EUROLIFE BRANDS INC. (formerly Cannvas MedTech Inc.)



Management's Discussion and Analysis
For the Period Ended September 30, 2020

(Expressed in Canadian Dollars)

EUROLIFE BRANDS INC.

MANAGEMENT DISCUSSION AND ANALYSIS

PERIOD ENDED SEPTEMBER 30, 2020

INTRODUCTION

This management discussion and analysis ("MD&A"), prepared on November 25, 2020, should be read in conjunction with the unaudited consolidated financial statements for the period ended September 30, 2020 and the audited consolidated financial statements for the year ended December 31, 2019. All amounts are stated in Canadian dollars unless otherwise indicated. These financial statements together with this MD&A are intended to provide investors with a reasonable basis for assessing the financial performance of Eurolife Brands Inc. ("the Company").

Management of the Company is responsible for the preparation and integrity of the financial statements, including the maintenance of appropriate information systems, procedures, and internal controls and to ensure that information used internally or disclosed externally, including the financial statements and MD&A, are complete and reliable. The Company's board of directors (the "Board") follows recommended corporate governance guidelines for public companies to ensure transparency and accountability to shareholders. The Company's Audit Committee meets with management quarterly to review the financial statements and the MD&A and to discuss other financial, operating and internal control matters. The read is encouraged to review the Company's statutory filing on www.sedar.com.

CAUTION REGARDING FORWARD-LOOKING STATEMENTS

This MD&A contains certain statements that constitute forward-looking statements (within the meaning of the Canadian securities legislation and the U.S. Private Securities Litigation Reform Act of 1995) that involve risks and uncertainties. Forward-looking statements are frequently, but not always, identified by words such as "expects", "anticipates", "believes", "intends", "estimates", "potential", "possible", and similar expressions, or statements that events, conditions or results "will", "may", "could", or "should" occur or be achieved. The forward-looking statements may include statements regarding exploration results and budgets, mineral resource estimates, work programs, capital expenditures, timelines, strategic plans, market price of commodities or other statements that are not of fact. Forward-looking statements are statements about the future and are inherently uncertain, and actual achievements of the Company may differ materially from those reflected in forward-looking statements due to a variety of risks, uncertainties, and other factors. For the reasons set forth above, investors should not place undue reliance on forward-looking statements. Important factors that could cause actual results to differ materially from the Company's expectations include uncertainties involved in disputes and litigation, fluctuations in commodity prices and currency exchange rates; uncertainty of estimates in capital and operating costs, recovery rates, production estimates and economic return; the need to obtain additional financing to develop properties and uncertainty as to the availability and terms of future financing; uncertainty regarding legalization; uncertainty regarding changes in laws, regulations and guidelines; and uncertainty as to timely availability of licenses, permits and other government approvals and other risks and uncertainties disclosed in other information released by the Company from time to time and filed with the appropriate regulatory agencies.

It is the Company's policy that all forward-looking statements are based on the Company's beliefs and assumptions, which are based on information available at the time these assumptions are made. The forward-looking statements contained herein are as at November 25, 2020, and are subject to change after this date and the Company assumes no obligation to publicly update or revise the statements to reflect new events or circumstances, except as may be required pursuant to applicable laws. Although management believes that the expectations represented by such forward-looking information or statements are reasonable, there is a significant risk that the forward-looking information or statements may not be achieved, and the underlying assumptions thereto will not prove to be accurate.

Actual results or events could differ materially from the plans, intentions and expectations expressed or implied in any forward-looking information or statements, including the underlying assumptions thereto, as a result of numerous risks, uncertainties, and other factors such as those described above. The Company has no policy for updating forward-looking information beyond the procedures required under applicable securities laws.

Additional information related to the Company is available for view on SEDAR at www.sedar.com or by requesting further information from the Company's head office in Vancouver.

Company Background

The Company was incorporated on November 24, 2014 pursuant to the Canada Business Corporations Act on June 23, 2017. On September 11, 2017, the name of the Company was changed from Vapetronix Holdings Inc. to Weed Points Loyalty Inc. and on December 13, 2017, the name of the Company was changed to Cannvas Medtech Inc. On January 18, 2018, the Company completed a statutory arrangement under a plan of arrangement (the "Arrangement") with AgraFlora Organics International Inc. ("Agra") and the name changed to Eurolife Brands Inc. The registered and records office of the Company is located at 804-750 West Pender Street, Vancouver, British Columbia, Canada, V6C 2T7.

