# COLLECTIVE METALS INC. (formerly ARCTIC FOX MINERALS CORP.)

Management's Discussion and Analysis

For the nine months ended September 30, 2023

(Expressed in Canadian Dollars)

#### Introduction

The following Management Discussion and Analysis ("MD&A") of Collective Metals Inc. (the "Company" or "Collective") has been prepared by management, in accordance with the requirements of National Instrument 51-102 ("NI 51-102") as of November 24, 2023 and should be read in conjunction with the condensed interim consolidated financial statements for the nine months ended September 30, 2023 and 2022 and audited financial statements for the year ended December 31, 2022 and the related notes contained therein which have been prepared under International Financial Reporting Standards ("IFRS"). The information contained herein is not a substitute for detailed investigation or analysis on any particular issue. The information provided in this document is not intended to be a comprehensivereview of all matters and developments concerning the Company. Additional information relevant to the Company's activities can be found on SEDAR at www.sedar.com.

All financial information in this MD&A has been prepared in accordance with IFRS and all dollar amounts are quoted in Canadian Dollars, the reporting and functional currency of the Company, unless specifically noted.

### Overview

The Company was incorporated under the *Business Corporations Act* (Ontario) on March 23, 2018 under the name "Fish Purdy Holdings Corp." to operate as a resource exploration company focused on the acquisition and exploration of mineral properties. The Company changed its name to "Melius Capital Corp." on August 24, 2020. The Company changed its name to "Arctic Fox Minerals Corp." on July 8, 2021, and changed its name to Collective Metals Inc. on March 8, 2023. On June 21, 2022, the Company listed on the Canadian Securities Exchange ("CSE") under the ticker FOXY. Concurrent with the Company's change of name on March 8, 2023, the Company's ticker was amended to COMT. On April 27, 2023, the Company's shares were listed on the Frankfurt Stock Exchange ("FSE") under the symbol "TO1". The Company's head office is located at 409-22 Leader Lane, Toronto, Ontario, Canada, M5E 0B2, and its registered and records office is located at 409-22 Leader Lane, Toronto, Ontario, M5E 0B2. The Company is currently engaged in the business of mineral exploration of the Princeton Property, Landing Lakes project and the Whitemud project.

The Princeton project, a copper-gold project located in south-central British Columbia covering 70,570 acres. The project is approximately 10 kilometres west of Copper Mountain Corp.'s currently producing Copper Mountain mine, which hosts a proven and probable mineral reserve of 702 million tonnes (Mt) of 0.24 per cent copper (Cu). The project hosts potential for identification of one (or more) copper-gold alkalic porphyry occurrences similar in age and deposit type to the Copper Mountain mine. The project is easily accessible by road and is located immediately west of Highway 3 south of Princeton, B.C., in a well-established mining district with excellent infrastructure, a local work force and support services. British Columbia is known as a low-risk jurisdiction with high standards for environmental stewardship and community engagement.

The Landings Lake property, a lithium property in Ontario consisting of 154 cells comprising 3,147 hectares. The property is located 53 kilometres east of Ear Falls, Ont., with good highway and logging road access, and is in an area where numerous lithium deposits have been delineated to host significant reserves of lithium.

Whitemud Project, a lithium project in Ontario consisting of 381 single cell mining claims totaling 7,775 hectares. The property is located 53 kilometres east of Ear Falls, Ont., with good highway and logging road access, and is in an area where numerous lithium deposits have been delineated to host significant reserves of lithium.

# **Management Team Updates**

On March 14, 2023, Mr. Christopher Huggins was appointed as CEO of the Company and Mr. Milos Masnikosa resigned as CEO of the Company.

On March 21, 2023, Mr. Navin Sandhu was appointed as CFO of the Company and Mr. Michael Hudson resigned as CFO and Director.

On March 21, 2023, Mr. Christopher Huggins was appointed as Director of the Company and Mr. Robert Davies resigned as Director of the Company.

On March 24, 2023, Ms. Jessica Patterson resigned as Director of the Company.

On September 7, 2023, Mr. Amanuel Bein was appointed as Director of the Company.

# **Exploration Summary**

#### Princeton Project

The exploration targets for the Project are multiple Alkalic Cu-Au porphyry associated with Triassic age diorite intrusions similar to that being currently mined at Copper Mountain, located approximately 10 km east which represents the deposit model for the Project. Our exploration model resembles the model used at Kodiak Copper's MPD property, located approximately 30 km to the north-northeast. Documented mineralized occurrences are present within, and adjacent to, our Project, supported by a wealth of information acquired by previous operators, the BC Geological Survey Branch and Geoscience BC (see News Release dated July 5, 2023). During the three months ended September 30, 2023, the Company commenced Phase Two Exploration Program on the Project. This Program is a regional reconnaissance soil program designed to evaluate 11 previously untested priority target areas across the Project.

# **Significant Events and Overall Performance**

The Company is a natural resource company engaged in the acquisition and exploration of mineral properties. On June 21, 2022, the Company listed on the CSE under the ticker FOXY. On April 27, 2023, the Company's shares were listed on the Frankfurt Stock Exchange ("FSE") under the symbol "TO1". Capital markets have been seeing an increase in activity during COVID-19 due to the increase in prices of commodities and the Company is aiming to use this opportunity to gain access to sufficient capital to meet exploration budgets through equity issuance.

