# HAPUNA VENTURES INC.

Management Discussion and Analysis of Financial Position and Results of Operations for the Three-month period ended December 31, 2019

> This report is dated February 28, 2020. (The "Report Date")

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#### Introduction

The following information should be read in conjunction with the unaudited condensed financial statements of Hapuna Ventures Inc. ("Hapuna" or the "Company") for the three-month period ended December 31, 2019 and the annual audited financial statements for the years ended September 30, 2019 and 2018.

The financial statements are prepared in accordance with International Financial Reporting Standards ("IFRS").

Note 3 to the audited financial statements at September 30, 2019 describes the Company's significant accounting policies, as well as new accounting pronouncements not yet effective. During the three-month period ended December 31, 2019, the Company's critical accounting estimates and significant accounting policies have remained substantially unchanged.

All amounts presented in this document are stated in Canadian dollars, except where otherwise noted.

#### Forward Looking Statements

This Management's Discussion and Analysis is intended to supplement and complement the unaudited condensed financial statements for the three-month period ended December 31, 2019, and the notes thereto (the "Financial Statements"). Readers are encouraged to review these Financial Statements in conjunction with a review of this Management's Discussion and Analysis. Certain notes to the Financial Statements are specifically referred to in this Management's Discussion and Analysis and such notes are incorporated by reference herein. Forward-looking statements are subject to known and unknown risks, uncertainties and other factors that may cause actual results to differ materially from those implied by the forward-looking statements. These forward-looking statements are based on, but not limited to, material assumptions including: the attainment of certain sales targets and company performance; the ability of the Company to successfully execute on its growth and new business strategies, including attracting new higher education clients; continuation of support from existing higher education clients; the demand for its products continuing to increase; stable currency valuations; a sufficiently stable and healthy global economic environment; and other expectations, intentions and plans contained in this MD&A that are not historical fact. When used in this MD&A, the words "plan," "expect," "believe," and similar expressions generally identify forward looking statements. These statements reflect current expectations. They are subject to a number of risks and uncertainties, including, but not limited to, changes in technology and general market conditions. In light of the many risks and uncertainties, readers should understand that the Company cannot offer assurance that the forward-looking statements contained in this analysis will be realized. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date the statements were made, and readers are advised to consider such forward-looking statements in light of the risks as set forth below.

Additional information relating to the Company may be found on SEDAR at www.sedar.com.

#### **Corporate Overview and Description of Business**

Hapuna Ventures Inc. (the "Company") was incorporated under the provisions of the Company Act of British Columbia on January 31, 2017, as a wholly-owned subsidiary of Kona Bay Technologies Inc. ("Kona Bay").

On December 13, 2017, Kona Bay completed its reorganization, and the Company became a reporting issuer under applicable Canadian Securities regulations. However, it has not yet obtained a listing on a Canadian stock exchange.

The address of the Company's corporate office and its principal place of business is Suite 8186, 200-375 Water Street Vancouver BC Canada V6B 0M9.

#### **Description of the Business**

Hapuna is a technology company specializing in digital customer acquisition. Hapuna's customers are primarily higher education institutions that promote campus and online degree programs to consumers through digital media such as websites, mobile apps, social media networks, and direct e-mail. Hapuna's vision is to expand beyond the education industry into other vertical markets to deliver qualified inquiries to advertiser clients at scale and according to the client's targeted return on investment. Hapuna manages and optimises its customers' digital marketing campaigns using a proprietary inquiry management platform and database of over 5 million international prospects. Hapuna's performance-based business model enables its customers to acquire new consumers based on specific characteristics such as age, education level, and location. Hapuna typically charges a customer only if the digital marketing campaign achieves certain measurable actions which are pre-defined by the customer. Such actions include qualified inquiries and conversions into service or product sales.

#### **Results of Operations**

During the three-month period ended December 31, 2019, the Company had revenues of \$13,411 (2018: \$17,100). The decline in revenues reflects a general decline in business with the Company's education marketing clients.