As a result of completing the Arrangement, the Company became a reporting issuer in the provinces of British Columbia, Alberta and Ontario. Completion of the Arrangement, as set forth in the arrangement agreement and plan of arrangement dated September 7, 2017, as amended on October 11, 2017 (the "Arrangement Agreement"), between Agra and then Vapetronix Holdings Inc. (formerly, Weed Points Loyalty Inc., now Eurolife Brands Inc.), was approved by the shareholders of Agra on November 24, 2017 and by a Final Order granted by the Supreme Court of British Columbia on November 30, 2017 in accordance with Part 9 of the Business Corporations Act (British Columbia).

Company Operations

Eurolife Brands (formerly Cannvas Medtech) is a vertically integrated enterprise focused on the health and wellness sector. In 2019 the company initiated a paradigm shift to expand its business model and seek greater growth opportunities within the health and wellness sector in the European market.

Since September 2017 Eurolife has established three (3) distinct technology platforms primarily focused on the health and wellness aspects of CBD and THC products. We have had many LOI agreements with various businesses since then, yet the economic environment of our clients had unfortunately not allowed them to fiscally proceed with definitive contracts with Eurolife. This has put negative pressure in our sales forecasts and revenue generation models.

It is widely known that the Canadian Cannabis market was once hailed as the leader in the global cannabis markets and LP forecasts were leveraged to peak multipliers. The market has now corrected itself where it has illuminated companies as having overstated and overextended themselves, leaving a vacant gap in the Canadian cannabis markets. Many clients did not have the operations or the monetary funds to proceed with payment to Eurolife for our services.

Eurolife had to make a business shift and reflect the changing Canadian landscape in its business models, its business approach, and ultimately its clientele.

In order to expand the monetization of existing assets (our technologies), a broader approach to the business model was needed to include a holistic health and wellness approach outside of just CBD and THC product applications. A *trickle down economics model* was formulated, and a robust technology subscription framework was initiated.

In the latter half of 2019 and into 2020 the Company focused on establishing a percentage ownership within each of the verticals comprising the customer journey of health and wellness products. Eurolife was making strategic M&A decisions in Europe that will allow our technology to be used at each step of the process from manufacturing, packaging and labeling, distribution, retail and e-com sales.

With the declining and wide-spread collapse of the cannabis markets Eurolife changed its audience and clientele focus from the Canadian markets to the European markets. Therefore, we changed the Company name and ticker symbol in the latter half of 2019. It was a change that opens a potential audience from a previous 37 million consumers to over 740 million consumers. The business landscape is in its infancy in Europe, therefore allowing for a much greater business opportunity to forge revenue partnership in early stage developments. Furthermore, the technology assets of Eurolife are being implemented in over 5 customer journey verticals vs the one vertical we were in before.

In Q2 of 2020 another blow was dealt to the stage of world economics with COVID-19 take a crippling hold on many previously well-established markets. With a pending acquisition of several retail stores (HANF and CEW Holdings) within the European Union, the continued outbreak of COVID-19 created a business barrierr that the company had to deal with, and in the end a multitude of factors such as: preserving shareholder value, legal obstacles and shutdowns, insurance uncertainties, and due diligence unable to be facilitated within the period of the acquisition, the company had to yet again make corrective business decisions due to the world economic impact. It was decided in Q3 2020 that any sort of economic retail revenue achievement would be too steep an uphill obstacle for Eurolife. The company made a strategic move into the broadening umbrella of health and wellness that ultimately led to its further departure of the cannabis sector. With the acquisition of a plant-based company assets, Plant&Co, Eurolife is striving for retail sales and product-based revenue within the Canadian markets.

In summary, Eurolife has opened its business verticals to a much greater audience potential, its clientele's access to capital is greater and more secure, while having increased its revenue potential from one vertical to over five, and now in two major categories. This shift has allowed Eurolife to have a greater outlook on stability for revenue and asset growth in 2020.