On February 6, 2023, the Company issued 510,000 common shares with a fair value of \$76,500 to settle accounts payable with third parties of \$237,500 and the former CEO of \$17,500, totaling \$255,000 of amounts owed. The Company recognized a gain on debt settlement of \$178,500.

On February 6, 2023, the Company issued 100,000 common shares with a fair value of \$15,000 to the former CEO pursuant to an employment agreement between the Company and the former CEO.

Concurrent with the Company's change of name on March 8, 2023, the Company's ticker was amended to COMT. On March 13, 2023, the Company completed a share consolidation of ten (10) old shares for one (1) new share basis, all share and per share amounts in this MD&A have been retrospectively restatement to reflect the consolidation.

On March 24, 2023, the Company closed a non-brokered private placement of units of the Company (the "Units") through the issuance of 8,840,000 Units at \$0.125 per Unit for gross proceeds of \$1,105,000 (the "Offering"). Each Unit consists of one common share of the Company (a "Share") and one whole common share purchase warrant (a "Warrant"). Each Warrant entitles the holder to purchase one additional Share at a price of \$0.20 on or before March 23, 2025. In connection with the Offering, the Company incurred share issuance costs of \$11,948 and paid eligible finders a cash commission of \$74,235, and 593,600 share purchase warrants (the "Finder's Warrants"). Each Finder's Warrant entitles the holder thereof to purchase one Share at a price of \$0.20 per Share on the same terms as the Warrants.

On April 20, 2023, the Company completed the acquisition of all of the issued and outstanding shares of 1335025 B.C. Ltd. From the shareholders of 1335025 B.C. Ltd. (the "Vendors"). Pursuant to the Acquisition, the Company issued 7,700,000 common shares in the capital of the Company (each, a "Consideration Share") to the Vendors at a deemed issue price of \$0.14 per Consideration Share, representing aggregate share consideration of \$1,078,000, in exchange for all of the outstanding common shares of 1335025 B.C. Ltd. In addition to the issuance of the Consideration Shares, the Company made a \$50,000 cash payment to a Vendor.

On May 9, 2023, the Company signed an option agreement to acquire 70% of the Princeton Project, a copper-gold project located in south-central BC covering 70,570 acres (the "Project") from Tulmeen Resources Corporation ("Tulmeen"). The terms of the agreement are as follows:

a) paying Tulmeen an aggregate of \$500,000 in cash as follows:

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- i. \$50,000 on or before the date that is ten (10) calendar days after May 9, 2023 (the Effective Date");
- ii. \$25,000 on or before: (A) the date that Collective consummates an equity investor financing providing not less than \$200,000 in gross cash proceeds to Collective; or (B) December 1, 2023, whichever is earlier;
- iii. \$100,000 on or before the date that is one (1) calendar year after the Effective Date;
- iv. \$162,500 on or before the date that is two (2) calendar years after the Effective Date; and
- v. \$162,500 on or before the date that is three (3) calendar years after the Effective Date;
- b) issuing to Tulmeen an aggregate of 7,000,000 common shares ("Shares") as follows:
  - i. 1,000,000 Shares on or before the date that is ten (10) calendar days after the Effective Date;
  - ii. 1,500,000 Shares on or before the date that is one (1) calendar year after the Effective Date;
  - iii. 2,000,000 Shares on or before the date that is two (2) calendar years after the Effective Date; and
  - iv. 2,500,000 Shares on or before the date that is three (3) calendar years after the Effective Date; and
- c) incurring a minimum of \$1,400,000 in exploration expenditures on the Project as follows:
  - i. \$300,000 on or before the date that is sixteen (16) months after the Effective Date, \$85,000 of which must be incurred before June 30, 2023 (complete);
  - ii. \$300,000 on or before the date that is two (2) calendar years after the Effective Date;
  - iii. \$300,000 on or before the date that is three (3) calendar years after the Effective Date; and
  - iv. \$500,000 on or before the date that is four (4) calendar years after the Effective Date.

On May 9, 2023, the Company granted an aggregate of 2,475,000 incentive stock options under the Company's stock option plan, each with an exercise price of \$0.15 and expire on May 9, 2025, to officers, directors and consultants of the Company. Each option, upon payment of the exercise price, entitles the holder thereof to receive one Share of the Company.

On July 20, 2023, the Company completed the acquisition of all of the issued and outstanding shares of 1000587016 Ontario Ltd. From the shareholders of 1000587016 Ontario Ltd. (the "Whitemud Vendors"). Pursuant to the Acquisition, the Company issued 4,000,000 common shares in the capital of the Company (each, a "Consideration Share") to the Whitemud Vendors at a deemed issue price of \$0.31 per Consideration Share, representing aggregate share consideration of \$1,240,000, in exchange for all of the outstanding common shares of 1000587016 Ontario Ltd. In addition to the issuance of the Consideration Shares, the Company made a \$40,000 cash payment to a Vendor.