The expenses incurred by the Company in Q1 were primarily direct expenses incurred in business operations, and management's search for new business opportunities via mergers and acquisitions. The most significant elements of the Company's expenses are:

- Accounting and legal expenses were \$5,500 (2018: \$12,708) as the Company had lower legal expenditures during the current quarter;
- Advertising and promotion of\$11,261 (2018: \$10,192) related to digital marketing expenses for the Company's advertising platform;
- Consulting fees of \$60,000 (2018: \$60,000) were incurred as the Company has retained consultants to find additional and diversified business opportunities;
- Interest expense of \$5,030 (2018: \$4,875) was recognized on the promissory note, varying due to the length
  of time the note was outstanding;
- Management fees of \$15,000 (2018: \$15,000) were paid to Kona Bay to provide administrative services;
- Regulatory and filing fees of \$nil (2018: \$1,991) were incurred in the current quarter as there were no regulatory fees due;
- Selling and office expenses of \$52 (2018: \$12,733) reflect cost savings measures implemented during the current quarter; and
- Wages and benefits of \$923 compared to \$8,108 paid in 2018. These expenses vary directly with staffing
  costs related to revenue generation, and were reduced significantly as part of an expense reduction
  initiative during the current quarter.

## Summary of Quarterly Results (Unaudited)

	Fiscal 2019- 2020	Fi	scal 2018-2019	
	Q1	Q4	Q3	Q2
	Dec. 31,	Sept. 30,	June 30,	March 31,
	2019	2019	2019	2019
Sales	13,411	20,433	2,501	14,126
Expenses	(97,766)	(114,856)	(111,500)	(104,564)
Net income (loss)	(84,355)	(84,712)	(118,710)	(90,438)
Comprehensive income (loss)	(84,355)	(74,962)	(118,710)	(95,313)
Income (loss) per share	(0.02)	(0.02)	(0.03)	(0.02)
Total Assets	55,249	49,815	41,317	56,381
Working capital (deficiency)	(461,503)	(382,063)	(306,303)	(197,304)
	Fiscal 2018- 2019	Fi	scal 2017-2018	
		Fi Q4	scal 2017-2018 Q3	Q2
	2019			Q2 March 31,
	2019 Q1	Q4	Q3	•
Sales	2019 Q1 Dec. 31,	Q4 Sept. 30,	Q3 June 30,	March 31,
Sales Expenses	2019 Q1 Dec. 31, 2018	Q4 Sept. 30, 2018	Q3 June 30, 2018	March 31, 2018
	2019 Q1 Dec. 31, 2018 17,100	Q4 Sept. 30, 2018 28,240	Q3 June 30, 2018 14,153	March 31, 2018 14,226
Expenses	2019 Q1 Dec. 31, 2018 17,100 (120,732)	Q4 Sept. 30, 2018 28,240 (25,657)	Q3 June 30, 2018 14,153 (58,178)	March 31, 2018 14,226 (98,666)
Expenses Net income (loss)	2019 Q1 Dec. 31, 2018 17,100 (120,732) (103,632)	Q4 Sept. 30, 2018 28,240 (25,657) (368,471)	Q3 June 30, 2018 14,153 (58,178) (44,025)	March 31, 2018 14,226 (98,666) (84,440)
Expenses Net income (loss) Comprehensive income (loss)	2019 Q1 Dec. 31, 2018 17,100 (120,732) (103,632) (108,507)	Q4 Sept. 30, 2018 28,240 (25,657) (368,471) (356,261)	Q3 June 30, 2018 14,153 (58,178) (44,025) (50,472)	March 31, 2018 14,226 (98,666) (84,440) (90,203)

#### **Selected Annual Information**

The following table summarizes selected audited financial information of the Company for the fiscal years ended September 30, 2019, 2018 and 2017. The information should be read in conjunction with the Company's audited annual financial statements and related notes.

	Year ended 09/30/2019 (audited)	Year ended 09/30/2018 (audited)	Year ended 09/30/2017 (audited)		
	\$	\$	\$		
Statement of Operation					
Revenue	54,160	86,069	-		
Operating Expenses	451,652	278,149	41		
Other Items	-	(371,054)	(51,440)		
Net Income (Loss)	(397,492)	(563,134)	(51,481)		
<b>Financial Position</b>					
Current Assets	49,814	56,754	25,059		
Total Assets	49,815	56,755	25,059		
Total Liabilities	791,925	431,869	51,539		
Shareholders' Equity	(742,110)	(375,114)	(26,480)		

#### Year ended September 30, 2019

During the year ended September 30, 2019, the Company had revenues of \$54,160 (2018: \$86,069), and operating expenses of \$451,652 (2018: \$278,149). Accordingly, the loss from operations was \$397,492 (2017: \$192,080). Total comprehensive loss was \$397,492 (2018: \$563,134). The decline in revenues continued a trend in clients reducing their budgets and spending, while expenses increased as the Company sought other clients and business opportunities. Q4 continued this trend comparable to other quarters.

