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FATHOM NICKEL INC.

MANAGEMENT'S DISCUSSION AND ANALYSIS

FOR THE YEAR ENDED DECEMBER 31, 2022

(Expressed in Canadian Dollars)

Report Date - May 1, 2023

The following Consolidated Management's Discussion and Analysis ("MD&A") dated May 1, 2023 is in respect of the year ended December 31, 2022 for Fathom Nickel Inc. ("Fathom" or the "Company"). It is management's assessment of the results of operations and financial condition of Fathom and should be read in conjunction with the audited consolidated financial statements for years ended December 31, 2022 and 2021 ("2022 audited consolidated financial statements"), together with the notes thereto. The Company's 2022 audited consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS"). All dollar amounts are in Canadian dollars, unless otherwise noted.

The "Qualified Person" under the guidelines of National Instrument 43-101 of the Canadian Securities Administrators ("NI 43-101") for Fathom's Albert Lake exploration project as described in the following discussion and analysis is Ian Fraser, CEO and Vice-President, Exploration of the Company and a Professional Geologist Registered in the Provinces of Alberta, Saskatchewan and British Columbia.

The Company's registered and records office is located at suite 730 – 521-3rd Ave SW Calgary, Alberta, T2P 3T3, Canada. Additional information relating to the Company can also be found on the Company's website at www.fathomnickel.com or on the SEDAR website at www.sedar.com.

This MD&A was approved by the board of directors of Fathom on May 1, 2023.

1. DESCRIPTION OF BUSINESS AND REPORTING ENTITY

The Company's wholly owned subsidiary, Fathom Minerals Ltd. ("FML") was incorporated pursuant to the Business Corporations Act (Alberta) as Cauca Gold Corp. on April 27, 2012 and changed its name to Fathom Minerals Ltd. on April 23, 2015. As described in Section 3 below, on January 22, 2021 Fathom acquired 100% of the issued and outstanding capital stock of FML in a share-for-share transaction. Based on the requirements of IFRS 2, the acquirer was determined to be FML and the transaction was accounted for as a reverse takeover ("RTO"). This MD&A is in respect of all entities in which FNI has a controlling interest and the consolidated entity is referred to as (the "Company", "Fathom" or "FNI").

Since inception, the Company has been engaged in identifying, acquiring and exploring for base and precious metals in Canada, specifically targeting metals and minerals required to support the electric vehicle ("EV") and battery markets. The Company's current focus is the exploration and development of its Albert Lake Project as well as the recently optioned Gochager Lake Project. Both projects, located in Saskatchewan, Canada are deemed to be highly prospective for the existence of battery metals including, notably, nickel, copper, cobalt and PGMs.

The Company is in the process of exploring for mineral deposits and has not yet fully determined whether its mineral property interests contain ore reserves that are economically recoverable. Accordingly, as is common with junior exploration companies, the Company is dependent upon obtaining necessary equity financing from time to time to finance its on-going and planned exploration activities and to cover administrative costs. The recoverability of amounts recorded as exploration and evaluation asset ("E&E asset") is dependent upon the discovery of economically recoverable reserves, confirmation of the Company's interest in the underlying mineral claims, and the future profitable production from the property or realizing proceeds from its disposition.

Fathom has not conducted any significant revenue generating operations to date. As at December 31, 2022, the Company had working capital of \$3,241,628 (including cash of \$2,956,035) and E&E assets of \$10,239,334.

The Company's shares are listed for trading on:

- the Canadian Securities Exchange ("CSE") under the trading symbol FNI.
- the Frankfurt Stock Exchange ("FSE") under the trading symbol 6Q5.
- the OTCQB under the trading symbol FNICF.

2. OVERALL PERFORMANCE AND HIGHLIGHTS OF THE YEAR

2022 was Fathom's first complete fiscal year as a publicly-traded company. Significant events occurring during the year ended December 31, 2022 included:

- The January 2022 buy-back of the Net Smelter Return ("NSR") royalty on original Albert Lake (Rottenstone) dispositions under very favorable terms.
- The completion of a winter drill program in January April that resulted in the discovery of the Bay Island Trend, a 300+ meter conductive corridor.
- Acquired the critical Tremblay-Olson Claim Area dispositions, a 315 hectare area in close proximity to the historic Rottenstone mine.
- Completed a 1,773-meter drill program at the Bay Island Trend within the Albert Lake Project, extending the mineralized strike to in excess of 300 meters, and remaining open in both directions.
- Completed a soil geochemistry sampling program over the newly acquired Tremblay-Olson Claims.
- On December 29 the Company closed a flow-through financing for gross proceeds of \$1,644,700, with funds earmarked for the Q1-23 drill programs at Gochager Lake and Albert Lake.

Events Subsequent to Year End

- The Company completed a drill program at the Gochager Lake property; two drillholes 725 meters. BHEM surveys were performed on both drillholes along with three historic drillholes occurring at the property. Drill results were reported in a Company News Release April 12, 2023. Upon completion of the drilling / BHEM at Gochager the drill and ancillary crew were moved to the Albert Lake property and hereto two drillholes were drilled, 690 meters, and both holes were probed by BHEM. Ahead of the drilling at Albert Lake a ground gravity survey was completed providing continuous gravity data into the area of the two holes drilled. Assays from the Albert Lake drilling are pending.
- On February 28, 2023, pursuant to its stock option plan and the policies of the Canadian Stock Exchange, the Company granted incentive stock options to certain directors, officers and consultants of the Company for the right to purchase up to an aggregate 5,000,000 common shares of the Company, exercisable at a price of \$0.085 per share for a period of 60 months.

The options issued under this grant vest in three equal tranches (one-third on the date of grant and one-third on each of the first two anniversaries of the date of grant).

- On March 14, 2023, pursuant to its stock option plan and the policies of the Canadian Stock Exchange, the Company cancelled 2,300,000 incentive stock options previously granted to certain directors, officers and consultants of the Company for the right to purchase up to an aggregate 2,300,000 common shares of the Company, that were exercisable at a price of \$0.70 per share for a period of 60 months.
- On March 22, 2023 the Company announced the strategic acquisition of the Watts Lake Mineral Claims ("Watts Lake") pursuant to an agreement with SKRR Exploration Inc. ("SKRR"), dated March 21, 2023 (the "Acquisition Agreement"). Watts Lake consists of twenty-four (24) mineral claims totalling 13,708 hectares that are entirely contiguous with Fathom's Gochager Lake Property. The addition of Watts Lake brings Fathom's total land package at the Gochager Lake nickel project to 18,569 hectares. The acquisition of the Watts Lake mineral claims was strategic in that it includes greater coverage of a 2008 VTEM survey; flown in the Gochager Lake property area, and the acquisition also makes the Mal Lake nickel occurrence; 10 km southeast of the Gochager Lake deposit contiguous.

3. REVERSE TAKEOVER OF THE COMPANY

Pursuant to a Share Purchase Agreement (the "SPA") dated January 6, 2021, the Company agreed to acquire 100% of the issued and outstanding common shares of FML via a share-for-share exchange (the "Transaction"). Each former shareholder of FML shareholder received one (1) share of the Company in exchange for each share of FML beneficially owned. As Fathom was an entity with no operations, it did not meet the definition of a business under IFRS 3. Accordingly, the Transaction is accounted for as a reverse acquisition along with a share-based payment in accordance with IFRS 2. The Transaction closed on January 22, 2021, resulting in the issuance of 13,295,037 to shareholders of the Fathom. Immediately upon closing of the Transaction, there were 25,790,075 shares outstanding of which former shareholders of FML held 48.4%. After the Transaction, the Management and Directors of FML were appointed to their respective Board and Management positions with the Company. As a result, the acquirer, based on the requirements of IFRS 2, is determined to be FML. The shares issued to former shareholders of the FNI were valued at a price of \$0.20/share for a total transaction value of \$2,659,007. The fair value of the Company was determined based on the number of shares issued to former shareholders of the FNI at a price of \$0.20/share.

\$2,659,007 has been allocated as follows:

Accounts payable and accrued liabilities \$ (13,138)

Finance expense <u>2,672,145</u>

\$ 2,659,007

Consideration comprised of:

Fair value of common shares \$\\\ \sum_{0.659,007}\$

4. RESOURCE PROPERTIES

4.A Albert Lake Project (Formerly Rottenstone Property)

The Albert Lake Project comprises 31 mineral claims covering an aggregate area of 90,460 hectares located in the La Ronge Mining District of Saskatchewan, approximately 135km north-northeast of the town of La Ronge. The project consists of a past producer (Rottenstone Mine) of nickel-copper-platinum group elements (Ni, Cu, PGE) and is defined as a modern exploration project. The center of the property is located at 104° 49' 33" longitude west and 56° 20'39" latitude north.

