# ACME LITHIUM INC. (Formerly HAPUNA VENTURES INC.)

Management Discussion and Analysis
of
Financial Position and Results of Operations
for the
Year ended September 30, 2020

This report is dated December 15, 2020. (The "Report Date")

#### Introduction

The following information should be read in conjunction with the audited financial statements of ACME Lithium Inc. (formerly Hapuna Ventures Inc.) ("ACME" or the "Company") for the fiscal years ended September 30, 2020 and 2019.

The financial statements are prepared in accordance with International Financial Reporting Standards ("IFRS").

Note 3 to the audited financial statements at September 30, 2020 describes the Company's significant accounting policies, as well as new accounting pronouncements not yet effective. During the year ended September 30, 2020, the Company's critical accounting estimates and significant accounting policies have remained substantially unchanged.

All amounts presented in this document are stated in Canadian dollars, except where otherwise noted.

# **Forward Looking Statements**

This Management's Discussion and Analysis is intended to supplement and complement the audited financial statements for the year ended September 30, 2020, and the notes thereto (the "Financial Statements"). Readers are encouraged to review these Financial Statements in conjunction with a review of this Management's Discussion and Analysis. Certain notes to the Financial Statements are specifically referred to in this Management's Discussion and Analysis and such notes are incorporated by reference herein. Forward-looking statements are subject to known and unknown risks, uncertainties and other factors that may cause actual results to differ materially from those implied by the forward-looking statements. These forward-looking statements are based on, but not limited to, material assumptions including: the attainment of certain sales targets and company performance; the ability of the Company to successfully execute on its growth and new business strategies, including attracting new higher education clients; continuation of support from existing higher education clients; the demand for its products continuing to increase; stable currency valuations; a sufficiently stable and healthy global economic environment; and other expectations, intentions and plans contained in this MD&A that are not historical fact. When used in this MD&A, the words "plan," "expect," "believe," and similar expressions generally identify forward looking statements. These statements reflect current expectations. They are subject to a number of risks and uncertainties, including, but not limited to, changes in technology and general market conditions. In light of the many risks and uncertainties, readers should understand that the Company cannot offer assurance that the forward-looking statements contained in this analysis will be realized. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date the statements were made, and readers are advised to consider such forward-looking statements in light of the risks as set forth below.

Additional information relating to the Company may be found on SEDAR at www.sedar.com.

#### **Corporate Overview and Description of Business**

ACME Lithium Inc. (formerly Hapuna Ventures Inc.) (the "Company") was incorporated under the provisions of the Business Corporations Act of British Columbia on January 31, 2017, as a wholly-owned subsidiary of Kona Bay Technologies Inc. ("Kona Bay").

On December 13, 2017, Kona Bay completed its reorganization, and the Company became a reporting issuer under applicable Canadian Securities regulations. However, it has not yet obtained a listing on a Canadian stock exchange.

On November 24, 2020, the Company changed its name to ACME Lithium Inc. and completed a share consolidation of its issued and outstanding common shares on the basis of one post-consolidated share for every seven preconsolidated common shares.

The address of the Company's corporate office and its principal place of business is 300 – 2015 Burrard Street Vancouver BC Canada V6J 3H4

#### **Description of the Business**

ACME is a technology company specializing in digital customer acquisition. ACME's customers are primarily higher education institutions that promote campus and online degree programs to consumers through digital media such as websites, mobile apps, social media networks, and direct e-mail. ACME's vision is to expand beyond the education industry into other vertical markets to deliver qualified inquiries to advertiser clients at scale and according to the client's targeted return on investment. ACME manages and optimises its customers' digital marketing campaigns using a proprietary inquiry management platform and database of over 5 million international prospects. ACME's performance-based business model enables its customers to acquire new consumers based on specific characteristics such as age, education level, and location. ACME typically charges a customer only if the digital marketing campaign achieves certain measurable actions which are pre-defined by the customer. Such actions include qualified inquiries and conversions into service or product sales.

# Potential impact of the Pandemic on Corporate Operations and Activities

During March 2020, there was a global outbreak of COVID-19 ("Coronavirus"), which has had a significant impact on businesses through the restrictions put in place by the governments in which the Company operates regarding travel, business operations and isolation/quarantine orders. At this time, the extent of the impact that the COVID-19 outbreak may have on the Company is unknown as this will depend on future developments that are highly uncertain and that cannot be predicted with confidence. These uncertainties arise from the inability to predict the ultimate geographic spread of the disease, and the duration of the outbreak, including the duration of travel restrictions, business closures or disruptions, and quarantine/isolation measures that are currently, or may be put in place. While the extent of the impact is unknown, the Company anticipates this outbreak may adversely affect the economies and financial markets of many countries, resulting in an economic downturn that could further affect the Company's operations and ability to finance its operations.

# **Results of Operations**

During the year ended September 30, 2020, the Company had revenues of \$41,188 (2019: \$54,160). The revenues reflect the timing of the Company's clients marketing requirements.