#### Year ended September 30, 2018

During the year ended September 30, 2018, the Company had revenues of \$86,069 (2017: \$nil), and operating expenses of \$278,149 (2017: \$41). Accordingly, the loss from operations was \$192,080 (2017: \$41). A write down of intangible assets and restructuring expenses resulted in a comprehensive loss of \$563,134 (2017: \$51,481). The intangible assets acquired from Kona Bay were written down to \$1 from their acquisition cost of \$325,000 due to the general reduction in revenues during the year and uncertainty surrounding future revenues for the client base.

#### History as a "Discontinued Operation of Kona Bay for the year ended September 30, 2017

Kona Bay reported the results of the Hapuna business segment as discontinued operations held for sale in its 2017 annual audited consolidated financial statements. In addition to the amounts noted above by the Company for 2017, the business segment reported revenues of \$169,184, and expenses of \$203,939. A gain of \$108,140 was reported due to a debt settlement and a further gain of \$210,000 was reported due to a recovery of previously recorded commissions that were recovered. An income tax expense of \$40,232 was also recorded. Accordingly, the business segment reported income of \$243,153. The reader is referred to Note 9 of the 2017 audited financial statements of Hapuna and the audited financial statements of Kona Bay for further details.

## **Financing Activities**

As part of the closing of the Arrangement, the Company executed a promissory note in favour of ACT360 in the principal amount of \$325,000 with a maturity date of December 13, 2020. Interest is calculating and accruing daily at 6% per annum from the date of issue, payable on a semi-annual basis commencing on June 13, 2018. The promissory note may be negotiated, assigned, discounted or pledged by ACT360. The amount payable consists of the following:

	December 31,		September 30,		
	2019		2019		
Principal	\$ 325,000	\$	325,000		
Accrued interest	39,963		35,048		
Total	\$ 364,963	\$	360,048		

On November 2, 2018 and August 7, 2019, the Company closed two private placements consisting of 813,330 and 100,000 units, respectively, for total gross proceeds of \$91,333. Each unit consisted of one common share of the company and one common share purchase warrant entitling the holder to purchase one additional share at 10 cents per share for a period of one year from the date of the issue. Share offering costs of \$837 were incurred in connection with this private placement. Subscriptions received of \$60,000 was reclassified to share capital.

## Liquidity and Capital Resources

The Company's aggregate operating, investing and financing activities for the three-month period ended December 31, 2019 resulted in a cash increase of \$690 (September 30, 2018: a cash decrease of \$13,902). As at December 31, 2019, the Company's cash and cash equivalents balance was \$219 (September 30, 2019: a deficit of \$471) and the Company had working capital deficit of \$(461,503) (September 30, 2019: deficit of \$(382,063)).

During the three-month period ended December 31, 2019, the Company paid \$nil (year ended September 30, 2018 - \$nil) to acquire equipment. No other capital expenditures were incurred.

The Company anticipates that additional financing will be required in fiscal 2020, both for working capital purposes and for capital and operating expenditures related to its growth strategies. The Company may be dependent on future equity financings to take advantage of these initiatives.

#### **Transactions with Related Parties**

The Company has identified its directors and certain senior officers as its key personnel and the compensation costs for key personnel and companies related to them were recorded at their exchange amounts as agreed upon by transacting parties.

The remuneration of the Company's directors and other key management was as follows during the periods ended December 31, 2019 and 2018:

		December 31,		December 31,		
			2019		2018	
Consulting fees	(a)	\$	30,000	\$	30,000	
Management salary	(b)		923		895	
Accounting fees	(c)		3,000		2,500	
	-	\$	33,923	\$	33,395	

- (a) Consulting and management fees of \$30,000 (2018 \$30,000) were paid or accrued to a director.
- (b) Management salary of \$923 (2018 \$895) was allocated by ACT360 with respect to the Company's VP of Development.
- (c) Accounting fees of \$3,000 (2018 \$2,500) were paid or accrued to a company controlled by the Chief Financial Officer of the Company.

As at December 31, 2019 and September 30, 2019, \$157,500 and \$126,000 respectively were owing to key management personnel for fees and expenses and the amounts were included in accounts payable. As at December 31, 2019 the same key management personnel advanced \$5,000 (September 30, 2019 - \$Nil) to the Company as a shareholder loan. The amounts payable are non-interest bearing, are unsecured, and have no specific terms of repayment.