Geological Setting and History

The Albert Lake property lies within the Rottenstone Domain of the Proterozoic Trans-Hudson orogenic belt. The Trans-Hudson Orogen is a major orogenic belt that stretches from the United States through Canada and extends to Greenland and defines the boundary between the Hearne and Superior cratons. The Rottenstone Domain is a broad belt of early to late syntectonic, northeast trending arcuate tonalite to granite intrusive rocks with associated injection migmatites.

The Albert Lake Project geology is dominated by a northeast striking, northwest dipping meta-tonalite-trondhjemite-pelitic migmatite complex of Paleoproterozoic age. MacLachlan (2003, 2005) divided the immediate Albert Lake property area into granitoids and supracrustal rocks. The supracrustal rocks; the oldest rocks occurring on the Albert Lake property, include pelite, psammite, migmatitic, psammitic to pelitic metasedimentary rocks, layered calc-silicate, melanocratic biotite-hornblende-plagioclase rich metasedimentary/metavolcanic rocks, along with amphibolite. The ultramafic intrusions, host to the Rottenstone deposit and other known ultramafic occurrences occur within metasedimentary rocks (the supracrustal rocks).

The Rottenstone deposit would appear to be typical of a deep-rooted, mantle derived, magmatic Ni-Cu+PGE ultramafic hosted, sulphidic type of mineral deposit. The Rottenstone deposit hosts rich concentrations of PGE's, among the richest of any deposit of its type mined in Canada. It has been suggested that up to 50% of the host ultramafic intrusion consisted of sulphides and that the intrusion is the result of a significant magma chamber at depth within the vicinity of the Rottenstone deposit.

Exploration at the Albert Lake Project dates back to 1929, when the original Rottenstone outcrop was discovered on the shores of Rottenstone Lake. There was very intermittent exploration from 1929 through the early 1960s. The Rottenstone Mine was put into production based on a non-compliant resource estimate of 45,000 tons of 2% Ni, 1% Cu and 5.5 g/t Pt-Pd. Approximately 26,000 tonnes of material was mined at reported grades of 3.28% nickel, 1.83% copper and 9.63 g/t platinum-palladium + gold¹. From 1970 to 2015 limited exploration was undertaken by various exploration companies.

Acquisition by Fathom

Rights to the Albert Lake Project were acquired by Fathom in June 2015 through two separate Purchase and Sale Agreements. Each Purchase and Sale Agreement contained a provision for net smelter return royalty ("NSR"). In January 2022 (subsequent to year end), Fathom acquired one of NSR's for a cash

Source: Saskatchewan Mineral Deposit Index #0958. The reliability of the historical data and resource estimate presented here cannot be confirmed by the authors, nor can the assumptions, parameters and methods used to prepare the estimates. The estimate is not considered NI 43-101 Compliant by the definition of a "mineral resource" and further work is required to verify the historical estimate as a current mineral resource. Furthermore, records suggest (Saskatchewan Mineral Deposit Index #0958) that some of this historical resource has been exploited making a delineation of this mineral resource impossible. Fathom Nickel is not treating the historical estimate as a current mineral resource.

payment of \$175,000 (See Notes 7 and 15 of the 2021 audited consolidated financial statements). The second NSR remains in place. It provides a 1% NSR royalty over 2 claims totaling 856 Ha (<1% of the project area). This NSR can be purchased in its entirety at Fathom's option for \$500,000.

From 2016 through 2021 the Company acquired additional mineral dispositions through staking directly with the Government of Saskatchewan's Department of Energy and, in one circumstance, through a 3rd party claim holder. At year end, and at the date of this MD&A, the Company held 31 contiguous claims totaling 90,460 hectares.

Between 2015 and 2019 as a privately held company with limited operating and exploration budgets, Fathom focused on compiling the historic database, data interpretation, updating geological models, obtaining exploration permits, and completing limited drill programs. These initiatives led to the identification of numerous exploration targets within a fully permitted project in place for when the company became publicly listed and financing was available.

2021 Exploration Program

Fathom conducted a winter exploration program on the Albert Lake Property in February and March 2021 consisting of:

- The re-opening of the 14-person camp originally constructed in 2018 situated adjacent to the historic Rottenstone Mine.
- Nine NQ-size drillholes were completed (AL21017 AL21025), amounting to 1,232m drilled.
- Six drillholes were designed to test the south/southwest extension of the historic Rottenstone Mine. Two drillholes drilled from the ice near the Island Showing tested an area where several known, favourable ultramafic intersections were identified in drilling completed in 2003. The final drillhole was a follow-up to an off-hole borehole electromagnetic ("BHEM") anomaly associated with a significant ultramafic intersection identified in historic drillhole RL03030.
- Four of the nine drillholes drilled were probed utilizing BHEM instrumentation, and four historic drillholes were probed; RL03030 (re-probe), RL03031, FMRS18-012 and FMRS18-013.
- Surface electromagnetic ("EM") profiles were generated in the area of drillholes AL21021 and AL21022 and 467 of a proposed 800 stations on Rottenstone Lake were systematically measured as part of a gravity survey.

Significant results include:

- Confirmation of an extension to the historic high-grade Ni-Cu-Co + PGE Rottenstone deposit (the "Rottenstone Extension"), a minimum 40m south-southwest. The mineralized extension includes 18.1 g/t Pt associated with 1.71% Ni, 1.21% Cu, 0.05% Co, 1.94 g/t Pd over 1.01m (7.22% NiEq).
- Discovery of new, ultramafic mineralization 550m northwest of the historic Rottenstone
 Mine (the "Island Showing Area Discovery"). BHEM survey in the drillhole at the Island
 Showing Area, together with subsequent modelling, indicates a plunging body, increasing
 in conductivity south of the drillhole, potentially indicative of increased mineralization in a
 southerly direction.
- Updated metallurgical assay work on a bulk sample collected in 2017. In addition to the grades and recoveries reported in 2017, four of the coarse reject samples were analyzed for

rhodium (Rh), osmium (Os), iridium (Ir) and ruthenium (Ru) returned an average grade of 0.20 g/t Rh, 0.13 g/t Os, 0.11 g/t Ir and 0.06 g/t Ru.

In April 2021, a 9,000 line-kilometer heliborne gradient MAG survey was conducted at 100m line spacing on the entire project area.

From June through October 2021 Fathom conducted a summer/fall exploration program consisting of:

- Geological mapping, prospecting and a B-horizon soil geochemistry survey in the vicinity of the historic Rottenstone mine, along trend and within what the Company recognizes as a favourable structural corridor.
- The collection of 216 rock samples for analysis.
- The collection of 4,375 B-horizon soil geochemistry samples.
- Extension of the winter 2021 gravity survey resulting in 347 additional data stations.
- Completion of surface EM over select areas.
- Continuation of BHEM surveys in 10 historical drillholes.
- Thirteen NQ-size drillholes were completed (AL21026 AL21038), amounting to 3,102m drilled.
- All summer/fall 2021 drillholes were probed by BHEM.
- X-ray fluorescence ("XRF") litho-geochemistry was completed on all summer-fall 2021 drillholes; XRF surveying on historic drillholes was initiated.
- Geological mapping identified new target areas where favourable host stratigraphy, notably supracrustal rocks similar to the host stratigraphy at the historic Rottenstone deposit, occur along trend to the north-northeast and south of the historic mine. Preliminary soil geochemistry results from the 2021 survey, incorporated with historic soil geochemistry results (2002 and 2018) has highlighted numerous areas and zones of coincident magmatic nickel pathfinder elements (Ni, Cu, Co + Cr, Mg).

Significant results from the summer/fall exploration program include:

- Anomalous Ni, Cu and/or PGE mineralization was detected in 11 of the 13 holes completed in the program.
- Rottenstone-like stratigraphy was identified in a 13-meter interval in hole AL21029 (located in "the Dime Area"). Significant intercepts in this interval included 4,200ppm Ni and 1.25 g/t Pd-Pt+Au over a 1.17-meter interval.
- Within the Island Showing trend, drillhole AL21033 has defined a robust off-hole BHEM conductor 130.0 meters south of drillhole AL21021 and its associated mineralization and BHEM conductivity.

2022 Winter Exploration Program

Fathom conducted a winter drilling program on the Albert Lake Property between mid-January and March, 2022 consisting of:

- 21 NQ-size drillholes were completed (AL21039 AL21057), amounting to 3,900m drilled.
- 15 drillholes were focused in the newly defined Bay Area Conductive Corridor (developed from the Island Showing Area discovery and subsequently renamed to the Bay-Island Trend).