The expenses incurred by the Company were primarily direct expenses incurred in business operations and corporate development activities. The most significant elements of the Company's expenses are:

- Accounting and legal expenses were \$33,001 (2019: \$56,172) as the charges for legal, bookkeeping, and accounting services as a reporting issuer were reduced during the current year due to lower legal activities;
- Advertising and promotion of \$30,477 (2019: \$44,214) related to digital marketing expenses for the Company's advertising platform which were reduced due to lower business activity;
- Consulting fees of \$150,000 (2019: \$240,000) were incurred as the Company retained consultants to seek new business opportunities for growth and diversification;
- Interest expense of \$20,129 (2019: \$19,854) was recognized on the promissory note, varying due to the length of time the note was outstanding;
- Management fees of \$60,000 (2019: \$60,000) were paid to Kona Bay to provide administrative services;
- Regulatory and filing fees of \$4,729 (2019: \$8,680) were incurred as a reporting issuer based on the timing and nature of corporate activities and filings, including annual SEDAR filings;

- Selling and office expenses of \$209 (2019: \$13,352) reflect expenses incurred primarily as a result of the direct operations of the business including client related advertising, sales expenses and administrative costs. Certain costs were allocated from the former parent company in 2019; and
- Wages and benefits of \$5,351 (2019: \$9,470) decreased due to adjustments made in wages paid in 2020.
   These expenses vary directly with staffing costs related to revenue generation and their timing. During the current quarter, the Company reduced staffing expenses as a result of economic uncertainty from COVID-19.

# **Fourth Quarter results**

The result for the 4<sup>th</sup> quarter continued the trends of the first three quarters. Sales revenue was \$6,223 (2019: \$20,433), while operating expenses were \$32,756 (2019: \$114,856). The comprehensive loss was \$26,533 (2019: \$74,962).

# Summary of Quarterly Results (Unaudited)

	Fiscal 2020								
	Q4	Q3	Q2	Q1					
	Sept 30,	Jun 30,	March 31,	Dec. 31,					
	2020	2020	2020	2019					
Sales	6 222	8,606	12,948	13,411					
	6,223	•	•	•					
Expenses	(32,756)	(63,273)	(110,101)	(97,766)					
Netloss	(26,533)	(54,667)	(97,153)	(84,355)					
Comprehensive loss	(26,533)	(54,667)	(97,153)	(84,355)					
Loss per share	(0.04)	(0.09)	(0.16)	(0.14)					
Total assets	50,601	48,823	53,042	55,249					
Working capital (deficiency)	(1,004,819)	(603,600)	(553,795)	(461,503)					
	Fiscal 2019								
		Fiscal 2	2019						
	Q4	Fiscal 2 Q3	2019 Q2	Q1					
	Q4 Sept. 30,			Q1 Dec. 31,					
	•	Q3	Q2						
Sales	Sept. 30,	Q3 June 30,	Q2 March 31,	Dec. 31,					
	Sept. 30, 2019	Q3 June 30, 2019	Q2 March 31, 2019	Dec. 31, 2018 17,100					
Expenses	Sept. 30, 2019 20,433 (114,856)	Q3 June 30, 2019 2,501 (111,500)	Q2 March 31, 2019 14,126 (104,564)	Dec. 31, 2018 17,100 (120,732)					
Expenses Net loss	Sept. 30, 2019 20,433 (114,856) (84,712)	Q3 June 30, 2019 2,501 (111,500) (118,710)	Q2 March 31, 2019 14,126 (104,564) (90,438)	Dec. 31, 2018 17,100 (120,732) (103,632)					
Expenses Net loss Comprehensive loss	Sept. 30, 2019 20,433 (114,856) (84,712) (74,962)	Q3 June 30, 2019 2,501 (111,500) (118,710) (118,710)	Q2 March 31, 2019 14,126 (104,564) (90,438) (95,313)	17,100 (120,732) (103,632) (108,507)					
Expenses Net loss Comprehensive loss Loss per share	20,433 (114,856) (84,712) (74,962) (0.13)	Q3 June 30, 2019 2,501 (111,500) (118,710) (118,710) (0.20)	Q2 March 31, 2019 14,126 (104,564) (90,438) (95,313) (0.16)	17,100 (120,732) (103,632) (108,507) (0.18)					
Expenses Net loss Comprehensive loss	Sept. 30, 2019 20,433 (114,856) (84,712) (74,962)	Q3 June 30, 2019 2,501 (111,500) (118,710) (118,710)	Q2 March 31, 2019 14,126 (104,564) (90,438) (95,313)	17,100 (120,732) (103,632) (108,507)					

#### **Selected Annual Information**

The following table summarizes selected audited financial information of the Company for the fiscal years ended September 30, 2019, 2018 and 2017. The information should be read in conjunction with the Company's audited annual financial statements and related notes.

	Year ended 09/30/2020 (audited)	Year ended 09/30/2019 (audited)	Year ended 09/30/2018 (audited)
	\$	\$	\$
Statement of Operation			
Revenue	41,188	54,160	86,069
Operating Expenses	303,896	451,652	278,149
Other Items	-	-	(371,054)
Net Income (Loss)	(262,708)	(397,492)	(563,134)
<b>Financial Position</b>			
Current Assets	50,600	49,814	56,754
<b>Total Assets</b>	50,601	49,815	56,755
<b>Total Liabilities</b>	1,055,419	791,925	431,869
Shareholders' Equity	(1,004,818)	(742,110)	(375,114)

## Year ended September 30, 2020

During the year ended September 30, 2020, the Company had revenues of \$41,188 (2019: \$54,160), and operating expenses of \$303,896 (2019: \$451,652). Accordingly, the loss from operations was \$262,708 (2019: \$397,492). Total loss and comprehensive loss was \$262,708 (2019: \$397,492). The decline in revenues continued a trend in clients reducing their budgets and spending, while expenses increased as the Company sought other clients and business opportunities.

