

The following management's discussion and analysis ("**MD&A**") of the financial condition and results of operations of American Aires ("Aires" or the "**Company**") constitutes management's review of the factors that affected the Company's financial and operating performance for the nine months ended September 30, 2021. This MD&A has been prepared in compliance with the requirements of National Instrument 51-102 – Continuous Disclosure Obligations. This discussion should be read in conjunction with the audited annual financial statements of the Company for the year ended December 31, 2020 as well as the unaudited interim financial statements for the three and nine months ended September 30, 2021, together with the notes thereto. Results are reported in Canadian dollars, unless otherwise noted. Information contained herein is presented as at December 2, 2021 unless otherwise indicated.

### **Description of Business**

American Aires Inc. (the "**Company**") was incorporated on May 15, 2012 and organized under the laws of Ontario, Canada. The registered office of the Company is located at 400 Applewood Crescent, unit 100, Vaughan, Ontario, L4K 0C3.

The Company is currently engaged in business of production, distribution and sales of electromagnetic protection devices. The Company currently has three principal products: Air Shield Pro, Aires Defender Pro and Aires Guardian and has further products in the development phase.

The Company was formed to further research, develop and distribution devices intended to protect persons from the harmful effects of electromagnetic radiation ("**EMR**") that are emitted by modern electronic devices. Since incorporation, the Company has continued the research and development that was started by the AIREs Human Genome Research Foundation ("**Aires Research**") and has manufactured its products in Europe, and sold its products primarily in North America and elsewhere throughout the world. Aires Research, a non-profit foundation based and governed pursuant to the laws of the Russian Federation, was founded by Igor Serov in 1998 to conduct research in various scientific areas, including controlling the harmful effects of EMR emissions. Mr. Igor Serov and Mr. Dimitry Serov established the Company to further develop the technology being used by the Company and to bring the technology to market.

### **Highlights**

On May 29, 2021, the Company closed the first tranche of a non-brokered private placement raising gross proceeds of \$905,000 through the issuance of 6,033,333 common share units at a price of 15 cents per unit. Each unit was comprised of 1 common share and one common share purchase warrant exercisable at a price of \$0.30 for a period of 24 months from the date of closing. Pursuant to the closing, the Company paid a finder's fee of \$47,250 and issued finders' warrants exercisable for 315,000 units with the same terms.

On August 31, 2021, the Company closed a non-brokered private placement raising gross proceeds of \$395,000 through the issuance of 3,950,000 common share units at a price of 10 cents per unit. Each unit was comprised of 1 common share and half of one common share purchase warrant exercisable at a price of \$0.15 for a period of 24 months from the date of closing. Pursuant to the closing, the Company incurred cash costs of \$35,650 and issued finders' warrants exercisable for 355,000 common shares at \$0.10.

On September 20, 2021, the Company closed a non-brokered private placement raising gross proceeds of \$387,500 through the issuance of 3,875,000 common share units at a price of 10 cents per unit. Each unit was comprised of one common share and half of one common share purchase warrant exercisable at a price of \$0.15 for a period of 24 months from the date of closing. Pursuant to the closing, the Company incurred cash costs of \$28,800 and issued finders' warrants exercisable for 288,000 common shares at \$0.10.

On November 6, 2019, the Company completed its initial public offering (the "Offering") pursuant to a prospectus dated October 2, 2019 (the "Prospectus"). Pursuant to the Offering, the Company issued an aggregate of 25,200,000 common shares (each, a "Share") at a purchase price of \$0.30 per Share for gross proceeds of \$7,560,000. Upon completion of the Offering, the Company had 109,720,000 common shares issued and outstanding, of which 53,778,000 common shares were subject to securities law and contractual escrow requirements. Canaccord Genuity Corp. ("Canaccord") acted as agent on a commercially reasonable efforts basis in respect of the Offering and received a cash commission and corporate finance fee in consideration for its services. In addition, Canaccord received 2,016,000 non-transferable broker warrants to acquire up to 2,016,000 Shares at a price of \$0.30 per Share until November 6, 2021. Proceeds of the Offering will be used for marketing, research and development and intellectual property costs as well as general administrative and working capital purposes. The Company also received approval to list the Company's common shares on the Canadian Securities Exchange (the "Exchange" or the "CSE"). The Company's common shares were listed on the CSE on November 5, 2019 and commenced trading on the CSE on November 7, 2019 under the trading symbol "WIFI".

#### Approval of New Design Patent

On October 7, 2020, the Company announced it was granted a design patent from the US Patent and Trademark Office to protect Aires' unique hardware design for the DEFENDER model (issued on September 1, 2020 under US D894,908). The design is also patent protected in Canada, Europe, and the Russian Federation and allows Aires to exclude other manufacturers from making, using, selling, or importing into the US a product like the one that Aires has created. The design patent is granted protection for 15 years

#### Changes to Board of Directors

On December 10, 2019, the Company appointed Drew Green as the Chief Executive, President and a Director of INDOCHINO and is an expert in managing fast-paced, high growth companies. A visionary leader, Green has created one of the world's fastest growing apparel brands. Since 2015, he has established significant strategic capital and global alliances that has led to over 500% growth, market leadership and enhanced profitability. Previously nominated as Top 40 Under 40, as well as CEO of the year, Green has been recognized for his accomplishments throughout his career. In 2017, Green was awarded the Innovation in Retail award. In 2018, he was awarded Breakout Retailer of the Year, and was selected as the Entrepreneur of the Year by Ernst and Young, (EY) becoming a member of EY's Entrepreneur of the Year Hall of Fame in 2019.