On December 15, 2017, the Company entered into a Management Administrative Services Agreement (the "MASA") with Kona Bay for the purpose of providing certain management and administrative services to the Company. Pursuant to the MASA:

- The Company will pay a monthly service fee that will be reviewed and mutually agreed upon prior to the start of each fiscal year on October 1<sup>st</sup>;
- The MASA terminated on September 30, 2019. The arrangement is currently in effect on a month-tomonth basis;
- For the quarter ended December 31, 2019 and year ended September 30, 2019, the monthly service fee would range from \$4,000 to \$8,000 commensurate with corporate activity.
- \$95,000 would be paid as reimbursement for Arrangement spin-out expenses.

During the three-month period ended December 31, 2019, the Company paid or accrued \$15,000 (December 31, 2018 - \$15,000) to Kona Bay.

The balance due from ACT360 at December 31, 2019 and September 30, 2019 consists of revenue collected by ACT360 from the Company's clients on the Company's behalf, net of expenses incurred by ACT360 on the Company's behalf.

These balances are unsecured, non-interest bearing and have no specific terms of repayment.

## **Off Balance Sheet Arrangements**

To the best of management's knowledge, there are no other off-balance sheet arrangements that have, or are reasonably likely to have, a current or future effect on the results of operations or financial condition of the company.

## **Critical Accounting Estimates**

The preparation of the Company's financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities and contingent liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. Estimates and assumptions are continuously evaluated and are based on management's experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. However, actual outcomes can differ from these estimates. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected.

#### **Critical Judgments**

#### Going concern of operations

Management has made the determination that the Company will continue as a going concern for the next year.

#### Intangible assets

The application of the Company's accounting policy for intangible assets requires judgment in determining whether it is likely that future economic benefits will flow to the Company, which may be based on assumptions about future events or circumstances. Estimates and assumptions made may change if new information becomes available. If, after an intangible asset is capitalized, information becomes available suggesting that the recovery of the value of the asset is unlikely, the amount capitalized is written off to profit or loss in the period the new information becomes available.

#### **Revenue Recognition**

The application of the Company's accounting policy for revenue recognition for customer software development requires judgment in determining the percentage of completion.

#### Estimates

#### Allocation of expenses

Kona Bay and ACT360 incur, either directly or indirectly, wages, benefits and other costs on behalf of the Company. Judgement is required in determining the amounts that are allocated to the Company.

The Company makes estimates and assumptions about the future that affect the reported amounts of assets and liabilities. Estimates and judgments are continually evaluated based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. In the future, actual experience may differ from these estimates and assumptions.

The effect of a change in an accounting estimate is recognized prospectively by including it in comprehensive income in the year of the change, if the change affects that year only, or in the year of the change and future years, if the change affects both.

#### **Accounting Policies**

Foreign currency translation – The functional and presentation currency of the Company is the Canadian dollar.

Transactions in currencies other than the functional currency are recorded at the rates of exchange prevailing on the dates of the transactions. At each financial position reporting date, monetary assets and liabilities that are denominated in foreign currencies are translated at the rates prevailing at the date of the statement of financial position. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

*Cash and cash equivalents* - The Company considers deposits with banks or highly liquid short-term interest-bearing securities that are readily convertible to known amounts of cash and those that have maturities of three months or less when acquired to be cash equivalents. The Company did not have any cash equivalents at September 30, 2019 and 2018.

*Intangible assets* - intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired is their fair value as at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and accumulated impairment losses.

The useful lives of intangible assets are assessed as either finite or indefinite. Intangible assets with finite lives are amortized over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortization period and the amortization method for an intangible asset with a finite useful life is reviewed at least at the end of each reporting period. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortization period or method, as appropriate, and are treated as changes in accounting estimates. The amortization expense on intangible assets with finite lives is recognized in the statement of operations and comprehensive loss in the expense category consistent with the function of the intangible assets.

Intangible assets with indefinite useful lives are not amortized, but are tested for impairment annually, either individually or at the cash-generating unit level. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis.

Gains or losses arising from de-recognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the statement of operations and comprehensive loss when the asset is derecognized.

	Customer Relationships – Online Advertising	Online Advertising Leads Database
Useful lives	Finite	Finite
Amortization method used	Amortized on a straight-line basis over three years	Amortized on a straight-line basis over three years

A summary of the policies applied to the Company's intangible assets is as follows:

*Share issuance costs* - Professional, consulting, regulatory and other costs directly attributable to financing transactions are recorded as deferred share issuance costs until the financing transactions are completed, if the completion of the transaction is considered likely; otherwise they are expensed as incurred. Share issuance costs are charged to share capital when the related shares are issued. Deferred share issuance costs related to financing transactions that are not completed are charged to expenses.

