# CREST RESOURCES INC.

# Management's Discussion and Analysis of Financial Condition and Results of Operations For The Nine Months Ended February 28, 2021 and 2020

This Management's Discussion and Analysis of Crest Resources Inc. ("Crest" or the "Company") ("MD&A") provides analysis of the Company's financial results for the nine months period ended February 28, 2021 and should be read in conjunction with the accompanying unaudited condensed consolidated interim financial statements and notes thereto for the for the nine month period ended February 28, 2021. This MD&A is based on information available as at January 28, 2021.

The accompanying audited financial statements for the period ended February 28, 2021 have been prepared in accordance with International Financial Reporting Standards ("IFRS") and related IFRS Interpretations Committee ("IFRICs"). All amounts are expressed in Canadian dollars, unless otherwise stated.

#### CAUTION REGARDING FORWARD-LOOKING STATEMENTS

This MD&A may contain certain statements that may be deemed "forward-looking statements". All statements in this document, other than statements of historical fact, which address events or developments that the Company expects to occur, are forward-looking statements. Forward-looking statements are statements that are not historical facts and are generally, but not always, identified by the words "expects", "plans", "anticipates", "believes", "intends", "estimates", "projects", "potential", "interprets" and similar expressions, or events or conditions that "will", "would", "may", "could" or "should" occur. Forward-looking statements in this document include statements regarding future exploration programs, joint venture partner participation, liquidity and effects of accounting policy changes.

Although the Company believes the expectations expressed in such forward-looking statements are based on reasonable assumptions, such statements are not guarantees of future performance and actual results may differ materially from those in forward-looking statements. Factors that could cause the actual results to differ materially from those in forward-looking statements include market prices, exploration success, continued availability of capital and financing, inability to obtain required regulatory or governmental approvals and general economic, market or business conditions. Readers are cautioned that any such statements are not guarantees of future performance and actual results or developments may differ materially from those projected in the forward-looking statements.

Forward-looking statements are based on the beliefs, estimates and opinions of the Company's management on the date the statements are made. The Company undertakes no obligation to update these forward-looking statements in the event that management's beliefs, estimates, opinions or other factors should change except as required by law.

These statements are based on a number of assumptions including, among others, assumptions regarding general business and economic conditions, the timing of the receipt of regulatory and governmental approvals for the transactions described herein, the ability of the Company and other relevant parties to satisfy stock exchange and other regulatory requirements in a timely manner, the availability of financing for the Company's proposed transactions and exploration and development programs on reasonable terms and the ability of third-party service providers to deliver services in a timely manner. The foregoing list of assumptions is not exhaustive. Events or circumstances could cause results to differ materially.

#### **DESCRIPTION OF BUSINESS**

Crest Resources Inc. was incorporated on November 23, 2017 under the laws of British Columbia. The address of the Company's corporate office and its principal place of business is Suite 1100 - 595 Howe Street, Vancouver, British Columbia, Canada. The Company's principal business activity is the acquisition and exploration of mineral property assets in Canada, Australia and Peru, and the investment in mineral exploration and mining technology companies of merit with potential for favourable return on investment.

The Company's common shares commenced trading on the Canadian Securities Exchange on October 23, 2018, under the symbol "CRES".

As of the date of this report, the Company's mineral property assets are as follows:

- Red Metal Ridge property on Vancouver Island, British Columbia (51% owned and 49% under further option);
- Gazeebow North property in Newfoundland and Labrador (90% owned);
- The Chapel Island property in Newfoundland and Labrador, (100% owned);
- Howells River property in Newfoundland and Quebec (80% owned);
- Richard property in Ouebec (100% owned);
- StarGold property in Quebec (100% owned);

At the Company's Annual General and Special Meeting held November 25, 2019, the Company's shareholders approved a resolution authorizing the Company to expand its corporate objectives including to become an investment issuer.

The Company holds significant interests in the following companies:

- 1251797 B.C. Ltd. (66.7% owned) a private company that holds 100% interest in the Atlin-Rufner property in British Columbia.
- AusVan Battery Metals Pty Ltd (59% owned) a private Australian company that has entered into a Property Purchase and Sale Agreement to acquire 100% interest in the Allaru Queensland Vanadium Shale project.
- Carbon Foundry Corp. (50% owned) a private company formed for the purpose of the developing, building and operating a facility to refine graphite and other similar carbon elements.
- Core Asset Management Corp. (40% owned) a private company duly incorporated in the jurisdiction of the Cayman Islands.
- Crest Canada GP Inc. (100% owned) a private company that serves as General Partner to Crest SPV I Limited Partnership, a Limited Partnership created for the purpose of making and holding investments with a view to earning a profit.
- Crest Project Development Corp. (100% owned) a private company that provides project engineering and development consulting services.
- Chala Cobre y Oro SAC (73.5% owned) -a private company holding copper and gold assets in the Chala District, Peru and options on gold projects in La Libertad Peru;
- Exploits Discovery Corp. (formerly Mariner Resources Corp.) (25.86% owned) a junior resource company trading on the Canadian Securities Exchange.
- Volatus Capital Corp. (24% owned) a junior resource company trading on the Canadian Securities Exchange.
- Ecomine Technology Inc (11.1% owned) a private company.
- EResources Technologies I LLC. (100% owned) A USA based technology company focused on the development of mining related technologies.