On March 19, 2021, the Company announced the appointment of Mr. Andrew Michrowski to the Company's Board of Directors. Mr. Michrowski replaces outgoing director, Mr. Tony Di Benedetto. Mr. Michrowski attended the Politecnico di Milano, Architecture, Urbanism & Regional Planning, with engineering & sciences. He is currently a consultant with an international scientific NGO at the United Nations: Planetary Association for Clean Energy, which focuses on advanced clean energy systems and monitors technological threats. Prior thereto, Mr. Michrowski served as Chief Planner with Indian and Northern Affairs, and previously, he held positions as forecaster, policy analyst and program evaluator with the Secretary of State. He has headed multi-year Canadian EMF in housing study for the Canada Mortgage and Housing Corporation team.

On May 21, 2021, the Company announced the appointment of Mr. Josh Bruni as the Company's Chief Revenue Officer, effective July 1, 2021. Josh brings a wealth of strategic and executive level success from his 15+ years building and growing brands across a wide range of categories. He is known for being a forward thinker and having a mind for "what's next" in consumer behavior and culture. Most recently as Chief Strategy Officer with Reckitt Benckiser, he used this combination of diverse professional experience and intuition to lead the integration, transformation and growth of a recently acquired wellness brand. Prior to his role with Reckitt, he was the Chief Growth Officer with Vendo, a growth marketing agency specializing in high-growth CPG brands. As CGO, he developed direct-to-consumer and integrated-omnichannel marketing strategies for top brands. Over his career he has garnered experience as an

executive, strategist and entrepreneur in a variety of CPG categories as well as fashion & apparel, footwear, sports, fitness and tech industries.

#### Advisory Board Establishment

On April 15, 2021, the Company announced the establishment of an Advisory Board and that Dr. Arturas Jukna, Dr. Gennadi Lukyanov and Dr. Nataliya Dyuzhikova have been appointed as its initial members to assist the Company in furthering its product development initiatives.

#### New E-Commerce Platform

On October 26, 2021, the Company announced the launch of their new e-commerce web portal, which has been built on Shopify's newly released Online Store 2.0 framework. By incorporating this newest technology, Aires can take full advantage of Shopify's platform in order to build, deploy and optimize features and experiences while keeping expedited deployment timelines.

#### 5G Product Launch

On January 7, 2020, the Company completed the design and development of four new key products designed specifically for the emergence of 5G cellular technology as consumers seek protection from the harmful effects of electromagnetic radiation. With the impact of Covid 19, the new products were launched in Q4 2020.

#### Lifetune Mini Product Launch

On October 21, 2021, the Company announced the launch of a new product, the "Lifetune Mini" in advance of the upcoming 2021 holiday season. With the new Lifetune Mini, customers will have the opportunity to benefit from "portable/wearable" protection against the harmful effects of electromagnetic radiation (EMR) / electromagnetic frequency (EMF).

#### Distribution Partnerships

On January 16, 2020, the Company announced it had entered into a Best Buy Market Place Agreement dated as of December 5, 2019, and following many weeks of implementation, American Aires' products are now sold online at [bestbuy.ca](http://bestbuy.ca).

On February 14, 2020, the Company announced its products had commenced sales on [www.amazon.ca](http://www.amazon.ca).

On July 28, 2020, the Company announced it had launched sales on [www.amazon.com](http://www.amazon.com) and [www.ebay.com](http://www.ebay.com).

On September 22, 2020, the Company announces its products were available for sale on [www.sears.com](http://www.sears.com) and [www.kmart.com](http://www.kmart.com).

On September 29, 2020, the Company announced that an instalment payment plan was now being offered for large orders.

On October 1, 2020, the Company announced its inclusion on an additional product sales fulfillment platform that allows Aires to deliver to customers directly from a globally recognized leader in online sales and fulfillment.

On February 22, 2021, the Company announced the launch of an additional purchasing option for customers through the implementation of a multi-year subscription plan for Aires products. The subscription option was made available to customers beginning in March 2021.

Call Centre

On January 31, 2020, the Company entered into a call centre service agreement (the "Service Agreement") effective January 28, 2020 with Answer 365, a Canadian call center, pursuant to which Answer 365 will outsource Aires' customer service providing 24 hour support.

Marketing Agreements

On August 16, 2021, the Company announced it had partnered with VaynerCommerce, a disruptive marketing company, to drive global customer growth. This partnership was designed to build an entirely new approach to marketing for Aires, with an agreement signed for 6 months, extendable. The move will integrate Aires' creative, media, and commerce initiatives to enhance speed, brand building and business results.

On July 8, 2020, the Company announced had engaged Investor Cubed to provide on-going investor relations and shareholder communications services pursuant to an agreement dated July 1, 2020 (the "Agreement").

Pursuant to the Agreement the Company has agreed to pay Investor Cubed a fee of \$7,000 per month for an initial term of twelve months and issue 400,000 options to purchase common shares of the Company at an exercise price of \$0.35 with 200,000 options vesting ninety days from execution of the agreement and 200,000 options vesting one hundred and eighty days from execution of the Agreement. Further the Company has agreed to pay Investor Cubed a one-time fee of \$7,500 upon execution of the Agreement.

The Agreement replaces the agreement between the Company and Investor Cubed announced on June 15, 2020.

