(Incorporation Number: BC1223423)

UNAUDITED CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS - UNAUDITED FOR THE THREE MONTHS ENDED MARCH 31, 2022 (EXPRESSED IN SINGAPORE DOLLARS)

Notice to Reader

Under National Instrument 51-102, Part 4, subsection 4.3(3)(a), if an auditor has not performed a review of the condensed interim consolidated financial statements, they must be accompanied by a notice indicating that the condensed interim consolidated financial statements have not been reviewed by an auditor.

The accompanying unaudited condensed interim consolidated financial statements have been prepared by and are the responsibility of the management of BYT Holdings Ltd.

The Company's independent auditor has not performed a review of these unaudited condensed interim consolidated financial statements in accordance with the standards established by the Chartered Professional Accountants of Canada for a review of interim financial statements by an entity's auditor.

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF INCOME (LOSS) AND COMPREHENSIVE INCOME (LOSS) FOR THE THREE MONTHS ENDED MARCH 31, 2022 Expressed in Singapore Dollars

		THREE MONTHS ENDED MARCH	
	<u>Note</u>	<u>2022</u> S\$	<u>2021</u> S\$
Revenue	3	1,421,770	1,066,713
Cost of sales		(908,899)	(514,670)
Gross profit		512,871	552,043
Other income	4	23,433	2,172
Administrative expenses		(207,912)	(171,752)
Other operating expenses		(450,129)	(354,277)
Finance costs	5	(20,783)	(52,827)
Share of results of an associate		(63,795)	61,448
(Loss)/Profit before income tax		(206,315)	36,807
Income tax expense		<u> </u>	(19,652)
(Loss)/Profit for the period		(206,315)	17,155
Other comprehensive income / (expenses): Items that are or may be reclassified subsequently to Profit or loss			
Foreign currency translation		(11,714)	81,197
Total comprehensive profit for the period		(218,029)	98,352
// cos/Profit for the period official state.			
(Loss)/Profit for the period attributable to: Owners of the Company Non-controlling interests		(205,909) (406)	12,185 4,970
		(206,315)	17,155
Total comprehensive (loss)/profit for the period			
attributable to: Owners of the Company Non-controlling interests		(211,155) (6,874)	95,614 2,738
		(218,029)	98,352
Basic and diluted earnings per share		(0.002)	0.001
Weighted average number of outstanding common shares		104,107,638	101,795,638

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION AS AT MARCH 31, 2022 AND DECEMBER 31, 2021

Expressed in Singapore Dollars

	<u>Note</u>	UNAUDITED MARCH 31, 2022 S\$	AUDITED DECEMBER 31, 2021 S\$
ASSETS			•
Non-current assets Property, plant and equipment Right-of-use assets Investment in an associate Other assets Financial assets, at fair value through other comprehensive income	6 7 8 9 10	1,603,250 91,261 1,637,926 132,884 458,352	1,608,995 117,908 1,828,120 132,884 458,352
Total non-current assets		3,923,673	4,146,259
Current assets Contract assets Trade and other receivables Fixed deposit Cash and cash equivalents	11 12 13 14	87,066 1,468,043 507,273 3,736,218	170,665 1,400,588 507,273 3,808,008
Total current assets		5,798,600	5,886,534
Total assets		9,722,273	10,032,793
EQUITY AND LIABILITIES			
Equity Share capital Accumulated other comprehensive income (loss) Retained earnings Total equity attributable to owners of the Parent Non-controlling interest	15	8,208,763 (249,308) (1,567,499) 6,391,956 (1,254,084)	8,208,763 (240,470) (1,361,590) 6,606,703 (1,260,350)
Total Equity		5,137,871	5,346,353
Non-current liability Lease liability Other payables	16 18	400,000	18,224 400,000
Total non-current liability		400,000	418,224
Current liabilities Trade and other payables Lease liability Interest-bearing loans and borrowings Provisions Income tax payable	18 16 17 18	1,394,561 93,675 2,510,368 106,688 79,110	1,329,029 102,074 2,618,413 106,688 112,012
Total current liabilities		4,184,402	4,268,216
Total liabilities		4,584,402	4,686,440
Total equity and liabilities	·	9,722,273	10,032,793

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY FOR THE YEAR ENDED DECEMBER 31, 2021 & PERIOD ENDED MARCH 31, 2022 Expressed in Singapore Dollars