# MAJOR OPERATING MILESTONES

Details of the Company's mineral property acquisition, exploration and evaluation activities for the nine months ended February 28, 2021 and 2020 are presented here:

	Newfoundland and Labrador, Canada								
	Chapel Island / Lil D'Espoir Lake	True Grit / Middle Ridge	Gazeebow North	Dog Bay	Enterprise	Jonathan's Pond	Mt. Peyton	Mt. Peyton Extension	Howell River
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Acquisition costs									
Balance, May 31, 2020	-	_	-	_	-	120,103	180,103	38,675	-
Acquisition	33,735	60,150	36,280	75,837	19,890	30,000	231,602	6,000	52,000
Sale of property	(33,735)	(60,150)		(75,837)	(19,890)	(150,103)	(411,705)	(44,675)	-
Balance, February 28, 2021			36,280			<u>-</u>			52,000
Exploration expenditures									
Balance, May 31, 2020 Sale of property	-	<del>-</del>	-	-	-	4,045 (4,045)	4,045 (4,045)	-	-
Balance, February 28, 2021	-	-	-	-	-	-	-	-	-
Total acquisition costs and exploration expenditures May 31, 2020	_	-	-	_	-	124,148	184,148	38,675	_
February 28, 2021	-	-	36,280	-	-	-	-	<del>-</del>	52,000

	Britis	h Colombia			Peru	Quebec	2	Australia	Total
	Atlan- Ruffner	Red Metal Ridge 1	Lion's Den	Lunar Frog	Chala Copper	Richard Copper	Stargold Properties	Allaru Project	
	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Acquisition costs</b>									
Balance, May 31, 2020	_	44,500	47,311	-	91,958	-	-	518,488	1,041,138
Acquisition	60,000	21,416	-	100,000	51,966	5,000	69,000	, -	852,876
Sale of property	<del>-</del>	<del>-</del>	(47,311)	(100,000)		(5,000)	<del>_</del>		(948,406)
Balance, February 28, 2021	60,000	65,916	-	-	143,924	-	69,000	518,488	945,608
Exploration expenditures									
Balance, May 31, 2020	-	100,269	=	-	38,199	-	_	-	146,558
Addition	-	-	-	-	-	-	-	355,616	355,616
Sale of property	-	-	-	-	-	-	-	-	(8,090)
Balance, February 28, 2021		100,269	_		38,199		-	355,616	494,084
Total acquisition costs and exploration expenditures									
May 31, 2020	_	144,769	47,311	_	130,157	_	_	518,488	1,187,696
February 28, 2021	60,000	166,185	- 17,511	_	182,123	_	69,000	874,104	1,439,692

The Company has participated in various exploration projects, in various locations. In addition, the Company may be has divested of its interest other projects. Details of each project are presented here:

### a) Red Metal Ridge Property (Sayward, British Columbia)

Pursuant to an option agreement (the "Agreement") dated January 5, 2018, and as amended on October 30, 2019 and November 28, 2019 for a total fee of \$10,000, the Company was granted an option to acquire a 100% undivided interest in two stages in the Red Metal Ridge property ("Red Metal") located near Sayward in British Columbia.

Under the Agreement and its subsequent amendments, the Company has the option to acquire an initial 51% undivided interest (earned) in Red Metal by paying \$5,000 (paid) in cash upon execution of the Agreement. The Company has the option to earn the remaining 49% interest in Red Metal by issuing a total of 800,000 common shares of the Company to the Optionors, making cash payments totaling \$140,000, and incurring a total of \$500,000 in exploration expenditures as follows:

The Optionors will retain a 3% Net Smelter Returns royalty on Red Metal. The Company has the right to purchase the first 1% of the royalty for \$750,000 and the remaining 2% for \$1,000,000 at any time prior to the commencement of commercial production.

Second option refused on November 27, 2020. The underlying vendor has the right to repurchase the 51% interest for \$5,000

### b) Chala Copper Property (Chala, Peru)

Pursuant to a staking syndicate agreement dated November 26, 2019, the Company acquired ownership of a 68.5% interest in four mineral claims known as the Chala Copper Project located east of Chala, Peru for consideration of funding an exploration program with a value of USD \$50,000. The claims were acquired through a staking syndicate that includes the Company's President, CEO and director, who held 18% interest in the claims. The Company has expended \$21,958 in staking costs on the claims.

Pursuant to an agreement dated March 12, 2020, the Company acquired an additional 5% interest in the Chala Copper Project from the CEO of the Company, for consideration of 1,000,000 common shares of the Company (issued on May 25, 2020 with a fair value of \$70,500) (Note 11 (c)). The Company's total interest in the property is 73.5%.

The Company's interest was registered in the Peruvian corporation, Chala Cobre y Oro S.R.L., ("Chala"), on March 11, 2020.

Chala entered into an option agreement on the Sauco I and Sauco II claims in the Department of La Libertad Peru on September 20, 2020 with a payment of USD \$6,600.00. The option agreement envisions payments of USD \$450,000 over 3 years with a 2% Net Smelter Royalty that can be bought for USD \$2,000,000. Close of the due diligence period is 4 months after the secession of travel restrictions on international and local travel in relation to the COVID 19 crisis.

Chala entered into an agreement on Sausal Cooper claim in the Department of La Libertad Peru on September 20, 2020 with a payment of USD \$4,800.00. The option agreement envisions payments of USD \$1,000,000 over 3 years with a 2% Net Smelter Royalty that can be bought for USD \$2,000,000. Close of the due diligence period is 4 months after the secession of travel restrictions on international and local travel in relation to the COVID 19 crisis.

Chala entered into a due diligence agreement on Surupampa III 2009 claim in the Department of La Libertad Peru on September 19, 2020 with a payment of USD \$4,799.98. The option agreement envisions payments of USD \$1,000,000 over 3 years with a 2% Net Smelter Royalty. Close of the due diligence period is 4 months after the secession of travel restrictions on international and local travel in relation to the COVID 19 crisis.

### c) Howell's River (Newfoundland and Labrador)

Pursuant to a staking agreement dated August 24, 2020, the Company engaged three consultants including the Vice President of Business Development of the Company to stake mineral claims in Newfoundland and Labrador by which ownership is held 80% by the Company, 5% by the Vice President, 10% by the other consultants and 5% by Volatus as a fee for extending a loan to the Company to stake the claims.

### d) Gazeebow North (Newfoundland and Labrador)

Pursuant to a staking agreement dated July 7, 2020, the Company engaged two consultants including the Vice President of Business Development of the Company to stake mineral claims in Newfoundland and Labrador by which ownership is held 90% by the Company, 5% by the Vice President and 5% by the other consultant.

