

# AWAKN LIFE SCIENCES CORP. MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE THREE AND NINE MONTHS ENDED OCTOBER 31, 2023

(Expressed in Canadian Dollars, unless otherwise noted)

# **Management's Discussion and Analysis**

#### General

The following Management Discussion and Analysis (the "MD&A") of the consolidated financial position and results of operations for Awakn Life Sciences Corp. ("Awakn", the "Company", "we" or "us") is prepared as at December 14, 2023, and is for the three and nine months ended October 31, 2023. It is supplemental to and should be read in conjunction with the Company's condensed consolidated interim financial statements for the three and nine months ended October 31, 2023, and with the consolidated financial statements for the years ended January 31, 2023 and 2022 (the "Financial Statements"). This section may contain forward-looking information that involve numerous risks and uncertainties. The forward-looking information is not historical fact, but rather is based on the Company's current plans, objectives, goals, strategies, estimates, assumptions and projections about its industry, business and future financial results. Actual results could differ materially from those discussed in such forward-looking information. See "Forward-Looking Statements". All dollar figures included therein and in the following MD&A are expressed in Canadian dollars unless stated otherwise.

The Company's condensed consolidated interim financial statements are prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board and interpretations of the IFRS Interpretations Committee. However, the Company considers certain Non-GAAP measures and financial information included within this MD&A as useful additional information to assess its financial performance.

The discussion and analysis in this MD&A is based on information available to management as of December 14, 2023.

# **Forward-looking statements**

The information provided in this MD&A, including information incorporated by reference, may contain "forward-looking statements" and "forward-looking information" (collectively referred to hereafter as "forward-looking statements") about the Company.

All statements, other than statements of historical fact, made by the Company that address activities, events or developments that the Company expect or anticipate will or may occur in the future are forward-looking statements, including, but not limited to, statements preceded by, followed by or that include words such as "may", "will", "would", "could", "should", "believes", "estimates", "projects", "potential", "expects", "plans", "intends", "anticipates", "targeted", "continues", "forecasts", "designed", "goal", or the negative of those words or other similar or comparable words. Forward-looking statements may relate to future financial conditions, results of operations, plans, objectives, performance or business developments.

These statements speak only as of the date they are made and are based on information that is currently available and on current expectations of the Company and assumptions concerning future events. Forward-looking statements are subject to a number of known and unknown risks, uncertainties and other factors that may cause actual results, performance or achievements to be materially different from that which was expressed or implied by such forward-looking statements. Some of the important risks and uncertainties that could affect forward-looking statements are described in the Company's Annual Information Form (the "AIF") under the headings "Risk Factors" and in other documents incorporated by reference in the AIF or this MD&A.

In particular, this MD&A contains forward-looking statements pertaining to, but not limited to the following:

- expectations regarding the Company's ability to raise capital;
- the impact of the COVID-19 or of other potential pandemics;
- statements relating to the business and future activities of, and developments related to, the Company to the date of this MD&A and thereafter;
- the business objectives of the Company and its research and development activities;
- the acceptance in the medical community of ketamine, MDMA or NCE's as effective treatment for AUD and other mental health conditions;
- the ability of the Company to develop proper protocols to incorporate the use of additional psychedelic medicines as they are legalized and approved for use;

- the ability of the Company to obtain regulatory approvals prior to each clinical trial;
- the ability of the Company to provide effective licensing services;
- potential timelines related to clinical trials, other milestones, and associated results;
- controlled substances laws;
- reliance on third parties;
- liquidity of the Common Shares;
- anticipated developments in the operations of the Company;
- currency fluctuations;
- estimated budgets of the Company;
- the healthcare industry in the United Kingdom, United States, Canada, the European Union and other European countries; and
- the approval of regulatory bodies of psychedelic substances other than ketamine, including MDMA and NCE's, for the treatment of various health conditions;

Forward-looking statements are based on certain assumptions and analyses made by the Company in light of the experience and perception of historical trends, current conditions and expected future developments and other factors it believes are appropriate and are subject to risks and uncertainties. In making the forward-looking statements included in this MD&A, the Company has made various material assumptions, including but not limited to (i) obtaining necessary shareholder and regulatory approvals; (ii) that regulatory requirements will be maintained; (iii) general business and economic conditions including that financial markets will not in the long term be adversely impacted by the COVID-19 pandemic; (iv) the Company's ability to successfully execute its plans and intentions; (v) the availability of financing on reasonable terms; (vi) the Company's ability to attract and retain skilled staff; (vii) receipt and/or maintenance of required licenses and third party consents in a timely manner or at all; and (viii) the success of the operations of the Company.

The actual results could differ materially from those anticipated in these forward-looking statements as a result of the risk factors set forth in the Company's AIF. Consequently, all forward-looking statements made in this MD&A and other documents of the Company are qualified by such cautionary statements and there can be no assurance that the anticipated results or developments will actually be realized or, even if realized, that they will have the expected consequences to or effects on the Company. The cautionary statements contained or referred to in this section should be considered in connection with any subsequent written or oral forward-looking statements that the Company and/or persons acting on their behalf may issue. The Company undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise except as required by applicable securities laws. For all these reasons, shareholders should not place undue reliance on forward-looking statements.

For a more detailed discussion of the risks and other factors, see Awakn's AIF dated April 27, 2023 under the heading "Risk Factors", or otherwise disclosed in the public filings made with applicable security regulators and available at <a href="https://www.sedar.com">www.sedar.com</a>.

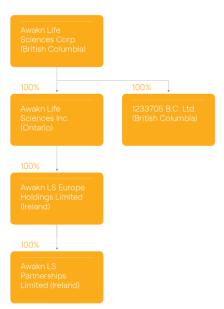
#### **Corporate Structure**

The Company was incorporated on June 21, 2018 under the BCBCA under the name 1169082 BC Ltd. as a wholly-owned subsidiary of Hemagenetics Technologies Corp. ("HTC"), then a reporting issuer in the provinces of British Columbia and Alberta. On June 26, 2018, the Company entered into a statutory arrangement with, among others, HTC (the "Arrangement"). The Arrangement received final B.C. supreme court approval on July 19, 2018. On April 29, 2019, the Company completed the Arrangement and became a reporting issuer in the provinces of British Columbia and Alberta. Effective June 15, 2021, the Company completed a reverse takeover transaction (the "RTO") of Awakn Inc. pursuant to which Awakn Inc. amalgamated with a wholly-owned subsidiary of the Company. Upon completion of the RTO, the Company changed its name to Awakn Life Sciences Corp., and consolidated its issued and outstanding common shares on the basis of one post-consolidation common share for every 42.5105 pre-consolidation common shares. Following completion of the RTO, the Company became a reporting issuer in the provinces of British Columbia, Alberta and Ontario.

The common shares of the Company (the "Common Shares") started trading on the Neo Exchange Inc. ("Neo Exchange") on June 21, 2021 under the symbol "AWKN." On August 12, 2021, the Company also started trading on the OTCQB Venture market under the ticker symbol "AWKNF." On August 13, 2021, the Company also started trading on the Boerse Frankfurt exchange under the Symbol "954."

The address of the Company's head office is 301-217 Queen St. West, Toronto, ON, M5V 0R2.

The Company currently has subsidiaries in Ireland and Canada. The Company's corporate organizational chart is presented below:



# **Description of Business**

The Company is a clinical-stage biotechnology company developing therapeutics to treat addiction. The Company has a near term focus on Alcohol Use Disorder (AUD), a condition with a poor current standard of care that affects 50 million people in the US and key European markets of UK, Germany, France, Italy, and Spain, and 285 million people globally. The Company is focused on treating addiction because it is a significant unmet medical need driven by high prevalence rates and high relapse rates.