	Share capital S\$	Accumulated Other Comprehensive income/(loss) S\$	Retained earnings S\$	<u>Total</u>	Non- controlling <u>interests</u> S\$	<u>Total</u> S\$
Balance at January 1, 2021 Shares issued on private placement Loss for the year Foreign currency translation	5,785,047	(62,465)	(59,188)	5,663,394	(1,200,664)	4,462,730
	2,340,900	-	-	2,340,900	-	2,340,900
	-	-	(1,302,402)	(1,302,402)	10,794	(1,291,608)
	82,816	(178,005)	-	(95,189)	(70,480)	(165,669)
Balance at December 31, 2021	8,208,763	(240,470)	(1,361,590)	6,606,703	(1,260,350)	5,346,353
Loss for the period	-	-	(205,909)	(205,909)	(406)	(206,315)
Foreign currency translation	-	(8,838)	-	(8,838)	6,670	(2,167)
Balance at March 31, 2022	8,208,763	(249,308)	(1,567,499)	6,391,955	(1,254,084)	5,137,871

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE FINANCIAL PERIOD ENDED MARCH 31, 2022 & MARCH 31, 2021 Expressed in Singapore Dollars

		THREE MONTHS ENDED MARCH 31,		
	<u>Note</u>	2022 S\$	2021 S\$	
Operating activities (Loss)/Profit before income tax		(206,315)	36,807	
Adjustments for: Depreciation of property, plant and equipment Amortisation of right-of-use assets Interest expenses Interest income Unrealised exchange gain Share of results of an associate	6	7,246 26,646 20,783 (10) (2,670) 190,194	14,431 - 52,827 - - (61,448)	
Operating cash flows before movements in working capital		35,874	42,617	
Changes in working capital: Contract assets Trade and other receivables Trade and other payables	_	83,546 (66,435) 24,606	72,664 481,812 819,138	
Cash generated from operations Interest received Income tax paid	_	77,591 10 (32,837)	1,416,231 - (146,766)	
Net cash (used in)/generated from operating activities	=	44,764	1,269,465	
Investing activities Purchase of property, plant and equipment Investment in an associate	6 8	(1,505)	(26,623) (1,750,000)	
Net cash (used in)/generated from investing activities	=	(1,505)	(1,776,623)	
Financing activities Proceeds from issuance of shares Repayment of finance lease payables Drawdown / (repayment) of Interest-bearing loans and borrowings Interest paid	-	(26,623) (108,045) (20,783)	2,340,900 - (722,227) (52,827)	
Net cash used in financing activities	-	(155,451)	1,565,846	
Net increase/(decrease) in cash and cash equivalents Effect of foreign exchange fluctuation		(112,192) 40,402	1,058,688 (14,152)	
Cash and cash equivalents at beginning of financial year	=	3,808,008	4,594,226	
Cash and cash equivalents at end of financial period	14 _	3,736,218	5,638,762	

NOTES TO THE UNAUDITED CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS Expressed in Singapore Dollars

These notes form an integral part of and should be read in conjunction with the accompanying unaudited condensed interim consolidated financial statements.

1. General

BYT Holdings Ltd. (formerly, SLE Synergy Ltd.) (the "Company") (Incorporation Number: BC1223423) is incorporated under the laws of the Province of British Columbia, Canada by a Certificate of Incorporation issued pursuant to the provisions of the Business Corporations Act (British Columbia). The Company's registered and records office is 1500-1055 West Georgia Street, Vancouver, BC, V6E 4N7 Canada.

The Company's subsidiaries currently operate in Singapore, China and Malaysia.

The principal activities of the subsidiaries are disclosed in Note 2.2 to the unaudited condensed interim consolidated financial statements.

These unaudited condensed interim consolidated financial statements for the period ended 31 March 2022 were authorised for issue by the Board of Directors on February 28, 2023.

2. Summary of significant accounting policies

2.1 Basis of preparation

The unaudited condensed interim consolidated financial statements of the Company have been prepared in accordance with the International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB") and the Interpretations to IFRS ("IFRICs") issued by the International Financial Reporting Interpretations Committee ("IFRIC") and are prepared on the historical cost basis, except as disclosed in the accounting policies below.

