

Management's Discussion and Analysis For the Year Ended June 30, 2022



### TO OUR SHAREHOLDERS

This Management's Discussion and Analysis ("MD&A") is provided to enable a reader to assess the financial position and results of operations of Axiom Capital Advisors Inc. (the "Company", or "Axiom") for the year ended June 30, 2022.

This MD&A should be read in conjunction with Axiom's financial statements for the year ended June 30, 2022, together with the accompanying notes found therein.

This document presents the views of management as at September 15, 2022. Additional information on Axiom can be found on SEDAR at www.sedar.com.

Information contained in the Management Discussion and Analysis ("MD&A") is presented on the same basis as the financial statements and was prepared in accordance with International Financial Reporting Standards ("IFRS") and is presented in Canadian dollars, Axiom's functional currency.

### **FORWARD-LOOKING STATEMENTS**

The MD&A contains certain forward-looking statements within the meaning of Canadian securities laws. These statements relate to future events or future performance and reflect management's expectations regarding the Company's financial condition, growth, results of operations, performance, financial needs, business prospects and opportunities. Forward-looking statements reflect management's current beliefs and are based on information currently available to management. In some cases, forward-looking statements can be identified by terminology such as "may", "will", "should", "expect", "plan", "anticipate", "believe", "estimate", "predict", "potential", "continue", "target" or the negative of these terms or other comparable terminology intended to identify forward-looking statements.

Forward-looking statements are based on certain assumptions and analyses made by the Company in light of the experience and perception of historical trends, current conditions and expected future developments and other factors it believes are appropriate and are subject to risks and uncertainties. In making the forward looking statements included in this MD&A, the Company has made various material assumptions, including but not limited to ongoing CRA policies that are favourable to the Company's business model, current market competition, general business and economic conditions, and the Company's ability to successfully execute its plans and intentions. Although we believe that the assumptions underlying these statements are reasonable, they may prove to be incorrect, and we cannot assure that actual results will be consistent with these forward-looking statements. Given these risks, uncertainties and assumptions, readers should not place undue reliance on these forward-looking statements. Whether actual results, performance or achievements will conform to the Company's expectations and predictions is subject to a number of known and unknown risks, uncertainties, assumptions and other factors, including, among other things, changes in government monetary, fiscal and economic policies; changes in general economic conditions; legislative and regulatory developments; competition.



If any of these risks or uncertainties materialize, or if assumptions underlying the forward-looking statements prove incorrect, actual results might vary materially from those anticipated in those forward-looking statements.

There have been no events or circumstances that have occurred during the year to which the MD&A relates, or to a period that is not yet complete, that are reasonably likely to cause actual results to differ materially from the forward-looking information identified in this MD&A.

The Company's forward-looking statements are based on the reasonable beliefs, expectations and opinions of management on the date of this Prospectus (or as of the date they are otherwise stated to be made). Although the Company has attempted to identify important factors that could cause actual results to differ materially from those contained in forward-looking statements, there may be other factors that cause results not to be as anticipated, estimated or intended. There is no assurance that such statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. Accordingly, readers should not place undue reliance on forward-looking statements. We do not undertake to update or revise any forward-looking statements, except as, and to the extent required by, applicable securities laws in Canada.

### **COMPANY BACKGROUND AND DESCRIPTION OF THE BUSINESS**

Axiom was incorporated on January 28, 2020, pursuant to the provisions of the *Business Corporations Act* (Alberta), with its head office and registered office located at 210, 2020 – 4 Street SW, Calgary, Alberta, T2S 1W3. The Company's first fiscal year end was June 30, 2020.

The Company listed its shares on the Canadian Securities Exchange (CSE) on August 13, 2020 (Symbol "ACA").

The main business of the Company is to sell a minority interest in the subsidiaries ("Subcos") it forms to arms-length purchasers ("Purchasers"), which allows debt securities of the Subcos to be eligible for registered savings plans. A registered savings plan is a registered retirement savings plan, registered education savings plan, registered retirement income fund, a tax-free savings account or other similar registered savings plan. The Purchasers use the capital raised at their own discretion and without reliance on the management or resources of the Company. The Company's management and capital are not committed to these Subcos, nor does the Company receive any economic benefit from the operations of the subsidiaries.

Agreements with the Subcos define the permissible fees that the Company may charge and prohibit the Company from receiving additional compensation from the Subcos, such as dividends. Any change to these agreements would require approval by the minority shareholders of the Subco. Axiom does not raise capital for the Subcos. The Company charges a base fee for setting up each Subco, a further percentage of



all raised funds, and an annual fee.

### **SIGNIFICANT ACCOUNTING POLICIES**

A complete summary of the Company's significant accounting policies is provided in the financial statements for the year ended June 30, 2022.

The preparation of the financial statements requires that the Company's Management make assumptions and estimates of uncertain future events on carrying amounts of the Company's assets and liabilities at the end of the reporting period. Actual future outcomes could differ from present estimates and assumptions, potentially having material future effects on the Company's consolidated financial statements. Estimates are reviewed on an ongoing basis and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable in the circumstances. Revisions to estimates and the resulting effects on the carrying amounts of the Company's assets and liabilities are accounted for prospectively. The Company is also required to make critical judgements in applying certain accounting policies.