Significant results include²:

 Magmatic nickel mineralization occurs within the Bay-Island Trend, located 450m west/northwest of the high-grade, historic Rottenstone deposit. The significance of this new discovery is proof that the high-grade Rottenstone deposit does not occur in isolation and both mineralized ultramafic intrusives originated from a larger source.

- The Bay-Island Trend exceeds 300m in strike and remains open in both directions.
- 15 drill holes were drilled within the Bay-Island Trend and each drill hole intersected nickel, grading up to 3.07% NiEq.
- Eight of the drillholes from the program intersected significant nickel and nickel equivalent values over drilled intervals up to 13.27m.
- Drill hole AL22052 displayed the best overall results to date with 3.54m at 1.68% NiEq (1.09% Ni, 0.42% Cu, 0.068% Co and 0.75g/t Pt, Pd & Au) within a 13.27m zone at 1.00% NiEq (0.62% Ni, 0.29% Cu, 0.039% Co and 0.62g/t Pt, Pd & Au).
- Three drill holes visually match the net-texture mineralization of the "Rottenstone style" mineralogy. These results, plus other magmatic nickel textures recognized within the mineralized trend could potentially define the outer edges of a Rottenstone-like deposit (the original Rottenstone mine was contained in a mineralized body measuring only 50mx40mx10m, yet yielded some of the highest grades of Ni-Cu + PGE ever mined in Canada).
- Additionally, both near surface and deeper high-priority borehole electromagnetic ("BHEM") targets within and outside the mineralized trend remain as high priority drill target areas.

2022 Summer Exploration Program

In early August 2022 Fathom completed its 2022 Summer exploration program. The program consisted of:

- Diamond drilling of 15 drillholes with total meterage drilled of approximately 1,700 meters;
- Completion of a 2,447 l-km heliborne AirTEM geophysical survey;

The summer drill program was designed to extend the conductivity zone and associated ultramafic Ni-Cu-Co+PGE mineralization south of drillhole AL22057 identified during the winter drill campaign (the "Winter Program"). Highlights of the program include:

- Approximately 1,700 meters of drilling will have been completed on a trend south of drillhole AL22057 resulting in the discovery of the Bay-Island Trend;
- Several drillholes intersected mineralized ultramafic and magmatic sulphide textures similar to the magmatic textures recognized in the Winter Program and at the historic Rottenstone Mine:
- Magmatic nickel mineralization occurring in ultramafic, pegmatite and sediments in favourable stratigraphy has been recognized in drillhole intervals of up to 16 meters;
- This type of favourable mineralized stratigraphy has now been recognized 140 meters south
 of drillhole AL22057, thus confirming that the Bay-Island Trend extends for more than 300
 meters along strike and remains open along strike both north and south;

Note where nickel equivalent is used in this section (NiEq% = Ni%+ Cu% \times \$4.50/\$11.00 + Co% \times \$30.00/\$11.00 + Pt [g/t]/31.103 \times \$1,050/\$11.00/22.04 + Pd [g/t]/31.103 \times \$2400/\$11.00/22.04 + Au [g/t]/31.103 \times \$1,900/\$11.00/22.04)

 Ongoing modeling of mineralized intercepts along with conductive plates determined by BHEM surveys demonstrates continuous conductivity along the ultramafic mineralized trend as well as localized areas of increased conductivity;

Assay results were released on September 28, 2022. The Company confirmed that zones of identified favourable conductivity aligned with soil geochemical anomalies (historic and those defined by Fathom in 2018 and 2021), and with favourable MAG anomalies as defined by the gradient MAG survey conducted in the spring of 2021.

Balch Exploration Consulting Inc. completed a heliborne transient electromagnetic survey ("AirTEM") over three individual grid areas totaling 2,447 l-km;

- A detailed grid at 50m line spacing was flown over the Bay-Island Trend Area and Rottenstone Mine area;
- A detailed grid (50m line spacing) was flown over the recently acquired Tremblay Olson area;
- A third grid (100m line spacing) was flown east/southeast of the historic Rottenstone Mine to compliment existing soil geochemistry and gradient MAG survey results.

2022 Fall Exploration Program

In October 2022 Fathom completed its 2022 fall exploration program at the Tremblay-Olson Claims area. The program included soil and rock sampling, mapping and prospecting. Assay results were released on January 17, 2023.

4.B Gochager Lake Project

On September 19, 2022 Fathom announced that it entered into a mineral property option agreement with the sole owner of the Gochager Lake Property ("Gochager"). The Option Agreement provides Fathom with the exclusive right and option to earn, subject to the reservation of a 2% net smelter return royalty, up to a 100% title and interest to nine mineral claims covering approximately 4,696 hectares located in north-central Saskatchewan. The Property is approximately 60 km southwest from the Company's flagship Albert Lake Property in north-central Saskatchewan.

The Gochager Lake property is approximately 75 km north of the town of La Ronge and in close proximity to the Company's flagship Albert Lake Project. Gochager has had an estimated 149+ historic drillholes completed on the project totaling approximately 27,200 meters drilled. Historical resource estimates that do not meet the standards of National Instrument 43-101 were generated in 1968 and 1990 and are reported in the Saskatchewan Mineral Deposit Index [SMDI #0880].

The 1968 non-compliant resource for the Gochager estimated 4.3 million tons grading 0.295% Ni and 0.081% Cu³. A 1990 report reported that vertical and longitudinal sections were constructed from the existing data and an orebody with reasonably well-defined limits was defined containing 1.8 million tons at 0.735% nickel-equivalent. Historically, previous operators were inconsistent when assaying for cobalt and there is very limited data with respect to palladium and platinum analyses. A qualified person has not done sufficient work to classify the historical estimate as current mineral resources or mineral reserves, and the Company is not treating the historical estimate as current mineral resources or mineral reserves. However,

the historical resources do point to the potential of the project hosting a nickel-copper-cobalt mineral deposit.

3 – The Saskatchewan Mineral Deposit Index (SMID#0880) reports drill indicated reserves of 4,262,400 tons grading 0.295% Ni and 0.081% Cu mineable by open pit. Fathom cannot confirm the resource estimate nor the parameters and methods used to prepare the reserve estimate. The estimate is not considered NI43-101 compliant and further work is required to verify this historical drill indicated reserve.

Fathom believes the Property has significant exploration upside as there has been no significant drilling activity at the project since 1989-1990, with the exception of two drillholes drilled in 2018. A 2008 VTEM survey defined numerous quality conductors that, to date, have not been ground-assessed nor tested by drilling. No borehole EM (BHEM) surveys have ever been conducted within the historic resource area. BHEM surveys, in conjunction with drilling at the Company's Albert Lake Project, has been a key exploration tool in defining nickel mineralization over the 300+ meter Bay-Island Trend, situated within 500 meters of the historic Rottenstone mine.

The Company initiated the permitting process for Gochager in Q-4 2022 and was granted and Exploration Permit on January 23, 2023. On the assumption of being granted an Exploration Permit, Fathom initiated exploration plans for a winter 2023 drill program at Gochager in addition to a winter drill program at the Albert Lake Project.

Events Subsequent to Year End

• The Company completed a drill program at the Gochager Lake property; two drillholes 725 meters. BHEM surveys were performed on both drillholes along with three historic drillholes occurring at the property. Drill results were reported in a Company News Release April 12, 2023. Upon completion of the drilling / BHEM at Gochager the drill and ancillary crew were moved to the Albert Lake property and hereto two drillholes were drilled, 690 meters, and both holes were probed by BHEM. Ahead of the drilling at Albert Lake a ground gravity survey was completed providing continuous gravity data into the area of the two holes drilled. Assays from the Albert Lake drilling are pending.

On March 22, 2023 the Company announced the strategic acquisition of the Watts Lake Mineral Claims ("Watts Lake") pursuant to an agreement with SKRR Exploration Inc. ("SKRR"), dated March 21, 2023 (the "Acquisition Agreement"). Watts Lake consists of twenty-four (24) mineral claims totalling 13,708 hectares that are entirely contiguous with Fathom's Gochager Lake Property. The addition of Watts Lake brings Fathom's total land package at the Gochager Lake nickel project to 18,569 hectares. The acquisition of the Watts Lake mineral claims was strategic in that it includes greater coverage of a 2008 VTEM survey; flown in the Gochager Lake property area, and the acquisition also makes the Mal Lake nickel occurrence; 10 km southeast of the Gochager Lake deposit contiguous.