#### e) Enterprise (Newfoundland and Labrador)

The Company has staked 308 mineral claims in Newfoundland and Labrador known as the Enterprise property.

These claims were optioned to Opawica Resources Inc on October 26, 2020. Opawica may earn an initial 80-per-cent interest in the property by paying an aggregate of \$1.45-million cash and incurring \$5-million in work expenditures over a four-year period as follows: (i) \$250,000 cash due upon signing the agreement, (paid); thereafter, optional commitments of (ii) \$450,000 cash and incurring \$1-million in exploration expenditures on or before the second anniversary of the agreement date; (iii) \$250,000 cash and incurring a further \$2-million in exploration expenditures on or before the third anniversary of the agreement date; and (iv) \$500,000 cash and incurring a further \$2-million in exploration expenditures on or before the fourth anniversary of the agreement date. Upon completing the above payments and expenditures, Opawica shall be deemed to have exercised the option and shall be entitled to an undivided 80-per-cent right, title and interest in and to the property, subject to the 2.5-per-cent NSR retained by Crest. Subsequent to the exercise date, Opawica may earn an additional 20-per-cent interest in the property by paying market price in cash or in kind based on an independent valuation of the property.

### f) Allaru Project (Queensland, Australia)

On March 9, 2020, the Company entered into an assignment agreement with Aeternum Holdings Ltd. ('Aholdings"), a related party by reason of a former common director. Aholdings was assigned a non-binding term sheet with Vecco Industrial Pty Ltd ("Vecco"), the owner of Arizona Queensland Vanadium Shale Project (the "Allaru Project) to acquire the Allaru Project (now known as the Allaru Project). Pursuant to the assignment agreement, Aholdings assigned and transferred to the Company all of its rights, title and interest in the term sheet and the Allaru Project to the Company for consideration of \$450,000, which is included in accounts payable and accrued liabilities as at February 28, 2021. The Allaru Project is a resource stage Vanadium and High Purity Alumina ("HPA") deposit located in central Queensland, Australia.

On April 20, 2020, AusVan Battery Metals Pty Ltd ("AusVan"), the Company's Australian subsidiary, entered into a sales and purchase agreement with Vecco to acquire a 100% interest in the Allaru Project for the following consideration: (i) \$37,091(AUD \$32,000) as reimbursement for EMP rents; (ii) \$50,000 cash within 45 days after the Completion Date (10 business days after the final condition precedent has been satisfied or waived, or such other date as agreed to in writing by the parties); (ii) \$100,000 cash by the earlier of the date AusVan is publicly listed on a Relevant Stock Exchange and October 20, 2020; (iii) \$350,000 within 10 business of completing certain milestones to be achieved within 18 months of the Completion Date; and (v) share consideration equal to 40% of AusVan's issued capital on a fully diluted basis. In addition, AusVan must meet a minimum project expenditure of: (i) \$75,000 within 8 months of the Completion Date (incurred \$31,397); (ii) \$500,000 during the period commencing on the Completion Date and ending on the day that is 12 months after the Completion Date; and (iii) another \$500,000 during the following 12 months.

Subsequent to the end of the quarter the company commenced drilling on the project.

#### g) EResource Technologies I LLC (USA)

Crest Resources Inc. has entered into a share purchase and sale agreement to acquire all of the issued and outstanding shares of EResource Technologies I LLC, a Silicon Valley-based company, in consideration for four million common shares of the company at a deemed price of nine cents per share. EResource is a newly formed private company wholly owned by Jonas Norr, a director of the company, that intends to seek out and acquire technologies of use in the resources industry. The payment shares will be held in escrow by the company to be released to Mr. Norr as to one million payment shares upon execution of the agreement and an additional 750,000 payment shares every nine months thereafter over a period of 24 months.

EResources will target core technologies that deliver social impact while addressing the most pressing efficiency concerns for core industries including but not limited to: natural resources, energy and associated material science technology, by utilizing groundbreaking solutions offered by artificial intelligence, robotics, chemistry and the biosciences. With the close of this transaction, work will begin immediately with an initial cohort of solutions to be identified and alpha tested by late Q1 of 2021. The purchase seeks to offer an innovative alternative to venture capital for core technologies with robust industry applications outside of the most active global innovation hubs.

#### h) Atlin-Ruffner Mine

The Atlin Ruffner mine, composed primarily of the Ruffner and Big Canyon claim groups, is located on Crater Creek which drains west into the Fourth of July Creek. The mine is about 23 kilometres northeast of Atlin. The occurrence has been an intermittent producer from 1916 to 1981, being operated by numerous companies.

The occurrence lies completely within the Middle Jurassic Fourth of July Creek batholith which covers about 780 square kilometres northeast of Atlin. It is composed of both monzonitic and quartz dioritic phases and in the area of the Atlin Ruffner mine is composed of feldspar porphyritic quartz syenite to granite. The batholith has intruded into Carboniferous-Jurassic Cache Creek Complex rocks.

The dikes usually host the mineralization, and clearly predate the mineralization, as in many cases brecciated dike rock fragments are found in the quartz-carbonate-sulphide assemblages that constitute the ore. Mineralization includes varying amounts of sphalerite, galena, arsenopyrite, pyrite, pyrrhotite, chalcopyrite, pyrargyrite (with trace amounts of tetrahedrite, molybdenite, scheelite, and cassiterite) in a quartz-calcite gangue. Across the mineralized veins/shears which typically are 1 to 2 metres in width, there is a crude segregation of sulphide mineralogy, from sphalerite-rich hangingwall, through a galenarich core, to an arsenopyrite-rich footwall. High grade silver values are commonly associated with galena-rich zones, and gold values with arsenopyrite-rich zones. Four major vein/shear systems have been identified to date, with underground development and production having taken place on two of them.

Historic and unclassified reserves from the two zones from which underground development and production has taken place are 113,638 tonnes grading 600 grams per tonne silver and 5.0 per cent lead\* (ARIS 18646).