Company Operations

Business Mission: To encapsulate a derivative structure of portfolio entities, their products, brands, technologies and revenue generating business models. Enabling a synergistic effect of cross-pollinating entities and business models to interact and elevate one another as the benefactors of being under the Eurolife Corporate Structures.

As part of its proprietary service offering, the Company's executive team has been cultivating experts in the field of health sciences, pharmacovigilance, consumer analysis and purchase behavior, omni-channel consumer-centric marketing, distribution and inventory supply chain management, technical platform architecture, and other subject matter experts that bring decades of experience in their craft to ensure the Company is positioned as a top contender in their field. Each field expert has been asked to join the team because of their unique lens on how to curate the orchestration of their craft to elevate the status quo of current day industry. Each field expert works in tandem with one another to amplify their integrated effects upon one another to clearly articulate the consumer centric value offering in the Company's business platform.

Company Highlights and Outlook

In August 2019, the Company completed its name change from "Cannvas MedTech Inc." to "EuroLife Brands Inc." to better reflect the direction of the Company's business. The Company's trading symbol on the Canadian Securities Exchange (the "CSE") was changed to "EURO". The trading symbol on the Frankfurt Stock Exchange changed to "3CM1" and on the OTC Pink Sheets changed to EURPF. The Company's common shares commenced trading under the new name effective at the opening of trading on August 14, 2019.

Following the name change, the Company completed a subdivision (the "Stock Split") of its issued and outstanding common shares on the basis of four (4) to one (1). For greater clarity, shareholders of record as at August 15, 2019 (the "Record Date") will received three (3) additional common shares for every one (1) common share held. In accordance with the Company's Articles, shareholder approval was not required for the Stock Split. The Company's common shares commenced trading on a split-adjusted basis on August 14, 2019.

- On August 21, 2019, the Company announced the completion of its corporate rebranding and repositioning within the cannabis industry with the launch of its EuroLifeBrands.com company website and corporate refocus.
- > On September 10, 2019, the Company announced its first international cannabis education offering for the German market, the biggest international medical cannabis market outside of North America; one that is expected to grow to \$2.7 billion by 2023 according to research by the Brightfield Group.
- On January 10, 2020, the Company issued 5,666,667 common shares to acquire intellectual property from 9385-4594 Quebec Inc. for a value of \$226,667.
- On January 15, 2020, the Company issued 12,110,000 units pursuant to a non-brokered private placement raising gross proceeds of \$605,500. Each unit consisted of one common share at \$0.05 and one transferable common share purchase warrant exercisable at \$0.075 per common share until January 15, 2022.
- On April 2, 2020 the Company announced its intention to reprice an aggregate of 59,295,920 common share purchase warrants (the "Warrants") to \$0.05 per common share until May 4, 2020. The reprice will extend to all outstanding warrants.
- On April 23, 2020 the Company entered into a Letter of Intent to acquire 100% of the issued and outstanding securities of CWE European Holdings Inc. ("CWE"), a Canadian Corporation, which owns and operates HANF Hemp Stores ("HANF") in Germany and Luxembourg. HANF is operating a seed-to-sale hemp CBD business in German-speaking countries in Europe, and will become a fully owned subsidiary by way of share exchange in consideration for the issuance of 100,000,000 common shares of the Company at a deemed price of \$0.05 per share to the shareholders of CWE for a deemed value of \$5 million. Upon completion of the transaction, CWE will become a wholly-owned subsidiary of the Company.

- On May 15, 2020, the Company signed a definitive agreement with Empower Clinics Inc. The agreement grants Empower an exclusive license to Eurolife's Cannvas.me cloud based online educational platform in certain international jurisdictions. The agreement includes a three-year term with a three-year renewable option. An annual licensing fee will be paid over the life of the proposed agreement, consisting of a mixture of cash and stock totaling \$460,000 of top line revenue for Eurolife over the next 3 years.
- On August 11, 2020 the Company provided a corporate update on Operations. With a goal of leveraging its previous Canadian medicinal cannabis experience and consumer analytics depository, EuroLife is targeting tertiary segments of the fast-growing health and wellness sector in Canada and North America. Specifically, the Company's management team has laid out a preliminary plan to establish a network of health and wellness retail locations that will focus on healthy lifestyle options including specialty plant-based foods. In this regard, EuroLife has initiated discussions with leading Canadian manufacturers, distributors and brokers to offer a vast selection of health and wellness products. EuroLife's management expects to continue assessment of this opportunity and shall provide further updates in the near term.