5. E&E ASSET DETAILS

Following is a breakdown of the Company's change in E&E assets from December 31, 2021 through December 31, 2022.

| | Albert Lake Gochager Lake | | Gochager Lake | Tota | al E & E Assets |
|--|---------------------------|----|---------------|------|-----------------|
| | | | | | |
| | | | | | |
| Balance, December 31, 2021 | \$ 5,519,697 | \$ | - | \$ | 5,519,697 |
| Acquisition cost and leases | 180,350.50 | | 22,500.00 | | 202,851 |
| Exploration, net of TMEI incentive payment | 4,438,037.05 | | 78,750.00 | | 4,516,787 |
| Divestitures and adjustments | - | | - | | - |
| Balance, December 31, 2022 | \$ 10,138,084 | \$ | 101,250 | \$ | 10,239,334 |
| | | | | | |

Below are the changes in E&E assets presented on a property-by-property basis for the Albert Lake and Gochager Lake Properties.

| Exploration & Eva | Exploration & Evaluation Asset (Albert Lake Property) | | | | | | | | | |
|---------------------------------------|---|-----------|------------------|---------------------|----------|------------|--|--|--|--|
| | | As at | | | | As at | | | | |
| | <u>3</u> | 1-Dec-21 | <u>Additions</u> | <u>Dispositions</u> | <u>3</u> | 1-Dec-22 | | | | |
| Leases and tenures | \$ | 145,073 | 180,350.50 | - | \$ | 325,424 | | | | |
| Geological consulting - Internal | | 513,209 | 370,673.50 | - | | 883,882 | | | | |
| G&A support - Internal | | 2,493 | 0.00 | - | | 2,493 | | | | |
| Geological and engineering consulting | | 765,239 | 319,383.62 | - | | 1,084,622 | | | | |
| Camp supplies and support | | 570,940 | 248,841.07 | - | | 819,781 | | | | |
| Field supplies and support | | 601,715 | 167,966.37 | - | | 769,682 | | | | |
| Geophysical field work | | 691,620 | 475,400.80 | - | | 1,167,021 | | | | |
| Drilling | | 921,459 | 1,323,126.10 | - | | 2,244,585 | | | | |
| Field and camp labour | | 70,337 | 14,868.75 | - | | 85,206 | | | | |
| Assays and analysis | | 261,492 | 121,628.90 | - | | 383,121 | | | | |
| Helicopter and fixed wing support | | 813,151 | 908,893.18 | - | | 1,722,044 | | | | |
| Construction and roads | | 14,305 | 0.00 | - | | 14,305 | | | | |
| ESG consulting | | 36,392 | 20,519.41 | - | | 56,911 | | | | |
| Travel, lodging and supplies | | 212,271 | 516,735.35 | - | | 729,007 | | | | |
| TMEI incentive - Saskatchewan | | (100,000) | (50,000) | <u> </u> | | (150,000) | | | | |
| Total - Albert Lake Property | \$ | 5,519,697 | \$ 4,618,388 | \$ - | \$ | 10,138,084 | | | | |

A breakdown of the Company's change in Albert Lake E&E Asset for the year ended December 31, 2021 is presented below.

| Exploration & Evaluation Asset (Albert Lake Property) | | | | | | | | | | |
|---|----------|-----------|----------|-----------------|---------------------|----------|-----------|--|--|--|
| | | As at | | | | | As at | | | |
| | <u>3</u> | 1-Dec-20 | <u>A</u> | <u>dditions</u> | Dispositions | <u>3</u> | 1-Dec-21 | | | |
| | | | | | | | | | | |
| Leases and tenures | \$ | 109,953 | \$ | 35,120 | - | \$ | 145,073 | | | |
| Geological consulting - Internal | | 309,623 | | 203,586 | - | | 513,209 | | | |
| G&A support - Internal | | 2,493 | | - | - | | 2,493 | | | |
| Geological and engineering consulting | | 193,546 | | 571,693 | - | | 765,239 | | | |
| Camp supplies and support | | - | | 570,940 | - | | 570,940 | | | |
| Field supplies and support | | 476,840 | | 124,875 | - | | 601,715 | | | |
| Geophysical field work | | 99,248 | | 592,372 | - | | 691,620 | | | |
| Drilling | | 205,705 | | 715,754 | - | | 921,459 | | | |
| Field and camp labour | | - | | 70,337 | - | | 70,337 | | | |
| Assays and analysis | | 93,095 | | 168,397 | - | | 261,492 | | | |
| Helicopter and fixed wing support | | - | | 813,151 | - | | 813,151 | | | |
| Construction and roads | | - | | 14,305 | - | | 14,305 | | | |
| ESG consulting | | - | | 36,392 | - | | 36,392 | | | |
| Travel, lodging and supplies | | 43,084 | | 169,187 | - | | 212,271 | | | |
| TMEI incentive - Saskatchewan | | (50,000) | | (50,000) | - | | (100,000) | | | |
| E&E Total - Albert Lake Property | \$ | 1,483,587 | \$ 4 | 4,036,110 | \$ - | \$ | 5,519,697 | | | |

A breakdown of the Company's change in Gochager Lake E&E Asset for the year ended December 31, 2022 is presented below. No prior year comparison is presented as the Company only acquired the project in 2022.

| Gochager Lake Exploration & Evaluation Asset | | | | | | | | | |
|--|-----|----------------|----------|-----------------|-------------|----------|----|------------------|--|
| | = - | s at Dec-21 | <u>A</u> | <u>dditions</u> | <u>Disp</u> | ositions | | As at -Dec-22 | |
| Leases and Tenures | \$ | - | \$ | 22,500 | \$ | - | \$ | 22,500 | |
| Helicopter & fixed wing support | \$ | - | \$ | 78,750 | \$ | - | \$ | 78,750 | |
| | \$ | - | \$ | 101,250 | \$ | - | \$ | 101,250 | |

6. SUMMARY OF SELECTED ANNUAL FINANCIAL INFORMATION

A summary of selected financial information for the three most recently completed fiscal years is as

follows:

| | _ | Year ended 31-Dec-22 | Year ended 31-Dec-21 | _ | Year ended 31-Dec-20 |
|---------------------------------------|-----|----------------------------|--------------------------------|----|----------------------------|
| Gain on sale of marketable securities | \$ | - | \$ - | \$ | (2,882) |
| Interest income | | (41,973) | (19,314) | | - |
| Flow through premium renounced | | (1,000,000) | (625,863) | | - |
| Finance expense | | - | 2,672,145 | | - |
| Share based compensation | | 525,402 | 936,368 | | - |
| Administrative consulting fees | | 452,360 | 235,371 | | - |
| Accretion expense | | - | - | | 4,765 |
| General expenses | | 1,210,936 | 1,558,721 | | 29,351 |
| Net and comprehensive loss | \$_ | 1,146,725 | \$ 4,757,428 | \$ | 31,234 |
| Loss per share - basic and diluted | | 0.02 | 0.12 | | 0.00 |
| Total assets | \$ | 14,165,606 | \$ 14,388,994 | \$ | 1,517,970 |
| Long-term financial liabilities | \$ | 213,798 | \$ 261,247 | \$ | Nil |

The significant decrease in net and comprehensive loss for the year ended December 31, 2022 in comparison to 2021 is predominantly the result of the costs associated with the Company's initial public offering and the three equity financings that were completed in 2021. This compares to one nonbrokered financing in 2022. It is important to note that the results from 2020 reflect the operations of Fathom as a pre-public company and during the first year of the COVID-19 pandemic - when the Company's operations had essentially been put on care and maintenance. As such, comparisons to fiscal 2020 are of little relevance.

Specific, material changes in the year include:

Interest income. From December 2021 to December 2022, interest rates increased by four full percentage points, from 0.25% to 4.25%. In spite of lower average balances in the Company's short-term, bank quaranteed investment account in 2022 vis-à-vis 2021, this significant increase in interest rates resulted in interest income of \$41,973 in 2022 as compared to \$19,314 during 2021.

- Flow through premium renounced. When the Company raises equity through the issuance of common shares on a flow through basis, it is generally completed at a premium to the price that investors would pay for non-flow through shares. This premium is initially recognized as a flow-through share liability. However, it is subsequently reversed into the statement of loss and comprehensive loss as a recovery of deferred income taxes when the eligible expenditures are incurred and renounced to investors. As a result of the renunciation of \$6,409,574 in flow-through expenditures during 2021, the Company reversed a \$625,863 flow through premium in 2021 and a further \$1,000,000 flow-through premium in 2022. It should be noted that "flow through premium renounced" is a non-cash income item recorded in the statement of loss and comprehensive loss.
- **Finance expense**. The Company recorded a one-time finance expense of \$2,672,145 as a result of the completion of the RTO of FNI by FML in January 2021. No comparable expense was recorded in 2022. It should be noted that this finance expense was a non-cash charge to the statement of loss and comprehensive loss.
- Share based compensation. The Company recorded share-based compensation (non-cash charge) of \$525,402 in 2022 compared to \$936,368 in 2021. The decrease in 2022 was the result of fewer options being issued (1,200,000) versus 3,000,000 in 2021.
- Administrative consulting fees. The Company incurred administrative consulting fees of \$452,360 in 2022, an increase of 92% in comparison to administrative consulting fees of \$235,371 in 2021. However, included in the 2022 total is a one-time fee of \$214,200 paid to the Company's former President & CEO upon the termination of his consulting agreement in September 2022. Removing this one-time item would result in very comparable expenses between 2021 and 2022.
- **General expenses**. General expenses decreased by about 24% in 2022 as compared to 2021 (from \$1,558,721 to \$1,210,936). See Section 7, *Results of Operations* for a discussion regarding the specific variances between 2022 and 2021.