The reserves noted here are historic in nature and the company has not done sufficient work to verify that an NI 43-101 resource exists on the property. This historic reserve should not be relied upon.

Technical disclosure has been reviewed and approved by Nicolas Rodway, P. Geo., VP Business Development and shareholder of Crest Resources Inc., a Qualified Person as defined by National Instrument 43-101.

### i) Richard Copper (Quebec)

On December 1, 2020, the Company has entered into an agreement to purchase 100% interest in four claims known as the Richard Copper project, subject to an existing 1% net smelter return royalty, located in Quebec from Urbangold Minerals Inc. ("Urbangold") in consideration for 50,000 common shares of Crest, which shares are subject to a statutory four month hold period from the date of issue.

The Richard Copper project is located 35 km north of Rouyn Noranda, and consists of four claims bisected by the Lynhurst Fault and Deformation zone. The host rock is a brecciated/porphyritic rhyolite and holds potential VMS base metal, (copper and gold) mineralization. Historical work has been conducted on the Richard Copper project from 1947 to 1992, which will be compiled and digistised prior to the 2021 field season.

This project was sold to Opawica Resources on February 12, 2021.

### j) Lil D'Espoir (Newfoundland and Labrador)

On February 5,2020 the Company staked the Lil D'Espoir property in central Newfoundland. The property has historic showing of gold and basemetals mineralization.

This project was sold to Opawica Resources on February 12, 2021.

### k) Chapel Island (Newfoundland and Labrador)

The company staked the Chapel Island Gold Property in August 7, 2020. The Property has numerous gold showings.

This project was sold to Opawica Resources on February 12, 2021.

### 1) Stargold Properties (Quebec)

On February 2, 2021, the Company has entered into an Option Agreement with UrbanGold Minerals Inc. (UrbanGold") to acquire certain exploration claims located in NTS 32B05 and 32B12, approximately 160 kilometres northeast of the Town of Val d'Or, in the Province of Quebec (the "Claims").

Pursuant to the terms of the Option Agreement, Crest shall have the right until the third anniversary of the Option Agreement to acquire 100% of UrbanGold's interest in the Claims by:

- (a) making a total cash payment of \$25,000 to UrbanGold on the Closing Date (as defined in the Option Agreement);
- (b) issuing common shares in the capital stock of the Company (the "Option Shares") as follows:
  - (i) 400,000 Option Shares to UrbanGold on the Closing Date;
  - (ii) 400,000 Option Shares to UrbanGold within one year of the Closing Date;
  - (iii) 400,000 Option Shares to UrbanGold within two years of the Closing Date;
  - (iv) 1,250,000 Option Shares to UrbanGold within three years of the Closing Date.

A portion of the claims is subject to a 1% royalty. Upon completion of the Option, UrbanGold will transfer a 100% stake in the Claims to Crest. At that time, Crest will grant a royalty to Urbangold equal to 1% of the net smelter returns on the Claims that are not subject to the existing royalty.

### INVESTMENTS IN MINERAL EXPLORATION COMPANIES

Part of the Company's strategy to diversify its portfolio of mineral exploration assets and enhance company value to shareholders is to invest in securities of other mineral exploration companies that Management considers to be compelling opportunities that are liquid, carry higher risk than term deposits held at a financial institution but potentially yield a higher rate of return, and are less risky than investment in exploration and evaluation activities on the Company's principal property. With that goal, the Company has acquired various equity securities and debt instruments during the period and to the date of this report, as follows.

During the period ended February 28, 2021, the Company acquired common shares of publicly traded mining exploration companies for investment purposes. A summary table of the Company's investments in marketable securities is as follows:

Continuity for the periods ended February 28, 2021:

	Balance, May 31,			Realized gain (loss) on	Unrealized gain (loss) on changes	FMV Balance, February 28,
	2020	Additions	Disposals	disposals	in fair value	2021
Common shares – Level 1	\$	\$	\$	\$	\$	\$
International Prospect Ventures	168,000	-	(237,550)	69,580	-	-
Troubadour Resources Inc.	80,000	-	(69,285)	(10,715)	-	-
International Samuel Exploration Corp.	52,157	-	(41,525)	(10,632)	-	-
Spey Resources Corp.	-	75,925	(84,398)	8,473	-	-
Cleghorn Minerals Ltd. (a) (b)	175,000	-	(53,183)	14,016	104,167	240,000
Clarity Gold Corporation	-	228,016	(111,960)	18,071	19,873	154,000
Ecomine Technology Inc.	-	571,883	-	-	11,450	583,333
Essex Minerals Inc.	250,000	307,205	(494,623)	119,259	298,159	480,000
Gold Mtn Mining	-	1,000	(757)	257	6,500	7,000
Opawica Explorations Inc.	-	693,125	(106,340)	32,554	320,661	940,000
Rain City Resources Inc.	-	66,084	-	-	261,916	328,000
Origen Resources Inc.	-	940,000	-	-	41,500	981,500
Core Asset Management Corp.	-	40	-	-	-	40
Viewpoint Gold Pty Ltd	-	350,677	-	-	-	350,677
OCP Holdings Ltd	-	2,144,419	-	-	-	2,144,419
EResources Technologies I LLC	-	360,000	-	-	-	360,000
Westminster Resources Ltd	-	31,500	-	-	26,775	58,275
	725,157	5,769,874	(1,199,651)	240,863	1,091,001	6,627,244
Warrants – Level 2						
Cleghorn Minerals Ltd. (a) (b)	58,206	-	-	-	85,767	143,973
Volatus Capital Corp. (c)	50,968	-	-	-	181,685	232,653
Troubadour Resources Inc.	-	-	-	-	19,418	19,418
Origen Resources Inc.	-	-	-	-	43,510	43,510
Opawica Explorations Inc.	-	300,000	-	-	42,438	342,438
-	109,174	300,000	-	-	372,818	781,992
Total	834,331	5,169,874	(1,199,651)	240,863	1,463,819	7,409,236

### a) Volatus Capital Corp.

As at February 28, 2021, the Company owned 9,715,667 common shares of Volatus representing 26.81% of the outstanding share capital. The investment is accounted for as an "investment in associates" and has a carrying value of \$874,126 compared to a fair value of \$3,670,066 as indicated by the trading price of \$0.40 per share on February 28, 2021.