*Income taxes* - The Company provides for income taxes using the liability method of tax allocation. Under this method deferred income tax assets and liabilities are determined based on temporary differences between the accounting and tax bases of existing assets and liabilities and are measured using enacted or substantially enacted tax rates expected to apply when these differences reverse. Deferred income tax assets are recognized to the extent that management has determined it is probable to be realized.

*Revenue recognition* - The Company sells marketing information to higher education institutions. Revenues are recorded when the customer accepts the marketing information and collection is probable.

*Share-based payments* - The Company records all share-based payments at their fair value. The share-based compensation costs are charged to operations over the stock option vesting period. Agents' options and warrants issued in connection with common share placements are recorded at their fair value on the date of issue as share issuance costs. At each financial position reporting date, the amount recognized as an expense is adjusted to reflect the actual number of stock options expected to vest. On the exercise of stock options and agents' options and warrants, share capital is credited for consideration received and for fair value amounts previously credited to contributed surplus. The Company uses the Black-Scholes option pricing model to estimate the fair value of share-based compensation.

*Earnings (Loss) per share* - The Company uses the treasury stock method in computing earnings (loss) per share. Under this method, basic earnings (loss) per share is computed by dividing earnings (loss) available to common shareholders by the weighted average number of common shares outstanding during the year. Diluted earnings (loss) per share is calculated by adjusting the weighted average number of common shares outstanding using the treasury stock method, to reflect the potential dilution of securities that could result from the exercise of in-themoney stock options and warrants. For the years presented, the existence of stock options affects the calculation of loss per share on a fully diluted basis.

*Development costs* – Development costs are expensed as incurred, except in cases where development costs meet certain identifiable criteria for deferral. The Company has not capitalized any product development costs during the year.

*Financial instruments* - All financial assets are initially recorded at fair value and classified into one of four categories: held to maturity, available for sale, loans and receivables or at fair value through profit or loss ("FVTPL"). All financial liabilities are initially recorded at fair value and classified as either FVTPL or other financial liabilities. Financial instruments comprise cash and cash equivalents, trade accounts receivable and accounts payable and accrued liabilities. At initial recognition management has classified financial assets and liabilities as follows:

#### a) Financial assets

The Company has classified its cash as FVTPL. A financial instrument is classified as FVTPL if it is held for trading or is designated as such upon initial recognition. Financial instruments are designated as FVTPL if the Company manages such investments and makes purchase and sale decisions based on their fair value in accordance with the Company's documented risk management or investment strategy. Financial instruments classified as FVTPL are measured at fair value and changes therein are recognized in income. The Company has classified its trade accounts receivable as loans and receivables. Loans and receivables are measured at amortized cost using the effective interest method. The Company has not classified any financial assets as held to maturity or as available for sale.

#### b) Financial liabilities

The Company has classified its accounts payable and accrued liabilities as other financial liabilities. Accounts payable and accrued liabilities are recognized at the amount required to be paid, less, when material, a discount to reduce the payable to fair value. The Company derecognizes a financial liability when its contractual obligations are discharged, cancelled, or expire.

#### **Changes in Accounting Policies**

Note 3 to the audited financial statements at September 30, 2018 describes the Company's significant accounting policies, as well as new accounting pronouncements not yet effective. During the three-month period ended December 31, 2019, the Company's critical accounting estimates and significant accounting policies have remained substantially unchanged, except as outlined below.

#### **Recent Accounting Pronouncements**

In January 2016, the IASB issued IFRS 16, Leases ("IFRS 16") which replaces IAS 17, Leases and its associated interpretative guidance. IFRS 16 applies a control model to the identification of leases, distinguishing between a lease and a service contract on the basis of whether the customer controls the asset being leased. For those assets determined to meet the definition of a lease, IFRS 16 introduces significant changes to the accounting by lessees, introducing a single, on-balance sheet accounting model that is similar to current finance lease accounting, with limited exceptions for short-term leases or leases of low-value assets. Lessor accounting remains similar to current accounting practice. The standard is effective for annual periods beginning on or after January 1, 2019. The Company went through the process and identified no contracts that might be relevant under the new standard. The Company has not early adopted the new standard.

## **Financial Instruments**

The company is exposed through its operations to the following financial risks:

- Market Risk
- Credit Risk
- Liquidity Risk

In common with all other businesses, the company is exposed to risks that arise from its use of financial instruments. This note describes the Company's objectives, policies, and processes for managing those risks and the methods used to measure them. Further quantitative information in respect of these risks is presented throughout these financial statements.