On July 30, 2020, the Company announced its collaboration with Engage People, an innovative technology company in the loyalty and rewards industry. Aires has become a Technology Partner on the Engage People E-Commerce Platform and starting August 1<sup>st</sup>, 2020, Engage People will promote all Aires products through Canadian banking loyalty programs, such as TD rewards, Desjardins' loyalty program, RBC rewards and BMO rewards. These major banks will offer to their members the opportunity to buy Aires products in real-time either by redemption with credit card, or membership points.

On January 28, 2021, the Company announced the following marketing and digital service agreements:

- i) An agreement for electronic media and webcast services, design, development and dissemination services (the "EMC Agreement") with Emerging Markets Consulting, LLC ("EMC") with respect to EMC providing investor relations services to the Company. Effective February 1, 2021, the EMC Agreement has an initial term of 90 days, wherein the Company will pay EMC a non-refundable fee of \$150,000. EMC is a syndicate of investor relations consultants consisting of stock brokers, investment bankers, fund managers, and institutions that actively seek opportunities in the micro and small-cap equity markets. Neither EMC nor any of its principals currently own any securities, directly or indirectly, of the Company, or have any intention to acquire any securities of the Company.
- ii) an agreement for strategic digital media services, marketing, and data analytics services (the "WM Agreement") with Winning Media LLC ("WM") with respect to WM providing investor relations services to the Company. Effective February 1, 2021, the Company has the ability to terminate the WM Agreement at any time upon 30 days' notice. Neither WM nor any of its principals currently own any securities, directly or indirectly, of the Company or have any intention to acquire any securities of the Company. The Company will pay WM a non-refundable fee of \$100,000.
- iii) An agreement with Hybrid Financial Ltd. ("Hybrid") to provide marketing services for the Company. Hybrid has been engaged to heighten market and brand awareness for Aires

and to broaden the Company's reach within the investment community. Hybrid has agreed to comply with all applicable securities laws and the policies of the Canadian Securities Exchange (the "Exchange") in providing the Services. Hybrid has been engaged by the Company for an initial period of 6 months starting February 1, 2021 (the "InitialTerm") and then shall be renewed automatically for successive three (3) month periods thereafter, unless terminated by the Company in accordance with the Agreement. Hybrid will be paid a monthly fee of \$38,333.34, plus applicable taxes, during the Initial Term.

### **Business Objectives and Milestones**

The business objectives the Company expects to achieve using the available funds are to: (i) complete an initial public offering (the "Offering"); (ii) obtain a listing of the Common Shares on the Canadian Securities Exchange; and (iii) further develop its business and expand to other markets around the world.

The Company invests in improving the efficacy of its product line through continued research by experts and academic institutions. The Company intends to complete two studies through the engagement of a Canadian or Russian university professors, lab staff and university facilities for each study to further refine the application of its technology to ensure efficacy with emerging network protocols and exploring new applications for its technology. Each study will require a team consisting of a university professor and two lab assistants is expected to cost \$200,000 per study (i.e. \$400,000), such costs includes lab time, labour and university costs. Upon completion of the underlying studies, prototypes will be designed, tested, and further refined; incurring an estimated \$100,000 for each study (i.e. \$200,000) in additional research and prototype set up and rework costs. The Company has allocated a further \$5,000 in the aggregate for report costs and miscellaneous costs

### **Summary of Quarterly Results**

The selected financial information is derived from the Company's financial statements prepared in accordance with International Financial Reporting Standards ("IFRS"). Amounts are expressed in thousands of Canadian dollars, except for loss per share, which is rounded to the nearest cent.

	<b>Sep 30 2021</b>	<b>Jun 30 2021</b>	<b>Mar 31 2021</b>	<b>Dec 31 2020</b>	<b>Sep 30 2020</b>	<b>Jun 30 2020</b>	<b>Mar 31 2020</b>	<b>Dec 31 2019</b>
Net Assets	2,863	2,932	3,328	2,124	2,364	2,927	3,422	5,165
Loss for the period	(1,597)	(1,121)	(1,948)	(2,099)	(1,505)	(1,473)	(2,511)	(2,158)
Loss per share	(0.01)	(0.01)	(0.02)	(0.03)	(0.01)	(0.01)	(0.02)	(0.01)

### **Three Months Ended September 30, 2021 vs Three Months Ended September 30, 2020**

For the three months ended September 30, 2021 the Company reported a net loss and comprehensive loss of \$1,597,220 compared with a net loss and comprehensive loss of \$1,505,142 during the three months ended September 30, 2020. The marginal increase in the loss for the three months ended September 30, 2021 as compared with the net loss for the three months ended September 30, 2020 is primarily driven by increases in stock based compensation charges for the current three months ended. The Company continues to focus on scalable efficiency and cost control opportunities when and where possible.

Device sales declined to \$446,844 for the three months ended September 30, 2021 from \$646,564 during the three months ended September 30, 2020, representing a 31% decrease over the comparative period. The Company achieved a gross margin of 25.8% during the three months ended September 30, 2021, compared with 34.4% for the three months ended September 30, 2020. During the three

months ended September 30, 2021, 76% (three months ended September 30, 2020 - 69%) of sales were to US customers and 16% (three months ended September 30, 2020 - 16%) being sold to customers in Canada. The Company's remaining customers are distributed widely throughout the world. Declines experienced in realized margins during the three months ended September 30, 2021 are a result of aggressive pricing promotional discounts offered to increase its market presence. This practice was reduced significantly subsequent to September 30, 2021, in conjunction with the strategic appointment of the Company's new Chief Revenue Officer.