# Year ended September 30, 2019

During the year ended September 30, 2019, the Company had revenues of \$54,160 (2018: \$86,069), and operating expenses of \$451,652 (2018: \$278,149). Accordingly, the loss from operations was \$397,492 (2018: \$563,134). Total loss and comprehensive loss was \$397,492 (2018: \$563,134). The decline in revenues continued a trend in clients reducing their budgets and spending, while expenses increased as the Company sought other clients and business opportunities.

#### Year ended September 30, 2018

During the year ended September 30, 2018, the Company had revenues of \$86,069 (2017: \$nil), and operating expenses of \$278,149 (2017: \$41). Accordingly, the loss from operations was \$192,080 (2017: \$41). A write down of intangible assets and restructuring expenses resulted in a comprehensive loss of \$563,134 (2017: \$51,481). The intangible assets acquired from Kona Bay were written down to \$1 from their acquisition cost of \$325,000 due to the general reduction in revenues during the year and uncertainty surrounding future revenues for the client base.

# **Financing Activities**

As part of the closing of the Plan of Arrangement, the Company executed a promissory note in favour of ACT360 in the principal amount of \$325,000 with a maturity date of December 13, 2020. Interest is calculating and accruing daily at 6% per annum from the date of issue, payable on a semi-annual basis commencing on June 13, 2018. The promissory note may be negotiated, assigned, discounted or pledged by ACT360. The amount payable consists of the following:

	September 30,	September 30,		
	2020	2019		
Principal	\$ 325,000	\$ 325,000		
Accrued interest	54,601	35,048		
Total	\$ 379,601	\$ 360,048		

During the Year ended September 30, 2020, the Company did not complete any financings, aside from a shareholder's loan. See Related parties below.

On November 2, 2018 and August 7, 2019, the Company closed two private placements consisting of 116,190 (813,330 pre-consolidated) and 14,286 (100,000 pre-consolidated) units, respectively, for total gross proceeds of \$91,333. Each unit consisted of one common share of the Company and one common share purchase warrant entitling the holder to purchase one additional share at 70 cents (10 cents pre-consolidated) per share for a period of one year from the date of the issue. Share offering costs of \$837 were incurred in connection with this private placement. Subscriptions received of \$60,000 was reclassified to share capital.

# **Liquidity and Capital Resources**

The Company's aggregate operating, investing and financing activities for the Year ended September 30, 2020 resulted in a cash increase of \$3,378 (2019: a cash decrease of \$13,902). As at September 30, 2020, the Company's cash balance was \$2,907 (2019: a deficit of \$471) and the Company had working capital deficit of \$(1,004,819) (2019: deficit of \$(382,063)).

During the year ended September 30, 2020, the Company paid \$nil (year ended September 30, 2019 - \$nil) to acquire equipment. No other capital expenditures were incurred.

The Company anticipates that additional financing will be required in fiscal 2020, both for working capital purposes and for capital and operating expenditures related to its growth strategies. The Company may be dependent on future equity financings to take advantage of these initiatives.

### **Transactions with Related Parties**

The Company has identified its directors and certain senior officers as its key personnel and the compensation costs for key personnel and companies related to them were recorded at their exchange amounts as agreed upon by transacting parties.

The remuneration of the Company's directors and other key management was as follows during the periods ended September 30, 2020 and 2019:

\_\_\_\_

_		2020	2019		
(a)	\$	75,000	\$	120,000	
(b)		2,953		4,783	
(c)		18,000		17,500	
	\$	95,953	\$	142,283	
	(b)	(a) \$ (b)	(a) \$ 75,000 (b) 2,953 (c) 18,000	(b) 2,953 (c) 18,000	

- (a) Consulting fees of \$75,000 (2019 \$120,000) were paid or accrued to Vincent Wong, director and CEO of the Company.
- (b) Management salary of \$2,953 (2019 \$4,783) was allocated by ACT360 with respect to the Company's VP of Development.
- (c) Accounting fees of \$18,000 (September 30, 2019 \$17,500) were paid or accrued to a company controlled by Charles Jenkins, the Chief Financial Officer of the Company.

As at September 30, 2020, \$204,750 (2019 - \$126,000) were owing to key management personnel for fees and expenses and the amounts were included in accounts payable. As at September 30, 2020 the same key management personnel advanced \$12,800 (2019 - \$Nil) to the Company as a shareholder loan. The amounts payable are non-interest bearing, are unsecured, and have no specific terms of repayment.

On December 15, 2017, the Company entered into a Management Administrative Services Agreement (the "MASA") with Kona Bay for the purpose of providing certain management and administrative services to the Company. Pursuant to the MASA:

- The Company will pay a monthly service fee that will be reviewed and mutually agreed upon prior to the start of each fiscal year on October 1<sup>st</sup>;
- The MASA terminated on September 30, 2019. The arrangement is currently in effect on a month-to-month basis;
- For the years ended September 30, 2020 and 2019, the monthly service fee would range from \$4,000 to \$8,000 commensurate with corporate activity.
- \$95,000 would be paid as reimbursement for Arrangement spin-out expenses.