The Company has two core functions:

# 1. Research and Development:

 Research and Development: Clinical and pre-clinical stage programs focused on repurposing approved or developing soon to be approved drugs to treat addiction with appropriate intellectual property moats in place.

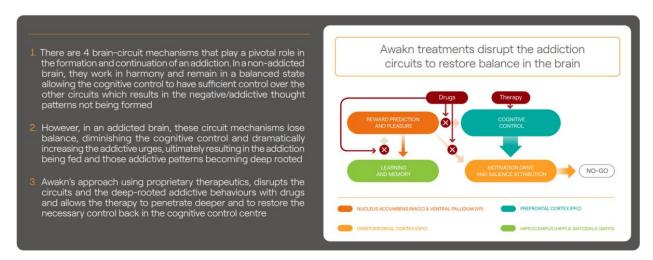
#### 2. Intellectual Property Licensing

- Healthcare Licensing Partnerships: Licensing the Company's proven therapeutics to mental health and addiction treatment clinics.
- Clinics: Awakn has historically operated a limited number of healthcare clinics deploying the therapeutics
  developed in the Company's R&D business; to generate revenue and clinical data, and to provide the latest
  evidence backed therapeutics to treat addiction and mental health conditions. On June 9, 2023, Awakn
  announced its intention to exit from the healthcare clinics business by the end of July 31, 2023, the had
  completed the exit of the clinics.

# **Approach to treating addiction**

The Company is addressing addiction by developing therapeutics consisting of drugs to be used with psycho-social support to treat addiction. The drug element of the Company's therapeutics targets the brain circuits that drive addiction rather than the traditional targeting of a single receptor. This poly-pharmacological approach disrupts the brain circuits that house the behaviours and thoughts that drive addiction.

However, this is often not sufficient by itself to to enable lasting positive change. As such the Company is also researching and developing different types of proprietary psycho-social support protocols to work in conjunction with the drugs to enable patients to regain control over their lives and help to learn new more adaptive ways to respond to addictive urges, cravings and the underlying psychological processes that drive them.



The Company's proprietary psycho-social support protocols are condensed and primarily use manualized Cognitive Behavioral Therapy (CBT) to aid efficient training and use by existing addiction treatment healthcare professionals and in existing addiction treatment healthcare settings. The Company's focus on circuit mechanisms rather than individual receptors, enables the Company to develop treatments for behavioral addictions in addition to substance addictions.

# Research and Development activities:

The Company's therapeutics research and development team consists of world leading experts in the fields of drug development, clinical research, psychiatry, and psychotherapy who are building the next generation pipeline of new medicines and therapies, which are focused on treating substance and behavioral addictions.

The Company's R&D is currently focused on re-purposing approved drugs and developing soon to be approved drugs to treat addiction, with a focus on AUDs. Awakn partners with established pharmaceutical industry companies and state bodies on its research and development programs. This approach reduces time to market and also reduces cost and risk.

The Company has five research and development programs:

1. **AWKN-P001**, a novel combined therapeutic of an N-methyl-D-aspartate receptor-modulating drug (ketamine) used in combination with a proprietary manualized psycho-social support to treat Severe AUD (SUAD), the most acute type of AUD which affects 15 million people in the US and key European markets of UK, Germany, France, Italy, and Spain, and 70 million people globally.

In March 2021, the Company acquired an exclusive license to the intellectual property from the University of Exeter's Phase II ab ketamine for reduction of Alcoholic Relapse ("Awakn Kare") clinical trial (N=96, 4-armed trial). Results from AWKN-P001 phase II study were positive, achieving 86% abstinence in the 6 months post treatments vs. 2% abstinence pre-trial and 25% abstinence in current standard of care.

In December 2022, the Company signed a Collaboration Agreement with the University of Exeter and the UK National Institute of Health and Care Research (NIHR) putting in place a framework for a Phase III trial for AWKN-P001. The trial is a tripartite partnership between the Company, the University of Exeter, and UK Dept. of Health (NIHR & the UK National Healthcare Service (NHS)). The trial is jointly funded by Awakn and the NIHR Efficacy and Mechanism Evaluation (EME) Program (NIHR150193), a UK Medical Research Council (MRC) and NIHR partnership, with Awakn's cost capped at approximately GB£800,000. It will be n=280, two-armed randomized placebo-controlled trial. Targeted to be delivered across ten NHS sites.

In February 2023, the UK Medicines and Healthcare products Regulatory Agency (MHRA) awarded an Innovation Passport to AWKN-P001 for the treatment of SAUD. The Innovation Passport is the entry point for the MHRA's Innovative Licensing and Access Pathway (ILAP), the UK version of the FDA's break through designation. The goal of ILAP is to accelerate the time to market in the U.K.

In September 2023, the Company submitted the Clinical Trial Application (CTA) with the MHRA for a phase 3 trial for AWKN-P001 to treat SAUD, and in November 2023, the Company received CTA authorization from the MHRA ethical approval from the Health Research Authority.

 Repurposing (S)-ketamine (Sub-lingually (SL)) with psycho-social support to treat Mild and Moderate AUD, which affects 20 million people in the US and key European markets of UK, Germany, France, Italy, and Spain, and 215 million people globally.

In August 2022, the Company entered into a twelve-month option agreement with a leading drug development, manufacturing, and delivery systems company to in-license a phase 1 program, with associated data and patents, for proprietary formulation and route of administration for (S)-ketamine. In July 2023, the company extended the option agreement to February 2024.

In January 2023, the Company initiated an investigative study to establish the dissociative effect of the patent pending formulation of (S)-ketamine.

3. Developing MDMA to be used in combination with therapy to treat addiction, including developing MDMA onto Catalent's for Zydis® Technology, Oral Disintegrating Tablet (ODT); for pre-gastric absorption to address known pharmacokinetic challenges with MDMA in oral tablet format.

In September 2022, the Company signed a drug development agreement with Catalent, the global leader in enabling biopharma, cell, gene, and consumer health partners to optimize development, launch, and supply of better patient

treatments across multiple modalities. The agreement is focused on investigating a market-ready proprietary formulation and optimized delivery route for MDMA using Catalent's proprietary Zydis® orally disintegrating tablet (ODT) technology. Zydis is a unique, freeze-dried, oral solid dosage form that disperses almost instantly in the mouth, without the need for water and has a dispersion speed of as little as three seconds. Zydis is the world's fastest and best-in-class orally disintegrating tablet and has the potential to deliver a faster onset of activity.

Repurposing (S)-ketamine (SL) and therapy to treat behavioral addictions; the Company's focus on circuit mechanisms
rather than individual receptors, enables the Company to develop treatments for behavioral addictions in addition to
substance addictions.

In August 2021, the Company initiated a mechanistic treatment study for Gambling Disorder, and in January 2022 the Company expanded the scope of this study to also include Binge Eating Disorder, Compulsive Sexual Behavior Disorder, and Internet Gaming Disorder.

The data from this study enabled the Company to file a Patent Cooperation Treaty (PCT) application for the treatment of behavioral addictions with ketamine and ketamine with psycho-social support. If granted, the patent claims would give Awakn exclusive rights to use ketamine and ketamine-assisted therapy for the treatment of behavioral addictions.

The Company subsequently initiated a follow on behavioral addiction study, focused solely on Gambling Disorder, and is pending results.

5. Developing NCE's that will disrupt the brain circuits responsible for the addictive behaviors of compulsivity, craving, and impulsivity and will improve the effectiveness of psycho-social support but will work in shorter treatment windows.

In March 2021, the Company acquired five years of know-how and research data from Prof. David Nutt's Equasy Enterprises Ltd ("Equasy Enterprises"). In this acquisition the Company acquired two key asset: details of potentially newly discovered modes of action for MDMA and details of potentially faster acting entactogen like compounds.