#### **General Objectives, Policies, and Processes**

The Board of Directors has overall responsibility for the determination of the Company's risk management objectives and policies and, while retaining ultimate responsibility for them, it has delegated the authority for designing and operating processes that ensure the effective implementation of the objectives and policies to the Company's finance function.

The overall objective of the Board is to set policies that seek to reduce risk as far as possible without unduly affecting the Company's competitiveness and flexibility. Further details regarding these policies are set out below.

#### **Market Risk**

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market prices are comprised of four types of risk: foreign currency risk, interest rate risk, commodity price risk and equity price risk.

#### **Foreign Currency Risk**

Foreign currency risk is the risk that a variation in exchange rates between the Canadian dollar and United States dollar or other foreign currencies will affect the Company's operations and financial results. The Company is exposed to currency risk to the extent that monetary assets and liabilities held by the Company are not denominated in Canadian dollars. The Company has not entered into any foreign currency contracts to mitigate this risk.

The Company holds balances in United States dollars which could give rise to exposure to foreign exchange risk. The Company did not have any balances in United States dollars as of December 31, 2019. United States Dollar denominated balance as of December 31, 2019 was \$4,728 USD in trade accounts receivable. Sensitivity to a plus or

minus 10% change in the foreign exchange rate of the United States dollar to the Canadian dollar would affect the reported loss and comprehensive loss by approximately \$500.

#### **Credit Risk**

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations. Financial instruments which are potentially subject to credit risk for the Company consist primarily of cash and cash equivalents and trade accounts receivable. Cash and cash equivalents are maintained with financial institutions of reputable credit and may be redeemed upon demand. The Company considers this risk to be minimal during period ended and as of December 31, 2019.

The Company has gross credit exposure at December 31, 2019 relating to trade accounts receivable of \$6,217. Trade accounts receivable at December 31, 2019, were due from one customer. The Company considers this credit risk to be minimal

#### **Liquidity Risk**

Liquidity risk is the risk that the Company will not be able to meets its financial obligations as they become due. The Company's policy is to ensure that it will always have sufficient cash to allow it to meet its liabilities when they become due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation. They key to success in managing liquidity is the degree of certainty in the cash flow projections. If future cash flows are fairly uncertain, the liquidity risk increases.

The Company's objective is to ensure that it has sufficient cash on demand to meet expected operational expenses. To achieve this objective, the Company will prepare annual capital expenditure budgets which will be regularly monitored and updated as necessary.

The Company monitors its risk of shortage of funds by monitoring the maturity dates of existing trade and other accounts payable. The following table sets out the contractual maturities (representing undiscounted contractual cash flows) of financial liabilities:

	p to 3 ionths	ween 3 & 12 onths	-	tween 1 3 years		Total
December 31, 2019						
Accounts payable and accrued liabilities	\$ 347,792	\$ -	\$	-	\$	347,792
Shareholder loan	5,000	-		-		5,000
Due to Kona Bay	163,959	-		-		163,959
Promissory note payable	4,915	35,048		325,000		364,963
	\$ 521,666	\$ 35,048	\$	325,000	\$	881,714
September 30, 2019						
Bank overdraft	\$ 471	\$ -	\$	-	\$	471
Accounts payable and accrued liabilities	287,922	-		-		287,922
Due to Kona Bay	143,484			-		143,484
Promissory note payable	30,133	4,915		325,000		360,048
	\$ 462,010	\$4,915	0	\$325,000	ç	\$791,925

#### **Outstanding Share Data**

As at December 31, 2019 and the Report Date, the following table summarizes the outstanding share capital of the Company:

	December 31, 2019	Report Date		
Common Shares	4,295,398	4,295,398		
Stock Options	-			
Warrants (1)	1,100,000	1,100,000		
Total, Fully Diluted	5,395,398	5,395,398		

1) Consists of:

- 1,000,000 warrants exercisable at a price of \$0.10 per share until February 21, 2023;
- 100,000 warrants exercisable at a price of \$0.10 per share until August 7, 2020.

## **Risks and Uncertainties**

An investment in the Company' shares should be considered highly speculative due to the nature of the Company's business and the present stage of its development. In evaluating the company and its business, the Reader should carefully consider the following risk factors in addition to the other information contained in this management discussion and analysis. These risk factors are not a definitive list of all risk factors associated with the Company. It is believed that these are the factors that could cause actual results to be different from expected and historical results. Investors should not rely upon forward-looking statements as a prediction of future results.