During the year ended September 30, 2020, the Company paid or accrued \$225,385 (2019 - \$143,484) to Kona Bay. The balance due to Kona Bay consists of expenses incurred by Kona Bay on behalf of the Company.

The balance due from ACT360 at September 30, 2020 of \$45,658 (2019 - \$40,670) consists of revenue collected by ACT360 from the Company's clients on the Company's behalf, net of expenses incurred by ACT360 on the Company's behalf. These balances are unsecured, non-interest bearing and have no specific terms of repayment.

# **Off Balance Sheet Arrangements**

To the best of management's knowledge, there are no other off-balance sheet arrangements that have, or are reasonably likely to have, a current or future effect on the results of operations or financial condition of the company.

# **Critical Accounting Estimates**

The preparation of the Company's financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities and contingent liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. Estimates and assumptions are continuously evaluated and are based on management's experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. However, actual outcomes can differ from these estimates. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected.

# **Critical Judgments**

Going concern of operations

Management has made the determination that the Company will continue as a going concern for the next year.

Intangible assets

The application of the Company's accounting policy for intangible assets requires judgment in determining whether it is likely that future economic benefits will flow to the Company, which may be based on assumptions about future events or circumstances. Estimates and assumptions made may change if new information becomes available. If, after an intangible asset is capitalized, information becomes available suggesting that the recovery of the value of the asset is unlikely, the amount capitalized is written off to profit or loss in the period the new information becomes available.

# **Estimates**

Allocation of expenses

Kona Bay and ACT360 incur, either directly or indirectly, wages, benefits and other costs on behalf of the Company. Judgement is required in determining the amounts that are allocated to the Company.

Deferred income taxes

The determination of deferred income tax assets or liabilities requires subjective assumptions regarding future income tax rates and the likelihood of utilizing tax carry forwards. Changes in these assumptions could materially affect the recorded amounts, and therefore do not necessarily provide certainty as to their recorded values.

#### **Accounting Policies**

Foreign currency translation – The functional and presentation currency of the Company is the Canadian dollar.

Transactions in currencies other than the functional currency are recorded at the rates of exchange prevailing on the dates of the transactions. At each financial position reporting date, monetary assets and liabilities that are denominated in foreign currencies are translated at the rates prevailing at the date of the statement of financial

position. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated. Revenues and expenses are translated at the exchange rates prevailing on the dates of the transactions. Exchange gains and losses arising on translation are included in profit or loss.

Cash and cash equivalents - The Company considers deposits with banks or highly liquid short-term interest-bearing securities that are readily convertible to known amounts of cash and those that have maturities of three months or less when acquired to be cash equivalents. The Company did not have any cash equivalents at September 30, 2020 and 2019.

Intangible assets - Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired is their fair value as at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and accumulated impairment losses.

The useful lives of intangible assets are assessed as either finite or indefinite. Intangible assets with finite lives are amortized over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortization period and the amortization method for an intangible asset with a finite useful life is reviewed at least at the end of each reporting period. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortization period or method, as appropriate, and are treated as changes in accounting estimates. The amortization expense on intangible assets with finite lives is recognized in the statement of operations and comprehensive loss in the expense category consistent with the function of the intangible assets.

Intangible assets with indefinite useful lives are not amortized, but are tested for impairment annually, either individually or at the cash-generating unit level. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis.

Gains or losses arising from de-recognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the statement of operations and comprehensive loss when the asset is derecognized.

A summary of the policies applied to the Company's intangible assets is as follows:

	Customer Relationships –	
	Online Advertising	Online Advertising Leads Database
Useful lives	Finite	Finite
Amortization method used	Amortized on a straight-line basis over three years	Amortized on a straight-line basis over three years

Share issuance costs - Professional, consulting, regulatory and other costs directly attributable to financing transactions are recorded as deferred share issuance costs until the financing transactions are completed, if the completion of the transaction is considered likely; otherwise they are expensed as incurred. Share issuance costs are charged to share capital when the related shares are issued. Deferred share issuance costs related to financing transactions that are not completed are charged to expenses.

Income taxes - Income tax expense comprises current and deferred tax. Income tax is recognized in profit or loss except to the extent that it relates to items recognized directly in equity. Current tax expense is the expected tax payable on taxable income for the year, using tax rates enacted or substantively enacted at period end, adjusted for amendments to tax payable with regards to previous years.

The Company provides for income taxes using the liability method of tax allocation. Under this method deferred income tax assets and liabilities are determined based on temporary differences between the accounting and tax bases of existing assets and liabilities and are measured using enacted or substantially enacted tax rates expected to apply when these differences reverse. Deferred income tax assets are recognized to the extent that management has determined it is probable to be realized.

Revenue recognition - The Company uses a single model for recognizing revenue from contracts with customers. Revenue is recognized at a point in time or over time in a manner that depicts the transfer of promised goods or services to a customer and at an amount that reflects the expected consideration receivable in exchange for transferring those goods or services. The Company currently sells marketing information to higher education institutions. These services typically result in a single deliverable product. Revenues are recorded when the customer accepts the marketing information and collection is probable.