In June 2021, the Company initiated a drug discovery project with Evotec A.G. ("Evotec"), which includes all activities from identification and production of initial molecules, screening in vitro and in vivo, demonstration of MDMA-like pharmacological properties, med chem delivery of analogues, preliminary formulation, evaluation of brain penetration, absorption, distribution, metabolism and excretion ("ADME"), efficacy in vivo, and selectivity.

The Company has filed four patent applications for next-generation novel MDMA-derived new chemical entities;

The Company has currently paused this NCE program to focus its capital resources on its ketamine, (S)-ketamine, and Zydis® Technology/MDMA programs.

# **Core Development Pipeline:**



# **Intellectual Property Licensing activities:**

The Company's intellectual property licensing activities are currently focused on licensing its proven therapeutics for treating addiction and its legacy healthcare intellectual property to mental health and addiction treatment clinics.

The core elements to the Company's partnership offering:

- Licensing: Access to Awakn proprietary Ketamine-Assisted Psychotherapy treatment protocols and therapy manuals, including Awakn Kare (Ketamine for reduction of Alcoholic Relapse) treatment program, and supporting policies and protocols.
- Training: Online and in person training for practitioners delivering the Awakn Kare treatment program under license.
- Design: Assistance with optimizing the design of the physical environment where the therapy takes place.

To date, the Company has signed eight licensing agreements throughout United States, Canada, Portugal, UK and Norway. The licensing agreements the Company signed in Portugal was for 10 years on an exclusive basis for all of Portugal, and included Awakn's protocols for not just Awakn Kare, but also included protocols to treat Anxiety, Depression, Eating Disorders and PTSD.

Historically, the Company has also operated four clinics in the UK and Norway, however, during the period ended October 31, 2023, the Company disposed of all four clinics. The Company's former London clinic and Norwegian clinics are now licensing partners of the Company. The Company's clinical activity was focused on treating clients who need assistance with addiction and other mental conditions including Anxiety, Depression, and PTSD, with psychedelic-assisted psychotherapy, starting with Ketamine-Assisted Psychotherapy.

# **Operational Highlights and Business Developments**

# **Research and Development**

During the periods stated, Awakn had the following operational highlights and business developments related to its Research and Development function:

# Highlights of the Financial Year ended January 31, 2023

On April 6, 2022, the Company announced the completion of the first phase of its NCE drug discovery program. The Company completed a hit to lead program which delivered on its key goals of identifying and patenting novel chemistry scaffolds. It also established drug discovery assays with the potential to facilitate lead optimization activities. This is an essential first step on the pathway of developing new, faster-acting and safer entactogenic therapies for the market. A combination of computational screening and medicinal chemistry approaches was utilized to identify numerous chemical scaffolds via in vitro pharmacology and drug metabolism and pharmacokinetics ("DMPK") testing. Multiple patents have now been filed with several of these chemical scaffolds, demonstrating in vivo activity, providing an excellent starting point for lead optimization activities.

On May 19, 2022, the Company announced the completion of the world's first ketamine study for a range of behavioral addictions. The behavioral addictions included in the study were Gambling Disorder, Internet Gaming Disorder, Binge Eating Disorder and Compulsive Sexual Behavior. The study investigated ketamine as a new treatment approach for these behavioral addictions by opening a window in which the brain can make new connections to change behavior. The results from the study indicate the desired effects via potentially novel mechanisms and these results merit a larger study and further exploration, which Awakn is now initiating. The study also supports Awakn's Intellectual Property (IP) strategy and existing filed patent applications, positioning Awakn as a leading company in the behavioral-addiction therapeutic research and development industry. The company expects to update investors further on its IP strategy in the coming weeks.

On May 26, 2022, the Company announced the filing of a Patent Cooperation Treat (PCT) application for the treatment of behavioral addictions with ketamine and ketamine-assisted psychotherapy. The PCT covers all behavioral addictions or any recognized disorder or condition with similar compulsive symptoms to those in the study.

On June 2, 2022, Awakn initiated a follow-on behavioural study investigating ketamine as a treatment for Gambling Disorder. The study will be the first investigation globally to explore this technique to treat Gambling Disorder and follows the completion

of a successful pilot study for a range of behavioural addictions and the filing of a Patent Cooperation Treaty (PCT) for the treatment of behavioural addictions with ketamine and ketamine-assisted psychotherapy. The larger study will include 42 patients who are suffering from Gambling Disorder and will see participants undergo a memory reactivation procedure, which is designed to weaken the link between reward and addiction memories.

On July 15, 2022, the Company announced that it had initiated its Innovative Licensing and Access Pathway ("ILAP") application for its lead program ketamine (IV) + therapy for treatment for Severe AUD. The ILAP is a UK government run initiative that supports innovative approaches to the safe, timely and efficient development of medicines, which Awakn is applying for in order to accelerate the time to market for its ketamine-assisted therapy for AUD.

On July 20, 2022, the Company announced that the National Institute for Health and Care Research, a UK government agency, has approved grant funding for the majority of the costs of for a phase III clinical trial for the Company's lead program AWKN-P001 for the treatment of Severe Alcohol Use Disorder (SAUD). The trial is a tripartite partnership between the Company, the University of Exeter, and UK Dept. of Health (NIHR & the UK National Healthcare Service (NHS)). The trial is jointly funded by Awakn and the NIHR Efficacy and Mechanism Evaluation (EME) Program (NIHR150193), a UK Medical Research Council (MRC) and NIHR partnership, with Awakn's cost capped at approximately GB£800,000. It will be n=280, two-armed randomized placebo-controlled trial. Targeted to be delivered across ten NHS sites.

On August 25, 2022, the Company signed a twelve-month option agreement with a leading drug development, manufacturing, and delivery systems company to in-license a proprietary formulation and route of administration for ketamine. The formulation and route of administration will be optimized for commercialization and has the potential to deepen the intellectual property (IP) moat for Awakn's lead clinical development program Project Kestrel, which targets AUD.

On September 12, 2022, the Company signed a drug development agreement with Catalent for Zydis® Technology (an orally disintegrating tablet) to conduct feasibility studies to improve differentiation of its MDMA program. The agreement will focus on investigating a market-ready proprietary formulation and optimized delivery route for MDMA. Zydis is a unique, freezedried, oral solid dosage form that disperses almost instantly in the mouth, without the need for water and has a dispersion speed of as little as three seconds. Zydis is the world's fastest and best-in-class orally disintegrating tablet and has the potential to deliver a faster onset of activity. Awakn plans to use Zydis technology in its late stage MDMA-assisted therapy clinical trials. The agreement will allow Awakn to conduct feasibility studies using Zydis technology for addiction, including substance and behavioural addictions, as well as other mental health disorders, including anxiety, depression, PTSD, and eating disorders.

On January 24, 2023, the Company announced it has initiated an investigative study to establish the dissociative effect of a proprietary and patent pending formulation of (S)-ketamine delivered via an oral thin film. If the results of this study are positive, it will potentially lead to a global licensing agreement for phase I data of the patent pending oral thin film (S)-ketamine formulation. This could result in Awakn advancing to a larger phase II b study and having global exclusivity rights to use the thin film formulation in the treatment of all addictions.

# Highlights of the Current Period Ended October 31, 2023

On February 7, 2023, the Company announced the U.K. Medicines and Healthcare products Regulatory Agency (MHRA) has granted Awakn an Innovation Passport as part of the Innovative Licensing and Access Pathway (ILAP) for its proprietary ketamine-assisted therapy for the treatment of Severe AUD. ILAP aims to accelerate time to market, facilitating patient access. Similar to the FDA's fast-track program in the United States, the U.K.'s MHRA Innovation Passport provides Awakn with access to specialist advice from the MHRA and its partners, including the National Institute of Health and Care Excellence (NICE). Throughout the therapeutic development process this has the potential to enable a more efficient, and ultimately a faster route to marketing authorization.