#### **Business Model**

The industry in which the Company operates is characterized by rapidly-changing Internet media, evolving industry conditions and standards, and changing user and client demands. Any evaluation of the Company's business and its prospects must be considered in light of these factors and the risks and uncertainties often encountered by companies in an evolving industry.

Some of these risks and uncertainties relate to the Company's ability to maintain and expand client relationships, sustain and increase the number of visitors to the Company's websites, respond effectively to competition and potential negative effects of competition on profit margins, and respond to government regulations relating to the Internet and personal data protection. If the Company is unable to address these risks, its business, results of operations and prospects could suffer.

#### **Government Regulation of the Internet**

The Company's online products and student recruitment services may be subject to various laws relating to internet access, usage, and privacy. New regulations affecting copyright, content, privacy, and the quality and nature of online products and services may negatively affect the Company's planned expansion of its student recruitment services into countries outside of Canada. Changes in the regulatory environment may decrease future demand for its products and services, and increase the cost of doing business. The extent and applicability of laws with respect to the internet are uncertain and may in the future expose the Company to significant liabilities.

#### **Dependence on Internet Search**

The Company depends upon Internet search companies to attract a significant portion of the visitors to its websites, and any change in the search companies' search algorithms or perception of the Company could result in its websites being listed less prominently in either paid or algorithmic search result listings, in which case the number of visitors to the Company's websites and our revenue could decline.

The Company depends in significant part on various Internet search companies, such as Google, Microsoft, and Yahoo!, and other search websites to direct a significant number of visitors to its websites so that the Company can provide its online marketing services to its clients. Search websites typically provide two types of search results, algorithmic and paid listings. Algorithmic, or organic, listings are determined and displayed solely by a set of formulas designed by search companies. Paid listings can be purchased and then are displayed if particular words are included in a user's Internet search. Placement in paid listings is generally not determined solely on the bid price, but also takes into account the search engines' assessment of the quality of the website featured in the paid listing and other factors. The Company relies on both algorithmic and paid search results, as well as advertising on other websites, to direct a substantial share of the visitors to its websites.

The Company's ability to maintain the number of visitors to its websites from search websites and other websites is not entirely within its control. For example, Internet search websites frequently revise their algorithms in an attempt to optimize their search result listings or to maintain their internal standards and strategies. Changes in the algorithms could cause the Company's websites to receive less favorable placements, which could reduce the number of users who visit its websites.

In addition, the Company's business model may be deemed similar to those of its competitors and others in the industry that Internet search websites may consider to be unsuitable or unattractive. Internet search websites could deem the Company's content to be unsuitable or below standards or less attractive or worthy than those of other or competing websites. In either such case, the Company's websites may receive less favorable placement in algorithmic or paid listings, or both.

Additionally, the Company may make decisions that are suboptimal regarding the purchase of paid listings which could reduce the number of visitors to its websites or cause the Company to incur additional costs. The Company may also make decisions that are suboptimal regarding the placement of advertisements on other websites and pricing, which could increase its costs to attract such visitors or cause the Company to incur unnecessary costs. A reduction in the number of visitors to the Company's websites could negatively affect the Company's ability to earn revenue. If visits to the Company's websites decrease, the Company may need to resort to more costly sources to replace lost visitors, and such increased expense could adversely affect the Company's business and profitability.

## **Dependence on Data Center Providers**

The Company relies on Internet bandwidth and data center providers and other third parties for key aspects of the process of providing services to its clients, and any failure or interruption in the services and products provided by these third parties could harm the Company's business. Any financial or other difficulties the Company's providers' face may have negative effects on the Company's business, the nature and extent of which the Company cannot predict. The Company exercises little control over these third-party vendors, which increases the Company's vulnerability to problems with the services they provide. The Company licenses technology and related databases from third parties to facilitate analysis and storage of data and delivery of offerings. The Company has experienced interruptions and delays in service and availability for data centers, bandwidth and other technologies in the past. Any errors, failures, interruptions or delays experienced in connection with these third-party technologies and services could adversely affect the Company's business and could expose it to liabilities to third parties.

#### **Technological Change**

The Company operates in business segments that are entirely dependent on technology and the internet. As such, technological change will impact the ability of the Company to expand and grow its business, and will also affect the costs and expenses incurred by the Company, including capital requirements. The online software applications market continues to experience rapid technological change. The Company's products and services rely heavily on Microsoft Windows and Linux platforms. There is a risk that new technologies and standards may render the Company's software applications obsolete. The Company may be required to invest significant capital in new technology and software development to remain competitive. Failure to do so may adversely affect demand for the Company's products and services.