Share-based payments - The Company records all share-based payments at their fair value. Share-based payments to employees are measured at the fair value of the instruments issued and amortized over the vesting periods. Share-based payments to non-employees are measured at the fair value of goods or services received or the fair value of the equity instruments issued, if it is determined the fair value of the goods or services cannot be reliably measured and are recorded at the date the goods or services are received. The corresponding amount is charged to reserves. The Company uses the Black-Scholes option pricing model to estimate the fair value of share-based payments. The share-based payments costs are charged to operations over the stock option vesting period.

Agents' options and warrants issued in connection with common share placements are recorded at their fair value on the date of issue as share issuance costs. At each financial position reporting date, the amount recognized as an expense is adjusted to reflect the actual number of stock options expected to vest. On the exercise of stock options and agents' options and warrants, share capital is credited for consideration received and for fair value amounts previously credited to contributed surplus.

Earnings (Loss) per share - The Company uses the treasury stock method in computing earnings (loss) per share. Under this method, basic earnings (loss) per share is computed by dividing earnings (loss) available to common shareholders by the weighted average number of common shares outstanding during the year. Diluted earnings (loss) per share is calculated by adjusting the weighted average number of common shares outstanding using the treasury stock method, to reflect the potential dilution of securities that could result from the exercise of in-themoney stock options and warrants. For the years presented, the existence of stock options affects the calculation of loss per share on a fully diluted basis.

Financial instruments – The Company determines the classification of its financial instruments at initial recognition. Financial assets and financial liabilities are classified according to the following measurement categories:

- i. those to be measured subsequently at fair value, either through profit or loss ("FVTPL") or through other comprehensive income ("FVTOCI"); and,
- ii. those to be measured subsequently at amortized cost.

The classification and measurement of financial assets after initial recognition at fair value depends on the business model for managing the financial asset and the contractual terms of the cash flows. Financial assets that are held within a business model whose objective is to collect the contractual cash flows, and that have contractual cash flows that are solely payments of principal and interest on the principal outstanding, are generally measured at amortized cost at each subsequent reporting period. All other financial assets are measured at their fair values at each subsequent reporting period, with any changes recorded through profit or loss or through other comprehensive income (which designation is made as an irrevocable election at the time of recognition).

After initial recognition at fair value, financial instruments are classified and measured at either:

i. amortized cost;

- ii. FVTPL, if the Company has made an irrevocable election at the time of recognition, or when required (for items such as instruments held for trading or derivatives); or,
- iii. FVTOCI, when the change in fair value is attributable to changes in the Company's credit risk.

The Company reclassifies financial assets when and only when its business model for managing those assets changes. Financial liabilities are not reclassified. Transaction costs that are directly attributable to the acquisition or issuance of a financial asset or financial liability classified as subsequently measured at amortized cost are included in the fair value of the instrument on initial recognition. Transaction costs for financial assets and financial liabilities classified at fair value through profit or loss are expensed in profit or loss.

#### Classification

The Company's financial assets consists of cash, which is classified and measured at FVTPL, and amounts receivable and due from related party which are measured at amortized cost using the effective interest method. The Company's financial liabilities consist of accounts payable and accrued liabilities, shareholder loan, due to related party and promissory note payable, which are classified and measured at amortized cost using the effective interest method. Interest expense is reported in net loss.

## Impairment

The Company assesses all information available, including on a forward-looking basis the expected credit losses associated with any financial assets carried at amortized cost. The impairment methodology applied depends on whether there has been a significant increase in credit risk. To assess whether there is a significant increase in credit risk, the Company compares the risk of a default occurring on the asset as at the reporting date with the risk of default as at the date of initial recognition based on all information available, and reasonable and supportable forward-looking information.

## Assets carried at amortized cost

If there is objective evidence that an impairment loss on assets carried at amortized cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. The carrying amount of the asset is then reduced by the amount of the impairment. The amount of the loss is recognized in profit or loss.

If, in a subsequent period, the amount of the impairment loss decreases, and the decrease can be related objectively to an event occurring after the impairment was recognized, the previously recognized impairment loss is reversed to the extent that the carrying value of the asset does not exceed what the amortized cost would have been had the impairment not been recognized. Any subsequent reversal of an impairment loss is recognized in profit or loss.

## **Changes in Accounting Policies**

Note 3 to the audited financial statements at September 30, 2020 describes the Company's significant accounting policies, as well as new accounting pronouncements not yet effective. During the Year ended September 30, 2020, the Company's critical accounting estimates and significant accounting policies have remained substantially unchanged.

In January 2016, the IASB issued IFRS 16, Leases ("IFRS 16") which replaces IAS 17, Leases and its associated interpretative guidance. IFRS 16 applies a control model to the identification of leases, distinguishing between a lease and a service contract on the basis of whether the customer controls the asset being leased. For those assets determined to meet the definition of a lease, IFRS 16 introduces significant changes to the accounting by lessees, introducing a single, on-balance sheet accounting model that is similar to current finance lease accounting, with limited exceptions for short-term leases or leases of low-value assets. Lessor accounting remains similar to current accounting practice. The standard is effective for annual periods beginning on or after January 1, 2019.