Advertising and promotion expenses declined during the three months ended September 30, 2021 to \$458,965 from \$676,508 during the three months ended September 30, 2020. The Company continues to increase its initiatives to improve product awareness.

Travel expense declined marginally to \$9,533 during the three months ended September 30, 2021 from \$10,082 for the three months ended September 30, 2020, with reduced travel due to restrictions in place due to Covid-19.

Office and general expenses declined to \$135,445 for three months ended September 30, 2021, from \$173,228 during the comparative three months ended September 30, 2020, driven by declines seen in meeting costs, repairs and maintenance and cyclical general consumable expenses.

Professional fees increased to \$63,976 for the three months ended September 30, 2021 from \$30,207 for the three months ended September 30, 2020, driven primarily by an increase in legal costs for general corporate matters.

Salaries and benefits remained static at \$136,064 during the three months ended September 30, 2021 compared with \$138,003 during the three months ended September 30, 2020, driven by marginal compensation adjustments made during the period for existing staff.

Consulting fees increased to \$250,134 during the three months ended September 30, 2021 from \$156,510 during the three months ended September 30, 2020, driven by an increase in use of operational consultants, and the addition of the Company's Chief Revenue Officer late in the quarter.

Stock-based compensation increased to \$572,953 during the three months ended September 30, 2021 from \$413,302 for the three months ended September 30, 2020, driven by the graded vesting of large option grants in December 2019 and February 2020. During June 2021, the Company cancelled all issued and outstanding stock options. In July 2021, the Company granted 8.15 million options to officers, directors and consultants.

Research and development charges totaled \$nil during the three months ended September 30, 2021 compared with \$27,080 as the Company completed and launched its 5G product line. The Company will continue to advance and refine its products.

### **Nine Months Ended September 30, 2021 vs Nine Months Ended September 30, 2020**

For the nine months ended September 30, 2021 the Company reported a net loss and comprehensive loss of \$4,665,741 compared with a net loss and comprehensive loss of \$5,489,913 during the nine months ended September 30, 2020. The decline in the loss for the nine months ended September 30, 2021 as compared with the net loss for the nine months ended September 30, 2020 is primarily driven by declines in stock based compensation charges for the current nine months ended.

Device sales increased to \$1,606,267 for the nine months ended September 30, 2021 from \$1,537,067 during the nine months ended September 30, 2020, representing a 4.5% increase over the comparative period. The Company achieved a gross margin of 26.7% during the nine months ended September 30, 2021, compared with 41.8% for the nine months ended September 30, 2020. During the nine months ended September 30, 2021, 76% (nine months ended September 30, 2020 - 69%) of sales were to US customers and 16% (nine months ended September 30, 2020 - 16%) being sold to customers in Canada. The Company's remaining customers are distributed widely throughout the world. Declines experienced in realized margins during the nine months ended September 30, 2021 are a result of aggressive pricing initiatives undertaken during the period focused on clearing out the Company's 4G inventory in preparation for the incoming 5G product line, and promotional discounts offered to increase its market presence.

Advertising and promotion expenses increased during the nine months ended September 30, 2021 to \$2,302,955 from \$1,958,644 during the nine months ended September 30, 2020. The Company continues to increase its initiatives to improve product awareness.

Travel expense declined to \$16,303 during the nine months ended September 30, 2021 from \$78,340 for the nine months ended September 30, 2020, with travel declining sharply due to restrictions in place due to Covid-19.

Office and general expenses increased to \$461,247 for nine months ended September 30, 2021, from \$394,591 during the comparative nine months ended September 30, 2020, driven by increases in cyclical general consumable expenses.

Professional fees increased to \$209,900 for the nine months ended September 30, 2021 from \$136,353 for the nine months ended September 30, 2020, driven primarily by an increase in legal costs for general corporate matters.

Salaries and benefits declined to \$344,086 during the nine months ended September 30, 2021 compared with \$388,927 during the nine months ended September 30, 2020, driven by staffing adjustments made in connection with the use of third party fulfillment centres rather than maintaining a corporately staffed warehouse.

Consulting fees increased to \$780,418 during the nine months ended September 30, 2021 from \$681,896 during the nine months ended September 30, 2020, driven by a marginal increase in use of operational consultants.

Stock-based compensation declined to \$819,080 during the nine months ended September 30, 2021 from \$2,031,499 for the nine months ended September 30, 2020, driven by the graded vesting of large option grants in December 2019 and February 2020. During June 2021, the Company cancelled all issued and outstanding stock options. In July 2021, the Company granted 8.15 million options to officers, directors and consultants.

Research and development charges totaled \$nil during the nine months ended September 30, 2021 compared with \$215,285 as the Company completed and launched its 5G product line. The Company will continue to advance and refine its products.

## **Liquidity and Capital Resources**

The Company had working capital of \$1,134,740 as at September 30, 2021 (December 31, 2020 – \$746,649), and cash and cash equivalent balance of \$486,293 (December 31, 2020 - \$501,884).