The unaudited condensed interim consolidated financial statements are measured and presented in the currency of the primary economic environment in which the Company operates (its functional currency). The consolidated financial statements of the Company are presented in Singapore dollar (the "SGD" or "S\$"). The functional currency of the parent company is the Canadian Dollar "C\$", the functional currency of BYT Engineering Pte. Ltd. and BYT Singapore Pte Ltd is the S\$, the functional currency of BYT Malaysia Sdn. Bhd. is the Malaysian ringgit ("MYR") and the functional currency of Shanghai Xin Da Process Engineering Co., Ltd. and Springleaf-Biomax (Shanghai) Pte. Ltd. is the Chinese Renminbi ("RMB").

In the current financial year, the Company has adopted all the new and revised IFRSs and IFRICs that are relevant to its operations and effective for the current financial year. The adoption of these new and revised IFRSs and IFRICs did not result in changes to the Company and its subsidiaries' (the "Group's") accounting policies and has no material effect on the amounts reported for the current or prior years.

NOTES TO THE UNAUDITED CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS Expressed in Singapore Dollars

2. Summary of significant accounting policies (Continued)

2.1 Basis of preparation (Continued)

IASs, IFRSs and IFRICs issued but not yet effective

At the date of authorisation of these consolidated financial statements, the following IASs, IFRSs and IFRICs were issued but not yet effective:

IAS, IFRS	Title	(annual periods beginning on or after)
IAS 1	Amendments to IAS 1 and IFRS Practice Statement 2: Disclosure of Accounting Policies	1 January 2023
IAS 1	Amendments to IAS 1: Classification of Liabilities as Current or Non- current	1 January 2023
IAS 8	Amendments to IAS 8: Definition of Accounting Estimates	1 January 2023
IFRS 17	Amendments to IFRS 17 Insurance Contracts	1 January 2023
IFRS 12	Amendments to IFRS 12 Deferred Tax related to Assets and Liabilities aris ing from a Single Transaction	1 January 2023

Consequential amendments were also made to various standards as a result of these new or revised standards.

The Company does not intend to early adopt any of the above new or revised standards, interpretations and amendments to the existing standards. Management anticipates that the adoption of the aforementioned new or revised standards will not have a material impact on the consolidated financial statements of the Company in the period of their initial adoption.

2.2 Basis of consolidation

The unaudited condensed interim consolidated financial statements of the Group comprise the interim consolidated financial statements of the Company and its subsidiaries.

The details of the subsidiaries are as follows:

Name of subsidiaries	Country of incorporation and principal place of business	Principal <u>activities</u>	he	re equity eld Company 2021 %
Held directly by the Company BYT Engineering Pte. Ltd. ("BYTE")	Singapore	Engineering activities	100	100
BYT Singapore Pte Ltd ("BYT SG")	Singapore	Investment holdings	100	100
Held by BYTE Shanghai Xin Da Process Engineering Co., Ltd.	Shanghai, China	Engineering services	100	100
Springleaf-Biomax (Shanghai) Pte. Ltd.	Shanghai, China	Provide waste management solutions in China	60	60
<u>Held by BYT SG</u> BYT Malaysia Sdn Bhd	Malaysia	Engineering services	100	100

NOTES TO THE UNAUDITED CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS Expressed in Singapore Dollars

2. Summary of significant accounting policies (Continued)

2.2 Basis of consolidation (Continued)

Subsidiaries are entities (including structured entities) (i) over which the Group has power and the Group is (ii) able to use such power to (iii) affect its exposure, or rights, to variable returns from then through its involvement with them.

The Company reassesses whether it controls the subsidiaries if facts and circumstance indicate that there are changes to the one or more of the three elements of control.

When the Group has less than a majority of the voting rights of an investee, it still has power over the investee when the voting rights are sufficient, after considering all relevant facts and circumstances, to give it the practical ability to direct the relevant activities of the investee unilaterally. The Group considers, among others, the extent of its voting rights relative to the size and dispersion of holdings of the other vote holders, currently exercisable substantive potential voting rights held by all parties, rights arising from contractual arrangements and voting patterns at previous shareholders' meetings.

Subsidiaries are consolidated from the date on which control is transferred to the Group up to the effective date on which control ceases, as appropriate.

Intra-group assets and liabilities, equity, income, expenses and cashflows relating to intragroup transactions are eliminated on consolidation.

The financial statements of the subsidiaries used in the preparation of the consolidated financial statements are prepared for the same reporting date as that of the Company. Where necessary, accounting policies of subsidiaries have been changed to ensure consistency with the policies adopted by the Group.