Effective October 1, 2019, the Company adopted IFRS 16. The Company went through the process and identified no contracts that might be relevant under the new standard and the Company determined that the adoption of this standard did not have a significant impact on its financial statements.

# **Financial Instruments**

The company is exposed through its operations to the following financial risks:

- Market Risk
- Credit Risk
- Liquidity Risk

In common with all other businesses, the company is exposed to risks that arise from its use of financial instruments. This note describes the Company's objectives, policies, and processes for managing those risks and the methods used to measure them. Further quantitative information in respect of these risks is presented throughout these financial statements.

#### **General Objectives, Policies, and Processes**

The Board of Directors has overall responsibility for the determination of the Company's risk management objectives and policies and, while retaining ultimate responsibility for them, it has delegated the authority for designing and operating processes that ensure the effective implementation of the objectives and policies to the Company's finance function.

The overall objective of the Board is to set policies that seek to reduce risk as far as possible without unduly affecting the Company's competitiveness and flexibility. Further details regarding these policies are set out below.

#### **Market Risk**

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market prices are comprised of four types of risk: foreign currency risk, interest rate risk, commodity price risk and equity price risk.

# **Foreign Currency Risk**

Foreign currency risk is the risk that a variation in exchange rates between the Canadian dollar and United States dollar or other foreign currencies will affect the Company's operations and financial results. The Company is exposed to currency risk to the extent that monetary assets and liabilities held by the Company are not denominated in Canadian dollars. The Company has not entered into any foreign currency contracts to mitigate this risk.

The Company holds balances in United States dollars which could give rise to exposure to foreign exchange risk. The Company did not have any trade accounts receivable balances in United States dollars as of September 30, 2020 and 2019 and has no sensitivity to a plus or minus 10% change in the foreign exchange rate of the United States dollar to the Canadian dollar that would affect the reported loss and comprehensive loss.

#### **Credit Risk**

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations. Financial instruments which are potentially subject to credit risk for the Company consist primarily of cash and cash equivalents and trade accounts receivable. Cash and cash equivalents are

maintained with financial institutions of reputable credit and may be redeemed upon demand. The Company has no trade accounts receivable at September 30, 2020.

The Company has no gross credit exposure and no credit risk at September 30, 2020 relating to trade accounts receivable.

# **Liquidity Risk**

Liquidity risk is the risk that the Company will not be able to meets its financial obligations as they become due. The Company's policy is to ensure that it will always have sufficient cash to allow it to meet its liabilities when they become due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation. They key to success in managing liquidity is the degree of certainty in the cash flow projections. If future cash flows are fairly uncertain, the liquidity risk increases.

The Company's objective is to ensure that it has sufficient cash on demand to meet expected operational expenses. To achieve this objective, the Company will prepare annual capital expenditure budgets which will be regularly monitored and updated as necessary.

The Company monitors its risk of shortage of funds by monitoring the maturity dates of existing trade and other accounts payable. The following table sets out the contractual maturities (representing undiscounted contractual cash flows) of financial liabilities:

		lp to 3 nonths	 ween 3 & 12 onths	 ween 1 3 years		Total
September 30, 2020						
Accounts payable and accrued liabilities	\$	437,633	\$ -	\$ -	\$	437,633
Shareholder loan		12,800	-	-		12,800
Due to Kona Bay		225,385	-	-		225,385
Promissory note payable		379,601	-	-		379,601
	\$ 2	1,055,419	\$ -	\$ -	\$ 1	1,055,419
September 30, 2019						
Bank overdraft	\$	471	\$ -	\$ -	\$	471
Accounts payable and accrued liabilities		287,922	-	-		287,922
Due to Kona Bay		143,484		-		143,484
Promissory note payable		30,133	4,915	325,000		360,048
		\$462,010	\$4,915	\$ 325,000		\$791,925

# **Outstanding Share Data**

On November 23, 2020, the Company completed a 7:1 share consolidation. All common share and per share amounts in these financial statements are retroactively presented on a post-share consolidation basis, including the number and exercise price of all share warrants.

As at September 30, 2020 and the Report Date, the following table summarizes the outstanding share capital of the Company:

	September 30, 2020	Report Date
Common Shares Stock Options	613,648	11,403,646
Warrants (1)	142,857	5,292,857
Total, Fully Diluted	756,485	16,696,503

#### 1) Consists of:

- 142,857 warrants exercisable at \$0.70 per share, formerly 1,000,000 warrants exercisable at a price of \$0.10 per share until February 21, 2023
- 5,150,000 warrants exercisable at \$0.10 per share until November 27, 2022.

10,300,000 units were issued on November 27, 2020 at a price of \$0.03 per unit. Each unit consisted of one share and one-half warrant. Each full warrant is exercisable at \$0.10 per share until November 27, 2022.

## Risks and Uncertainties

An investment in the Company' shares should be considered highly speculative due to the nature of the Company's business and the present stage of its development. In evaluating the company and its business, the Reader should carefully consider the following risk factors in addition to the other information contained in this management discussion and analysis. These risk factors are not a definitive list of all risk factors associated with the Company. It is believed that these are the factors that could cause actual results to be different from expected and historical results. Investors should not rely upon forward-looking statements as a prediction of future results.