For the years ended December 31, 2022, 2021 and 2020, the Company reported no discontinued operations and did not declare any cash dividends.

7. RESULTS OF OPERATIONS

| | For the y | ears ended |
|---|--------------|--------------|
| Expenses | 31-Dec-22 | 31-Dec-21 |
| Finance expense | \$ - | \$ 2,672,145 |
| Share based compensation | 525,402 | 936,368 |
| Administrative consulting fees | 452,360 | 235,371 |
| Investor relations and capital markets consulting | 309,976 | 618,129 |
| Advertising and promotion | 303,951 | 236,471 |
| Legal and accounting | 135,816 | 352,031 |
| Insurance | 100,889 | 67,626 |
| Market making services | 84,000 | 28,000 |
| Exchange, transfer agent and commission fees | 72,964 | 145,575 |
| Travel and entertainment | 62,862 | 66,573 |
| Depreciation | 47,927 | 4,671 |
| Telecommunications | 36,252 | 11,300 |
| Dues, fees and subscriptions | 16,494 | 7,030 |
| Shareholder communications | 16,043 | 7,907 |
| Interest on lease liability | 10,265 | 857 |
| Bank charges | 5,728 | 3,746 |
| Office rent | 4,084 | 1,344 |
| Office supplies | 3,031 | 6,394 |
| Courier | 654 | 614 |
| Loss on currency exchange | - | 453 |
| Operating loss | \$ 2,188,698 | \$ 5,402,605 |

Analysis of Key Variances

Fathom incurred an operating loss of \$2,188,698 in 2022 versus \$5,402,605 in 2021.

The significant decrease in the loss in 2022 compared to 2021 is predominantly the result of the one-time finance expense (non-cash) incurred in 2021. Ignoring this one-time item, the operating loss would have decreased by approximately 24% year-over-year (from \$2,730,460 to \$2,188,698). Material variances include:

Legal and accounting. The Company incurred \$135,816 in legal and accounting expenses during 2022 (2021, \$352,031). The high 2021 expense related to the costs associated with the completion of the RTO, the completion of the annual audits and accounting related to the RTO, quarterly reviews of the Company's interim financial statements and general legal fees. In 2022 the Company only completed one non-brokered financing and did not have its quarterly financial statements reviewed by its external accountants.

- <u>Administrative consulting.</u> Administrative consulting fees for 2022 totaled \$452,360 (2021, \$235,371). This 92% increase is attributable to the one-time payment of \$214,200 on account of the cancellation of the former President & CEO's contract effective August 31, 2022.
- <u>Advertising and Promotion.</u> The Company incurred \$303,951 in advertising and promotion expenses related to social media and traditional media promotional activities during 2022 (2021, \$236,471). These initiatives were specifically targeting Canadian, European and US-based potential investors subsequent to the listing of the Company's shares on the CSE, OTCQB and the Frankfurt Stock Exchange.
- <u>Investor relations and capital markets consulting.</u> The Company incurred \$309,976 in external consulting fees related to capital markets management and investor relations and business development during 2022 (2021, \$618,129). This 50% decrease was the result of the expiration and non-renewal of several consultants' contracts or agreements.
- <u>Commission, exchange and communication.</u> During the year the Company incurred \$72,964 (2021, \$145,575) in expenses related to costs and fees associated with the CSE listing, OTC listing, SEDAR reporting, transfer agent costs, and the resultant financial and corporate disclosure. The 50% year-over-year decrease was the result of several one-time expenses in 2021 as part of the IPO process.
- <u>Insurance.</u> During 2022 the Company incurred \$100,889 (2021, \$67,626) in insurance costs as a result of the renewal of a Directors and Officers insurance policy and a general corporate policy. The 49% increase over 2022 is the result of the fact that the D&O insurance was only in place for approximately 7 months in 2021. The policies are paid in full between February and June annually and are recorded as deposits and prepaids and are expensed on a quarterly basis.
- <u>Market making services.</u> During 2022 the Company incurred \$84,000 (2021, \$28,000) on market making services. The difference is a result of the fact that the market maker was only retained for 4 months in 2021 and for the whole year in 2022.

Use of Proceeds from Financings

Following is a summary of the Use of Proceeds from the Company's December 29 financing, together with a comparison of actual spending to December 31, 2022 and estimated spending to May 1, 2023, the date of this MD&A.

| | S [a] | tated Use of Proceeds 29-Dec-22 | | stimated to 1-May-23 | [b] | <u>Vari</u> | ance [c] |
|---|----------|---|------|-------------------------|--------|-------------|-------------------|
| AL and Gochager Exploration Financing related expenses | | \$ 1,644,700 (138,775) | \$ | 1,700,000 - | | \$ | 55,300 138,775 |
| | _ | \$ 1,505,925 | \$ | 1,700,000 | | \$ | 194,075 |
| | [b] | From the Comp Estimated base The variance w | d on | expenditure | s to d | ate of t | |

8. QUARTERLY FINANCIAL INFORMATION

The following selected financial data for the past eight quarters has been prepared in accordance with IFRS and should be read in conjunction with the Corporation's 2022 audited consolidated financial statements:

| | Quarter ended 31-Dec-22 | Quarter ended 30-Sep-22 | Quarter ended 30-Jun-22 | Quarter ended 31-Mar-22 | Quarter ended 31-Dec-21 | Quarter ended 30-Sep-21 | Quarter ended 30-Jun-21 | | Quarter ended 31-Mar-21 |
|-------------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|----|-------------------------------|
| Operations | | | | | | | | | |
| Operating expenses | \$ 404,057 | \$ 642,202 | \$ 337,785 | \$ 279,252 | \$ 438,351 | \$ 400,068 | \$ 688,532 | \$ | 267,141 |
| Finance expense | - | - | - | - | - | - | - | | 2,672,145 |
| Share based compensation | 79,552 | 80,425 | 80,425 | 285,000 | 273,868 | 141,500 | 140,000 | | 381,000 |
| Accretion expense | - | - | - | - | - | - | - | | - |
| Interest income | (13,471) | (13,599) | (10,058) | (4,844) | (5,221) | (7,466) | (6,627) | | - |
| Flow through premium renounced | <u> </u> | (72,566) | (295,496) | (631,938) | (625,863) | | | | - |
| Net and (income)/comprehensive loss | 470,138 | 636,462 | 112,656 | (72,530) | 81,135 | 534,102 | 821,905 | - | 3,320,286 |
| Per share | \$ 0.01 | \$ 0.01 | \$ 0.00 | \$ (0.00) | \$ 0.00 | \$ 0.01 | \$ 0.02 | \$ | 0.14 |
| Balance Sheet | | | | | | | | | |
| Cash and equivalents | \$ 2,956,035 | \$ 1,933,692 | \$ 3,606,707 | \$ 5,071,674 | \$ 8,121,831 | \$ 10,256,603 | \$ 9,270 | \$ | 20,133 |
| Exploration and evaluation assets | \$ 10,239,334 | \$ 9,864,205 | \$ 9,206,551 | \$ 8,069,567 | \$ 3,180,184 | \$ 2,429,766 | \$ 1,483,587 | \$ | 1,483,587 |

9. FOURTH QUARTER EVENTS AND RESULTS

Financial highlights of the quarter ended December 31, 2022 ("Q4-22") include:

- During Q4-22 the Company completed an equity offering of 27,411,667 common shares issued on a flow through basis at a price per share of \$0.06 for gross proceeds of \$1,644,700.
- The Company added \$375,129 to E&E assets through work at both the Albert Lake and Gochager Lake Projects during the quarter bringing the capitalized balance of E&E asset to \$10,239,334 at December 31, 2022.
- Fathom incurred a net and comprehensive loss of \$470,138 during Q4-22.

10. LIQUIDITY AND CAPITAL RESOURCES

As at December 31, 2022, the Company had a cash position of \$2,956,035 (December 31, 2021, \$8,087,554) and net working capital of \$3,241,628 (December 31, 2021, \$7,345,773). The substantial decrease in net working capital in the year relative to the prior year is primarily a result of the investment of approximately \$4.7 million in E&E assets during 2022. (See Section 5, above).