Non-controlling interests are identified separately from the Group's equity therein. On an acquisition-by-acquisition basis, non-controlling interests may be initially measured either at fair value or at their proportionate share of the fair value of the acquiree's identifiable net assets. Subsequent to acquisition, the carrying amount of non-controlling interests is the amount of those interests at initial recognition plus the non-controlling interests' share of subsequent changes in equity. Losses in the subsidiary are attributed to non-controlling interests even if this results in the non-controlling interests having a deficit balance.

NOTES TO THE UNAUDITED CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS Expressed in Singapore Dollars

3. Revenue

	Three Months Ended March 31,		
	2022 S\$	2021 S\$	
Revenue from contracts with customers (over time) Service and maintenance income (point in time) Trading income (point in time)	796,124 620,966 4,680	272,188 789,845 4,680	
Total	1,421,770	1,066,713	

4. Other income

	Three Months Ended March 31,		
	<u>2022</u>		
	S\$	<u>2021</u> S\$	
Interest income	10	-	
Foreign exchange gain, net	2,795	-	
Government grants	-	519	
Incentive rebate	20,586	-	
Rental income	-	900	
Others	42	753	
Total	23,433	2,172	

5. Finance costs

	Three Months Ended March 31,		
	<u>2022</u> S\$	<u>2021</u> S\$	
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Interest expenses on:			
Interest-bearing loans	19,498	52,686	
Lease interest	1,277	-	
Bank interest charges	8	141	
Total	20,783	52,827	

NOTES TO THE UNAUDITED CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS Expressed in Singapore Dollars

6. Property, plant and equipment

Group	Office equipment S\$	Plant & <u>Machinery</u> S\$	Furniture & <u>fittings</u> S\$	Motor vehicles S\$	Freehold property S\$	<u>Total</u> S\$
Cost At January 1, 2021 Additions Disposal Exchange differences	195,923 19,267 (3,752) (2)	102,750 - (102,750) -	227,182 28,500 - -	86,525 - - -	1,638,360 - - -	2,250,740 47,767 (106,502) (2)
At December 31, 2021 Additions Exchange differences	211,436 1,505 (4)	- - -	255,682 - -	86,525 - -	1,638,360 - -	2,192,003 1,505 (4)
At March 31, 2022	212,937	-	255,682	86,525	1,638,360	2,193,503
Accumulated depreciation At January 1, 2021 Depreciation Disposal Exchange differences	188,712 11,216 (3,752)	68,500 17,124 (85,625) 1	227,004 7,303 - -	86,525 - - -	55,000 11,000 -	625,741 46,643 (89,377) 1
At December 31, 2021 Depreciation Exchange differences	196,176 2,121 	- - -	234,307 2,375 -	86,525 - -	66,000 2,750	583,008 7,246 -
At March 31, 2022	198,297	-	236,682	86,525	68,750	590,253
Carrying amount At March 31, 2022	14,640	-	19,000	_	1,569,610	1,603,250
At December 31, 2021	15,260	-	21,375	-	1,572,360	1,608,995

Included in freehold property is an office building with an estimated cost of S\$550,000 which is depreciated over 50 years. The freehold property with net book value of S\$1,569,610 (2021: S\$1,572,360) is mortgaged to obtain interest-bearing loans.

NOTES TO THE UNAUDITED CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS Expressed in Singapore Dollars

7. Right-of-use assets

	<u>March</u> <u>31, 2022</u> S\$	<u>December</u> 31, 2021 S\$
At beginning Additions Amortisation for the year	117,908 - (26,646)	207,038 (89,130)
At end	91,261	117,908

The Group leases office. The leases typically run for a period of 2 years, with an option to renew the lease after that date for a further period of 1-2 years. The Group's obligations under its leases are secured by the lessor's title to the leased assets. Generally, the Company is restricted from assigning and subleasing the leased assets.

8. Investment in an associate

	<u>March</u> <u>31, 2022</u> S\$	<u>December</u> 31, 2021 S\$
Unquoted shares at cost Share of post-acquisition reserves	1,750,000 (112,074)	1,750,000 78,120
	1,637,926	1,828,120

The detail of the associate is as follows:

Name of associate	incorporation and principal place of <u>business</u>	Principal <u>activities</u>	Effective hel by the Co 2022 %	d . ´
Held directly by BYT SG Xi'an Triumph Electronic Technology Co., Ltd	Xi'An, China	provision of industrial big data analytics solutions	35	35

Country of

9. Other assets

	<u>March</u> 31, 2022 S\$	<u>December</u> 31, 2021 S\$
Prepaid Keyman Insurance premium	132,884	132,884

Prepaid keyman insurance premium arose as a Subsidiary company had made a lump sum payment for the insurance policies covering an estimated life of 52 years (see note 10).