On February 9, 2023, the Company announced it has initiated a feasibility study of MDMA leveraging Catalent's proprietary Zydis® ODT fast dissolve technology. The study is focused on establishing the feasibility of using Catalent's Zydis ODT technology for the formulation and delivery of MDMA. A variety of chemical parameters are presently being evaluated to access preliminary formulations and, if proven to be feasible, a viable production formulation will be developed. The ultimate aims of the study are to optimise the delivery of MDMA, to minimise the amount of drug required to deliver efficacy, minimise variability in absorption, and to increase the overall speed of onset. Due to the faster onset of effects of Zydis ODT technology, there is the possibility to shorten sessions and, through pre-gastric absorption and bypassing of the first-pass metabolism, there is potential to enhance pharmacokinetics.

On April 18, 2023, the Company announced that it has signed a Collaboration Agreement with the University of Exeter putting in place a framework for the upcoming Phase III trial of AWKN-P001. The trial is a tripartite partnership between the Company, the University of Exeter, and UK Dept. of Health (NIHR & the UK National Healthcare Service (NHS)). The trial is jointly funded by Awakn and the NIHR Efficacy and Mechanism Evaluation (EME) Program (NIHR150193), a UK Medical Research Council (MRC) and NIHR partnership, with Awakn's cost capped at approximately GB£800,000. It will be n=280, two-armed randomized placebo-controlled trial. Targeted to be delivered across ten NHS sites.

On October 4, 2023, the Company announced it has completed a feasibility study for its proprietary formulation of MDMA using Catalent's Zydis® orally disintegrating tablet (ODT) technology. Awakn will now proceed to testing its proprietary formulation of MDMA using Zydis ODT technology against oral capsule MDMA in vivo.

On October 31, 2023, the Company announced it has engaged Orphan Insight Ltd ("Orphan Insight") to develop and advance market access, pricing, and reimbursement for Awakn's lead program AWKN-P001. AWKN-P001 targets Severe Alcohol Use Disorder (SAUD), the most chronic type of AUD, a condition affecting approximately 17 million individuals in the United States and the key European markets of UK, Germany, France, Italy, and Spain. Founded in 2007, Orphan Insight is a consultancy specializing in UK healthcare market access and pricing strategies. Orphan Insight has supported many organizations in achieving market access in the UK, leading to the successful introduction of therapeutics for the treatment of diseases with significant unmet clinical need. Orphan Insight also will play a pivotal role in due course in negotiations with the UK Department of Health to ensure that AWKN-P001 becomes accessible to those in need. AWKN-P001 is a novel combined therapeutic of an N-methyl-D-aspartate receptor-modulating drug (ketamine) used in combination with psycho-social support to treat SAUD. Results from AWKN-P001 phase II study were very positive, achieving 86% abstinence in the 6 months post treatments vs. 2% abstinence pre-trial and a 50% reduction in Heavy Drinking Days (HDD) versus placebo.

On November 15, 2023, the Company announced that it has received clinical trial authorization from the Medicines and Healthcare products Regulatory Agency (MHRA) and ethical approval from the Health Research Authority in the UK for a phase III clinical trial for its lead program AWKN-P001 for the treatment of Severe Alcohol Use Disorder (SAUD). SAUD, the most acute type of alcohol use disorder, affecting approximately 12.5 million people in the US and the key European markets of Germany, UK, France, Italy, and Spain.

# **Intellectual Property Licensing (formerly Commercialization)**

During the periods stated, Awakn had the following operational highlights and business developments related to its Commercialization function:

# Highlights of the Financial Year Ended January 31, 2023

On March 17, 2022, the Company announced that it had received regulatory approval for its flagship clinic in London to begin delivering treatments. This is the Company's third clinic, adding to the Company's two operating clinics located in Bristol (UK) and Oslo (Norway).

On May 17, 2022 the Company announced the appointment of UK leader in Addictions Psychiatry, Dr. Arun Dhandayudham, as Chief Medical Officer. Dr. Ben Sessa is stepping back from his role as CMO to become Awakn's Head of Psychedelic Medicine, allowing him to continue his work in research, academic and training activities, as well as a greater focus on the day-to-day treatment of his clients as the Lead Psychiatrist for Awakn Clinics Bristol. Dr. Dhandayudham brings a wealth of clinical and leadership experience to Awakn. Dr. Dhandayudham has been a Consultant in Addictions Psychiatry since 2005, having trained in Oxford and Cambridge. He currently works as Executive Medical Director of WDP, a large third sector organisation that provides drug and alcohol support and treatment services across the UK, having also previously held the position of joint CEO.

During August, 2022, the Company signed two licensing agreements, one with USA based Revitalist Lifestyle and Wellness Ltd., and another with Canadian based Wellbeings® Pain Management and Dependency Clinic, who are in the process of being trained to deliver KARE therapy. Awakn shall be compensated on a revenue share basis.

On November 9, 2022, the Company announced it had signed its third Licensing Partnership agreement in North America. The agreement is with Nushama to bring Awakn's KARE therapy for AUD to Nushama's clinic in New York City (NYC).

During November, 2022, the Company signed new leases for two clinics in Norway, consisting of a three-room clinic in Trondheim, and a six-room clinic in Oslo. The new six-room clinic in Oslo will replace the Company's current two room clinic in Oslo.

# Highlights of the Current Period Ended October 31, 2023

On February 14, 2023, the Company announced the opening of Awakn Clinics Trondheim and will begin treating clients. This will be the second Awakn clinic operating in Norway with a further two clinics already based in the UK. As a result of the opening of this clinic, the Company is required to issue an additional 100,000 common shares to the former shareholders of Awakn Norway AS.

On February 21, 2023, the Company announced it has signed its first Licensing Partnership agreement in Europe with a healthcare consortium currently operating in stealthmode ("Portuguese Partner"). The agreement will support the Portuguese Partner's strategy to launch a new chain of medical-psychedelic clinics in Portugal, with the first location in Lisbon. Awakn will provide the Portuguese Partner with an exclusive license for use of its clinical protocols for the treatment of AUD, Anxiety, Depression, Eating Disorders and PTSD in Portugal for a period of 10 years. Awakn will train the Portuguese Partner's clinicians in the delivery of these protocols and will provide ongoing strategic, operational, risk management, and marketing support.

On February 28, 2023, the Company announced it has signed its fourth Licensing Partnership agreement in North America. The agreement is with Ken Starr MD Wellness Group, an addiction treatment facility in California. This is the first Licensing Partnership Awakn has signed with a dedicated addiction treatment provider.

On April 11, 2023, the Company announced that it acquired the 49% of Awakn Bristol Limited that it did not currently own, resulting in 100% ownership of Awakn Bristol Limited and its Bristol Clinic.

One June 9, 2023, the Company announced that it:

- 1. Has initiated a strategic review of its Norwegian healthcare clinics business unit, Awakn Oslo AS, which consists of two clinics, one in Oslo and one in Trondheim. Awakn Oslo AS generated its highest monthly revenue to date during May 2023, driven by the opening of its Trondheim clinic in March 2023, and its new Oslo clinic in May 2023. As part of the strategic review, Awakn is seeking potential purchasers of Awakn Oslo AS.
- 2. Has signed a non-binding term sheet to exclusively license selected elements of its healthcare services intellectual property ("IP"), within the UK, and to non-exclusive license for Awakn Kare, also within the UK, with a consortium consisting of a private UK investment company and a large UK 3rd sector addiction and mental health treatment provider, for an upfront fee and a revenue share.
- 3. Is initiating a restructuring of its UK healthcare clinics business unit, in which Awakn's UK entities are expected to enter into administration or liquidation.