At this stage in its business model Fathom is wholly dependent on equity financings to complete the exploration, evaluation and development of its Albert Lake and Gochager Lake Properties, fund its general and administrative expenses and to assess other potential mineral projects in Saskatchewan and elsewhere. See also "Risk Factors". Fathom has not generated any revenue from operations and does not expect to generate any such revenue in its current or next fiscal year. As at the date of this MD&A, Management is confident that the Company is sufficiently capitalized to fund the balance of its 2022 exploration initiatives, and its ongoing general operating expenses. Further, as of the date of this MD&A, Management is confident that the Company will successfully raise sufficient capital through the equity markets to continue to finance its ongoing operations.

An investment in Fathom's securities is speculative, see "Risk Factors".

Fathom had no off-balance sheet arrangements as at December 31, 2022.

11. OUTLOOK

Fathom is currently in the exploration stage and is subject to risks and challenges similar to companies in a comparable stage. These risks include but are not limited to: challenges of securing adequate capital in view of exploration, development and operational risks inherent in the mining and mineral exploration industries, changes in the global economic environment, and fluctuations in base and precious metals market pricing. There is no assurance that Fathom's funding initiatives will continue to be successful to fund its planned exploration activities, which are currently focused on its Albert Lake and Gochager Lake Projects.

Working capital from Fathom's treasury, as available from time to time, may also be used to acquire and explore other properties either alone or in concert with others as opportunities and finances permit.

12. CRITICAL ACCOUNTING ESTIMATES AND SIGNIFICANT JUDGMENTS

Fathom's 2022 audited consolidated financial statements have been prepared using IFRS applicable to a going concern, which assumes continuity of operations and realization of assets and settlement of liabilities in the normal course of business. However, Fathom is in the exploration stage and is subject to risks and challenges similar to companies in a comparable stage. As a result of these circumstances, there is some doubt as to the appropriateness of the going concern presumption. However, due to net working capital of \$3,241,628 (see Section 10, above), Management is confident that the going concern presumption is appropriate as at the date of this MD&A. However, there is no assurance that Fathom's funding initiatives will continue to be successful in the future and the 2022 audited consolidated financial statements do not reflect the adjustments to the carrying values of assets and liabilities and the reported expenses and balance sheet classifications that would be necessary if the going concern assumption is no longer deemed to be appropriate. These adjustments could be material. See also Note 2.2 of 2022 audited consolidated financial statements.

The preparation of Fathom's 2022 audited consolidated financial statements in compliance with IFRS requires management to make certain estimates, judgments and assumptions that affect the reported amounts of assets and liabilities at the date of the 2022 audited consolidated financial statements and reported amounts of expenses during the reporting period. Actual outcomes could differ from these estimates. The 2022 audited consolidated financial statements include estimates, which by their nature, are uncertain. The impacts of such estimates are pervasive throughout the 2022 audited consolidated financial statements and may require accounting adjustments based on future occurrences. Revisions to accounting estimates are recognized in the period in which the estimate is revised and future periods if the revision affects both current and future periods. These estimates are based on historical experience, current and future economic conditions and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates:

Significant assumptions about the future and other sources of estimation uncertainty that management has made at the financial position reporting date, that could result in a material adjustment to the carrying amounts of assets and liabilities, in the event that actual results differ from assumptions made, relate to, but are not limited to, the following:

- The fair value of stock options issued using the Black Scholes option pricing model;
- Management's assumption of no material restoration, rehabilitation and environmental costs, based on the facts and circumstances that existed during the period;
- The recoverability of deferred tax assets and liabilities; and
- The Company finances some exploration and evaluation expenses through the issuance of flow-through shares and flow-through special warrants. The resource expenditure deductions for income tax purposes are renounced to investors in accordance with the appropriate income tax legislation. The difference ("premium") between the amounts recognized in common shares and the amount the investors pay for the shares is recognized as a flow-through share related liability which is reversed into the statement of loss and comprehensive loss as a recovery of deferred income taxes when the eligible expenditures are incurred. The

amount recognized as a flow-through share liability represents the difference between the quoted price of the common shares and the amount the investor pays for the flow-through shares, net of allocated issue costs.

Critical accounting judgments:

The determination of categories of financial assets and financial liabilities has been identified as an accounting policy which involves judgments or assumptions made by management.

Management has determined that exploration and evaluation costs incurred which were capitalized may have future economic benefits and may be economically recoverable. Management uses several criteria in its assessments of economic recoverability and probability of future economic benefits including geologic and other technical information, scoping and feasibility studies, accessibility of facilities and existing permits in order to determine if there are indicators of impairment.

13. SIGNIFICANT ACCOUNTING POLICIES

The 2022 audited consolidated financial statements have been prepared on the basis of IFRS standards that were in effect at December 31, 2022 and these accounting policies have been applied consistently to all periods presented in the 2022 audited consolidated financial statements. The policies described below, and estimates related to them, have the most significant effect in preparation and presentation of Fathom's 2022 audited consolidated financial statements.

Exploration and Evaluation Asset

i) Pre-exploration costs

Pre-exploration costs are expensed in the year in which they were incurred. Pre-exploration costs are those incurred prior to obtaining the legal right to explore.

ii) Exploration and evaluation expenditures

Once the legal right to explore a property has been acquired, costs directly related to exploration and evaluation ("E&E") expenditures are recognized and capitalized, in addition to the acquisition costs. These direct expenditures include such costs as materials used, surveying costs, drilling costs, payments made to contractors and depreciation on plant and equipment during the exploration phase. Costs not directly attributable to exploration and evaluation activities, including general administrative overhead costs and share based payments to employees and consultants, are expensed in the period in which they occur.

The acquisitions of mineral property interests are initially measured at cost. Mineral property acquisition costs and development expenditures incurred subsequent to the determination of the feasibility of mining operations and approval of development by the Company are capitalized until the property to which they relate is placed into production, sold or allowed to lapse.

Mineral property acquisition costs include the cash consideration and the fair market value of shares issued for mineral property interests pursuant to the terms of the relevant agreements. These costs will be amortized over the estimated life of the property following commencement of commercial production, or written off if the property is sold, allowed to lapse, or when an impairment of value has been determined to have occurred.

iii) Developed and producing properties

Once the technical feasibility and commercial viability of extracting the mineral resource has been determined, the property is considered to be a mine under development and is classified as property, plant and equipment. Once commercial production has commenced, these costs are amortized using the units-of-production method based on proven and probable reserves. Production facilities and equipment are stated at cost and will be depreciated using the units-of-production method at rates sufficient to depreciate the assets over their estimated useful lives, not to exceed the life of the mine to which the assets relate.

Government incentives

The Company is entitled to the refundable Saskatchewan Targeted Mineral Exploration Incentive ("TMEI") grant as a result of incurring qualifying mineral exploration expenses in Saskatchewan. These amounts are recognized when the amount to be received can be reasonably estimated and collection is reasonably assured. Once recovered, these amounts are treated as a reduction to the carrying value of E&E properties.

14. ACCOUNTING ISSUES

Management of Capital Risk

The objective when managing capital is to safeguard Fathom's ability to continue as a going concern, so that it can continue to provide adequate returns to shareholders, benefits to other stakeholders and to have sufficient funds on hand to meet its exploration and development plans to ensure the ongoing growth of the business.

Fathom considers its shareholders equity and cash and equivalents as capital. Fathom manages the capital structure and makes adjustments to it in light of changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust capital structure, Fathom may issue new shares through private placements, repurchase shares, sell assets, incur debt, or return capital to shareholders. Fathom's net working capital at December 31, 2022 was \$3,241,628 (December 31, 2020, \$7,345,773). Actual funding requirements may vary from those planned due to a number of factors, including the progress of exploration and development activities. Due to the cyclical nature of the industry, there is no guarantee that when Fathom needs to raise capital, there will be access to funds at that time.

Management of Financial Risk

Fathom is exposed to various financial instrument risks and continually assesses the impact and likelihood of this exposure. These risks include fair value of financial instruments and commodity price risk. Where material, these risks are reviewed and monitored by the Board of Directors and they are more fully described in Note 5 to Fathom's 2022 audited consolidated financial statements.

15. CHANGES TO SIGNIFICANT ACCOUNTING POLICIES

There have been no significant changes in accounting policies applicable for the current period.

Future accounting changes

We have assessed the following new standards and interpretations as having a possible impact on us in the future. We intend to adopt these standards and interpretations, if applicable, as at the required effective dates indicated below and are currently assessing the impact on our consolidated financial statements.