As of the date of this report, the Company owned and controlled 9,215,667 common shares of Volatus representing 23.96% of the then issued and outstanding common shares of Volatus based on a total of 38,469,407 common shares outstanding as of October 30, 2020; or 9,715,667 Common Shares of Volatus representing 24.93% of the outstanding shares assuming exercise of the 500,000 warrants held by the Company.

### b) Exploits Discovery Corp.

As of the date of this report, the Company owned and controlled 15,442,500 common shares of Exploits Discovery Corp. representing 25.86% of the then issued and outstanding common shares of Exploits Discovery Corp. based on a total of 59,711,302 common shares outstanding as of October 30, 2020.

### c) Carbon Foundry Corp.

On December 12, 2019, the Company entered into a shareholder's agreement (the "Shareholder's Agreement") with Lab 4 Inc. ("Lab 4") to form a joint venture entity known as Carbon Foundry Corp. ("Carbon Foundry") to develop, build and operate a facility to refine graphite and other similar carbon elements. Under the terms of the Shareholder's Agreement, the Company and Lab 4 will each own an initial 50% equity interest in Carbon Foundry, for which the Company will contribute \$50,000 and Lab 4 will contribute intellectual property. The Company has the right to appoint two of four members of the board of directors and to appoint the Chair of the Management Committee.

Carbon Foundry has received and processed initial carbon samples from four sources and has accepted three of these for upgrading. The company is presently fund raising to construct a test circuit to confirm that the carbon from all three sources is amenable to upgrading as well as to produce material samples for prospective carbon buyers.

### d) EcoMine Technologies Corporation

On October 29, 2019, as amended on January 28, 2020, the Company entered into an agreement (the "Agreement") to invest or help place \$1,000,000 in EcoMine Technologies Corporation ("EcoMine"), a private British Columbia company that produces bespoke bio-chemical reagents for recovery of metals in the mineral industry. The Company, together with such parties agreeable to EcoMine, will purchase an aggregate 4,000,000 common shares of EcoMine at a price of \$0.25 per share (each, a "Share") for total investment of \$1,000,000. The Shares will be acquired by way of private placement in four tranches of 1,000,000 Shares each as follows: the First Tranche shall close on or before April 15, 2020 (the "First Closing"), with each Subsequent Investment to close on or before the six, twelve and eighteen month anniversary of the First Closing. The closing dates of the Subsequent Investments may be subject to Revised Tranche Dates as agreed by the parties, depending on the cash needs of EcoMine. A non-refundable deposit of \$25,000 was paid by the Company upon signing the Agreement and the Company agreed to advance \$250,000 towards the First Tranche as an interest free unsecured loan until completion of the First Closing. On August 21, 2020, the Company completed the acquisition of 1,000,000 common shares of EcoMine. The Company currently holds a 5% interest in EcoMine and a 6.2% interest with the inclusion of joint actors. The Company will now work together with EcoMine to achieve a public stock exchange listing for EcoMine by way of IPO, RTO, statutory amalgamation, M&A transaction or similar transaction.

### e) OCP Holdings Ltd.

December 15, 2020, Crest Resources Inc. has acquired a total of 10,566,667 common shares (36 per cent) of the issued and outstanding share capital of OCP Holdings Ltd. (formerly Ore Capital Partners Ltd.), a private investment holding company, from each of 1247814 B.C. Ltd., Garry Stock and Jason Cubitt Holdings Inc. for consideration of 18,647,123 common shares of the company at a deemed price of 11.5 cents per share.

### **Restricted Share Unit Plan**

The Company has adopted a Restricted Share Unit ("RSU") Plan (the "RSU Plan") by way of director's resolution effective February 28, 2020 as amended on April 20, 2020. In conjunction with the Company's medium term plans to become an Investment Issuer, the board of directors has approved this RSU Plan. The purpose of this RSU Plan is to allow for certain discretionary bonuses and similar awards to be granted as an incentive and reward for selected Eligible Persons related to the achievement of investment objectives of the Company and the resulting increases in the value of the Company's Investments. This RSU Plan is intended to promote a greater alignment of interests between the objectives of the Company and the selected Eligible Persons by providing an opportunity to participate in increases in the value of the Company's Investments.

"Eligible Persons" means persons who are Directors, Employees, Executives, Consultants, or parties to an investment advisory agreement with the Company, and so are eligible to participate in this RSU Plan.

"RSU" means the right of a Holder to receive one (1) Share or a cash payment equivalent to one (1) Share, following the Vesting Period of an Award and satisfaction of any required Performance Conditions, subject to the terms and provisions set forth in the RSU Plan and the applicable Award Grant Agreement.

Awards are granted by the board of directors until such time as a Compensation Committee is formed. All awards granted under the RSU Plan are made as to: (i) 40% to Michael Collins in his role as the Company's Chief Executive Officer; (ii) 40% to Aeternum Holdings Ltd., a company controlled by Emma Fairhurst, the former Chief Operating Officer and a former director and a current owner of 11.70% interest of the Company, in its capacity as a consultant to the Company (for as long as it remains a consultant); and (iii) the balance as to all other Eligible Persons as defined in the Plan.

Each grant of an Award will be based on the Investment Value Increase of each particular Investment held by the Company, as follows:

- (i) for an annual Investment Value Increase of 8.0% or less, no Award may be granted;
- (ii) for an annual Investment Value Increase of greater than 8.0% but less than 50%, an Award may be granted of up to 20% of the Investment Value Increase applicable to that Investment;
- (iii) for an annual Investment Value Increase of greater than or equal to 50% but less than 100%, an Award may be granted of up to 25% of the Investment Value Increase applicable to that Investment; and
- (iv) for an annual Investment Value Increase of greater than or equal to 100%, an Award may be granted of up to 30% of the Investment Value Increase applicable to that Investment.