# **Business Model**

The industry in which the Company operates is characterized by rapidly changing Internet media, evolving industry conditions and standards, and changing user and client demands. Any evaluation of the Company's business and its prospects must be considered in light of these factors and the risks and uncertainties often encountered by companies in an evolving industry.

Some of these risks and uncertainties relate to the Company's ability to maintain and expand client relationships, sustain and increase the number of visitors to the Company's websites, respond effectively to competition and potential negative effects of competition on profit margins, and respond to government regulations relating to the Internet and personal data protection. If the Company is unable to address these risks, its business, results of operations and prospects could suffer.

### **Government Regulation of the Internet**

The Company's online products and student recruitment services may be subject to various laws relating to internet access, usage, and privacy. New regulations affecting copyright, content, privacy, and the quality and nature of online products and services may negatively affect the Company's planned expansion of its student recruitment services into countries outside of Canada. Changes in the regulatory environment may decrease future demand for its products and services, and increase the cost of doing business. The extent and applicability of laws with respect to the internet are uncertain and may in the future expose the Company to significant liabilities.

# **Dependence on Internet Search**

The Company depends upon Internet search companies to attract a significant portion of the visitors to its websites, and any change in the search companies' search algorithms or perception of the Company could result in its websites being listed less prominently in either paid or algorithmic search result listings, in which case the number of visitors to the Company's websites and our revenue could decline.

The Company depends in significant part on various Internet search companies, such as Google, Microsoft, and Yahoo!, and other search websites to direct a significant number of visitors to its websites so that the Company can provide its online marketing services to its clients. Search websites typically provide two types of search results, algorithmic and paid listings. Algorithmic, or organic, listings are determined and displayed solely by a set of formulas designed by search companies. Paid listings can be purchased and then are displayed if particular words are included in a user's Internet search. Placement in paid listings is generally not determined solely on the bid price, but also takes into account the search engines' assessment of the quality of the website featured in the paid listing and other factors. The Company relies on both algorithmic and paid search results, as well as advertising on other websites, to direct a substantial share of the visitors to its websites.

The Company's ability to maintain the number of visitors to its websites from search websites and other websites is not entirely within its control. For example, Internet search websites frequently revise their algorithms in an attempt to optimize their search result listings or to maintain their internal standards and strategies. Changes in the algorithms could cause the Company's websites to receive less favorable placements, which could reduce the number of users who visit its websites.

In addition, the Company's business model may be deemed similar to those of its competitors and others in the industry that Internet search websites may consider to be unsuitable or unattractive. Internet search websites could deem the Company's content to be unsuitable or below standards or less attractive or worthy than those of other or competing websites. In either such case, the Company's websites may receive less favorable placement in algorithmic or paid listings, or both.

Additionally, the Company may make decisions that are suboptimal regarding the purchase of paid listings which could reduce the number of visitors to its websites or cause the Company to incur additional costs. The Company may also make decisions that are suboptimal regarding the placement of advertisements on other websites and pricing, which could increase its costs to attract such visitors or cause the Company to incur unnecessary costs. A reduction in the number of visitors to the Company's websites could negatively affect the Company's ability to earn revenue. If visits to the Company's websites decrease, the Company may need to resort to more costly sources to replace lost visitors, and such increased expense could adversely affect the Company's business and profitability.

# **Dependence on Data Center Providers**

The Company relies on Internet bandwidth and data center providers and other third parties for key aspects of the process of providing services to its clients, and any failure or interruption in the services and products provided by

these third parties could harm the Company's business. Any financial or other difficulties the Company's providers' face may have negative effects on the Company's business, the nature and extent of which the Company cannot predict. The Company exercises little control over these third-party vendors, which increases the Company's vulnerability to problems with the services they provide. The Company licenses technology and related databases from third parties to facilitate analysis and storage of data and delivery of offerings. The Company has experienced interruptions and delays in service and availability for data centers, bandwidth and other technologies in the past. Any errors, failures, interruptions or delays experienced in connection with these third-party technologies and services could adversely affect the Company's business and could expose it to liabilities to third parties.

# **Technological Change**

The Company operates in business segments that are entirely dependent on technology and the internet. As such, technological change will impact the ability of the Company to expand and grow its business, and will also affect the costs and expenses incurred by the Company, including capital requirements. The online software applications market continues to experience rapid technological change. The Company's products and services rely heavily on Microsoft Windows and Linux platforms. There is a risk that new technologies and standards may render the Company's software applications obsolete. The Company may be required to invest significant capital in new technology and software development to remain competitive. Failure to do so may adversely affect demand for the Company's products and services.

#### **Global Economic Conditions**

Global economic conditions could have a negative effect on the Company's business and results of operations. Economic activity throughout much of the world has been volatile. Market disruptions have included extreme volatility in securities prices, as well as severely diminished liquidity and credit availability. The economic crisis may adversely affect the Company in a variety of ways. Access to lines of credit or the capital markets may be severely restricted, which may preclude the Company from raising funds required for operations and to fund continued expansion. It may be more difficult for the Company to complete strategic transaction with third parties. Such developments could decrease the Company's ability to obtain financing and could expose it to risk that one of its customers or banks will be unable to meet their obligations under agreements with them.