1) Amendments to IAS 1 – Classification of Liabilities as current or non-current
The amendments specify that the requirements for a right to be unconditional has been
removed. Instead, now right to defer settlements must have substance and exist at the
end of the reporting period. The amendments apply retrospectively for annual reporting
periods beginning on or after January 1, 2023.

16. OUTSTANDING SHARE DATA

Authorized: Unlimited number of common shares without a value

The following chart summarizes the number of securities outstanding at year end and as at the date of this MD&A.

| | Outstanding as at December 31, 2022 | Outstanding as at May 1, 2023 |
|------------------------------|--|----------------------------------|
| Common shares | 82,873,060 | 84,873,060 |
| Warrants ⁽¹⁾ | 6,358,500 | - |
| Broker compensation warrants | 1,071,669 | - |
| Options | 3,225,000 | 5,925,000 |
| RSUs | 60,000 | 60,000 |
| Broker warrants | 2,058,910 | 2,058,910 |

⁽¹⁾ Includes 535,849 warrants underlying the Compensation Warrants issued in March 2021.

17. OTHER INFORMATION

Contractual Commitments

At December 31, 2022 Fathorn had the following commitments for material exploration expenditures:

- As described in Note 10 of the 2022 audited consolidated financial statements, on November 29, 2021 the Company issued 10,000,000 common shares on a flow-through basis for gross proceeds of \$4,000,000. As a result, the Company had a commitment to spend \$4,000,000 on eligible Canadian exploration and development expenses prior to December 31, 2022. Based on the exploration expenditures incurred at Fathom's Albert Lake project during 2022, it is the Company fulfilled this spending obligation prior to December 31, 2022.
- As described in Note 10 of the 2022 audited consolidated financial statements, on December 29, 2022 the Company issued 27,411,667 common shares on a flow-through basis for gross proceeds of \$1,644,700. As a result, the Company has a commitment to spend \$1,644,700 on eligible Canadian exploration and development expenses prior to December 31, 2023. Based on the exploration expenditures incurred at both the Gochager Lake and Albert Lake projects during Q1-2023, the Company has fulfilled this spending obligation prior to the date of this MD&A.
- As disclosed Note 7 (Exploration and Evaluation Asset) of the 2022 audited consolidated financial statements, the Company is required to incur annual minimum work program expenditures ranging between \$15.00 and \$25.00 hectare in order to maintain title to the dispositions. Excess qualifying exploration expenditures can be carried forward indefinitely to be applied to future years' work requirements. The Company is required to incur annual qualifying expenditures of approximately \$1.4 million in each of the next five years in order to maintain all dispositions in good standing. However, based on available expenditures carried-forward from prior years, the minimal required expenditure for 2023 is \$650,717.
- Effective December 1, 2021 the Company entered into a lease for office space. Pursuant to the lease the Company is committed to pay monthly basic rent plus additional rent (the proportionate share of costs incurred in the operation, maintenance, management and supervision of the property). The lease provides for a fixturing period of ten months during which no cash rental payments are required. Monthly cash rental payments commenced in October 2022 and extend through December 2027. Annual commitments under the lease are:

| Year ending | Base <u>Rent</u> | | A | dditional <u>Rent</u> | <u>Total</u> | | | | |
|-------------|---------------------|--------|----|--------------------------|--------------|---------|--|--|--|
| 31-Dec-23 | \$ | 16,991 | \$ | 38,756 | \$ | 55,748 | | | |
| 31-Dec-24 | | 17,378 | | 39,415 | | 56,793 | | | |
| 31-Dec-25 | | 19,115 | | 40,085 | | 59,200 | | | |
| 2026+ | | 42,671 | | 82,051 | | 124,722 | | | |
| Total | \$ | 96,156 | \$ | 200,307 | \$ | 296,463 | | | |

Note: Additional rent is indexed based on forecast increases in CPI over the period.

The office lease is recorded as a *Right to use asset* and *Lease liability* as described in Note 8 of the 2022 audited consolidated financial statements.

Related Party Transactions

The following related party transactions occurred and were charged in the 2022 audited consolidated financial statements during the years ended December 31, 2022 and 2021 as follows:

| | | December 31, 2022 | December 31, 2021 |
|---|----|----------------------|----------------------|
| Administrative and exploration-related consulting fees: | | | |
| Administrative consulting fees were charged by officers for corporate administrative and financial management services | \$ | 452,360 | \$ 235,371 |
| Consulting fees were charged by officers for geological management of the Company's exploration and evaluation asset (Note 7) | \$ | 169,040 | \$ 188,469 |
| Legal fees charged by a law firm of which a director of the Company is a partner | \$ | 107,008 | \$ 434,989 |

Amounts accrued and paid as administrative consulting fees are expensed and disclosed in the Statement of Loss as administrative consulting fees. Amounts accrued and paid as geological consulting fees are capitalized to the exploration and evaluation asset account. Legal fees associated with equity financings are disclosed as a share issuance cost and recorded as a reduction to share capital. Legal fees on account of general corporate and other non-financing matters are expensed in the Statement of Loss as legal and accounting fees.

At the period end, the Company owed the respective holding companies owned by officers of the Company for administrative and geological consulting fees \$ Nil (December 31, 2021)

- \$ Nil). At December 31, 2022, the Company had a recorded liability of \$35,427 owing to the law firm of which a director of the Company is a partner (December 31, 2021 \$6,031).
- [1] Until August 31, 2022 administrative consulting fees included the monthly fees charged by Brad Van Den Bussche in his role as President and CEO. Mr. Van Den Bussche contracted his services through his 100%-owned holding company, Kaybri Resource Management Ltd. ("Kaybri"). Through a contract between the Company and Kaybri executed in May 2021, Kaybri charged the Company a monthly fee of \$15,350 for the CEO services. Unless alternate circumstances are warranted, the CEO fee was allocated 70% to administrative consulting and 30% to geological management. Also included in administrative consulting fees is the termination compensation paid to Mr. Van Den Bussche in accordance with the terms the Kaybri contract.
- [2] Included in administrative consulting fees is the monthly fees charged by Doug Porter in his role as CFO. Mr. Porter contracts his services through his 100%-owned holding company, Porter Valuations & Financial Consulting Inc. ("PV&FC"). Through a contract between the Company and PV&FC executed in May 2021, PV&FC charges the Company a monthly fee of \$11,350 for the CFO services. The CFO fee is allocated 100% to administrative consulting.
- [3] Included in geological management is the monthly fees charged by Ian Fraser in his role as Vice President, Exploration. Mr. Fraser contracts his services through his 100%-owned holding company, IF Consulting Inc. ("IFC"). Through a contract between the Company and IFC executed in May 2021, IFC charges the Company a monthly fee of \$12,350 for the Vice President, Exploration services. Up to August 31, 2022, this fee was allocated 100% to geological consulting. From September 1, 2022 to December 31, 2022, IFC's monthly fee was allocated \$8,350 to geologic consulting (E&E assets) and \$4,000 to administrative consulting.
- [4] McLeod Law LLP provides various legal services to the Company including, but not limited to securities, corporate-commercial and general corporate legal services. Eugene Chen, a partner of McLeod Law LLP is also a director of Fathom.

Risk Factors Financial Instruments

Financial instruments recorded at fair value on the statement of financial position are classified using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

- Level 1 valuation based on quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 valuation techniques based on inputs other than quoted prices included in Level 1
 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e.
 derived from prices);
- Level 3 valuation techniques using inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Cash and cash equivalents is recorded at fair value based on a Level 1 designation.

Fair value less costs of disposal, when used to test the recoverable amounts of exploration and evaluation assets is based on a Level 3 valuation model.

There were no changes to the fair value designations for the above financial instruments during the year.

Cash and cash equivalents:

Cash and cash equivalents include cash and highly liquid investments with a maturity of three months or less from the purchase date. As at December 31, 2022, the balance was comprised of cash in bank.

Common shares:

Common shares are classified as equity. Incremental costs directly attributable to the issue of common shares and stock options are recognized as a deduction from equity, net of any tax effects.

Risk Factors

Fathom is in the exploration stage and is subject to the risks and challenges similar to other companies at a comparable stage. Other than the risks relating to reliance on future financings as previously discussed, as well as those discussed elsewhere in this MD&A, the Fathom's risks include, but are not limited to its limited operating history, the speculative nature of mineral exploration and development activities, operating hazards and risks, mining risks and insurance, no current mineral resources or reserves, environmental and other regulatory requirements, competition, stage of development, fluctuations in commodity prices, conflicts of interest, reliance on key individuals, enforcement of civil liabilities as discussed further below.