The value of each Award will be determined on the date of grant based on the Investment Value Increase(s) as applicable to the grant, on a pro-rata basis to the number of Awards granted to all Participants at the time of grant.

At a minimum, Awards will vest over 24 months, as to 25% every nine months; however, the Board may determine or set longer vesting provisions in each instance. Once vested, and subject to the satisfaction of all applicable Performance Conditions, Awards shall be forthwith settled by the Company by a payment to the Participant in cash or in Shares at the election of the Company.

### SELECTED QUARTERLY INFORMATION

The table below presents selected financial data for the Company's financial statements for the nine months ended February 28, 2021 and 2020. The financial data provided is prepared in accordance with IFRS and is presented in Canadian dollars.

	<u>Nine months</u> <u>ended</u> <u>February 28, 2021</u>	Nine months ended February 28, 2020
	\$	\$
Revenue	743,602	157,500
Net comprehensive income (loss)	11,769,640	(274,953)
Income (loss) per share, basic & diluted	0.26	(0.01)
Total assets	18,386,217	2,456,546
Total long-term liabilities	40,000	-
Cash dividend declared per share	-	-

Various factors contribute to the period to period variations in financial position and financial performance. The \$10,833,383 comprehensive income for the nine months ended February 28, 2021 is mainly attributed to the unrealized gain on the changes in fair value of the marketable securities and the realized gain on the disposal of mineral properties.

#### **OPERATIONS**

### Nine months ended February 28, 2021 and 2020

	Nine months ended	Nine months ended
EXPENSES	February 28, 2021	February 28, 2020
	\$	\$
Bad debts	85,716	-
Bank charges	2,868	1,550
Business development	-	8,074
Consulting fees	302,838	84,000
Interest expenses	34,149	7,992
Management fees	242,147	175,400
Marketing fees	15,332	40,576
Office	12,415	7,844
Professional fees	142,644	40,148
Rent	-	5,207
Salaries	16,043	49,718
Share-based payments	98,819	1,961
Transfer agent and filing fees	32,691	20,699
Travel	41	39,015
	\$ (985,703)	\$ (482,184)

## Total operating expenses for the nine months ended February 28, 2021 and 2020

During the period ended February 28, 2021, the Company reported a comprehensive income of \$11,769,640 compared to a comprehensive loss of \$274,953 for the period ended February 28, 2020. Included in the determination of operating loss was \$302,838 (2020 - \$84,000) for consulting fees, \$242,147 (2020 - \$175,400) for management fees, \$15,332 (2020 - \$40,576) marketing fees, \$142,644 (2020 - \$40,148) for professional fees, \$16,043 (2020 - \$49,718) for salaries and \$32,691 (2020 - \$20,699) for transfer agent and filing.

Total operating expenses for the period ended February 28, 2021 were \$985,703 compared to \$482,184 in operating expenses recorded for the period ended February 28, 2020.

Consulting fees were paid to various strategic business development consultants, geological and project management consultants service fees.

Management fees included amounts paid to the new Chief Executive Officer ("CEO") for the services provided by the CEO, Chief Financial Officer ("CFO") and a company controlled by CFO for the services provided by the CFO, and the VP Business Development of the Company. Management fees were \$424,147 for the period ended February 28, 2021 compared to expenses of \$175,400 recorded for the 2020.

Marketing fees were \$15,332 for the period ended February 28, 2021 compared to expenses of \$40,576 recorded for the 2020 comparative. The Company increased its marketing fees to effectively communicate the flow of information of its operations to the public and its shareholders.

Professional fees were \$142,644 for the period ended February 28, 2021 and relate to the Company's accounting and legal fees. Accounting fees totaled \$26,999 and \$66,583 audit fee during the period professional fees totaled \$99,721 and legal fees totaled \$42,923. Legal fees incurred relate to the Company's various agreements and general matters.

Salaries include amounts paid to the Corporate Secretary.

Share-based payments (a non-cash expense) were \$98,819 (2020 - \$1,961) which includes the estimated fair value of stock options granted during the period.

Transfer agent and filing fees were \$32,691 for the period ended February 28, 2021 (2020 - \$20,699).

	9 months ended February 28, 2021	Year ended May 31, 2020 (Audited)	9 months ended February 28, 2020
OTHER ITEMS			
Gain on sale of mineral properties	5,962,980	205,727	51,900
Interest income	18,928	4,351	2,120
Loss on foreign exchange	-	(953)	-
Recovery of expenses	74,713	-	-
Notes receivable write off	-	(76,633)	-
Realized gain on sale of marketable securities	240,863	67,824	132,776
Unrealized gain on marketable securities	1,463,819	247,251	(33,129)
Gain on deemed disposal of subsidiary	1,461,696	-	-
Gain on disposal of investment in associate	2,886,190	-	-
Share of loss from equity-accounted investment	(97,448)	(164,112)	(103,396)

Realized gains on sale of marketable securities were \$240,863 for the nine months period ended February 28, 2021 compared to \$132,776 loss for the 2020 comparative period. The gains were realized from the sale of the common shares of several publicly traded mining exploration companies held for investment to fund the Company's operations.

Unrealized losses on short-term investments were \$1,463,819 for the nine months period ended February 28, 2021 compared to \$33,129 loss for the comparative period. The amount represents unrealized losses from market price fluctuations of the common shares of publicly traded mining exploration companies held for investment recorded at fair value using quoted market prices as at February 28, 2021.

For the nine months period ended February 28, 2021, the Company recognized a deemed disposal of subsidiary - Exploit Gold of \$1,461,696.