#### Up Town Mineral Property

On December 4, 2020, the Company entered into an Assignment and Assumption agreement (the "Assignment Agreement") with Rover Metals Corp. ("Rover") and Silver Range Resources Ltd. ("SRR").

Rover, SRR and Panarc Resources Ltd. ("Panarc") are parties to a property option agreement dated September 9, 2016, as amended on August 15, 2017, April 6, 2018, September 5, 2018 and February 18, 2020 (collectively the "Option Agreement") pursuant to which SRR granted to Rover an option (the "First Option") to acquire a 75% interest in certain mineral claims located in the Northwest Territories (the "Up Town Mineral Property").

Under the Option Agreement, Rover was also granted a second option (the "Second Option") to acquire from SRR the remaining 25% interest in the Up Town Mineral Property upon the exercise of the First Option.

Under the Option Agreement, upon the exercise of the First Option, the Up Town Mineral Property shall become subject to a net smelter royalty return interest of 2% in favour of SRR (the "NSR"), which can be reduced to 1% for a cash payment to SRR of \$1,000,000.

Under the Assignment Agreement the Company was required to:

- (i) make a \$50,000 cash payment (paid);
- (ii) issue to Rover, within 25 business days of the closing date, such number of Common Shares of the Company as is equal to \$300,000 divided by the price per share at which Common Shares are offered by the closing date (issued);
- (iii) complete an aggregate \$1,250,000 in Exploration Expenditures (as defined in the Option Agreement) as

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follows:

- (1) \$500,000 by June 30, 2021 (extended, as per below); and
- (2) an additional \$750,000 by June 30, 2023 (amended, as per below).
- (iv) pay an amount of \$120,000 to SRR on or before March 16, 2021 (amended, as per below);
- (v) ensure that all mineral claims, mining leases and other mining interests into which mineral claims may have been converted are and remain in good standing until the later of: (A) one (1) year from the date of the termination of the First Option; or (B) December 16, 2022 (completed).

On March 18, 2021, the Company, Rover, and SRR (collectively, the "Parties") agreed to amend certain terms of the Assignment Agreement ("Amending Agreement") as follows:

- (i) The Company will issue to the Rover, within five days of the execution of the Amending Agreement, 300,000 Collective Shares (issued):
- (ii) The Company will complete an aggregate \$1,250,000 in Exploration Expenditures as follows;
  - (1) \$500,000 by December 31, 2021; and
  - (1) an additional \$750,000 by December 31, 2022 (extended, see below).
- (iii) The Company will pay the amount of \$120,000 to SRR in two instalments as follows:
  - (1) \$75,000 upon execution of the Amending Agreement (paid in March 2021); and
  - (2) \$45,000 as of August 13, 2021 (paid).
- (iv) The Company will launch a new second private placement of Collective Shares within two days of the execution of the Amending Agreement (completed).

On March 23, 2021, the Company issued 300,000 shares at fair value of \$300,000 to Rover, to satisfy the terms of the assignment agreement.

As of June 30, 2023, the Company had paid \$50,000 to Rover, as well as the \$75,000 and the remaining \$45,000 to SRR.

On January 11, 2021, the Parties agreed to amend the Assignment Agreement whereby the Company will incur an additional \$750,000 in Exploration Expenditures by June 30, 2023.

On August 9, 2023, the Uptown property option agreement pursuant to the assignment and assumption between Rover and SRR, was terminated. The Company accordingly impaired the Uptown Mineral Property for the amount of \$952,796 during the period ended September 30, 2023.

#### **Results of Operations**

### For the nine months ended September 30, 2023

During the nine months ended September 30, 2023 ("2023") the Company reported a net loss and comprehensive loss of \$2,011,449 compared to net loss and comprehensive loss of \$467,751 for the nine months ended September 30, 2022 ("2022"), an increase in net loss of \$1,543,698. The net loss is primarily comprised of the following:

- (a) Non-cash gain on fair value of shares issued to settle accounts payable of \$178,500 (2022 \$20,159) relating to the shares issued on February 6, 2023. The Company issued 510,000 common shares at a fair value of \$76,500 to settle debt of \$255,000 and recorded a gain of \$178,500 on the settlement of accounts payable.
- (b) Filing expenses in of \$31,063 in 2023 (2022 \$27,497). This increase was the result of CSE fees as the Company was listed on the CSE in June 2022.
- (c) Investor communications expense of \$626,596 in 2023 (2022 \$3,714).
- (d) Management fees of \$30,000 in 2023 (2022 \$36,000). The Company paid or accrued fees from the former CEOs on a monthly basis.
- (e) Professional fees of \$114,845 in 2023 (2022 \$135,180). Professional fees are in relation to accounting and legal fees and increased during the period due to increased legal services in 2023.
- (f) Office expenses of \$22,820 in 2023 (2022 \$9,519).
- (g) Share based compensation of \$228,629 (2022 \$Nil). The increase from the prior period is due to the grant of options in 2023 which did not incur in the prior period.
- (h) Impairment of exploration and evaluation assets of \$952,796 (2022 \$Nil) pursuant to the impairment of

the Uptown project.