On November 6, 2019, the Company completed its initial public offering (the "Offering") pursuant to a prospectus dated October 2, 2019 (the "Prospectus"). Pursuant to the Offering, the Company issued an aggregate of 25,200,000 common shares (each, a "Share") at a purchase price of \$0.30 per Share for gross proceeds of \$7,560,000. Upon completion of the Offering, the Company had 109,720,000 common shares issued and outstanding, of which 53,778,000 common shares were subject to securities law and contractual escrow requirements. Canaccord Genuity Corp. ("Canaccord") acted as agent on a commercially reasonable efforts basis in respect of the Offering and received a cash commission and corporate finance fee in consideration for its services. In addition, Canaccord received 2,016,000 non-transferable broker warrants to acquire up to 2,016,000 Shares at a price of \$0.30 per Share until November 6, 2021.

Included in prepaid and sundry receivable is \$508,440 in HST receivable. The Company recovered approximately \$300,000 of this receivable in Q3, and expects to recover the remainder in the coming months.

During the nine months ended September 30, 2021, 16,850,000 warrants were exercised yielding \$2,359,000 in proceeds to the Company.

On May 29, 2021, the Company closed the first tranche of a non-brokered private placement raising gross proceeds of \$905,000 through the issuance of 6,033,333 common share units at a price of 15 cents per unit. Each unit was comprised of 1 common share and one common share purchase warrant exercisable at a price of \$0.30 for a period of 24 months from the date of closing. Pursuant to the closing, the Company paid a finder's fee of \$47,250 and issued finders' warrants exercisable for 315,000 units with the same terms.

On August 31, 2021, the Company closed a non-brokered private placement raising gross proceeds of \$395,000 through the issuance of 3,950,000 common share units at a price of 10 cents per unit. Each unit was comprised of 1 common share and half of one common share purchase warrant exercisable at a price of \$0.15 for a period of 24 months from the date of closing. Pursuant to the closing, the Company incurred cash costs of \$35,650 and issued finders' warrants exercisable for 355,000 common shares at \$0.10.

On September 20, 2021, the Company closed a non-brokered private placement raising gross proceeds of \$387,500 through the issuance of 3,875,000 common share units at a price of 10 cents per unit. Each unit was comprised of one common share and half of one common share purchase warrant exercisable at a price of \$0.15 for a period of 24 months from the date of closing. Pursuant to the closing, the Company incurred cash costs of \$28,800 and issued finders' warrants exercisable for 288,000 common shares at \$0.10.

As at September 30, 2021, the Company had manufacturing deposits of \$1,040,199 (December 31, 2020 - \$278,041) on account with its device manufacturing partner to satisfy lead time funding requirements required to produce and secure inventory.

During the nine months ended September 30, 2021, the Company secured operating credit facilities for the primary purpose of financing inventory purchases and certain marketing initiatives. Credit is extended on an expenditure by expenditure basis, bears interest at 1% per month, and is due on demand. During the three and nine months ended September 30, 2021, the Company incurred interest charges of \$14,046 and \$62,066, respectively (three and nine months ended September 30, 2020 - \$nil)

During the year ended December 31, 2020, the Company applied for and received a Canadian Emergency Business Account ("CEBA") loan, and during the nine months ended September 30, 2021,



the Company applied for and received an additional \$20,000, or \$60,000 in aggregate. The CEBA loan was implemented by the Government of Canada to provide financial relief measures to small businesses adversely effected by COVID-19. Under the terms of the CEBA loan, proceeds received are interest-free up until December 31, 2022. If a minimum of 75% of the principal balance on the loan is repaid on, or prior to, December 31, 2022, the remaining 25% shall be forgiven. All principal amounts unpaid and outstanding subsequent to December 31, 2022 shall bear interest at a rate of 5% per annum, payable and compounding monthly.

Aside from the loan payable credit facilities with financial institutions. Accordingly, its financial instruments consist of cash, short-term investments, accounts receivable and accounts payable and accrued liabilities, loan payable and Government loan payable. Unless otherwise noted, the Company does not expect to be exposed to significant interest, currency or credit risks arising from these financial instruments. The Company estimates that the fair value of these financial instruments approximates their carrying values because of their short term nature.

At this time, the Company is not anticipating an ongoing profit from operations in the immediate term, therefore it will be dependent on its ability to obtain equity or debt financing for growth. The Company may need additional capital, and may raise additional funds should the board of directors of the Company (the "Board of Directors") deem it advisable.

During the current and comparative periods ended September 30, 2021 and 2020, the Company had negative operating cash flow because its revenues did not exceed its operating expenses. In addition, as a result of the Company's business plans for the development of its products, the Company expects cash flow from operations to be negative until revenues improve to offset its operating expenditures. The Company's cash flow from operations may be affected in the future by expenditures incurred by the Company to continue to develop its products and services. The amounts set out above for use as working capital may be used to offset this anticipated negative operating cash flow.

### **Critical Accounting Estimates**

Application of the Company's accounting policies in compliance with International Financial Reporting Standards ("IFRS") requires the Company's management to make certain judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. These estimates and assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

Significant assumptions about the future and other sources of estimation uncertainty that management has made at the financial position reporting date, that could result in a material adjustment to the carrying amounts of assets and liabilities, in the event that actual results differ from assumptions made.

### **Critical Judgments Used in Applying Accounting Policies**

In the preparation of the financial statements management has made judgments, aside from those that involve estimates, in the process of applying the accounting policies. These judgments can have an effect on the amounts recognized in the financial statements.

#### *Income taxes and recovery of deferred tax assets*

The measurement of income taxes payable and deferred income tax assets and liabilities requires management to make judgments in the interpretation and application of the relevant tax laws. The actual amount of income taxes only becomes final upon filing and acceptance of the tax return by the relevant authorities, which occurs subsequent to the issuance of the financial statements.

