – \$69,920 (EUR 46,989)) related to expenses incurred by the director. The amount is unsecured, non-interest bearing and payable on demand.

Proposed Transaction

N/A

Subsequent Event

Subsequent to October 31, 2024, the Company granted 33,333 RSUs. These RSUs will vest four months from the date of grant.

Outstanding Share Data

Below is the summary of the Company's share capital as at October 31, 2024 and as of the date of this report:

Security description	As at	
	October 31, 2024	MD&A
Common shares – issued and outstanding	99,183,528	99,183,528
Warrants issued	53,997,492	53,997,492
Performance warrants	30,000,000	30,000,000
Stock options	30,000	30,000
Restricted share units	745,796	778,796
Common shares – fully diluted	183,956,816	183,989,816

Critical Accounting Estimates and Judgments

The Company makes estimates and assumptions about the future that affect the reported amounts of assets and liabilities. Estimates and judgments are continually evaluated based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. In the future, actual experience may differ from these estimates and assumptions.

The effect of a change in an accounting estimate is recognized prospectively by including it in comprehensive income in the year of the change, if the change affects that year only, or in the year of the change and future years, if the change affects both.

Information about critical judgments in applying accounting policies that have the most significant risk of causing material adjustment to the carrying amounts of assets and liabilities recognized in the financial statements within the financial year are discussed in Note 4 to the annual consolidated financial statements for the year ended July 31, 2024.

Business and Industry Risks

No Operating History

TUGA-Global was incorporated on September 1, 2020 and has not commenced commercial operations. The Company has no history of earnings or paid any cash dividends, and it is unlikely to produce earnings or pay dividends in the immediate or foreseeable future.

Resale of Common Shares

The continued operation of the Company will be dependent upon its ability to generate operating revenues and to procure additional financing. There can be no assurance that any such revenues can be generated or that other financing can be obtained. If the Company is unable to generate such revenues or obtain such additional financing, any investment in the Company may be lost. In such event, the probability of resale of the Common Shares by any investor of the Company would be diminished.

Price Volatility of Publicly Traded Securities

In recent years, the securities markets in Canada have experienced a high level of price and volume volatility, and the market prices of securities of many companies have experienced wide fluctuations in price which have not necessarily been related to the operating performance, underlying asset values or prospects of such companies. There can be no assurance that continual fluctuations in price will not occur. It may be anticipated that any quoted market for the common shares will be subject to market trends generally, notwithstanding any potential success of the Company in executing on its business plan, creating revenues, cash flows or earnings. The value of the common shares will be affected by such volatility.

Geopolitical Events

The Company's business may be affected by changes in political and market conditions, such as interest rates, availability of credit, inflation rates, changes in laws, and national and international circumstances. Recent geopolitical events, including, relations between NATO and Russian Federation regarding the situation in Ukraine, and the war escalation between Hamas and Israel and potential economic global challenges such as the risk of the higher inflation and energy crises, may create further uncertainty and risk with respect to the prospects of the Company's business.

Reliance on Third-Parties

The Company intends to pursue a strategy of outsourcing vehicle assembly and production as the EVs is designed to use many commodity motorcycle components resulting in high quality and low manufacturing costs. The Company relies on third parties to provide some vehicle assembly and production services and its business will be harmed if the Company's strategic partners are unable to provide these services in a cost-effective manner. The Company also relies heavily on third parties such as its vendors and partners to provide some of its parts and services. If these third parties were unable or unwilling to provide these parts and services in the future due to other events that cause a disruption in supply or demand of such parts and services, the Company would need to obtain such parts or services from other providers if they are available. This could cause the Company to incur additional costs or cause material interruptions to its business until these parts and services are replaced.

Increases in costs, disruption of supply or shortage of raw materials

We may experience increases in the cost or a sustained interruption in the supply or shortage of raw materials. Any such increase or supply interruption could materially negatively impact our business, prospects, financial condition and operating results. We use various raw materials in our business and the prices for raw materials fluctuate depending on market conditions and global demand for these materials and could adversely affect our business and operating results. For instance, we are exposed to multiple risks relating to price fluctuations for battery cells.

Our business is dependent on the continued supply of battery cells and various motorcycle components for our vehicles. Any disruption in the supply of battery cells or motorcycle components from our supplier could temporarily disrupt the production of the EVs until such time as a different supplier is fully qualified. Furthermore, current fluctuations or shortages in petroleum and other economic conditions may cause us to experience significant increases in freight charges and raw material costs. Substantial increases in the prices for our raw materials would increase our operating costs, and could reduce our margins if we cannot recoup the increased costs through increased electric vehicle prices. There can be no assurance that we will be able to recoup increasing costs of raw materials by increasing vehicle prices. Although the Company has not announced an estimated price for the EVs any attempt to increase the expected prices in response to increased raw material costs could be viewed negatively by our potential customers and could materially adversely affect our brand, image, business, prospects and operating results.