EuroLife's Technology Division continues to be on track to post a positive return of cash flow this year through existing multi-year contracts:

- A \$460,000 licencing agreement with Empower Clinics to deliver brand, product, and industry knowledge to employees and over 165,000 patients across Empower's six corporate clinics in Arizona, Oregon, and Oklahoma and its nationwide tele-health platform, through EuroLife's "Cannvas.me" cloud based online educational platform.
- A Budtending Program with Aphria Inc., an online education portal, accessed by many hundreds
 of cannabis retailers and staff across Canada.

Due to COVID-19 related delays and resulting logistical issues, including the inability to safely and fully complete fulsome physical asset inspection and due diligence, combined with uncertainty surrounding the present economic climate in the European Union, EuroLife has elected not to proceed with the acquisition of CWE European Holdings Inc. (CWE), a Canadian Corporation, which owns and operates several HANF Hemp Stores in Germany and Luxembourg, as was disclosed via press release on April 23, 2020.

Further, in relation to the Company's pending acquisition of a 5% interest in Farmhaus as was more particularly outlined via press release on July 7, 2020, EuroLife has elected to postpone closing of the transaction pending further on-site due diligence. The Company will revisit its due diligence efforts when COVID related travel restrictions are lifted.

The Company also announced that it has closed on a non-brokered private placement (the "Private Placement") of 5,979,999 common shares (each a "Share") of the Company at a price of \$0.18 per Share for gross proceeds of \$1,076,400.00. Net proceeds raised in the Private Placement will be used to launch North American operations. Securities issued will be subject to a four-month hold period.

On August 20, 2020 the Company announced that it has entered into a Definitive Agreement (the "Agreement") dated August 18th, 2020 pursuant to which it will acquire 100 percent of the issued and outstanding securities of privately-held Plant & Co Marche Inc. by way of a share exchange agreement (the "Transaction"). Plant & Co Marche Inc. is a privately held Canadian corporation which owns and operates "Plant & Co Marche" in Toronto, Ontario. Plant & Co Marche is a hybrid health and wellness brand offering niche products catering to health and wellness conscious consumers with a focus on plant-based, vegan, vegetarian, hemp, and specialty immune boosting products. The transaction signifies the Company's first foray into the burgeoning health and wellness sector in North America.

"The acquisition of the Plant & Co Marche brand is an excellent segue into the growing health and wellness sector in Canada. It secures our foothold into the Canadian retail space in a key demographical area that is heavily populated, giving us tremendous commerce opportunity, as well as delivery and online e-com," said Shawn Moniz, CEO of EuroLife. "The location in Toronto will be emulated in other key demographic markets and larger centres across the country. Utilizing our previous experience in consumer behaviour and consumer targeting and analytics, we will aim to take this unique brand in the health and wellness sector to greater heights. We have an aggressive plan for expansion and will continue to look for opportune acquisition targets in Canada and North America."

- EuroLife and Plant & Co Marche have been collaborating with a variety of retail and consumer packaged goods experts to determine the final inventory product SKU's as well as identify potential additional retail locations throughout Ontario, Quebec, and British Columbia. In addition, the Company has completed a go-to-market retail plan for various products within the EuroLife family of brands, which will tie in private label "Plant & Co" capabilities within retail, e-commerce, and home-delivery options.
- ➤ Pursuant to the Agreement, EURO will acquire 100 per cent of the issued and outstanding shares in the capital of Plant & Co Marche Inc. in exchange for 2,336,000 common shares in the capital of the Company at a deemed price per share equal to \$0.25.
- > The closing of the acquisition is subject to customary terms and conditions, and regulatory approval
- > On September 18th, 2020 the company announced that it has appointed Mr. Jerry Habuda to the Board of Directors effective immediately. Possessing over 35 years of experience in law enforcement and specialized units, including stints in drug squadron and narcotics trafficking divisions, Mr. Habuda was able to successfully parlay his skillsets into the capital markets where he has been active as an investor, advisor and director to a number of public companies in highly regulated industries such as cannabis, hemp, and psychedelic medicine.