NOTES TO THE UNAUDITED CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS Expressed in Singapore Dollars

10. Financial assets, at fair value through other comprehensive income

	<u>March</u>	<u>December</u>
	<u>31, 2022</u>	<u>31, 2021</u>
	S\$	S\$
<u>Fair value:</u>		
Prepaid Keyman Insurance premium	458,352	458,352

These compromises two keyman insurance policies underwritten by a reputable insurance company on 27 June 2018 and 26 May 2019 insuring a former director of a Subsidiary company and the Subsidiary company is the beneficiary.

The fair value at the relevant financial period ends represents the amount that can be realised by the Subsidiary company if these policies are to be terminated and is based on the latest statement of the account issued by the relevant insurance company.

11. Contract assets and liabilities from contracts with customers

	<u>March</u> <u>31, 2022</u>	<u>December</u> 31, 2021
Contract assets	S\$	S\$
Unbilled revenue	87,066	170,665

The unbilled revenue relates to the revenue recognised to date but has not been invoiced to the customer as at the financial period end and is transferred to trade receivables at the point when it is invoiced to the customers.

12. Trade and other receivables

	<u>March</u> 31, 2022	<u>December</u> 31, 2021
Trade receivables Less: Expected credit loss (Note 24)	S\$ 1,674,834 (630,908)	S\$ 1,653,653 (630,908)
	1,043,926	1,022,745
Other receivables Deposits	355,867 64,765	294,802 71,825
Prepayments	3,485	11,216
Total	1,468,043	1,400,588

Trade receivables are non-interest bearing and the average credit period is 30~60 (2021: 30~60) days according to the terms agreed with the customers. These are recognised at their original invoice amounts which represent their fair values on initial recognition. Included in trade receivables is an overdue trade receivable amounting to S\$630,908 which was fully provided.

The movement in the loss allowance during the financial year as follows:

	receivables S\$
Balance at January 1, 2021 Expected credit loss recognized Recovery of expected credit loss	694,740 - (63,832)
Balance at December 31, 2021 Expected credit loss recognized Recovery of expected credit loss	630.908
Balance at March 31, 2022	630,908

NOTES TO THE UNAUDITED CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS Expressed in Singapore Dollars

13. Fixed deposit

The fixed deposit is pledged to bank as security for banking facilities extended to a Subsidiary company. It has a maturity period of 365 days (2020: 365 days) and is not interest bearing (2021: not interest bearing). Subsequent to the financial period ended 31 March 2022, the pledge has been released on 20 June 2022 as the Group cancelled the banking facility.

14. Cash and cash equivalents

	<u>March</u> <u>31, 2022</u> S\$	<u>December</u> 31, 2021 S\$
Cash on hand	1,550	1,614
Bank balances	3,734,668	3,806,394
	3,736,218	3,808,008

15. Share capital

a) Authorised

Unlimited number of common shares with no par value.

b) Issued and fully paid

	Number of <u>shares</u>	<u>\$\$</u>
Balance, January 1, 2021 Shares issued on private placement Foreign currency translation	78,097,638 26,010,000 -	5,785,047 2,340,900 82,816
Balance, December 31, 2021 Shares issued Foreign currency translation	104,107,638 - -	8,208,763 - -
At March 31, 2022	104,107,638	8,208,763

16. Lease Liabilities

The Company leases office. The leases typically run for a period of 2 years, with an option to renew the lease after that date for a further period of 1-2 years. The Company's obligations under its leases are secured by the lessor's title to the leased assets. Generally, the Company is restricted from assigning and subleasing the leased assets. The lease contracts that include extension options are further discussed below.