On July 5, 2023, the Company announced the sale of Awakn London Limited., Awakn's subsidiary that owns and operates its healthcare clinic in London, United Kingdom ("UK") trading as Awakn Clinics London. The subsidiary has been purchased by a joint venture entity, Awakn Via Amitis Ltd., jointly owned by Via (formerly WDP) a leading UK healthcare charity providing addiction and mental health services in the UK, and Amitis Group, a private UK investment company. Awakn also announces an agreement with Awakn Via Amitis Ltd. for the exclusive license of selected elements of Awakn's healthcare services intellectual property ("IP"), within the UK, and a non-exclusive license for Awakn Kare, within the UK, in consideration for a share of Awakn London Limited's revenue being payable to Awakn. The clinic will continue to operate as Awakn Clinics London with Via taking over clinical operations and leading the delivery of all treatments and therapies at the clinic. As of October 31, 2023, Awakn Bristol Limited and Awakn Life Sciences UK Ltd. had also ceased trading and the Company had appointed liquidators for both entities.

On August 1, 2023, the Company announced the sale of its clinics businesses in Norway, comprising of Awakn Clinics Oslo and Awakn Clinics Trondheim. The clinics have been purchased in a management buyout. This enables Awakn to focus solely on its biotechnology research and development (R&D) programs. In consideration of the sale, Awakn will receive a fee from the new owners for the acquisition of both clinics and executed an agreement with the new owners for the license of selected elements of Awakn's healthcare services intellectual property, and a license for Awakn Kare in Norway. In return Awakn will receive a share of revenue from the clinics on an ongoing basis.

#### **Awakn Corporate**

#### Highlights of the Financial Year Ended January 31, 2023

On March 22, 2022, the Company completed a non-brokered private placement through the issuance of 2,031,250 units at a price of \$1.60 per unit for gross proceeds of \$3,250,000. Each unit is comprised of one common share and one half of one common share purchase warrant. Each whole warrant is exercisable to acquire one common share at a price of \$2.20 for a period of two years.

On June 7, 2022, the Company appointed Dennis Purcell, the Founder of Aisling Capital LLC a major life sciences venture capital firm based in New York City, as a special advisor to the CEO. Mr Purcell is seasoned biotechnology investment industry leader. Prior to the formation of Aisling Capital, Mr. Purcell served on the Executive Committee and as Managing Director of the Life Sciences Investment Banking Group at Chase H&Q, formerly Hambrecht and Quist. During his time in the industry, he has invested in, raised capital for, and advised hundreds of life sciences companies. Mr Purcell will focus on helping the Company establish a its US presence and profile.

On September 15, 2022, and subsequently on November 17, 2022, the Company closed a two-tranche non-brokered private placement financing raising gross proceeds of \$2,901,947 (the "Offering"), and completed share for debt transactions in the aggregate amount of \$154,750, through the combined issuance of 5,557,630 units (the "Units") at a price of \$0.55 per Unit. Each Unit is comprised of one common share (each, a "Common Share") in the capital of the Company and one Common Share purchase warrant (each, a "Warrant"). Each Warrant entitles the holder thereof to acquire one Common Share at a price of \$0.68 per Common Share until the date that is twenty-four months from the date of issuance.

On October 25, 2022, the Company's wholly-owned subsidiary, Awakn Norway AS (Awakn Norway), entered into a debt financing agreement (the "Loan Agreement") with TD Veen (the "Lender"), a family-owned, Norwegian investment company and current shareholder of Awakn. Pursuant to the Loan Agreement, the Lender has advanced \$781,800 (NOK 6,000,000) bearing interest at a rate of 9% per annum and is secured against Awakn Norway's assets. The Lender shall also receive royalty payments of 2.5% of Awakn Norway's revenues for a five-year period and warrants to purchase up to 600,000 common shares of Awakn at an exercise price of \$0.68 per share for a period of two years.

# Highlights of the Current Period Ended October 31, 2023

On April 11, 2023, the Company announced that it has completed the filing of three Patent Cooperation Treat (PCT) applications for its NCE program, which has resulted in the issuance of an additional 70,000 common shares to Prof. David Nutt pursuant to the Intellectual Property Transfer Agreement with Equasy Enterprises Ltd.

On April 13, 2023, Dr. Ben Sessa resigned from his role as Head of Psychedelic Medicine at Awakn.

On April 26, 2023, the Company announced a non-brokered private placement financing for gross proceeds of up to \$3,000,000 through the issuance of up to 6,521,739 units in the capital of the Company (the "Units") at a price of \$0.46 per Unit (the "Offering"), and that the Company has closed the first tranche of the Offering issuing 2,392,858 Units for gross proceeds of \$1,100,715. Each Unit is comprised of one common share in the capital of the Company and three quarters of one whole Common Share purchase warrant (each whole warrant, a "Warrant"). Each Warrant entitles the holder thereof to acquire one Common Share at a price of \$0.63 per Common Share for a period of five years from the date of issuance.

On June 14, 2023, the Company closed the second tranche of the Offering, issuing 1,884,204 Units for gross proceeds of \$866,734 for this tranche and \$1,967,449 in total for the Offering to date.

On June 9, 2023, the Company issued 2,700,000 share purchase warrants to a consultant of the Company. The warrants are exercisable at \$0.63, for a period of five years from the date of issuance.

On September 14, 2023, the Company closed the third tranche of the Offering, issuing 1,667,858 Units for gross proceeds of \$767,215 for this tranche and \$2,734,663 in total for the Offering to date.

On November 10, 2023, the Company received a notice (the "Notice") from Cboe Canada ("Cboe") indicating that Awakn is not in compliance with Section 3.01(3) of Cboe's Listing Manual. The Company has 90 days to address the non-compliance. The Company is reviewing its options.

# **Regulatory Framework**

The Company's AIF sets forth a discussion on the regulatory framework under which the Company operates. Changes to the regulatory framework may result in the Company's future results to differ materially from those described in this MD&A. The Company's business, financial condition, results of operations and cash flows, and consequently the price of the Shares, could be materially and adversely affected as a result of changes to the regulatory framework. See "Regulatory Framework" in the AIF for details.

#### **Milestones and Business Objectives**

The following milestones include "forward-looking statements" and as such, there is no guarantee that such milestones will be achieved on the timelines indicated or at all. Forward-looking statements are based on management's current expectations and are subject to a number of risks, uncertainties, and assumptions. See "Forward-Looking Statements" and "Risk Factors". The target dates that the Company reports below may vary quarter over quarter as the Company updates its targets as additional information with regards to timing comes available, at times removing previous milestones which had been stated as targets.

Milestone <sup>(1)</sup>	Target Date	Status
	(Calendar Quarter)	
Complete testing of proprietary formulation for (S)-ketamine to ensure appropriate dissociation effects are achieved	Q1 2024	In Progress
Follow on mechanistic study of Ketamine in Gambling addiction.	Q1 2024	In Progress
Sign exclusive global licensing agreement for a proprietary formulation for (S)-ketamine for Addiction, Anxiety, Eating Disorders and PTSD	Q4 2023	In Progress
AWKN-P001 phase III MHRA regulatory and ethics approval	Q4 2023	Completed
Zydis MDMA feasibility study stage one	Q3 2023	Completed
Zydis MDMA feasibility study stage two	Q3 2023	Completed
Complete MDMA/Zydis® feasibility study	Q4 2023	In Progress
Negotiate and execute global license agreement for Zydis® and MDMA with Catalent	Q4 2023	Not Started
AWKN-P001 Phase III enrollment to start	Q1 2024	Not started
IND submission to FDA for proprietary (S)-ketamine to treat AUD	Q2 2024	Not Started
Complete MDMA/Zydis® pre-clinical pharmacokinetic study	Q2 2024	Not started

<sup>(1)</sup> All milestones related to the Company's New Chemical Entity drug development have been removed as the Company is focusing its capital resources on its Ketamine and Zydis MDMA research programs.