FINANCIAL PERFORMANCE

SELECTED FINANCIAL INFORMATION

	For the nine months ended	For the nine months ended	
	September 30, 2020	September 30, 2019	
Total Revenue	131,517	13,950	
Net (loss) for the period	(2,009,146)	(4,939,120)	
Net (loss) per share	(0.05)	(0.25)	
Total comprehensive (loss)	(2,009,146)	(4,939,120)	

	As at September 30, 2020	As at December 31, 2019
Total assets	2,193,206	1,390,885
Total long term financial liabilities	290,698	nil
Working capital	1,282,573	608,098
Capital expenditures	4,211	1,087

RESULTS OF OPERATIONS

The following paragraphs provide information about the results of the Company's on-going operations for the period-end September 30, 2020 and 2019.

Revenue

For the three and nine months ended September 30, 2020 the Company generated revenue of \$36,934 and 131,517 respectively as compared to \$2,400 and \$13,950 for the corresponding periods of 2019. Revenue is generated from the various contracts the Company holds as outlined in the operations section above.

Net Loss for the period-end

For the three and nine months ended September 30, 2020, the Company recorded a net loss of \$551,553 and \$2,009,146 respectively as compared to a net loss of \$2,035,787 and \$4,939,120 for the respective periods of 2019. The loss was primarily due to the shift in the capital markets, the collapse of the Canadian Cannabis Sector, and the company shift towards a European focused company with new objectives, business models, and corporate targets.

General and administrative expense

For the three and nine months ended September 30, 2020, general and administrative expense totaled \$428,104 and \$1,373,145 respectively compared to \$393,904 and \$1,212,886 for the corresponding periods in 2019. General and administrative costs were higher as compared to the same period 2019 mostly due to increased advertising, marketing and business development costs which were higher due to a ramped-up campaign with focus on the European and Canadian marketplace.

The following table provides a breakdown of general and administrative expense for the periods end September 30, 2020 and 2019:

	Three Months Ended September 30,		Nine months Ended September 3	
	2020	2019	2020	2019
Accounting and legal	12,416	7,527	62,374	24,658
Advertising and marketing	49,575	87,703	449,379	177,283
Investor relations	3,000	126,451	26,260	228,066
Consulting	50,717	149,368	233,013	332,940
Office and sundry	13,022	21,855	144,950	64,035
Business development	299,374	1,000	457,169	385,904
Total General and Administrative	428,104	393,904	1,373,145	1,212,886

Share Based Compensation

For the three and nine months ended September 30, 2020 share-based compensation totaled \$6,555 and \$444,126 respectively as compared to \$1,392,824 and \$3,133,951 for the corresponding periods of 2019. The Company uses share-based compensation as a supplement to regular compensation in order to conserve cash. Two-year vesting provisions create a large expense during these periods.

Impairment of Assets

An impairment of \$379,500 was recorded for the valuation of True Focus due to the significant changes that occurred in the cannabis sector late in 2019. The valuation is reflective of the value as at September 30, 2020. The Company will amortize the value of True Focus over the ten-year term of the license agreement.

Depreciation and amortization expense

The carrying value of office assets (computers, furniture and fixtures) on September 30, 2020 is \$22,735 (December 31, 2019: \$25,628). Amortization expense for office assets for the nine-month period ended September 30, 2020 was \$7,104 (September 30, 2019: \$17,579)

Capital expenditures

Capital expenditures of \$4,211 for the nine months ended September 30, 2020 were mostly of computer equipment.

SUMMARY OF QUARTERLY FINANCIAL RESULTS

The following is a summary of selected financial information compiled from the quarterly interim unaudited financial statements for the eight quarters ending September 30, 2020:

Quarter Ended	Revenue	Loss for the Period (\$)	Loss per Share (\$) (Basic and Diluted)
September 30, 2020	36,934	(551,553)	(0.01)
June 30, 2020	46,333	(240,101)	(0.01)
March 31, 2020	54,129	(1,217,492)	(0.03)
December 31, 2019	72,900	(2,044,324)	(0.30)
September 30, 2019	2,400	(2,035,786)	(0.10)
June 30, 2019	2,050	(1,273,132)	(0.30)
March 31, 2019	9,500	(1,630,201)	(0.30)
December 31, 2018	104,225	(1,593,168)	(0.30)

LIQUIDITY AND CAPITAL RESOURCES

Cash and Working Capital

The Company's cash on hand at September 30, 2020 is \$731,798 up from \$303,026 at December 31, 2019, mostly due to the proceeds from the August share private placement. The Company had a working capital surplus of \$1,282,573 as at September 30, 2020. This compared to a working capital surplus of \$608,098 for the year ended December 31, 2019 as the Company had a large HST receivable at year end.