The determination of categories of financial assets and financial liabilities has been identified as an accounting policy which involves judgments or assessments made by management.

#### *Fair Value of Options and Warrants*

Estimating fair value for granted stock options and warrants issued requires determining the most appropriate valuation model which is dependent on the terms and conditions of the grant. This estimate also requires determining the most appropriate inputs to the valuation model including the expected life of the option or warrant, volatility, dividend yield, and rate of forfeitures and making assumptions about them.

#### *Sales Refunds*

The Company maintains a provision for sales refunds based on historical sales experience.

#### *Going Concern*

Significant judgments are used in the Company's assessment of its ability to continue as a going concern.

#### *Estimation uncertainty*

The following are key assumptions concerning the future and other key sources of estimation uncertainty that have a significant risk of resulting in a material adjustment to the carrying amount of assets and liabilities within the next financial year:

- a) Provisions for income taxes are made using the best estimate of the amount expected to be paid based on a qualitative assessment of all relevant factors. The Company reviews the adequacy of these provisions at the end of the reporting period. However, it is possible that at some future date an additional liability could result from audits by taxing authorities. Where the final outcome of these tax-related matters is different from the amounts that were originally recorded, such differences will affect the tax provisions in the period in which such determination is made.
- b) Depreciation expense is allocated based on assumed useful life of the equipment. Should the useful life differ from the initial estimate, an adjustment would be made to the statement of comprehensive loss.

#### **Off-Balance Sheet Arrangements**

The Company does not have any off-balance sheet arrangements that have, or are reasonably likely to have, an effect on the results of operations or financial condition of the Company.

#### **Financial Instruments**

The following summarizes the major methods and assumptions used in estimating the fair values of financial instruments.

For amounts receivable, subscriptions receivable, accounts payable and accrued liabilities, the amount is deemed to reflect the fair value, due to their short-term nature.

Financial instruments recorded at fair value on the balance sheet are classified using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

- Level 1 - valuation based on quoted prices (unadjusted) in active markets for identical assets or liabilities;

- Level 2 - valuation techniques based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices);
- Level 3 - valuation techniques using inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The Company's fair value of cash and cash equivalents under the fair value hierarchy are measured using level 1 inputs.

### **Financial Risk Factors**

The Company's business is subject to certain risks, including but not restricted to risks related to: market risk for securities, future financing risks; going-concern risks; global economy risks; use of proceeds risks; volatility of the Company's share price following a listing on a public exchange and the lack of trading history for the Common Shares; increased costs of being a publicly traded company; limited operating history in an evolving industry and history of losses; lack of brand development; expectations with respect to advancement in technologies; currency fluctuations; interest rates; taxes on the Company and its products; liabilities that are uninsured or uninsurable; economic conditions, dependence on management and conflicts of interest; intellectual property rights; attracting and retaining quality employees; key personnel risk; management of growth; product and services development; expansion risk; breach of confidential information; competition within the technology industry; corporate matters; issuance of debt; third party credit; short term investments; shares reserved for issuance; credit risk; liquidity risk; interest rate risk; and described from time to time in the Company's documents filed with Canadian securities regulatory authorities; and other factors beyond the Company's control.

The Company's activities expose it to a variety of financial risks: credit risk, liquidity risk, and market risk (including interest rate risk, and foreign exchange rate risk).

Risk management is carried out by the Company's management team with guidance from the Audit Committee under policies approved by the Board of Directors. The Board of Directors also provides regular guidance for overall risk management.

#### Credit Risk

Credit risk is the risk of loss associated with a counterparty's inability to fulfil its payment obligations. The Company's credit risk is primarily attributable to cash. The Company has no significant concentration of credit risk arising from operations. Cash consists of cash at banks and on hand. The cash has been invested and held with reputable financial institutions, from which management believes the risk of loss to be remote. The Company's customer base is well diversified with no reliance on any one client.

#### Liquidity Risk

Liquidity risk refers to the risk that the Company will not be able to meet its financial obligations as they become due, or can only do so at excessive cost. The Company's liquidity and operating results may be adversely affected if the Company's access to the capital market is hindered, whether as a result of a downturn in stock market conditions generally or as a result of conditions specific to the Company. As at September 30, 2021, the Company had a cash balance of \$486,293 to settle current liabilities of \$1,173,913. The Company regularly evaluates its cash position to ensure preservation and security of capital as well as maintenance of liquidity. As the Company does not generate revenue, managing liquidity risk is dependent upon the ability to secure additional financing, controlling expenses, and preserving cash.

Most of the Company's financial liabilities have contractual maturities of less than 30 days and are subject to normal trade terms.

### Market Risk

#### Interest Rate Risk

The Company has cash balances and regularly monitors its cash management policy. As a result, the Company is not subject to significant interest rate risk.

#### Foreign Exchange Risk

The Company's functional currency is the Canadian dollar and it transacts major purchases primarily in Canadian dollars. To fund operations, it maintains United States dollar, Canadian dollar and Euro denominated bank accounts containing sufficient funds to support monthly forecasted cash outflows. Management believes the foreign exchange risk derived from currency conversions is minimal, and therefore does not hedge its foreign exchange risk.

### **Capital Management**

The Company manages its capital with the following objectives:

- (i) To ensure sufficient financial flexibility to achieve the ongoing business objectives including funding of future growth opportunities, and pursuit of accretive acquisitions; and
- (ii) To maximize shareholder return through enhancing the share value.