# Factors Affecting the Company's Performance

The Company's performance and future success depends on a number of factors. These factors are also subject to a number of inherent risks and challenges, some of which are discussed below. See "Forward-Looking Statements" and "Risk Factors" elsewhere in the Company's MD&A.

# **Results of Operations**

The following table sets out selected financial information for the three and nine months ended October 31, 2023, and 2022:

The comparative figures have been reclassified to conform with the current period presentation. The operating results from discontinued operations are excluded from the tables below and are presented as a single amount under "loss from discontinued operations" account in the condensed consolidated interim statement of loss and comprehensive loss.

#### Revenue

	Three months ended October 31,	Three months ended October 31,	Nine months ended October 31,	Nine months ended October 31,
	2023	2022	2023	2022
	(\$)	(\$)	(\$)	(\$)
Service revenue	28,940	-	65,555	-

Revenues of \$28,940 and \$65,555 for the three and nine months ended October 31, 2023, respectively (2022 - \$Nil and \$Nil, respectively), were generated from the Company's licensing partners. All revenues generated by the provision of Ketamine assisted therapies at the Oslo, Bristol, London and Trondheim clinics were excluded as these subsidiaries were disposed of as of October 31, 2023, and their results have been included within discontinued operations.

#### **Operating Expenses**

Components of operating expenses for the three and nine months ended October 31, 2023, and 2022 were as follows:

	Three months ended October 31, 2023	Three months ended October 31, 2022	Nine months ended October 31, 2023	Nine months ended October 31, 2022
	(\$)	(\$)	(\$)	(\$)
Research and development	188,976	238,654	575,875	1,126,040
General and administration	338,833	496,213	1,530,407	1,546,642
Sales and marketing	101,827	167,839	309,831	867,729
Stock-based compensation	67,925	74,045	720,006	414,683
Depreciation and amortization	6,306	3,598	13,528	10,804
Total	703,867	980,349	3,149,647	3,965,898

The Company incurred research and development costs of \$188,976 and \$575,875 for the three and nine months ended October 31, 2023, respectively, (2022 - \$238,654 and \$1,126,040, respectively). The Company saw a significant decrease of \$550,165 for the current nine-month period compared to the prior year period, largely because the hit to lead program for the NCE development program with Evotec was completed during the prior year. In general, the costs incurred in the current period related to ongoing Ketamine research (such as the work for testing the (S)-ketamine OTF), the Zydis feasibility study, costs associated with IP protection, and costs associated with the Company's research team.

Key aspects of general and administrative expenses are provided in additional detail below:

	Three months ended October 31, 2023	Three months ended October 31, 2022	Nine months ended October 31, 2023	Nine months ended October 31, 2022
	(\$)	(\$)	(\$)	(\$)
Personnel costs	151,321	229,454	510,572	638,114
Professional fees	150,956	53,799	643,643	345,830
Office and general	36,556	212,960	376,192	562,698
Total	338,833	496,213	1,530,407	1,546,642

General and administrative expenses decreased quarter over quarter and year over year as the Company has remained focused on cost reductions subsequent to selling its clinics.

Sales and marketing costs of \$101,827 (2022 - \$167,839) for the three months ended October 31, 2023, related to certain PR, media, website and branding costs incurred. The decrease from the comparative period ended October 31, 2022, was due to cost cutting mechanisms.

Stock-based compensation costs of \$67,925 (2022 - \$74,045) for the three months ended October 31, 2023, related to stock options vested and the associated expense recorded based on the fair value using a Black Scholes Option Pricing Model in addition to the fair value of the RSUs granted during the periods.

# Other expense (income)

Components of other expense (income) for the three and nine months ended October 31, 2023, were as follows:

	Three months	Three months	Nine months	Nine months
	ended October 31,	ended October 31,	ended October 31,	ended October 31,
	2023	2022	2023	2022
	(\$)	(\$)	(\$)	(\$)
Gain on sale of assets	-	-	(274,414)	-
Other loss (income)	-	(107)	-	(2,621)
Finance costs (income)	(2,114)	(80,734)	(83,501)	(211,116)
Foreign exchange (gain) loss	(25,579)	(45,382)	(370,522)	422,567
Total	(27,693)	(126,223)	(728,437)	208,830

During the nine months ended October 31, 2023, the Company recorded a gain on sale of assets of \$274,414. This gain related to the disposition of certain subsidiaries and is expected to be a one-time gain.

The Company also has recorded finance income, which has reduced period over period. The finance income largely related to certain interest charged on intercompany balances which were previously eliminated on consolidation, but as the offsetting expense is now part of discontinued operations, this resulted in the amounts being presented as finance income. The Company does not expect to have any further finance income reported from intercompany balances go-forward.

# **Summary of Quarterly Results**

The following table sets out selected quarterly information for the previous quarters of Awakn up to October 31, 2023.

	Three months ended October 31, 2023	Three months ended July 31, 2023	Three months ended April 30, 2023	Three months ended January 31, 2023*
	(\$)	(\$)	(\$)	(\$)
Revenue	28,940	24,622	11,993	471,813
Net loss from continuing operations	(647,234)	(1,151,404)	(557,017)	(2,655,196)
attributable to shareholders				
Net loss from discontinued operations	-	(598,803)	(1,123,141)	N/A
attributable to shareholders				
Basic and diluted net loss per share	(0.02)	(0.04)	(0.02)	(0.09)
attributable to shareholders –				
continuing operations				
Basic and diluted net loss per share	-	(0.02)	(0.04)	(0.09)
attributable to shareholders –				
discontinued operations				
Total assets	1,090,695	896,472	4,448,239*	4,393,628
Working capital (deficit)	(999,754)	(1,181,978)	(2,308,072)*	(1,487,649)
Long-term liabilities	Nil	(1,101,570) Nil	2,068,056*	1,980,482
Cash dividends declared	Nil	Nil	Nil	Nil

<sup>\*</sup>Figures have not been restated to reflect discontinued operations for the noted numbers and periods.

	Three months ended October 31, 2022	Three months ended July 31, 2022	Three months ended April 30, 2022	Three months ended January 31, 2022*
	(\$)	(\$)	(\$)	(\$)
Revenue	Nil	Nil	Nil	204,300
Net loss from continuing operations attributable to shareholders	(854,127)	(1,503,031)	(1,817,570)	(4,040,518)
Net loss from discontinued operations attributable to shareholders	(616,798)	(885,414)	(983,135)	N/A
Basic and diluted net loss per share attributable to shareholders – continuing operations	(0.03)	(0.06)	(0.07)	(0.16)
Basic and diluted net loss per share attributable to shareholders – discontinued operations	(0.02)	(0.03)	(0.04)	(0.16)
Total assets	5,793,687	5,122,761*	7,713,602*	6,876,056
Working capital (deficit)	(995,277)	(1,144,198)*	938,956*	255,650
Long-term liabilities	1,871,845	1,564,365*	1,792,945*	1,997,250
Cash dividends declared	Nil	Nil	Nil	Nil

The comprehensive loss from continuing operations for the three months ended October 31, 2023, was \$647,234 (2022 - \$854,127). The key reason for the decrease in net loss from continuing operations during the period was due to a decrease in general and administrative costs of \$157,380, as well as a decrease in sales and marketing costs of \$66,012.