### **Cash Flow Analysis**

# Operating Activities

During the nine months ended September 30, 2023, cash used in operating activities was \$1,177,389 (September 30, 2022 - \$184,535). Please refer to results of operations for details.

#### **Investing Activities**

During the nine months ended September 30, 2023, cash used in investing activities was \$348,594 (September 30, 2022 - \$39,663). The use of funds during the period is attributed to the expenditure of cash for exploration and evaluation assets.

# Financing activities

During the nine months ended September 30, 2023, cash provided by financing activities was \$2,301,227 (September 30, 2022 - \$Nil). The increase is primarily attributed to the receipt of \$2,301,227 from the issuance of common shares, net of share issuance costs.

# **Summary of Quarterly Results**

	Three	Three	Three	Three
	Months	Months	Months	Months
	Ended	Ended	Ended	Ended
	September 30, 2023	June 30, 2023	March 31, 2023	December 31, 2022
Total assets	\$ 4,309,042	\$ 5,039,678	\$ 2,030,940	\$ 1,118,134
Working capital (deficiency)	898,140	1,773,767	882,967	(315,969)
Income (Loss) for the period	(1,621,287)	(470,338)	88,619	(342,322)
Income (Loss) per share	(0.05)	(0.02)	0.01	(0.05)

	Three	Three	Three	Three
	Months	Months	Months	Months
	Ended	Ended	Ended	Ended
	September 30,	June 30,	March 31,	December 31,
	2022	2022	2022	2021
Total assets	\$ 1,109,922	\$ 1,275,067	\$1,287,293	\$ 1,302,437
Working capital	77,887	235,531	340,898	372,451
Loss for the period	(346,403)	(102,249)	(19,099)	(70,461)
Loss per share	(0.05)	(0.01)	(0.00)	(0.02)

For the quarter ended March 31, 2022, net assets decreased as a result of cash expended for operations. Net loss for the quarter decreased as the Company decreased operations.

For the quarter ended June 30, 2022, net assets decreased as a result of cash expended for operations. Net loss for the quarter increased as the Company successfully listed on the CSE on June 21, 2022. The Company paid or accrued management fees of \$27,000 and various listing, accounting and legal fees associated with the Company's listing process.

For the quarter ended September 30, 2022, net assets decreased as a result of cash expended for operations. Net loss for the quarter increased as the Company successfully listed on the CSE on June 21, 2022. The Company paid or accrued management fees of \$9,000, consulting fees of \$259,500 and various listing, accounting and legal fees associated with the Company's listing process.

For the quarter ended December 31, 2022, net assets increased from the previous quarters as a result of cash expended for exploration. Net loss for the quarter slightly decreased. The Company paid or accrued consulting fees of

\$214,000 and management fees of \$52,250 during the quarter which decreased working capital.

For the quarter ended March 31, 2023, net assets increased due to the receipt of \$1,018,817 from the issuance of common shares, net of share issuance costs. During the three months ended March 31, 2023, the Company had a net income of \$88,619, compared to a loss of \$342,322 in the previous quarter, which is primarily due to the gain of \$178,500 on the settlement of accounts payable.

For the quarter ended June 30, 2023, net assets increased due to the receipt of \$1,206,026 from the issuance of common shares, net of share issuance costs.

For the quarter ended September 30, 2023, net assets decreased as a result of cash expended for operations. Net loss increased due to the impairment of the Uptown Project for \$952,796.

# **Liquidity and Capital Resources**

The Company is in the exploration stage and therefore has no cash flow from operations. Its only source of funds since incorporation has been from the sale of common shares and special warrants. During the nine months ended September 30, 2023, the Company raised a total of \$2,479,811 from the sale of common shares for cash. At September 30, 2023, the Company had current liabilities of \$532,056 comprised mainly of accounts payable and accrued liabilities. At September 30, 2023, the Company had a working capital of \$898,140 comprised mainly of cash on hand of \$845,350, \$131,912 of taxes recoverable and prepaid expenses of \$452,934 offset by \$532,056 of current liabilities.

The Company is in the process of exploring its mineral property and has not yet determined whether the Property contains mineral reserves that are economically recoverable. The recoverability of the amounts shown for resource properties and related deferred exploration costs are dependent upon the existence of economically recoverable reserves, the ability of the Company to obtain necessary financing to complete the development of those reserves and upon future profitable production.

While the information included has been prepared in accordance with IFRS on a going concern basis, which presumes the realization of assets and discharge of liabilities in the normal course of business for the foreseeable future, there are conditions that cast significant doubt on the validity of this presumption. The Company's ability to continue as a going concern is dependent upon achieving profitable operations and upon obtaining additional financing. While the Company is making its best efforts in this regard, the outcome of these matters cannot be predicted at this time.

# Risk, Uncertainties and Outlook

The business of mineral deposit exploration and extraction involves a high degree of risk. Few properties that are explored ultimately become producing mines. The following risk factors, as well as risks not currently known to the Company, could materially adversely affect the Company's future business, operations and financial condition and could cause them to differ materially from the estimates described in forward-looking statements relating to the Company.