	<u>March</u> <u>31, 2022</u> S\$	<u>December</u> 31, 2021 S\$
At beginning	120,298	-
Additions	-	207,038
Accretion of interest	1,277	6,560
Lease payment		
- Principal portion	(26,623)	(86,740)
- Interest portion	(1,277)	(6,560)
At end	93,675	120,298

NOTES TO THE UNAUDITED CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS Expressed in Singapore Dollars

16. Lease Liabilities (continued)

The maturity analysis of lease liabilities of the Group at each reporting date are as follows:

		<u>March</u> <u>31, 2022</u> S\$	<u>December</u> 31, 2021 S\$
	Current Non-current	93,675	102,074 18,224
		93,675	120,298
17.	Interest bearing loans and borrowings		
		<u>March</u> <u>31, 2022</u> S\$	<u>December</u> 31, 2021 S\$
	Interest bearing loans and borrowings	31, 2022	31, 2021
	Interest bearing loans and borrowings Less: Amount due for settlement within 12 months (shown under current liabilities)	31, 2022 S\$	31, 2021 \$\$

The interest-bearing loans and borrowings are secured by the following:

- (i) Joint and several personal guarantees by a director and a former director of a subsidiary.
- (ii) Mortgage over property located at 421 Tagore Industrial Avenue #01-28 Tagore 8 Singapore 787805. The book value of the property at March 31, 2022 is S\$1,569,610 (See note 6).

18. Trade and other payables

	<u>March</u> 31, 2022 S\$	<u>December</u> 31, 2021 S\$
Trade payables Dividends payable Accruals GST payables Deposit received Other payables Provisions	478,631 400,000 790,460 95,910 11,197 18,363 106,688	435,902 400,000 788,070 51,550 11,197 42,310 106,688
Total	1,901,249	1,835,717
Presented as: Trade and other payables, current liabilities Provisions, current liabilities Trade and other payables, non-current liabilities	1,394,561 106,688 400,000	1,329,029 106,688 400,000
Total	1,901,249	1,835,717

Trade payables are non-interest bearing and the average credit period on purchases of goods ranges from 30 to 60 days (2021: 30 to 60) according to the terms agreed with the suppliers.

The deposit received for operations of a foreign joint venture with an outside party. However, the intention to set up this joint venture was suspended.

NOTES TO THE UNAUDITED CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS Expressed in Singapore Dollars

18. Trade and other payables (continued)

Dividend payable which a Subsidiary does not expect to make payment within the next 12 months and has been classified as non-current liabilities.

The provisions comprise of legal cost amounting to \$\$57,000 (2021: \$\$57,000) and untilised annual leave entitlements of \$\$49,688 (2021: \$\$49,688). The provisions of legal cost represent those subsequent legal cost paid by a Subsidiary for the on-going legal claim against a trade receivables amount of \$\$630,908 (2021: \$\$630,908) due from an outside party (see note 12).

19. Dividends declared

No dividend was declared during the year.

20. Significant related party transactions

The effect of the Company's transactions and arrangements with related parties is reflected in these consolidated financial statements.

Key management personnel:

	Three Months Ended March 31,	
	<u>2022</u>	<u>2021</u>
	S\$	S\$
Remuneration		
-Directors' remuneration	135,152	96,900
-Central Provident Fund contributions for the Directors	12,570	9,240
-Directors' fees	6,000	12,000
Total	153,722	118,140

21. Capital management policies and objectives

The Group manages its capital to ensure that the Company is able to continue as a going concern while maximising the return to stakeholders through optimisation of debt and equity balance.

The capital structure of the Group consists equity attributable to owners of the Group, comprising issued share capital and unappropriated profit as disclosed in the statements of changes in equity.

The Group's management reviews the capital structure on a regularly basis. As part of this review, management considers the cost of capital and the risks associated with each class of capital. Upon review, the Group will balance its overall capital structure through the payment of dividends to shareholders and return capital to shareholders or issue new shares. The Group's overall strategy remains unchanged from December 31, 2021.

22. Segmented information

Operating segments

The Group has one reporting segment engaged in engineering related activities. As the operations comprise a single reporting segment, amounts disclosed in the financial statements represent those of the single reporting unit. In addition, the Group's equipment is all located in Asia.

NOTES TO THE UNAUDITED CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS Expressed in Singapore Dollars

23. COVID-19 PANDEMIC

The situation resulting from COVID-19 and subsequent variants of the virus is uncertain and continues to evolve. The safety of employees and customers continues to be a key priority. At this time, it is difficult to predict the impact the pandemic will continue to have on the Company. The effective response to the changing situation with the COVID-19 pandemic continues to be a focus in the business. Recent disruption to the supply chain have been experienced and are being managed. In addition, hiring and retaining talent continues to be a challenge. We are actively managing our human capital resources across all business segments. The degree of covid-19 related impacts in 2022 are expected to vary by geography, driven in part by regional vaccination rates, spread of new variants, provincial government restrictions and health system capacities.