# **Reliance on Key Customers**

The Company relies on key customers and B2B relationships. Our ability to maintain our network and attract additional customers will depend on a number of factors, many of which are outside of our control. A significant portion of the Company's revenues have come from three large customers. While the Company is actively seeking to diversify its customer base, the loss of any one of its large customers will result in a material adverse effect on the business and may adversely affect revenues going forward. The Company's clients can generally terminate their contracts at any time, with limited prior notice or penalty. The Company's clients may also reduce their level of business with the Company, leading to lower revenue. The Company expects that a limited number of clients will continue to account for a significant percentage of the Company's revenue, and the loss of, or material reduction in, their marketing spending with the Company could decrease the Company's revenue and adversely affect the Company's business.

# **Additional Requirements for Capital**

Substantial additional financing may be required if the Company is to be successful at developing its business. No assurances can be given that the Company will be able to raise the additional capital that it may require for its anticipated future development. Any additional equity financing may be dilutive to investors and debt financing, if available, may involve restrictions on financing and operating activities. There is no assurance that additional

financing will be available on terms acceptable to the Company, if at all. If the Company is unable to obtain additional financing as needed, it may be required to reduce the scope of its operations or anticipated expansion.

### **Management of Growth**

The Company may be subject to growth-related risks including pressure on its internal systems and controls. The Company's ability to manage its growth effectively will require it to continue to implement and improve its operational and financial systems and to expand, train and manage its employee base. The inability of the Company to deal with this growth could have a material adverse impact on its business, operations and prospects. While management believes that it will have made the necessary investments in infrastructure to process anticipated volume increases in the short term, the Company may experience growth in the number of its employees and the scope of its operating and financial systems, resulting in increased responsibilities for the Company's personnel, the hiring of additional personnel and, in general, higher levels of operating expenses. In order to manage its current operations and any future growth effectively, the Company will also need to continue to implement and improve its operational, financial and management information systems and to hire, train, motivate, manage and retain its employees. There can be no assurance that the Company will be able to manage such growth effectively, that its management, personnel or systems will be adequate to support the Company's operations or that the Company will be able to achieve the increased levels of revenue commensurate with the levels of operating expenses associated with this growth.

#### **Dependence on Management Team**

The Company will depend on certain key senior managers to oversee the core marketing, business development, operational and fund-raising activities and who have developed key relationships in the industry. Their loss or departure in the short-term would have an adverse effect on the Company's future performance.

# Competition

The Company faces competition in the markets in which it operates. Some of the Company's competitors may also be better positioned to develop superior product features and technological innovations and able to better adapt to market trends than the Company. Increased competition may require the Company to reduce prices or increase costs and may have a material adverse effect on its financial condition and results of operations. Any decrease in the quality of the Company's products or level of service to customers may adversely affect the business and results of operations.

#### **Exchange Rate**

The reporting currency of the Company is the Canadian Dollar. A significant portion of the Company's revenues, however, are remitted in United States Dollars and Great Britain Pounds. Future fluctuations in the value of the Canadian Dollar relative to these currencies will likely have a material impact on the Company's overall financial results. Appreciation of the Canadian dollar will decrease revenues and increase expenses.

# **Smaller Companies**

Market perception of junior companies may change, potentially affecting the value of investors' holdings and the ability of the Company to raise further funds through the issue of further Common Shares or otherwise. The share price of publicly traded smaller companies can be highly volatile. The value of the Common Shares may be subject to sudden and large falls in value given the restricted marketability of the Common Shares.

# **Events Subsequent to the Reporting Date**

The Company has evaluated its activities subsequent to September 30, 2020 and has determined as follows:

- On October 26, 2020, the Company entered into a promissory note agreement with 1266291 BC Ltd., whereby the Company received an advance of \$42,000. The promissory note does not accrue interest, is unsecured and is due within 7 days from written notice of demand;
- On October 15, 2020, the Company entered into debt settlement agreements whereby the Company and two parties have agreed to settle \$418,950 in debt, which is currently recorded as accounts payable and accrued liabilities and shareholder loan, for a total payment of \$86,350. The Company paid \$40,000 within two days of the effective date of the agreements and the remaining \$46,350 was paid on December 9, 2020.
- On November 6, 2020, Stephen Hanson and Vivian Katsuris were appointed to the Company's board of directors, replacing Frank Harley and Charles Jenkins
- On November 9, 2020, the Company entered into an asset purchase agreement with Bearing Lithium Corp.
   ("Bearing") of Vancouver BC, whereby the Company agreed to purchase from Bearing, 81 lode mining claims
   totaling approximately 1620 acres in Esmeralda County, Nevada USA for consideration of C\$50,000 and the
   issuance of 100,000 common shares in the capital stock of the Company (the "Transaction").
- On November 23, 2020, the Company announced that it had changed its name to ACME Lithium Inc., and had completed a share consolidation of its issued and outstanding common shares on the basis of one post-consolidated share for every seven pre-consolidated common shares. As a result of the consolidation, the number of outstanding common shares of the Company was reduced to approximately 613,628 shares.
- On November 27, 2020, the Company closed a private placement of 10,300,000 units at a price of \$0.03 per unit for gross proceeds of \$309,000. Each unit consisted of one post consolidated share and one-half warrant. Each full warrant is exercisable at \$0.10 per one post consolidated share until November 27, 2022.