### **Limited Operating History**

The Company has a limited operating history upon which an evaluation of the Company, its current business and itsprospects can be based.

# **Uncertain Liquidity and Capital Resources**

For the period from incorporation to September 30, 2023, the Company accumulated losses of \$3,720,819. The Company will need to raise additional capital by way of an offering of equity securities, an offering of debt securities, or by obtaining financing through a bank or other entity. In particular, the Company will not have sufficient funds tocomplete the recommended exploration program on its exploration assets. The Company has not established a limit as to the amount of debt it may incur, nor has it adopted a ratio of its equity to debt allowance. If the Company needs to obtain additional financing, there is no assurance that financing will be available from any source, that it will be available on terms acceptable to the Company, or that any future offering of securities will be successful. If

additional funds are raised through the issuance of equity securities, there may be a significant dilution in the value of the Company's Common Shares. The Company could suffer adverse consequences if it is unable to obtain additional capital which would cast substantial doubt on its ability to continue its operations and growth.

# No Known Economic Deposits

The Company is an exploration stage company and cannot give assurance that a commercially viable deposit, or "reserve," exists on any properties for which the Company currently has or may have (through potential future joint venture agreements or acquisitions) an interest. Therefore, determination of the existence of a reserve depends on appropriate and sufficient exploration work and the evaluation of legal, economic, and environmental factors. If the Company fails to find a commercially viable deposit on any of its properties, its financial condition and results of operations will be materially adversely affected.

# Fluctuations in Metal Prices

Factors beyond the Company's control may affect the marketability of metals discovered, if any. Metal prices have fluctuated widely, particularly in recent years. The effect of these factors on the Company's exploration activities cannot be predicted. For example, gold prices are affected by numerous factors including central bank sales, producer hedging activities, the relative exchange rate of the U.S. dollar with other major currencies, global and regional demand and political and economic conditions. Worldwide gold production levels also affect gold prices. As well, the price of gold has on occasion been subject to rapid short-term changes due to speculative activities.

# Title Risk

The Company cannot guarantee that title to its mineral properties will not be challenged. Title insurance is generally not available for mineral properties and the Company's ability to ensure that it has obtained secure claim to individual mineral properties or mining concessions may be severely constrained. The Company's mineral properties may be subject to prior unregistered agreements, transfers or claims, and title may be affected by, among other things, undetected defects. The Company has not conducted surveys of all of the claims in which it holds direct or indirect interests. A successful challenge to the precise area and location of these claims could result in the Company being unable to operate on its properties as permitted or being unable to enforce its rights with respect to its properties.

### **Land Use Approvals and Permits**

The proposed exploration program described in the Technical Report is expected to include exploration work for which land use approvals or permits must be obtained from the Northwest Territories government. The Company cannot guarantee that it will be able to obtain all such approvals or permits in a timely manner or at all, and any delay or failure to receive any required land use approvals or permits could negatively impact the Company's future exploration of the Up Town Gold Property.

# Influence of Third-Party Stakeholders

The Property or the roads or other means of access which the Company intends to utilize in carrying out its work programs or general business mandates on the Property may be subject to interests or claims by third party individuals, groups or companies. In the event that such third parties assert any claims, the Company's work programs may be delayed even if such claims are not meritorious. Such delays may result in significant financial loss and loss of opportunity for the Company.

# First Nations Land Claims

First Nations rights may be claimed on Crown properties or other types of tenure with respect to which mining rights have been conferred. The Supreme Court of Canada's 2014 decision in *Tsilhqot'in Nation v. British Columbia* marked the first time in Canadian history that a court has declared First Nations title to lands outside of a reserve. The Company is not aware of any First Nations land claims having been asserted or any legal actions relating to native issues having been instituted with respect to any of the land which is covered by the Up Town Gold Mineral Property. The legal basis of a land claim is a matter of considerable legal complexity and the impact of a land claim settlement and self-government agreements cannot be predicted with certainty. In the event that First Nations title is asserted and proved

on the Up Town Gold Property, provincial and federal laws will continue to be valid provided that any infringements of First Nations title, including mining and exploration, are either consented to by First Nations groups or are justified.

However, no assurance can be given that a broad recognition of First Nations rights by way of a negotiated settlement or judicial pronouncement would not have an adverse effect on the Company's activities. Such impact could be marked and, in certain circumstances, could delay or even prevent the Company's exploration or mining activities.

#### Uninsurable Risks

Exploration, development and production of mineral properties is subject to certain risks, and in particular, unexpected or unusual geological operating conditions including rock bursts, cave-ins, fires, flooding and earthquakes may occur. It is not always possible to insure fully against such risks and we may decide not to take out insurance against such risks as a result of high premiums or for other reasons. Should such liabilities arise, they could have an adverse impact on our operations and could reduce or eliminate any future profitability and result in increasing costs and a decline in the value of the securities of the Company.