While the Company holds majority ownership in the subsidiaries and can elect the Board of Directors and exert legal control over the entities, it has entered into agreements with each entity imposing long-term restrictions on the Company's ability to obtain future economic benefits through its shareholding. The investments do not meet the requirements or definition of control under IFRS 10 given the inability of the Company to use its control to affect the amount of its returns. The contractual arrangements allow the Company to earn corporate finance and administrative service fees from the subsidiaries, but the Company does not have rights to receive any dividends or residual returns or any obligations to absorb losses of these subsidiaries. As the Company's investments do not meet all of the IFRS 10 criteria for control, the Company does not consolidate these subsidiaries for reporting purposes. The Company classifies its shareholdings in these subsidiaries as fair value through other comprehensive income. Therefore, gains or losses arising from changes in fair value of the shareholdings in these subsidiaries is recorded through other comprehensive income.

### **RESULTS OF OPERATIONS**

During the year, Axiom sold three additional Subcos – one in October and two in November – resulting in \$30,000 of revenue from "setup" fees, which also represents the first \$500,000 of capital raised for each Subco. Two of the Subcos also raised additional capital resulting in \$68,880 of capital raise fees. The Subco created in the prior year paid the annual fee of \$5,000, and along with miscellaneous revenue of \$436, resulted in total revenue for the year of \$104,316.

Axiom continues to focus its marketing efforts through webinars, video and other electronic formats, and direct contact with lawyers, accountants and similar groups that advise companies in the capital raising process.



The Company has not declared any dividends or made any distributions since incorporation. It is the Board's plan, subject to future financial growth and profitability, to pay annual dividends. The amount will be determined annually by the Board. The Company has not paid any executive salaries.

#### **SELECTED FINANCIAL INFORMATION**

The following selected financial information is derived from the financial statements of the Company for the years ended June 30, 2022, 2021 and 2020.

### **Financial Position Highlights**

	As at June 30, 2022	As at June 30, 2021	As at June 30, 2020	
Revenue	\$ 104,316	\$ 40,000	\$ 25,000	
Net income (loss)	\$ 46,740	\$ (154,496)	\$ (79,494)	
Net working capital	\$2,550	\$ (44,190)	\$ 2,666	
Total current assets	\$ 23,421	\$ 5,683	\$ 47,727	
Total assets	\$23,602	\$ 5,683	\$ 155,367	
Total current liabilities	\$ 21,052	\$ 49,873	\$ 45,061	
Total shareholders' equity (deficit)	\$ 2,550	\$ (44,190)	\$ 110,306	

The Company's overall financial position was much stronger at the end of this year as compared to the prior year due to increased revenue in the current year and without the accounts receivable and impairment write-offs that occurred in the prior year. Revenue was approximately 2.5 times higher as a result of increased Subco sales and capital raise fees. The major categories of expenses such as regulatory fees and rental expense were comparable to prior periods while professional fees were substantially lower than prior periods.



## **Cash Flow Highlights**

	Quarter 4 Jun 30, 2022	Quarter 3 Mar 31, 2022	Quarter 2 Dec 31, 2021	Quarter 1 Sep 30, 2021	Quarter 4 Jun 30, 2021	Quarter 3 Mar 31, 2021	Quarter 2 Dec 31, 2020	Quarter 1 Sep 30, 2020
Net cash provided (used) by:								
Operating activities	\$ 25,307	\$ 3,714	\$ 2,883	\$ 657	\$ (17,268)	\$(11,658)	\$(22,332)	\$(38,017)
Investing activities	-	-	(181)	-	-	-	-	-
Financing activities	(29,005)	-	-	-	16,461	12,152	15,425	-
Increase (decrease) in cash	(3,698)	3,714	2,702	657	(807)	494	(6,907)	(38,017)
Cash beginning of period	9,563	5,849	3,147	2,490	3,297	2,803	9,710	47,727
Cash at end of period	\$ 5,865	\$ 9,563	\$ 5,849	\$ 3,147	\$ 2,490	3,297	2,803	9,710

## **Statement Of Comprehensive Loss Highlights**

### Annual

	Year ended June 30, 2022	Year ended June 30, 2021	Period from incorporation on Jan 28, 2020 to Jun 30, 2020
Revenue	\$ 104,316	\$ 40,000	\$25,000
Net income and comprehensive (loss)	\$ 46,740	\$ (154,496)	\$ (79,494)
Income (Loss) per share basic and diluted	\$ 0.007	\$ (0.024)	\$ (0.014)