The Company monitors its capital structure and makes adjustments according to market conditions in an effort to meet its objectives given the current outlook of the business and industry in general. The Company may manage its capital structure by issuing new shares, repurchasing outstanding shares, adjusting capital spending, or disposing of assets. The capital structure is reviewed by Management and the Board of Directors on a regular basis.

The Company considers its capital to be equity, comprising share capital, contributed surplus, and deficit, which at September 30, 2021 totaled \$1,689,219 (December 31, 2020 - \$1,388,332). The Company manages capital through its financial and operational forecasting processes. The Company reviews its working capital and forecasts its future cash flows based on operating expenditures, and other investing and financing activities. Information is provided to the Board of Directors of the Company. The Company is not constrained by externally imposed capital requirements. The Company's capital management objectives, policies and processes have remained unchanged during the nine months ended September 30, 2021.

### **Related Party Transactions**

<b>Nine Months Ended September 30,</b>	<b>2021</b>	<b>2020</b>
	<b>\$</b>	<b>\$</b>
Remuneration paid for key management	310,500	195,000
Stock based compensation related to key management	702,039	133,500

The Company defines key management as the Company's Directors and Officers of the Company.

As at September 30, 2021, amounts due to key management totaled \$48,771 (December 31, 2020 - \$80,000) pertaining to amounts payable for key management remuneration, and reimbursement of expenses paid on behalf of the Company. Included in prepaid and sundry receivables is \$6,532 (December 31, 2020 - \$11,532), pertaining to expense advances.

During the three and nine months ended September 30, 2021, the Company expensed \$12,554 and \$37,674, respectively (three and nine months ended September 30, 2020 - \$9,000 and \$24,000, respectively) to Marrelli Support Services Inc. and DSA Corporate Services Inc. ("Marrelli Group") and for:

- Robert D.B. Suttie, President of Marrelli Support, to act as Chief Financial Officer ("CFO") of the Company;
- Regulatory filing services.
- Corporate secretarial services

The Marrelli Group is also reimbursed for out of pocket expenses.

As of September 30, 2021, the Marrelli Group was owed \$2,119 (December 31, 2020 - \$7,500). These amounts are included in accounts payable.

During the three and nine months ended September 30, 2021, the Company expensed \$22,259 and \$61,743, respectively (three and nine months ended September 30, 2020 - \$17,848 and \$39,079, respectively) for legal services provided by a firm, a partner of which is a director of the Company. As at September 30, 2021, \$39,114 (December 31, 2020 - \$9,172) was included in accounts payable and accrued liabilities.

### **Events Occurring after the Reporting Date**

There were no reportable events occurring after the reporting date which have not been disclosed in this document.

### **Risks and Uncertainties**

The success of the Company is dependent, among other things, on obtaining sufficient funding to enable the Company to develop its business. There can be no assurance that the Company will be able to obtain adequate financing in the future or that the terms of such financing will be favourable. Failure to obtain such additional financing could result in delay or indefinite postponement of further exploration and development of its projects with the possible loss of such properties. The Company will require new capital to continue to operate its business, and there is no assurance that capital will be available when needed, if at all. It is likely such additional capital will be raised through the issuance of additional equity, which will result in dilution to the Company's shareholders.

The operations of the Company may require licenses and permits from various local, provincial and federal governmental authorities. There can be no assurance that the Company will be able to obtain all necessary licenses and permits that may be required to carry out development of its business or operations.

Certain directors or proposed directors of the Company are also directors, officers or shareholders of other companies. Such associations may give rise to conflicts of interest from time to time. The directors of the Company are required by law to act honestly and in good faith with a view to the best interests of the Company and to disclose any interest, which they may have in any project opportunity of the Company. If a conflict of interest arises at a meeting of the board of directors, any director in a conflict will disclose his interest and abstain from voting on such matter. In determining whether or not the Company will participate in any project or opportunity, the directors will primarily consider the degree of risk to which the Company may be exposed and its financial position at that time.

The Company does not have a historical track record of operating upon which investors may rely. Consequently, investors will have to rely on the expertise of the Company's management. The Company does not have a history of earnings or the provision of return on investment, and there is no assurance that it will produce revenue, operate profitably or provide a return on investment in the future.

### **Dependence on Key Employees**

The Company's business and operations are dependent on retaining the services of a small number of key employees. The success of the Company is, and will continue to be, to a significant extent, dependent on the expertise and experience of these employees. The loss of one or more of these employees could have a materially adverse effect on the Company. The Company does not maintain insurance on any of its key employees.

The Company has a strong management team with significant experience in the development of EMR technology. The founder of the Company, Mr. Igor Serov, is well respected in the industry and has won numerous awards for his research and development in the field of EMR technology. Mr. Igor Serov is a valuable asset for management and other development team members. Accountability and oversight of the Company rests with the Board. The Board consists of the ideal mix of technology and capital market expertise so as to drive the value and performance of the Company from both a development standpoint and a shareholder value perspective. The Company will continue to evaluate and potentially expand its management team to oversee the business development activities of the Company and perform all core functions.

### **Competitive Conditions**

The markets for the Company's products are competitive and rapidly changing, and a number of companies offer products similar to the Company's products and target similar customers. The Company believes its ability to compete depends upon many factors within and outside its control, including the timely development and introduction of new products and product enhancements; product functionality, performance, price and reliability; customer service and support; sales and marketing efforts; and the introduction of new products and services by competitors.