As at the date of this MD&A, the Company has sufficient working capital to meet its ongoing financial obligations for the coming year.

Cash Used in Operating Activities

For the three and nine months ended September 30, 2020, cash flows used in operating activities was \$486,202 and \$1,091,383 as compared cash used in operating activities of \$1,480,636 and \$2,490,313 in the three and nine months ended September 30, 2019. Cash used in operating activities was used for general operating activities.

Outstanding Share Data

The Common shares of the Company trade on the Canadian Stock Exchange ("CSE") under the symbol 'EURO'.

As at September 30, 2020 the Company has 44,181,581 shares issued and outstanding (December 31, 2019 – 35,788,441).

On July 3, 2020 the Company completed a 10:1 share consolidation. All share numbers have been retroactively restated to reflect the consolidation.

On January 18, 2019, the Company issued 600,000 common shares to directors and officers of the Company on exercise of stock options for proceeds of \$420,000.

On January 18, 2019, the Company issued 23,481 common shares with a fair value of \$17,611 for settlement of \$17,611 of accounts payable to consultants.

On January 21, 2019, the Company issued 400,000 common shares to directors and officers of the Company for milestone achievements attained during the period.

On January 24, 2019, the Company issued 195,000 common shares with a fair value of \$146,250 for settlement of \$146,250 of accounts payable to directors and consultants.

On March 26, 2019, the Company issued 15,200 common shares to a consultant of the Company with a fair value of \$10,070 as settlement for services rendered.

On March 27, 2019, the Company issued 300,000 common shares to a consultant of the Company on exercise of stock options for proceeds of \$187,500.

On June 11, 2019, the Company cancelled 544,000 common shares issued to directors and officers of the Company for exercised stock options that remained unpaid.

On June 26, 2019, the Company issued 1,193,540 common shares to directors and officers of the Company for milestone achievements attained during the period.

On July 9, 2019, the Company issued 302,439 common shares with a fair value of \$155,000 for settlement of \$155,000 of services rendered by consultants.

On July 16, 2019, the Company issued 2,003,000 common shares at a price of \$0.50 per share for gross proceeds of \$1,001,500 pursuant to a non-brokered private placement of units. Each unit consists of one common share and one common share purchase warrant entitling the holder to acquire an additional common share at \$0.75 per share. In addition, 15,000 finder's warrants were granted with a fair value of \$3,821 which was calculated using the Black-Scholes Option Pricing Model with the following inputs: expected price volatility of 95%, risk free interest rates of 1.56%, expected life of 2 years and no dividend yield.

On July 24, 2019, the Company issued 1,012,000 common shares at a price of \$0.50 per share for gross proceeds of \$506,000 pursuant to a non-brokered private placement of units. Each unit consists of one common share and one common share purchase warrant entitling the holder to acquire an additional common share at \$0.75 per share. In addition, 16,900 finder's warrants were granted with a fair value of \$4,402, which was calculated using the Black-Scholes Option Pricing Model with the following inputs: expected price volatility of 95%, risk free interest rates of 1.43%, expected life of 2 years and no dividend yield.

On July 26, 2019, the Company issued 1,190,000 common shares at a price of \$0.50 per share for gross proceeds of \$595,000 pursuant to a non-brokered private placement of units. Each unit consists of one common share and one common share purchase warrant, with each warrant entitling the holder to acquire one additional common share at a price of \$0.75 per share for a period of 2 years.

On August 7, 2019, the Company issued 8,800,000 common shares with a fair value of \$880,000 as part of a share for share exchange to acquire licenses (Note 5).

On August 7, 2019, the Company issued 1,160,000 common shares to directors and officers of the Company for milestone achievements attained during the year.

On August 13, 2019, the Company issued 104,400 common shares to a consultant of the Company on exercise of stock options for proceeds of \$78,300.