# Quarterly

	Quarter 4 June 30, 2022	Quarter 3 March 31, 2022	Quarter 2 December 31, 2021	Quarter 1 September 30, 2021	Quarter 4 June 30, 2021	Quarter 3 Mar 31, 2021	Quarter 2 Dec 31, 2020	Quarter 1 Sep 30, 2020
Revenue	\$ 26,520	\$ 42,160	\$ 35,636	\$ -	\$ -	\$ -	\$ 25,000	\$ 15,000
Expenses	17,046	11,741	16,156	12,633	113,848	22,286	28,982	29,380
Net income and comprehensive (loss)	\$ 9,474	\$ 30,419	\$ 19,480	\$ (12,633)	\$ (113,848)	(22,286)	(3,982)	(14,380)
Loss per share basic and diluted	\$ 0.001	\$ 0.005	\$ 0.003	\$ (0.002)	\$ (0.017)	\$ (0.003)	\$ (0.001)	\$ (0.002)

## THREE MONTH PERIOD ENDED JUNE 30, 2022

During the fourth quarter of the year, revenue of \$26,520 (2021 - \$0) was recognized – all from capital raise fees.



Expenses include regulatory fees of \$4,357 (2021 - \$4912) and rental costs of \$5,700 (2021 - \$5,100). In the prior year, the Company recognized an impairment loss of \$65,976 to fully reduce the remaining intangible asset to zero and incurred a bad debt of \$20,000 to write-off the unpaid accounts receivable as a result of the delays in the developer's contract, no such expenses were incurred in the current quarter.

The Company did not pay any executive salaries for this three month period.

### YEAR ENDED JUNE 30, 2022

Revenue of \$104,316 is comprised of \$30,000 from setup fees, \$5,000 from annual fees, \$436 from miscellaneous sources and the remaining \$68,880 of revenue comes from capital raise fees.

Expenses include professional fees of \$6,842 (prior year - \$17,072), regulatory fees of \$19,393 (prior year - \$18,207), and rental costs of \$22,800 (prior year - \$20,400). In the prior year, the Company amortized its intangible asset (\$41,664), incurred bad debt charges (\$20,000) and had an impairment loss (\$65,976), while in the current year, the Company did not incur any expenses in these categories. In the prior year, revenue of \$40,000 was comprised of \$30,000 from the administration agreement with the developer and \$10,000 from a Subco sale.

The Company did not pay any executive salaries or declare any dividends for the year.

### SHARE CAPITAL

The Company is authorized to issue an unlimited number of voting Class A Common Shares. As at June 30, 2022 the Company has 6,472,100 voting Class A Common Shares; no shares were issued during the year.

As of June 30, 2022, there are 2,521,845 Class A Common Shares owned by the directors that are held in escrow.

### **RELATED PARTY TRANSACTIONS**

#### **KEY MANAGEMENT COMPENSATION**

Key management personnel are the persons responsible for the planning, directing and controlling the activities of the Company and includes both executive and non-executive directors. The Company considers all of its directors and executive management team members to be key management personnel. For the year ended June 30, 2022, the Company paid \$nil (prior year - \$nil) in management compensation.



#### **LOANS**

The majority shareholder, which is controlled by two executive directors, continues to provide loans for working capital as needed. During the three months ended June 30, 2022, the shareholder advanced an additional \$2,080 (prior year - \$nil).

### **BUSINESS RISKS**

#### **EXECUTIVE MANAGEMENT**

Axiom is dependent on members of its senior management and non-executive directors. A loss of one or more of these individuals could adversely affect Axiom's business. Axiom has minimized the impact of losing any one individual by cross-training senior management to assume a variety of roles within the Company.

#### **REGULATION**

The Company is subject to various laws and regulations; any changes to these statutes, or court decisions, regarding their application could negatively impact the Company. Specifically, Axiom's business model and shared ownership of its subsidiaries with third party Purchasers is reliant on regulations under the Income Tax Act, and there can be no assurance that the governments or regulators will not adopt laws or regulatory requirements that could adversely affect this line of business.

#### **CREDIT RISK**

Credit risk arises from the potential that a counterparty will fail to perform its contractual obligations and arises principally from the Company's receivables from customers and cash bank balances. The carrying amount of accounts receivable represents the maximum credit exposure. As of June 30, 2022, the Company had \$17,556 (prior year - \$nil) in accounts receivable.

At year end, the Company had \$5,865 (prior year - \$2,490) in cash bank balances. The Company manages the credit exposure related to cash by selecting financial institutions with high credit ratings. Given these credit ratings, management does not expect any counterparty to fail to meet its obligations.

#### LIQUIDITY RISK

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they become due. The Company's approach to managing liquidity is to ensure it will have sufficient liquidity to meet its liabilities when due. The Company's ongoing liquidity will be impacted by various external events and conditions. Management regularly reviews future cash requirements to ensure adequate funds are available. The Company's management and directors have been funding any cash shortfall and it is



expected that they will continue to do so.

As of June 30, 2022, the Company had \$6,019 (prior year - \$5,835) in accounts payable and accrued liabilities and working capital of \$2,369 (prior year - \$(44,190)).

### **COMMITMENTS**

The Company has no lease agreements or commitments for the year ended June 30, 2022.

# **SUBSEQUENT EVENTS**

There were no subsequent events to report.