# **Exploration and Development Risk**

Resource exploration and development is a speculative business, characterized by a number of significant risks including, among other things, unprofitable efforts resulting not only from the failure to discover mineral deposits but from finding mineral deposits which, though present, are insufficient in quantity and quality to return a profit from production. The marketability of minerals acquired or discovered by the Company may be affected by numerous factors which are beyond the control of the Company and which cannot be accurately predicted, such as market fluctuations, the proximity and capacity of milling facilities, mineral markets and processing equipment and such other factors as government regulations, including regulations relating to royalties, allowable production, importing and exporting of minerals and environmental protection, the combination of which factors may result in the Company not receiving an adequate return of investment capital.

Substantial expenditures are required to establish ore reserves through drilling, to develop metallurgical processes to extract the metal from the ore and, in the case of new properties, to develop the mining and processing facilities and infrastructure at any site chosen for mining. Although substantial benefits may be derived from the discovery of a major mineralized deposit, no assurance can be given that minerals will be discovered in sufficient quantities and grades to justify commercial operations or that funds required for development can be obtained on a timely basis. Estimates of reserves, mineral deposits and production costs can also be affected by such factors as environmental permitting regulations and requirements, weather, environmental factors, unforeseen technical difficulties, unusual or unexpected geological formations and work interruptions. In addition, the grade of ore ultimately mined may differ from that indicated by drilling results. Short term factors relating to reserves, such as the need for orderly development of ore bodies or the processing of new or different grades, may also have an adverse effect on mining operations and on the results of operations. Material changes in ore reserves, grades, stripping ratios or recovery rates may affect the economic viability of any project.

# **Environmental Laws and Regulations**

The Company's operations are subject to environmental regulations in the jurisdictions in which it operates. Environmental legislation is evolving in a manner which will require stricter standards and enforcement, increased fines and penalties for non-compliance, more stringent environmental assessments of proposed projects and a heightened degree of responsibility for companies and their officers, directors and employees. There is no assurance that future changes in environmental regulation, if any, will not adversely affect the Company's operations.

The operations of the Company including exploration and any development activities or commencement of production on its properties, require permits from various federal, provincial and local governmental authorities and such operations are and will be governed by laws and regulations governing prospecting, development, mining, production, exports, taxes, labour standards, occupational health, waste disposal, toxic substances, land use, environmental protection, mine safety and other matters. To the extent that such approvals are required and not obtained, the Company may be delayed or prohibited from proceeding with planned exploration or development of its mineral properties.

Failure to comply with applicable laws, regulations and permitting requirements may result in enforcement actions

thereunder, including orders issued by regulatory or judicial authorities causing operations to cease or to be curtailed, and may include corrective measures requiring capital expenditures, installation of additional equipment, or remedial actions. Parties engaged in mining operations may be required to compensate those suffering loss or damage by reason of the mining activities and may have civil or criminal fines or penalties imposed for violations of applicable laws or regulations.

Exploration and mining operations involve a potential risk of releases to soil, surface water and groundwater of metals, chemicals, fuels, liquids having acidic properties and other contaminants. In recent years, regulatory requirements and improved technology have significantly reduced those risks. However, those risks have not been eliminated, and the risk of environmental contamination from present and past exploration or mining activities exists for mining companies. The Company may be liable for environmental contamination and natural resource damages relating to the Property that occurred before the Company owned the Property. No assurance can be given that potential liabilities for such contamination or damages caused by past activities at these properties do not exist.

Amendments to current laws, regulations and permits governing operations and activities of mining companies, or more stringent implementation thereof, could have a material adverse impact on the Company and cause increases incapital expenditures or require abandonment or delays in development of new mining properties.

# Competition

Significant and increasing competition exists for the limited number of mineral acquisition opportunities available. As a result of this competition, some of which is with large established mining companies with substantial capabilities and greater financial and technical resources than the Company, the Company may be unable to acquire attractive mineral properties on terms it considers acceptable. The Company also competes with other companies for the recruitment and retention of qualified employees and other personnel.

# Management

The Company's prospects depend in part on the ability of its senior management and directors to operate effectively and the loss of the services of such persons could have a material adverse effect on the Company. To manage its growth, the Company may have to attract and retain additional highly qualified management, financial and technical personnel and continue to implement and improve operational, financial and management information systems. The Company does not have key man insurance in place in respect of any of its directors or officers.

# **Option Agreement Obligations**

The Amending Agreement provides that the Company must make a series of payments in cash over certain time periods and expend certain minimum amounts on the exploration of the Property. If the Company fails to make such payments or expenditures in a timely fashion, the Company may lose its interest in the Property.

# **Conflicts of Interest**

Certain directors and officers of the Company are, and may continue to be, involved in the mining and mineral exploration industry through their direct and indirect participation in corporations, partnerships or joint ventures which are potential competitors of the Company. In particular, the CEO and CFO of the Company will only be devoting 50% and 25% of their time, respectively, to the business and affairs of the Company. Situations may arise in connection with potential acquisitions or investments where the other interests of these directors and officers may conflict with the interests of the Company. Directors and officers of the Company with conflicts of interest will be subject to and will follow the procedures set out in applicable corporate and securities legislation, regulations, rules and policies.

# Dividends

The Company has not declared or paid any dividends on its common shares and does not currently have a policy on the payment of dividends. For the foreseeable future, the Company anticipates that it will retain future earnings and other cash resources for the operation and developments of its business. The payment of any future dividends will depend upon earnings and the Company's financial condition, current and anticipated cash needs and such other factors as the directors of the Company consider appropriate.