Management of Growth

The Company may be subject to growth-related risks including capacity constraints and pressure on its internal systems and controls. The ability of the Company to manage growth effectively will require it to continue to implement and improve its operational and financial systems and to expand, train and manage its employee base. The inability of the Company to deal with this growth may have a material adverse effect on the Company's business, financial condition, results of operations and prospects. Risks that we face in undertaking this expansion include:

- training new personnel;
- forecasting production and revenue;
- controlling expenses and investments in anticipation of expanded facilities;
- establishing or expanding design, manufacturing, sales and service facilities;

- implementing and enhancing administrative infrastructure, systems and processes;
- addressing new markets; and
- establishing international operations

We intend to continue to hire a number of additional personnel, including design and manufacturing personnel and service technicians for our EVs. Competition for individuals with experience designing, manufacturing and servicing EVs is intense, and we may not be able to attract, assimilate, train or retain additional highly qualified personnel in the future. The failure to attract, integrate, train, motivate and retain these additional employees could seriously harm our business and prospects.

Conflict of Interest

The Company's directors and officers may, from time to time, serve as directors or officers of other companies involved in similar businesses to the Company and, to the extent that such other companies may participate in the same ventures in which the Company may seek to participate, such directors and officers may have a conflict of interest in negotiating and concluding terms respecting the extent of such participation. Such conflicts of the Company's directors and officers may result in a material and adverse effect on Company's results of operations and financial condition.

Additional Financing

The continued development of the Company will require additional financing. There is no guarantee that the Company will be able to achieve its current business strategy. The Company intends to fund its business objectives by way of additional offerings of equity or debt financing as well as through anticipated positive cash flow from operations in the future. The failure to raise or procure such additional funds or the failure to achieve positive cash flow could result in the delay or indefinite postponement of current business objectives. There can be no assurance that additional capital or other types of financing will be available if needed or that, if available, will be on terms acceptable to the Company. If additional funds are raised by offering equity securities, existing shareholders could suffer significant dilution. The Company will require additional financing to fund its operations until positive cash flow is achieved.

Going Concern Risk

The Company's condensed interim consolidated financial statements have been prepared on a going concern basis under which an entity is considered to be able to realize its assets and satisfy its liabilities in the ordinary course of business. The Company's future operations are dependent upon the identification and successful completion of equity or debt financings and the achievement of profitable operations at an indeterminate time in the future. There can be no assurances that the Company will be successful in completing equity or debt financings or in achieving profitability. The condensed interim consolidated financial statements do not give effect to any adjustments relating to the carrying values and classifications of assets and liabilities that would be necessary should the Company be unable to continue, which is a going concern.

The Company's Insurance Policies May Not Be Sufficient to Cover All Claims

The Company's business is subject to a number of risks and hazards generally, including accidents, labour disputes, and changes in the regulatory environment. Such occurrences could result in damage to assets, personal injury or death, delays in operations, monetary losses and possible legal liability. Although the Company intends to continue to maintain insurance to protect against certain risks in such amounts as it considers to be reasonable, its insurance will not cover all the potential risks associated with its operations. The Company may also be unable to maintain insurance to cover these risks at economically feasible premiums. Insurance coverage may not continue to be available or may not be adequate to cover any resulting liability.

The Company may also become subject to liability for pollution or other hazards which may not be insured against or which the Company may elect not to insure against because of premium costs or other reasons. Losses from these events may cause the Company to incur significant costs that could have a material

adverse effect upon its financial performance and results of operations.

Claims and Legal Proceedings

The Company or its directors and officers may be subject to a variety of civil or other legal proceedings, with or without merit. From time to time in the ordinary course of its business, the Company may become involved in various legal proceedings, including commercial, employment and other litigation and claims, as well as governmental and other regulatory investigations and proceedings. Such matters can be time-consuming, divert management's attention and resources and cause the Company to incur significant expenses. Furthermore, because litigation is inherently unpredictable, the results of any such actions may have a material adverse effect on the Company's business, operating results or financial condition.

Difficulty in Forecasting

The Company must rely largely on its own market research to forecast revenues as detailed forecasts are not generally obtainable from other sources at this early stage of the industry. Market research and projections by the Company are based on assumptions from limited and unreliable market data. A failure in demand could materialize as a result of competition, technological change or other factors and could have a material adverse effect on the business, results of operations and financial condition of the Company.

Internal control systems

Internal controls over financial reporting are procedures designed to provide reasonable assurance that transactions are properly authorized, assets are safeguarded against unauthorized or improper use, and transactions are properly recorded and reported. A control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance with respect to the reliability of financial reporting and financial statement preparation.