#### SELECTED ANNUAL INFORMATION

	May 31, 2020	May 31, 2019
	\$	\$
Total revenue	90,000	-
Net loss	(334,012)	(193,453)
Per share	(0.01)	(0.02)

#### SUMMARY OF QUARTERLY RESULTS

	Q3 February 28, 2021 \$	Q2 November 30, 2020 \$	Q1 August 31, 2020 \$	Q4 May 31, 2020 \$
Total revenue	291,352	42,750	322,000	88,500
Net income (loss)	1,633,814	5,077,798	5,070,527	(59,059)
Per share	0.03	0.11	0.15	(0.02)

	Q3 February 28, 2020 \$	Q2 November 30, 2019	Q1 August 31, 2019 \$	Q4 May 31, 2019 \$
Total revenue	88,500	69,000	-	-
Net income (loss)	37,341	(293,478)	(18,816)	(50,522)
Per share	0.00	(0.01)	(0.00)	(0.01)

#### CASH FLOWS

The Company is still considered to be in the exploration and development stage and as such does not earn any significant revenue. Total cash provided by (used in) operating activities was \$232,634 during the nine months ended February 28, 2021 compared to (\$322,230) cash used in operating activities for the 2020 comparative period. The increase in cash used in operating activities was mainly from increase in business activity during the period.

Total cash used in investing activities was \$983,467 during the nine months ended February 28, 2021 compared to \$1,167,973 cash used in investing activities for the 2020 comparative period. It consists of \$78,592 notes advances to Opawica and Volatus, incurred \$477,541 exploration and evaluation assets, proceeds from sales of mineral properties of \$601,000, invested \$438,710 in an associate company, \$2,133,849 in purchase of marketable securities and \$589,143 on the disposal of marketable securities for investment.

Total cash provided by financing activities was \$747,706 during the nine months ended February 28, 2021 and consists of \$911,351 in proceeds from private placement, \$253,320 in cash disposed upon deemed disposal of subsidiary, \$89,675 in demand loans payable. Cash provided by financing activities was \$1,335,428 for the comparative period and consists of proceeds from private placement.

## LIQUIDITY AND CAPITAL RESOURCES

The Company's financial statements have been prepared on a going concern basis, which contemplates that the Company will continue in operation for the foreseeable future and will be able to realize its assets and discharge its liabilities in the normal course of business. The Company's ability to continue as a going concern is dependent on the ability of the Company to raise equity financing and attainment of profitable operations. Management has been successful in raising equity financing in the past. However, there is no assurance that it will be able to do so in the future.

Factors that could impact on the Company's liquidity are monitored regularly and include market changes and economic downturns that affect the market price of the Company's trading securities for the purposes of raising financing. The current

state of equity markets presents a challenge to raise financing and Management believes that this condition will continue over the next twelve months.

The Company's cash balance at February 28, 2021 was \$23,424 compared to \$7,911 at February 28, 2020 and its short-term investments was \$7,409,235 compared to \$987,307 at February 28, 2020. The Company had a working capital surplus of \$6,996,183 at February 28, 2021. (2020 - \$1,187,427) Based on the above financial condition at February 28, 2021, Management believes that the Company has the financial resources to meet its financial obligations as they become payable in the current fiscal period.

The Company does not have any commitments for capital expenditures.

#### OFF-BALANCE SHEET ARRANGEMENTS

The Company has not entered into any off-balance sheet arrangements.

#### TRANSACTIONS WITH RELATED PARTIES

Parties are considered to be related if one party has the ability, directly or indirectly, to control the other party or exercise significant influence over the other party in making financial and operating decisions. Related parties may be individuals or corporate entities. A transaction is considered to be a related party transaction when there is a transfer of resources or obligations between related parties.

# **Key Management Compensation**

Key management personnel are persons responsible for planning, directing and controlling the activities of an entity, and include directors, the chief executive officer ("CEO") and chief financial officer ("CFO") of the Company. Key management personnel compensation is comprised of the following:

	Nine months ended February 28, 2021	Nine months ended February 28, 2020
	\$	\$
Salaries and benefits (i)	16,043	37,962
Management fees (ii)	242,147	92,500
Professional fee (ii)	25,000	-
Share-based payments (iii)	98,819	1,961
	382,009	132,423

The Company has entered into an Executive Management Agreement with the CEO of the Company effective May 15, 2020 for a five-year term. As compensation for the services to be provided, the CEO will receive a monthly fee of \$8,500. During the nine months ended February 28, 2021, the Company incurred \$75,000 (2020 - \$48,300) in management fees to the CEO. As at February 28, 2020, accounts payable and accrued liabilities include amounts due to the CEO of \$31,650 (2020 - \$39,137), which are due on demand, unsecured and non-interest bearing.

The Company has entered into a Consulting Agreement with a company controlled by the CFO of the Company. As compensation for the services provided, the company controlled by the CFO will receive a monthly fee of \$2,500. During the nine months ended February 28, 2021, the Company incurred \$22,500 (2020 – \$22,500) in fees to the company controlled by the CFO. During the nine-month period ended February 28, 2021, the Company granted 100,000 options to the company controlled by the CFO exercisable at a price of \$0.12 per share until April 4, 2023, with a fair value of \$981 and vesting over a period of four years as to 25% per year. As at February 28, 2021, accounts payable and accrued liabilities include amounts due to the company controlled by the CFO of \$13,125 (2020 - \$2,653), which are due on demand, unsecured and non-interest bearing.

The Company has entered into a Consulting Agreement with the CFO of the Company. As compensation for the services provided, the CFO will receive a monthly fee of \$1,000. During the nine-month period ended February 28, 2021, the Company

incurred \$9,000 (2020 - \$Nil) in fees to the CFO. As at February 28, 2021, accounts payable and accrued liabilities include amounts due to the company controlled by the CFO of \$5,250 (2020 - \$Nil), which are due on demand, unsecured and non-interest bearing.