### **Estimates and Assumptions**

Preparation of its financial statements requires the Company to use estimates and assumptions. Accounting for estimates requires the Company to use its judgment to determine the amount to be recorded on its financial statements in connection with these estimates. If the estimates and assumptions are inaccurate, the Company could be required to write down its recorded values. On an ongoing basis, the Company re-evaluates its estimates and assumptions. However, the actual amounts could differ from those based on estimates and assumptions.

# Costs and Compliance Risks

Legal, accounting and other expenses associated with public company reporting requirements are significant. The Company anticipates that costs may increase with corporate governance related requirements, including, without limitation, requirements under National Instrument 52-109 – *Certification of Disclosure in Issuers' Annual and Interim Filings*, National Instrument 52-110 – *Audit Committees* and National Instrument 58-101 – *Disclosure of Corporate Governance Practices*.

The Company also expects these rules and regulations may make it more difficult and more expensive for it to obtain director and officer liability insurance, and it may be required to accept reduced policy limits and coverage or incur substantially higher costs to obtain the same or similar coverage. As a result, it may be more difficult for the Company to attract and retain qualified individuals to serve on its board of directors or as executive officers.

### **Contingencies**

The Company has no contingencies as at the date of this MD&A.

# **Off-Balance Sheet Arrangements**

The Company has no off-Balance Sheet arrangements as at the date of this MD&A.

# **Related Party Transactions**

The officers and directors of the Company are as follows:

Christopher Huggins CEO and Director

Navin Sandhu CFO

Robert Gietl Former CEO, President and Secretary

Michael Hudson Former CFO and Director

Paul Chung Director Amanuel Bein Director

Jessica Patterson Former Director

Milos Masnikosa Former CEO and Director

Robert Davies Former Director

Dixon Lawson Former CEO, President and Secretary

Included in promissory note at September 30, 2023 is \$2,050 (December 31, 2022 - \$2,050) owing to a shareholder and former Director of the Company.

On February 6, 2023, the Company issued 35,000 common shares with a fair value of \$5,250 to settle accounts payable with the former CEO of \$17,500. The Company recognized a gain on debt settlement of \$12,250.

On February 6, 2023, the Company issued 100,000 common shares with a fair value of \$15,000 to the former CEO pursuant to an employment agreement between the Company and the former CEO.

At September 30, 2023, amounts owing to the related parties of \$44,925 (December 31, 2022 - \$50,925) were included in accounts payable and accrued liabilities.

During the period ended September 30, 2023 and 2022, the Company entered into the following transactions with key management personnel, which include the officers and directors, of the Company.

For the period ended	September 30, 2023 \$	September 30, 2022 \$
Management fees paid/accrued to the former CEO,		
President and Corporate Secretary	30,000	36,000
Consulting services accrued to a company controlled by		
the former CFO	-	4,500
Consulting fees paid to a company controlled by the		
CEO	35,000	-
Consulting fees paid to a company controlled by the		
CFO	27,000	-
Consulting fees paid to a company controlled by Director	10,000	-
Consulting fees paid to a Director	2,700	
Total	104,700	40,500

# **Proposed Transactions**

There are no proposed transactions.

# **Subsequent Events**

On November 22, 2023, the Company closed a non-brokered private placement of up to 1,129,032 flow-through (FT) units of the company at a price of 31 cents per FT unit for gross proceeds of \$350,000. Each FT Unit will be comprised of one common share of the Company issued on a flow-through basis (each, a "FT Share") and one-half of one share purchase warrant (each whole warrant, a "Warrant"), with each Warrant exercisable to acquire one half non-flow-through common share of the Company (each, a "Warrant Share") at a price of \$0.35 per Warrant Share for a period of 24 months from the date of issuance. In connection with the closing, an aggregate of \$24,500 was paid in cash and a total of 79,032 finder's warrants were issued as finder's fees. Each finder's warrant entitles the holder thereof to acquire one common share in the capital of the company at a price of 35 cents per finder's warrant share for a period of 24 months from the date of issuance.

### **Critical accounting estimates**

By definition the Company is a venture issuer and as such utilizes limited critical accounting estimates.

The preparation of financial statements in conformity with International Financial Reporting Standards requires management to establish accounting policies and to make estimates that affect both the amount and timing of the recording of assets, liabilities and expenses. Some of these estimates require judgment about matters that are inherently uncertain.

Estimates and assumptions where there are significant risks of material adjustments to assets and liabilities in future accounting periods include share-based awards and payments and fair value measurements for financial instruments.

Significant assumptions about the future and other sources of estimation uncertainty that management has made at the financial position reporting date, that could result in a material adjustment to the carrying amounts of assets and liabilities, in the event that actual results differ from assumptions made, relate to, but are not limited to the inputs used in accounting for share-based payments; and the inputs used in determining the recoverable amount of assets that are considered impaired.