# **Liquidity and Capital Resources**

The Company's total cash balance as at October 31, 2023 was \$554,657 (January 31, 2023 - \$550,866) and a total working deficit of \$999,754 (January 31, 2023 - \$1,487,649). The Company expects to be able to meet its on-going obligations primarily through capital raises and the issuance of equity or debt until such time that sufficient revenue can be generated through its service offerings. To date, the Company has been able to raise capital through financing that will fund the Company's planned growth and development activities. As at October 31, 2023, the Company does not have any long-term debt obligations as all were disposed of in conjunction with the disposition of the subsidiaries mentioned above.

On April 26, 2023, the Company announced a non-brokered private placement financing for gross proceeds of up to \$3,000,000 through the issuance of up to 6,521,739 units in the capital of the Company (the "Units") at a price of \$0.46 per Unit (the "Offering"), and that the Company has closed the first tranche of the Offering issuing 2,392,858 Units for gross proceeds of \$1,100,715. Each Unit is comprised of one common share in the capital of the Company and three quarters of one whole Common Share purchase warrant (each whole warrant, a "Warrant"). Each Warrant entitles the holder thereof to acquire one Common Share at a price of \$0.63 per Common Share for a period of five years from the date of issuance.

On June 14, 2023, the Company closed the second tranche of the Offering, issuing 1,884,204 Units for gross proceeds of \$866,734 for this tranche and \$1,967,449 in total for the Offering to date.

On September 14, 2023, the Company closed the third tranche of the Offering, issuing 1,667,858 Units for gross proceeds of \$767,215 for this tranche and \$2,734,663 in total for the Offering to date.

The Company's objectives when managing capital are to safeguard the Company's ability to continue as a going concern and ensure sufficient liquidity to provide adequate returns for shareholders. The Company does not establish quantitative return on capital criteria for management, but rather relies on the expertise of the Company's management to sustain future development of the business. The Company manages its capital structure and adjusts considering the changes in its economic environment and the risk characteristics of the Company's assets.

At October 31, 2023, the Company had not yet achieved profitable operations, has accumulated losses since its inception and expects to incur further losses in the development of its business, all of which cast significant doubt about the Company's ability to continue as a going concern is dependent upon its ability to generate future profitable operations and/or to obtain the necessary financing to conduct its planned business, meet its on-going levels of corporate overhead and discharge its liabilities as they come due. The Company has been successful in raising funds and obtaining debt financing, therefore, the Company's ability to obtain additional financing is enough to assume that the Company will continue as a going concern, however there is no certainty this will occur in the future at terms acceptable to the Company.

The following table shows the Company's cash flows from operating, investing and financing activities for the nine months ended October 31, 2023, as compared to the nine months ended October 31, 2022.

	Nine months ended October 31, 2023	Nine months ended October 31, 2022
	(\$)	(\$)
Cash (used in) operating activities from continuing operations	(1,499,097)	(3,187,347)
Cash (used in) operating activities from discontinued operations	(782,906)	(1,928,509)
Cash from investing activities from continuing operations	60,736	-
Cash (used in) investing activities from discontinued operations	(81,142)	(96,286)
Cash from financing activities from continuing operations	2,689,013	4,363,592
Cash from (used in) financing activities from discontinued operations	(199,968)	357,950

# Cash used in operating activities

During the nine months ended October 31, 2023, cash used in operating activities of \$1,499,097 was primarily due to the Company's focus on its research programs and other general overhead and working capital items.

Cash used in investing activities

During the nine months ended October 31, 2023, cash from investing activities of \$60,736 was a result of the sale of the clinics.

Cash from financing activities

During the nine months ended October 31, 2023, cash from financing activities of \$2,689,013 was a result of a non-brokered private placement.

Contractual obligations and commitments

As at October 31, 2023, the payments due by period are set out in the following table:

	Total (\$)	< 1 year (\$)	2 – 3 years (\$)	4 – 5 years (\$)	After 5 years (\$)
Accounts payable and accrued liabilities	2,016,478	2,016,478	Nil	Nil	Nil
Total contractual obligations	2,016,478	2,016,478	Nil	Nil	Nil

#### **Outstanding share data**

The Company's authorized share capital consists of an unlimited number of Common Shares without par value and unlimited number of preferred shares without par value. As of December 14, 2023, please see the table below for information regarding outstanding share capital of the Company.

Deferred share units	35,172
Warrants	14,385,238
Options	2,306,746
Common shares	38,591,197

The objective of the Company is to generate a return on investment to shareholders through capital appreciation. The Company intends to reinvest future earnings, if any, into operations to finance the expansion of the business and does not intend to pay dividends in the foreseeable future.

#### Off-Balance Sheet Arrangements

Contingent consideration payable to Equasy Enterprises

Pursuant to the purchase agreement entered into with Equasy Enterprises for the purchase of certain IP assets, the Company agreed to issue Equasy Enterprises up to 330,000 Common Shares upon the successful completion of certain development and regulatory milestones. Subsequent to period end, the Company announced certain milestones had been met resulting in the issuance of 70,000 of the shares.

The Company has also signed multiple agreements under which it has licensed certain intellectual property to third parties. In return for the intellectual property that has been licensed, the Company received a revenue share of income generated via the use of the intellectual property.

# **Related Party Transactions**

Parties are considered related if the party has the ability, either directly or indirectly, to control the other party or exercise significant influence over the other party in making operating and financial decisions. This would include the Company's senior management. Parties are also related if they are subject to common control or common significant influence. Related parties may be individuals or corporate entities. A transaction is a related party transaction when there is a transfer of resources or obligations between related parties. Unless otherwise stated, none of the transactions incorporated special terms and conditions and no guarantees were given or received. During the three and nine months ended October 31, 2023, the Company had the following related party transactions:

(a) Key management includes directors and officers of the Company. Compensation awarded to key management was comprised of the following for the periods:

	Т	hree months	Thi	ree months	Ni	ne months	Ni	ine months
	ended October 31,		ended (	October 31,	r 31, ended October		ended C	October 31,
		2023		2022		2023		2022
Short-term								_
compensations	\$	155,263	\$	339,847	\$	781,957	\$	1,164,954
Share-based payments		54,235		55,089		182,273		260,128
Total	\$	209,499	\$	394,935	\$	964,230	\$	1,425,082

(b) As at October 31, 2023, a balance of \$400,040 (January 31, 2023 - \$232,788) was due to directors and officers of the Company, which was included in accounts payable and accrued liabilities on the consolidated statements of financial position. The balance was non-interest bearing, unsecured and repayable on demand.

# **Critical Accounting Estimates and Judgements**

The preparation of the consolidated financial statements requires management to make judgments, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, and income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgments about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

Management has applied significant estimates and assumptions related to the following:

Leases – Estimating the incremental borrowing rate and renewals

The Company cannot readily determine the interest rate implicit in the lease, therefore, it uses its incremental borrowing rate ("IBR") to measure lease liabilities. The IBR is the rate of interest that the Company would have to pay to borrow a similar amount at a similar term with a similar security. The Company estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates. The Company also makes certain assumptions whether it expects to exercise any renewal options on the leases.

Fair value of share-based payments, warrants, and derivative financial instruments

Management uses the Black-Scholes option-pricing model to calculate the fair value of share-based payments, warrants and any identified derivative liabilities, including the conversion feature and any embedded warrants that do not meet the "fixed for fixed" criteria. Management considers factors that knowledgeable, willing market participants would consider when selecting the appropriate valuation model to apply. Use of this method requires management to make assumptions and estimates about the share price on the measurement date, expected useful life of the instruments, expected dividends, the risk free rate (based on government bonds), the expected volatility of the Company's share price (based on weighted average historical volatility of comparable companies adjusted for changes expected due to publicly available information) and the probabilities of certain events occurring. In making these assumptions and estimates, management relies on historical market data. The inputs to the model are subject to estimate and changes in these inputs can materially impact the estimated fair value of these instruments. The fair value reported may not represent the transaction value if these options/warrants/derivatives were exercised/exchanged at any point in time.