Limited Operating History - An investment in Fathom should be considered highly speculative due to the nature of Fathom's business. Fathom has no history of earnings, it has not paid any dividends and it is unlikely to enjoy earnings or be paying dividends in the immediate or foreseeable future.

Speculative Nature of Mineral Exploration and Development Activities - Resource exploration and development is a speculative business, characterized by a number of significant risks including, among other things, unprofitable efforts resulting not only from the failure to discover mineral deposits but from finding mineral deposits which, though present, are insufficient in quantity and quality to return a profit from production. The marketability of minerals acquired or discovered by Fathom may be affected by numerous factors which are beyond the control of Fathom and which cannot be accurately predicted, such as market fluctuations, the proximity and capacity of milling facilities, commodity markets and processing equipment and such other factors as government regulations, including regulations relating to royalties, allowable production, importing and exporting of minerals and environmental protection, the combination of which factors may result in Fathom not receiving an adequate return of investment capital.

Substantial expenditures are required to establish mineral reserves through drilling, to develop processes to extract and process and refine the minerals and, in the case of new properties to develop the mining and processing facilities and infrastructure at any site chosen for mining. Although substantial benefits may be derived from the discovery of a major mineral deposit, no assurance can be given that minerals will be discovered in sufficient quantities and grades to justify commercial operations or that the funds required for development can be obtained on a timely basis. Estimates of mineral reserves, mineral deposits and production costs can also be affected by such factors as environmental permitting regulations and requirements, weather, environmental factors, unforeseen technical difficulties, unusual or unexpected geological formations and work interruptions. In addition, the quality and quantity of minerals ultimately mined may differ from that indicated by drilling results.

Fathom's Gochager Lake and Albert Lake Projects are in the exploration stage only and is without known bodies of a mineral resource. The exploration programs proposed by Fathom are exploratory searches for commercial mineral deposits only. Development of any of Fathom's

current or future mineral properties will only follow upon obtaining satisfactory exploration results.

Few properties which are explored are ultimately developed into producing mines. Major expenses may be required to establish mineral resources and reserves, develop metallurgical processes and construct mining and processing facilities at a particular site. There is no assurance that Fathom's mineral exploration activities will result in any discoveries of commercially minable ore bodies. Also, no assurance can be given that any or all of Fathom's properties will not be subject to prior unregistered agreements or interests or undetected claims which could be materially adverse to Fathom.

No Mineral Resource or Reserves - All of the Fathom properties are considered to be in the exploration stage only and do not contain a known mineral resource. Mineral resources and reserves are estimates and no assurance can be given that the anticipated mineral grades, and tonnages will be achieved or that the indicated level of recovery will be realized. Resource and reserve estimates for properties that have not yet commenced production may require revision based on actual production experience. Market price fluctuations of base and precious minerals, as well as increased production costs or reduced recovery rates may render reserves containing relatively lower grades of mineralization uneconomic and may ultimately result in a restatement of resources and/or reserves.

Conflicts of Interest - Certain of the Directors and Officers of Fathom are engaged in, and will continue to engage in, other business activities on their own behalf and on behalf of other companies and, as a result of these and other activities, such Directors and Officers of Fathom may become subject to conflicts of interest. Canadian corporate laws provide that in the event that a Director has an interest in a contract or proposed contract or agreement, the Director shall disclose his interest in such contract or agreement and shall refrain from voting on any matter in respect of such contract or agreement unless otherwise provided under those laws. To the extent that conflicts of interest arise, such conflicts will be resolved in accordance with the provisions of the applicable Canadian corporate laws.

Operating Hazards and Risks - Mineral exploration involves many risks, which even a combination of experience, knowledge and careful evaluation may not be able to overcome. Fathom's operations will be subject to all the hazards and risks normally incidental to exploration, development and production of minerals, such as unusual or unexpected formations, cave-ins or pollution, all of which could result in work stoppages, damage to property and possible environmental damage.

Mining Risks and Insurance - The business of exploring for and mining base and precious minerals is generally subject to a number of risks and hazards including environmental hazards, industrial accidents, labour disputes, unusual or unexpected geological conditions, pressures, cave-ins, changes in the regulatory environment and natural phenomena such as inclement weather conditions, floods, blizzards and earthquakes. No assurance can be given that such insurance will continue to be available or that it will be available at economically feasible premiums. Mining operations will be subject to risks normally encountered in the mining business.

Environmental and Other Regulatory Requirements – Fathom's activities are subject to environmental regulations promulgated by government agencies from time to time. Environmental legislation generally provides for restrictions and prohibitions on spills, releases

or emissions of various substances produced in association with certain mining industry operations, such as seepage from tailings disposal areas, which would result in environmental pollution. A breach of such legislation may result in imposition of fines and penalties. In addition, certain types of operations require the submission and approval of environmental impact assessments. Environmental legislation is evolving in a manner, which means stricter standards and enforcement, fines and penalties for non-compliance are more stringent. Environmental assessments of proposed projects carry a heightened degree of responsibility for companies and Directors, Officers and employees. The cost of compliance with changes in governmental

The exploration operations of Fathom and development and commencement of production on its properties require permits from various federal and local governmental authorities and such operations are and will be governed by laws and regulations governing prospecting, development, mining, production, exports, taxes, labour standards, occupational health, waste disposal, toxic substances, land use, environmental protection, mine safety and other matters.

regulations has a potential to reduce the profitability of operations.

Companies engaged in the development and operation of mines and related facilities generally experience increased costs and delays in production and other schedules as a result of the need to comply with applicable laws, regulations and permits. Fathom believes it is in substantial compliance with all material laws and regulations, which currently apply to its activities.

Failure to comply with applicable laws, regulations and permitting requirements may result in enforcement actions thereunder, including orders issued by regulatory or judicial authorities causing operations to cease or be curtailed, and may include corrective measures requiring capital expenditures, installation of additional equipment, or remedial actions. Parties engaged in mining operations may be required to compensate those suffering loss or damage by reason of the mining activities and may have civil or criminal fines or penalties imposed for violations of applicable laws or regulations and, in particular, environmental laws.

Competition - Significant and increasing competition exists for the limited number of minerals exploration acquisition opportunities available. As a result of this competition, some of which is with large established mining companies with substantial capabilities and greater financial and technical resources than Fathom, Fathom may be unable to acquire additional attractive mineral properties on terms it considers acceptable. Accordingly, there can be no assurance that Fathom's exploration and acquisition programs will yield any resources or reserves or result in any commercial mining operation.

Stage of Development - Fathom is in the business of exploring for, with the ultimate goal of extracting and refining minerals from its mineral exploration property. Fathom's Albert Lake Property has not commenced commercial production and Fathom has no history of earnings or cash flow from its operations. As a result of the foregoing, there can be no assurance that Fathom will be able to develop any of its current or future properties profitably or that its activities will generate positive cash flow.

Fathom has not paid any dividends and it is unlikely to enjoy earnings or paying dividends in the immediate or foreseeable future. Fathom has not sufficiently diversified such that it can mitigate the risks associated with its planned activities.

A prospective investor in Fathom must be prepared to rely solely upon the ability, expertise, judgment, discretion, integrity and good faith of Fathom's management in all aspects of the development and implementation of Fathom's business activities.

Fluctuations in Commodity Prices - The profitability, if any, in any mining operation in which Fathom has an interest is significantly affected by changes in the market price of nickel, copper, platinum and palladium, and other base and precious metals, which fluctuate on a short-term basis and are affected by numerous factors beyond Fathom's control.

Reliance on Key Individuals – Fathom's success depends to a certain degree upon certain key members of the management. These individuals are a significant factor in Fathom's growth and success. The loss of the service of members of the management and certain key employees could have a material adverse effect on Fathom.

Corporate Governance

Fathom's Board of Directors follows corporate governance policies to ensure transparency and accountability to shareholders.

18. FORWARD LOOKING STATEMENTS

This MD&A contains forward-looking statements with respect to Fathom's expectations, estimates and projections regarding its business and the economic environment in which it operates. These forward-looking statements, by their nature, involve risks and uncertainties that could cause actual results to differ materially from those contemplated by such statements. When used in this document, the words "may", "would", "could", "will", "intend", "plan", "propose", "anticipate", and "believe", used by any of the Company's management, are intended to identify forward-looking statements. Such statements reflect the Company's forecasts, estimates and expectations, as they relate to the Company's views with respect to future events and are subject to certain risks, uncertainties, and assumptions. Many factors could cause the Company's performance or achievements to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements. Given these risks and uncertainties, readers are cautioned not to place undue reliance on such forward-looking statements. Except as required by securities law, the Company does not intend and does not assume any obligation, to update any such factors or to publicly announce the result of any revisions to any of the forward-looking statements contained herein to reflect future results, events, or developments.

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