At the global level, there are companies with similar products on the market. Some examples of competitors include: Pong, Sar Shield and Bodywell. However, the Company does not intend to focus on technology or products that other companies use or are developing.

In addition, the Company believes it has a first mover advantage in the equity markets as to the Company's knowledge there are currently no other publicly listed EMR technology companies. However, it is expected that there may be a number of other companies intending to enter into the public markets in the near future.

### **Potential Dilution**

The issue of common shares of the Company upon the exercise of the options and warrants will dilute the ownership interest of the Company's current shareholders. The Company may also issue additional options and warrants or additional common shares from time to time in the future. If it does so, the ownership interest of the Company's then current shareholders could also be diluted.

### **Current Global Financial Conditions and Trends**

Securities of technology companies in public markets have experienced substantial volatility in the past, often based on factors unrelated to the financial performance or prospects of the companies involved. These factors include macroeconomic developments in Canada and globally, and market perceptions of the attractiveness of particular industries. The price of the securities of Companies in the technology sector are also significantly affected by proposed and newly enacted laws and regulations, currency exchange fluctuation and the political environment in the local, provincial and federal jurisdictions in which the Company does business. The economy remains in a period of volatility, primarily driven by the worldwide impact of Covid-19 and an uncertain socioeconomic and political climate in the United States.

Significant volatility is expected in the near to mid term, the potential impact of which upon the Company is unknown at this time.

### **Management's Responsibility for Financial Information**

The Company's financial statements are the responsibility of the Company's management, and have been approved by the Board of Directors. The financial statements were prepared by the Company's management in accordance with Canadian generally accepted accounting principles. The financial statements include certain amounts based on the use of estimates and assumptions. Management has established these amounts in a reasonable manner, in order to ensure that the financial statements are presented fairly in all material respects.

### **Forward Looking Statements**

This MD&A contains "forward-looking information" within the meaning of applicable Canadian securities laws (forward-looking information being collectively hereinafter referred to as "forward-looking statements"). Such forward-looking statements are based on expectations, estimates and projections as at the date of this MD&A. Any statements that involve discussions with respect to predictions, expectations, beliefs, plans, projections, objectives, assumptions or future events or performance (often but not always using phrases such as "expects", "is expected", "anticipates", "plans", "budget", "scheduled", "forecasts", "estimates", "believes" or "intends", or variations of such words and phrases (including negative and grammatical variations), or stating that certain actions, events or results "may", "could", "would", "should", "might" or "will" be taken, occur or be achieved) are not statements of historical fact and may be forward-looking statements and are intended to identify forward-looking statements. These forward-looking statements include, but are not limited to, statements and information concerning: the intentions, plans and future actions of the Company; statements relating to the business and future activities of the Company after the date of this MD&A; market position, ability to compete and future financial or operating performance of the Company after the date of this MD&A; anticipated developments in operations of the Company; the timing and amount of funding required to execute the Company's business plans; capital expenditures; the effect on the Company of any changes to existing or new legislation or policy or government regulation; the length of time required to obtain permits, certifications and approvals; the availability of labour; estimated budgets; currency fluctuations; requirements for additional capital; limitations on insurance coverage; the timing and possible outcome of litigation in future periods; the timing and possible outcome of regulatory and permitting matters; goals; strategies; future growth; the adequacy of financial resources; and other events or conditions that may occur in the future.

Forward-looking statements are based on the beliefs of the Company's management, as well as on assumptions, which such management believes to be reasonable based on information available at the time such statements were made. However, by their nature, forward-looking statements are based on assumptions and involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. Forward-looking statements are subject to a variety of risks, uncertainties and other factors which could cause actual results, performance or achievements to differ from those expressed or implied by the forward-looking statements, including, without limitation, related to the following: operational risks; regulation and permitting; evolving markets; industry growth; uncertainty of new business models; speed of introduction of products and services to the marketplace; undetected flaws; risks of operation in urban areas; marketing risks; geographical expansion; limited operating history; substantial capital requirements; history of losses; reliance on management and key employees; management of growth; risk associated with foreign operations in other countries; risks associated with acquisitions; electronic communication security risks; insurance coverage; tax risk; currency fluctuations; conflicts of interest; competitive markets; uncertainty and adverse changes in the economy; reliance on components and raw materials; change in technology; quality of products and services; maintenance of technology infrastructure; privacy protection; development costs; product defects; insufficient research and development funding;

uncertainty related to exportation; legal proceedings; reliance on business partners; protection of intellectual property rights; infringement by the Company of intellectual property rights; resale of shares; market for securities; dividends; and global financial conditions.

The lists of risk factors set out in this MD&A or in the Company's other public disclosure documents are not exhaustive of the factors that may affect any forward-looking statements of the Company. Forward-looking statements are statements about the future and are inherently uncertain. Actual results could differ materially from those projected in the forward-looking statements as a result of the matters set out in this MD&A generally and certain economic and business factors, some of which may be beyond the control of the Company. In addition, the global financial and credit markets have experienced significant debt and equity market and commodity price volatility which could have a particularly significant, detrimental and unpredictable effect on forward-looking statements. The Company does not intend, and does not assume any obligation, to update any forward-looking statements, other than as required by applicable law. For all of these reasons, the Company's securityholders should not place undue reliance on forward-looking statements.

### **Additional Information**

Additional information relating to the Company is available in the prospectus on [www.sedar.ca](http://www.sedar.ca)