# **Changes in Accounting Policies including Initial Adoption**

Accounting standards or amendments to existing accounting standards that have been issued but have future effective dates are either not applicable or are not expected to have a significant impact on the Company's financial statements.

#### **Financial Instruments and Other Instruments**

Financial instruments measured at fair value are classified into one of three levels in the fair value hierarchy according to the relative reliability of the inputs used to estimate the fair values. The three levels of the fair value hierarchy are:

- Level 1 Unadjusted quoted prices in active markets for identical assets or liabilities;
- Level 2 Inputs other than quoted prices that are observable for the asset or liability either directly orindirectly; and
- Level 3 Inputs that are not based on observable market data.

The Company's financial instruments include cash, accounts payable and accrued liabilities, and promissory note. The carrying values of accounts payable and accrued liabilities and the promissory note approximate their respective fair values due to the short-term to maturity of these financial instruments. Cash is measured based on Level 1 of the fair value hierarchy. There were no transfers between levels in the fair value hierarchy.

The Company's financial instruments are exposed to certain financial risks and the risk exposure is summarized as follows:

# Credit Risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. The Company's maximum exposure to credit risk is the carrying amount of cash. As at September 30, 2023 cash totaled \$845,350 (December 31, 2022 - \$70,106). As all of the Company's cash is held either in a trust bank account with the Company's legal firm or at a high-credit quality Canadian financial institution, management believes that there is minimal credit risk. The Company's exposure to and management of credit risk has not changed materially from the year ended December 31, 2022.

# Foreign Currency Risk

Foreign currency risk is the that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Company's functional currency is the Canadian dollar. The Company does not have transactions denominated in foreign currencies, therefore it is not exposed to foreign currency risk. The Company's cash is held in Canadian dollars. The Company's exposure to and management of foreign currency risk has not changed materially from the year ended December 31, 2022.

### Interest Rate Risk

Interest rate risk is the risk related to the fair value or future cash payments of interest-bearing financial instruments due to changes in interest rates. The Company had interest-bearing debt with fixed rates; therefore, management believes that the Company's exposure to interest rate risk is minimal. The Company's exposure to and management of interest rate risk has not changed materially from the year ended December 31, 2022.

# Other Price Risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices, whether those changes are caused by factors specific to the individual financial instrument or its issuer or by factors affecting all similar financial instruments traded in the market. The Company's exposure to other price risk is not material. The Company's exposure to and management of other price risk has not changed materially from the year ended December 31, 2022.

# Liquidity Risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial

liabilities that are settled by delivering cash or another financial asset. The Company's objective in managing liquidity risk is to maintain sufficient readily available reserves in order to meet its liquidity requirements at any point in time. The Company achieves this by maintaining sufficient cash balances, and raising funds through the issuance of debt or equity when the Company does not have sufficient cash balances. As at September 30, 2023, the Company's exposure to liquidity risk had changed from that of the prior year as the Company had cash of \$845,350 (December 31, 2022 - \$70,106) to cover current liabilities of \$532,056 (December 31, 2022 - \$489,055). The Company's management of liquidity risk has not changed materially from the year ended December 31, 2022.

# **Other Requirements**

# **Outstanding Share Data**

As of the date of this MD&A,

- a) 35,387,015 common shares outstanding;
- b) 2,475,000 stock options outstanding; and
- c) 15,546,984 share purchase warrants outstanding.

#### **Disclaimer**

The information provided in this document is not intended to be a comprehensive review of all matters concerning the Company. It should be read in conjunction with all other disclosure documents provided by the Company, which can be accessed at <a href="www.SEDAR.com">www.SEDAR.com</a>. No securities commission or regulatory authority has reviewed the accuracy or adequacy of the information presented herein.

# **Forward-Looking Statements**

This MD&A contains certain forward-looking statements and information relating to the Company that is based on the beliefs of its management as well as assumptions made by and information currently available to the Company. When used in this document, the words "anticipate", "believe", "estimate", "expect" and similar expressions, as they relate to the Company or its management, are intended to identify forward-looking statements. This MD&A contains forward-looking statements relating to, amongst other things, regulatory compliance and the sufficiency of current working capital. Such statements reflect the current views of the Company with respect to future events and are subject to certain risks, uncertainties, and assumptions. Many factors could cause the actual results, performance or achievements of the Company to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements. Aside from factors identified in the annual MD&A, additional, important factors, if any, are identified here.

The Company does not have a history of earnings. These statements represent management's expectations or beliefs concerning, among other things, future performance and financial results and various components thereof. Readers are cautioned not to place undue reliance on forward-looking information because it is possible that predictions, forecasts, projections and other forms of forward-looking assumptions will not be achieved by the Corporation. By its nature, forward-looking information involves numerous assumptions, inherent risks and uncertainties, including but not limited to: changes in business strategies; general economic and business conditions; the effects of competition; changes in laws and regulations, including environmental and regulatory laws; and various events that could disrupt operations. Actual performance and financial results in future periods may differ materially from any projections of future performance or results expressed or implied by forward-looking statements.

The Company undertakes no obligation to update publicly or otherwise revise any forward-looking information, whether as a result of new information, future events or otherwise, or the foregoing list of factors affecting such information.