Estimated useful lives, impairment considerations, depreciation of property and equipment and amortization of intangible assets

Judgment is applied to determine an asset's useful life, and where applicable, estimated residual value, used in the computation of depreciation and amortization. Accordingly, an asset's actual useful life and estimated residual value may differ significantly from these estimates. Goodwill and indefinite life intangible asset impairment testing require management to make estimates in the impairment testing model. On an annual basis, the Company tests whether goodwill and indefinite life intangible assets are impaired. Impairment is influenced by judgment in defining a cash generating unit ("CGU") and determining the indicators of impairment, and estimates used to measure impairment losses. The recoverable value of goodwill, indefinite and definite

long-lived assets is determined using discounted future cash flow models, which incorporate assumptions regarding projected future cash flows and capital investment, growth rates and discount rates.

#### **Business combinations**

Management uses valuation techniques in determining the fair values of the various elements of a business combination. The determination of the fair value of identifiable intangible assets requires the use of significant estimates and assumptions, such as estimated growth rate, margins and discount rates.

# Contingent consideration

Management is required to make a number of estimates in calculating the fair value of contingent consideration. These estimates include a number of assumptions such as estimating future financial performance, the likelihood of achieving performance milestones, and the cost of capital of the acquired business.

#### Deferred taxes

Significant estimates are required in determining the Company's income tax provision. Some estimates are based on interpretations of existing tax laws or regulations. Various internal and external factors may have favourable or unfavourable effects on the Company's future effective tax rate. These include, but are not limited to, changes in tax laws, regulations and/or rates, changing interpretations of existing tax laws or regulations, and results of tax audits by tax authorities.

# Standards issued and adopted

During the nine months ended October 31, 2023, the Company adopted certain IFRS amendments. The application of these amendments had no significant impact on the Company's financial position or results of operations. As required by IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors, the nature of these changes are disclosed below:

International Accounting Standard ("IAS") 1 Classification of Liabilities as Current or Non-Current

In January 2021, the IASB issued a narrow scope amendment to IAS 1 — Classification of Liabilities as Current or Non-Current, which affects only the presentation of liabilities in the statement of financial position and not the amount or timing of their recognition. The amendment clarifies that the classification of liabilities as current or non-current is based on rights that are in existence at the end of the reporting period and specifies that classification is unaffected by expectations about whether an entity will exercise its right to defer settlement of a liability. It also introduces a definition of settlement to make clear that settlement refers to the transfer to the counterparty of cash, equity instruments, other assets or services. The amendment is effective for annual reporting periods beginning on or after January 1, 2023.

# IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors

In February 2021, the IASB issued an amendment to IAS 8 – Accounting Policies, Changes in Accounting Estimates and Errors. The amendment introduces the definition of an accounting estimate and sets criteria to help entities distinguish changes in accounting estimates from changes in accounting policies. The amendment is effective for annual periods beginning on or after January 1, 2023 and changes in accounting policies and changes in accounting estimates that occur on or after the start of that period.

#### Disclosure of Accounting Policies (Amendments to IAS 1)

The amendments to IAS 1 require an entity to disclose its material accounting policies instead of its significant accounting policies, The amendments clarify that accounting policy information is material if users of an entity's financial statements would need it to understand other material information in the financial statements. The amendments are effective for annual periods beginning on or after January 1, 2023 and are to be applied prospectively.

Deferred Tax on Assets and Liabilities Arising From Lease and Decommissioning Obligation Transactions (Amendments to IAS 12, Income Taxes)

The amendments to IAS 12 provide clarifications in accounting for deferred tax on certain transactions such as leases and decommissioning obligations. The amendments clarify that the initial recognition exemption does not apply to transactions such as leases and decommissioning obligations. As a result, entities may need to recognize both a deferred tax asset and a deferred tax liability for temporary differences arising on initial recognition of leases and decommissioning obligations. The amendments are effective for annual periods beginning on or after January 1, 2023 and are to be applied to transactions that occur on or after the beginning of the earliest comparative period presented.

#### **Financial Instruments**

#### **Fair Value of Financial Instruments**

Financial instruments that are measured at fair value use inputs which are classified within a hierarchy that prioritizes their significance. The three levels of the fair value hierarchy are:

- Level One includes quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level Two includes inputs that are observable other than quoted prices included in Level One; and
- Level Three includes inputs that are not based on observable market data.

As at October 31, 2023, both the carrying and fair value amounts of all the Company's financial instruments are approximately equivalent due to their short-term nature. All contingent consideration, convertible debentures and derivative liabilities were disposed of as at October 31, 2023.

# **Risk Management**

A summary of the Company's risk exposures as it relates to financial instruments are reflected below:

#### Risk

Credit risk is the risk of loss associated with a counterparty's inability to fulfill its payment obligations. The Company's credit risk is primarily attributable to its cash, accounts receivable and other receivables. Management believes credit risk with respect to its financial instruments is minimal. The Company's maximum exposure to credit risk as of October 31, 2023, is the carrying value of cash, accounts receivables and other receivables. Credit risk on cash is mitigated as it is held in a Tier 1 financial institution or the Company's trust account. Other receivables consist primarily of government remittances recoverable and as such are at a low risk of default.

# Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in satisfying its financial obligations. The Company manages its liquidity risk by forecasting its operations and anticipating its operating and investing activities. The table below summarizes the maturity profile of the Company's financial liabilities based on contractual undiscounted payments:

		Less than	1 year to	3 year to	Over
	Total	1 year	3 years	5 years	5 years
As at October 31, 2023	\$	\$	\$	\$	\$
Accounts payable and accrued					
liabilities	2,016,478	2,016,478	-	-	-
	2,016,478	2,016,478	-	=	-
		Less than	1 year to	3 year to	Over
	Total	1 year	3 years	5 years	5 years
As at January 31, 2023	\$	\$	\$	\$	\$
Accounts payable and accrued					
liabilities	1,981,725	1,981,725	-	-	-
Lease liabilities	2,579,042	386,517	664,237	526,839	1,001,449
Loans payable	704 000		701 000		
Luaris payable	781,800	-	781,800	-	-
Contingent consideration	781,800 850,000	250,000	600,000	- -	-

6.192.567	2.618.242	2.046.037	526.839	1.001.449

#### Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to changes in market prices and specifically to foreign currency risk.

#### Foreign currency risk

The Company holds cash denominated in multiple currencies. The Company is exposed to foreign currency risk from fluctuations in foreign exchange rates and the degree of volatility in these rates due to the timing of settlement of their trade and other liability balances. This risk is mitigated by timely payment of creditors and monitoring of foreign exchange fluctuations by management. The Company does not use derivative instruments to reduce its exposure to foreign currency risk.

The following table demonstrates the sensitivity of the Company's equity at the end of the reporting period to a reasonably possible change in the exchange rates of the foreign currencies, with all other variables held constant.

Base currency	Total financial instruments in base currency	% change in exchange rate	Total impact on net loss
GBP	(257,265)	10%	(43,339)
EUR	719	10%	106
USD	197,307	10%	27,368

#### **Risk Factors**

The Company's AIF sets forth material risks and uncertainties that may affect the Company's business that could cause the Company's future results to differ materially from those described in this MD&A. The risks and uncertainties described in the AIF are those the Company currently believes to be material, but they are not the only ones the Company faces. If any of the following risks, or any other risks and uncertainties that the Company has not yet identified or that it currently considers not to be material, actually occur or become material risks, the Company's business, financial condition, results of operations and cash flows, and consequently the price of the Shares, could be materially and adversely affected. See "Risk Factors" in the AIF for details.