On September 24, 2019, the Company issued 7,000 common shares to a consultant of the Company on exercise of stock options for proceeds of \$5,950.

On October 21, 2019, the Company issued 80,000 common shares to a consultant of the Company on exercise of stock options for proceeds of \$58,400.

On November 27, 2019, the Company issued 151,309 common shares for settlement of \$83,220 of services rendered by consultants.

On December 4, 2019, the Company issued 625,284 common shares to a consultant and a director of the Company on exercise of stock options for proceeds of \$327,906.

As at December 31, 2019, a total of \$299,157 (2018 - \$744,475) in proceeds from option exercises were outstanding, of which \$62,500 (2018 - \$62,500) was due from a third-party consultant and \$236,657 (2018 - \$681,975) was due from directors and officers.

On January 10, 2020, the Company issued 566,667 common shares to acquire intellectual property from 9385-4594 Quebec Inc.

On January 15, 2020, the Company issued 1,211,000 units at \$0.50 per unit raising gross proceeds of \$605,500. Each unit consisted of one common share of the Company and one transferable common share purchase warrant exercisable at \$0.75 per warrant for 2 years.

On January 24, 2020, the Company cancelled an aggregate of 193,076 common shares.

On March 10, 2020, the Company issued 200,000 units of the Company at a price of \$0.50 per unit. Each unit consists of one common share and one transferable common share purchase warrant with an exercise price of \$0.75 per share, expiring 2 years from the date of grant.

On March 11, 2020, the Company issued 519,750 common shares to consultants of the Company to settle debt in the amount of \$259,875. The common shares were issued at a price of \$0.50 per common share.

On April 14, 2020, the Company issued 158,800 common shares on the exercise of warrants for settlement of \$79,400 of debt.

On May 12, 2020, the Company issued 200,000 common shares on exercise of options for total proceeds of \$100,000.

On May 13, 2020, the Company cancelled 250,000 shares returned by a director and officer of the company, previously issued for milestone achievements.

On August 10, 2020, the Company issued 5,979,999 common shares on exercise of options for total proceeds of \$1,076,400.

The Company has a stock option plan that allows it to grant options to its directors, officers, employees and consultants, provided that the aggregate number of options granted shall not at any time exceed 10% of the total number of issued and outstanding common shares of the Company.

As at September 30, 2020, there were 1,950,900 stock options outstanding for the purchase of common shares (December 31, 2019: 2,345,900).

The share options outstanding as at September 30, 2020 are as follows:

Number of			
Grant date	options	Exercise price*	Expiry date
	outstanding *		
October 20, 2017	4,800	0.13	October 20, 2020
February 4, 2019	475,600	0.75	February 4, 2021
November 22, 2019	270,500	0.50	November 22, 2021
January 28, 2020	625,000	0.50	January 28, 2022
January 28, 2020	60,000	0.50	January 28, 2021
January 30, 2020	330,000	0.50	January 28, 2022
March 9, 2020	100,000	0.50	March 9, 2023
April 1, 2020	10,000	0.50	April 1, 2021
April 28, 2020	75,000	0.50	April 28, 2022
	1,950,900	0.56	

The Company recognized \$444,126 (2019: \$3,133,951) in share-based compensation in the nine months ended September 30, 2020.

RELATED PARTY TRANSACTIONS

The Company incurred the following transactions with companies that are controlled by directors and related parties of the Company:

For the period ended	September 30, 2020	December 31 2019
Consulting and other fees	152,844	89,598
Stock-based compensation	62,478	226,727
	215,322	316,325

As at September 30, 2020, the CEO and related companies owed the Company \$99,985.

ADDITIONAL INFORMATION

Off-Balance Sheet Arrangements

The Company does not utilize off-balance sheet transactions.

Legal proceedings

As at the current date, management was not aware of any legal proceedings involving the Company.

Commitments - Contingent liabilities

As at the current date, management was not aware of any outstanding contingent liabilities or commitments relating to the Company's activities.

FINANCIAL RISK MANAGEMENT

The Company is exposed to minimal financial instrument related risks. The Board of the Company approves and monitors the risk management processes, inclusive of documented investment policies, counterparty limits, and controlling and reporting structures. The type of risk exposure and the way in which such exposure is managed is provided as follows:

Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. Financial instruments that potentially subject the Company to credit risk consist primarily of cash. The Company limits its exposure to credit risk by placing its cash with a high credit quality financial institution in Canada.

Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in raising funds to meet commitments associated with financial instruments and with property exploration and development. The Company manages liquidity risk by maintaining adequate cash balances.

The Company's expected source of cash flow in the upcoming year will be through equity financing, Revenue from its digital platforms, and through revenue producing M&A activities. Cash on hand as of September 30, 2020 and expected cash flows for the next 12 months are sufficient to fund the Company's ongoing operational needs.

Market risk

Market risk is a risk of loss that may arise from changes in market factors such as interest rates, foreign exchange rates, and commodity and equity prices.

Interest rate risk

Interest rate risk consists of two components: to the extent that payments made or received on the Company's monetary assets and liabilities are affected by changes in prevailing market interest rates, the Company is exposed to interest rate cash flow risk; and to the extent that changes in prevailing market rates differ from the interest rate in the Company's monetary assets and liabilities, the Company is exposed to interest rate price risk at minimal levels.

Current financial assets and current financial liabilities are generally not exposed to interest rate risk because of their short-term nature and maturity. At September 30, 2020, the Company was not affected by interest rate risk.

Foreign currency risk

Foreign currency risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate due to changes in foreign exchange rates. The Company is exposed to foreign currency risk to the extent that monetary assets and liabilities are denominated in foreign currency. Foreign currency risk is assessed as low.

Capital risk management

The Company's policy is to maintain a strong capital base so as to maintain investor and creditor confidence and to sustain future development of the business. The capital structure of the Company consists of equity and cash. There were no changes in the Company's approach to capital management during the year. The Company is not subject to any externally imposed capital requirements.

FORWARD-LOOKING INFORMATION

Any forward-looking information in this MD&A is based on the conclusions of management. The Company cautions that due to risks and uncertainties, actual events may differ materially from current expectations. With respect to the company's operations, actual events may differ from current expectations due to economic conditions, new opportunities, changing budget priorities of the company, and other factors.

CAPITAL DISCLOSURE

The Company manages its capital structure and makes adjustments to it based on the funds available to the Company, in order to support the acquisition of a new business. The Board does not establish quantitative return on capital criteria for management, but rather relies on the expertise of the Company's management to acquire and sustain future development of a business. The Company has recently reactivated and acquired a business, which will require additional financial resources. Management reviews its capital management approach on an ongoing basis and believes that this approach, given the relative size of the Company, is reasonable. There were no changes in the Company's approach to capital management during the current period. The Company is not subject to externally imposed capital requirements.

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL INFORMATION

The Company's financial statements and the other financial information included in this management report are the responsibility of the Company's management, and have been examined and approved by the Board. The financial statements were prepared by management in accordance with IFRS and include certain amounts based on management's best estimates using careful judgment. The selection of accounting principles and methods is management's responsibility. Management recognizes its responsibility for conducting the Company's affairs in a manner to comply with the requirements of applicable laws and established financial standards and principles, and for maintaining proper standards of conduct in its

activities. The Board supervises the financial statements and other financial information through its audit committee.

This committee's role is to examine the financial statements and recommend that the Board approve them, to examine the internal control and information protection systems and all other matters relating to the Company's accounting and finances. In order to do so, the audit committee meets annually with the external auditors, with or without the Company's management, to review their respective audit plans and discuss the results of their examination. This committee is responsible for recommending the appointment of the external auditors or the renewal of their engagement.

DIRECTORS

Certain directors of the Company are also directors, officers and/or shareholders of other companies. Such associations may give rise to conflicts of interest from time to time. The directors of the Company are required to act in good faith with a view to the best interests of the Company and to disclose any interest which they may have in any project opportunity of the Company. If a conflict of interest arises at a meeting of the Board, any directors in a conflict will disclose their interests and abstain from voting in such matters. In determining whether or not the Company will participate in any project or opportunity, the directors will primarily consider the degree of risk to which the Company may be exposed and its financial position at the time.

As at the date of this MD&A, the directors of the Company are Shawn Moniz, Marco Contardi, Jerry Habuda and Lindsay Hamelin.