#### **Global Economic Conditions**

Global economic conditions could have a negative effect on the Company's business and results of operations. Economic activity throughout much of the world has been volatile. Market disruptions have included extreme volatility in securities prices, as well as severely diminished liquidity and credit availability. The economic crisis may adversely affect the Company in a variety of ways. Access to lines of credit or the capital markets may be severely restricted, which may preclude the Company from raising funds required for operations and to fund continued expansion. It may be more difficult for the Company to complete strategic transaction with third parties. Such developments could decrease the Company's ability to obtain financing and could expose it to risk that one of its customers or banks will be unable to meet their obligations under agreements with them.

## **Reliance on Key Customers**

The Company relies on key customers and B2B relationships. Our ability to maintain our network and attract additional customers will depend on a number of factors, many of which are outside of our control. A significant portion of the Company's revenues have come from three large customers. While the Company is actively seeking to diversify its customer base, the loss of any one of its large customers will result in a material adverse effect on the business and may adversely affect revenues going forward. The Company's clients can generally terminate their contracts at any time, with limited prior notice or penalty. The Company's clients may also reduce their level of business with the Company, leading to lower revenue. The Company expects that a limited number of clients will continue to account for a significant percentage of the Company's revenue, and the loss of, or material reduction in, their marketing spending with the Company could decrease the Company's revenue and adversely affect the Company's business.

#### **Additional Requirements for Capital**

Substantial additional financing may be required if the Company is to be successful at developing its business. No assurances can be given that the Company will be able to raise the additional capital that it may require for its anticipated future development. Any additional equity financing may be dilutive to investors and debt financing, if available, may involve restrictions on financing and operating activities. There is no assurance that additional financing will be available on terms acceptable to the Company, if at all. If the Company is unable to obtain additional financing as needed, it may be required to reduce the scope of its operations or anticipated expansion.

## **Management of Growth**

The Company may be subject to growth-related risks including pressure on its internal systems and controls. The Company's ability to manage its growth effectively will require it to continue to implement and improve its operational and financial systems and to expand, train and manage its employee base. The inability of the Company to deal with this growth could have a material adverse impact on its business, operations and prospects. While

management believes that it will have made the necessary investments in infrastructure to process anticipated volume increases in the short term, the Company may experience growth in the number of its employees and the scope of its operating and financial systems, resulting in increased responsibilities for the Company's personnel, the hiring of additional personnel and, in general, higher levels of operating expenses. In order to manage its current operations and any future growth effectively, the Company will also need to continue to implement and improve its operational, financial and management information systems and to hire, train, motivate, manage and retain its employees. There can be no assurance that the Company will be able to manage such growth effectively, that its management, personnel or systems will be adequate to support the Company's operations or that the Company will be able to achieve the increased levels of revenue commensurate with the levels of operating expenses associated with this growth.

#### **Dependence on Management Team**

The Company will depend on certain key senior managers to oversee the core marketing, business development, operational and fund raising activities and who have developed key relationships in the industry. Their loss or departure in the short-term would have an adverse effect on the Company's future performance.

#### Competition

The Company faces competition in the markets in which it operates. Some of the Company's competitors may also be better positioned to develop superior product features and technological innovations and able to better adapt to market trends than the Company. Increased competition may require the Company to reduce prices or increase costs and may have a material adverse effect on its financial condition and results of operations. Any decrease in the quality of the Company's products or level of service to customers may adversely affect the business and results of operations.

#### **Exchange Rate**

The reporting currency of the Company is the Canadian Dollar. A significant portion of the Company's revenues, however, are remitted in United States Dollars and Great Britain Pounds. Future fluctuations in the value of the Canadian Dollar relative to these currencies will likely have a material impact on the Company's overall financial results. Appreciation of the Canadian dollar will decrease revenues and increase expenses.

#### **Smaller Companies**

Market perception of junior companies may change, potentially affecting the value of investors' holdings and the ability of the Company to raise further funds through the issue of further Common Shares or otherwise. The share price of publicly traded smaller companies can be highly volatile. The value of the Common Shares may be subject to sudden and large falls in value given the restricted marketability of the Common Shares.

#### Events Subsequent to the Reporting Date

The Company has evaluated its activities subsequent to December 31, 2019 and has determined that there are no material events to be reported.