The Company has entered into an Officer and Consulting Agreement with the Vice President, Business Development ("VP") of the Company effective January 16, 2020 for a term to end on May 15, 2020 and subsequently extended to continue on a monthly basis. As compensation for the services to be provided, the VP will receive a monthly fee of \$8,000 plus applicable taxes, of which \$5,000 is payable in cash and \$3,000 is accrued and applied towards the purchase of equity securities of the Company. During the nine-month period ended February 28, 2021, the Company incurred \$72,000 (2020- \$Nil) in management fees to the VP. As at February 28, 2021, accounts payable and accrued liabilities include amounts due to the VP of \$16,495 (2020 - \$Nil), which are due on demand, unsecured and non-interest bearing.

The Company has entered into an Employment Agreement with the former Corporate Secretary of the Company effective April 18, 2020 for no fixed term. As compensation for the services to be provided, the Corporate Secretary will receive a monthly fee of \$4,500 of which \$3,000 is to be paid in cash and \$1,500 is to be accrued and applied towards the purchase of equity securities of the Company. During the nine months ended February 28, 2021, the Company incurred \$15,275 (2020 - \$37,962) in salary and benefits to the Corporate Secretary. As at February 28, 2021, accounts payable and accrued liabilities include \$20 (2020 - \$Nil) in amounts owing to the Corporate Secretary.

On June 1, 2020, the Company granted 2,975,000 stock options to certain directors, officers, employees and consultants of the Company that are exercisable at a price of \$0.065 per common share until June 1, 2025.

The President, CEO and a Director of the Company was party to the Peruvian staking agreement.

The Vice President, Business Development of the Company was party to certain Newfoundland and Labrador staking agreements.

#### **COMMITMENTS**

The Company is committed to certain cash payments, share issuances and exploration expenditures in connection with the acquisition of its mineral property claims.

# OUTSTANDING SECURITIES AS AT FEBRUARY 28, 2021 and APRIL 29, 2021

•	Issued and Outstanding Common Shares	69,683,507
•	Outstanding Options	3,275,000
•	Outstanding Warrants	10,625,000
	Total diluted share capital as at February 28, 2021	83,583,057

#### PROPOSED TRANSACTIONS

N/A

### SIGNIFICANT CHANGES FROM PREVIOUS DISCLOSURE

N/A

#### DISCLOSURE OF OUTSTANDING SHARE DATA

The Company is authorized to issue an unlimited number of common shares. The holders of common shares are entitled to receive dividends and are entitled to one vote per share at meetings of the Company. All shares are ranked equally with regards to the Company's residual assets.

As at February 28, 2021, the Company has 69,683,507 common shares issued and outstanding (May 31, 2020 – 35,177,344).

As at February 28, 2021, the Company has 10,025,000 common share purchase warrants exercisable at \$0.075 per share until July 25, 2024 (May 31, 2020 - 10,400,000) and 600,000 common share purchase warrants exercisable at \$0.075 per share until July 31, 2024 (May 31, 2020 - 600,000).

As at February 28, 2021, the Company has 200,000 stock options exercisable at \$0.10 per share until July 13, 2023 (May 31, 2020 – 200,000); 100,000 stock options exercisable at \$0.12 per share until April 5, 2023 (May 31, 2020 – 100,000); and 2,975,000 stock options exercisable at \$0.065 until June 1, 2025 (May 31, 2020 – nil).

#### **COVID-19 Pandemic**

On March 11, 2020, the World Health Organization declared the outbreak and spread of a novel coronavirus, COVID-19, a global pandemic. In response to the outbreak, governmental authorities in Canada and internationally have introduced various recommendations and measures to try to limit the pandemic, including implementing travel restrictions, border closures, non-essential business closures, quarantines, self-isolation and physical distancing.

The outbreak of COVID-19 may cause disruptions to the Company's business and operational plans, which may include: (i) restriction of international travel by management; (ii) unavailability of contractors and subcontractors; (iii) interruption of supplies from third parties upon which the Company relies; (iv) restrictions imposed by governments to address the COVID-19 pandemic; (v) restrictions that the Company and its contractors and subcontractors impose to ensure the safety of employees and others; and (vi) upheaval of global financial conditions, including market reaction to COVID-19. It is not currently possible to predict the extent or duration of these potential disruptions, which may have a material adverse effect on the Company's business, financial condition and results of operations.

The Company has implemented precautionary measures at its corporate office, including limiting visits to essential personnel and ensuring proper protocols are followed with respect to health, hygiene and physical distancing. The Company's exploration and operational activities planned for 2021 are expected to continue in an orderly fashion while ensuring the safety of employees.

### BOARD OF DIRECTORS AND OFFICERS

Chief Executive Officer : Michael Collins
Director : Jason K. McLaughlin

Director : Garry Stock
Director : Jonas Lauren Norr
Chief Financial Officer : Bryce Clark
Corporate Secretary : Jacqueline Collins
Vice President of Business Development : Nicholas Rodway
Vice President of Capital Markets : Christopher Huggins

#### MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The accompanying financial statements of the Company and all the information in this Management's Discussion and Analysis are the responsibility of management and have been approved by the Board of Directors.

The financial statements have been prepared by management in accordance with International Financial Reporting Standards. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. Financial statements are not precise since they include certain amounts based on estimates and judgments. Management has

determined such amounts on a reasonable basis in order to ensure that the financial statements are presented fairly, in all material respects. Management has prepared the financial information presented fairly, in all material respects. Management has prepared the financial information presented elsewhere in the Management's Discussion and Analysis and has ensured that it is consistent with that in the financial statements.

The Company maintains systems of internal accounting and administrative controls in order to provide, on a reasonable basis, assurance that the financial information is relevant, reliable and accurate and that the Company's assets are appropriately accounted for and adequately safeguarded.

The Board of Directors is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial statements. That Board carries out this responsibility principally through its Audit Committee.

The Audit Committee is appointed by the Board. The Audit Committee meets at least once a year with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy itself that each party is properly discharging its responsibilities, and to review the financial statements and the external auditors' report. The Audit Committee reports its finding to the Board for consideration when approving the financial statements for issuance to the shareholders, the engagement or reappointment of the external auditors.

#### CREST RESOURCES INC.

Michael Collins

Chairman, President and Chief Executive Officer