# MANAGEMENT DISCUSSION AND ANALYSIS FOR VICTORY SQUARE TECHNOLOGIES INC.

Three and Nine months ended September 30, 2021

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#### This MD&A

This management's discussion and analysis (this "MD&A") of the performance, financial condition, and results of operations of Victory Square Technologies Inc. ("Victory Square", "VST", the "Company", "we" and "our"), should be read in conjunction with the Company's audited annual consolidated financial statements and the related notes thereto for the twelve months ended December 31, 2020, and December 31, 2019 (the "2020 Financial Statements") and the Company's condensed consolidated interim financial statements for the three and nine months ended September 30, 2021 and 2020 (the "Q3 2021 Financial Statements"). The Company's reporting currency is the Canadian dollar and all dollar amounts in this MD&A are expressed in Canadian dollars, unless otherwise specified. Unless otherwise indicated, the information contained in this MD&A is as of November 29, 2021.

The financial information of the Company contained in this MD&A is derived from the 2020 Financial Statements and the Q3 2021 Financial Statements, which were prepared in accordance with International Accounting Standards using accounting policies consistent with International Financial Reporting Standards ("**IFRS**") as issued by the International Accounting Standards Board and interpretations of the International Financial Reporting Interpretations Committee. The accounting policies and methods of computation applied by the Company in the Q3 2021 Financial Statements are the same as those applied in the 2020 Financial Statements.

Additional information relating to the Company, including the Financial Statements, is available at www.sedar.com.

## **Cautionary Statement Regarding Forward-Looking Statements**

Statements that are not reported financial results or other historical information are forward-looking statements or forward-looking information within the meaning of applicable securities laws (collectively, "forward-looking statements"). This MD&A includes forward-looking statements regarding the Company and its Investees (as defined herein) (collectively, the "Group") and the industries in which the Group operates, including statements about, among other things, expectations, beliefs, plans, future operations of the Group and origination of additional companies in which the Company holds an interest and acquisition opportunities for the Group, business and acquisition strategies, opportunities, objectives, prospects, assumptions, including those related to trends and prospects, and future events and performance. Sentences and phrases containing or modified by words such as "anticipate", "plan", "continue", "estimate", "intend", "expect", "may", "will", "project", "predict", "potential", "targets", "projects", "is designed to", "strategy", "should", "believe", "contemplate" and similar expressions, and the negative of such expressions, are not historical facts and are intended to identify forward-looking statements. Forwardlooking statements involve known and unknown risks, uncertainties and other factors that may cause actual results or events to differ materially from those anticipated in such forward-looking statements. Forwardlooking statements should not be read as guarantees of future events, future performance or results, and will not necessarily be accurate indicators of the times at, or by which, such events, performance or results will be achieved, if achieved at all. Forward-looking statements are based on information available at the time and/or management's expectations with respect to future events that involve a number of risks and uncertainties, any of which could cause actual results to differ materially from those expressed in or implied by the forward-looking statements. The factors described under the heading "Other Risks and Uncertainties", as well as any other cautionary language in this MD&A, provide examples of risks, uncertainties and events that may cause the Group's actual results to differ materially from the expectations it describes in its forward-looking statements. Readers should be aware that the occurrence of the events described in these risk factors and elsewhere in this MD&A could have an adverse effect on, among other things, the Group's business, prospects, operations, results of operations and financial condition.

Specific forward-looking statements contained in this MD&A may include, among others, statements, management's beliefs, expectations or intentions regarding the following:

- timelines;
- strategic plans:
- the business and operations of the Group;
- the business, operations, strategies and expectations of the Group;
- the volatility of the novel coronavirus ("COVID-19") outbreak as a global pandemic;
- the Group's reliance on key management personnel, advisors and consultants;
- the continuation of the Company as a going concern;
- the impacts of changes in the legal and regulatory environment in which the Company operates;
- the Group's business objectives and discussion of trends affecting the business of the Group;
- the funds available to the Group and the principal purposes of those funds;
- anticipated revenues and cash flows from operations and funding requirements of the Group;
- capital, operating and general expenditures;
- expectations regarding the ability to raise capital;
- anticipated revenues to be realized by the Group from future contracts;
- treatment under governmental regulatory regimes and expectations with respect to regulatory approvals; and
- other forward-looking statements including, but not limited to, information concerning the intentions, plans and future actions of the Group.

Forward-looking statements are based on reasonable assumptions, estimates, analysis and opinions of management made in light of its experience and its perception of trends, current conditions and expected developments, as well as other factors that management believes to be relevant and reasonable in the circumstances at the date that such information is made available. Forward-looking statements are inherently subject to known and unknown risks and uncertainties and other factors that may cause the actual results, level of activity, performance or achievements of the Group to be materially different from those expressed or implied by such forward-looking statements. Although the Company has attempted to identify important factors that could cause actual results to differ materially, there may be other factors that cause results not to be as anticipated, estimated or intended, including the factors and risks described or referred to elsewhere herein, as well as unanticipated and/or unusual events. Many of such factors are beyond the Company's ability to predict or control. Risks and uncertainties that may affect forward-looking statements include, but are not limited to, those which relate to the following:

- the limited operating history of members of the Group, including the Company;
- the current lack of profitability of members of the Group, including the Company;
- the need to obtain additional financing and uncertainty as to the availability and terms of future financing:
- the ability to acquire funds necessary for general working capital and continuing operations;
- reliance on sale of equity or investments to access funds required;
- the possibility that opportunities will arise that require more cash than the Group has or can reasonably obtain;
- uncertainties associated with business opportunities that may be presented to, or pursued by the Group;
- parameters and assumptions underlying future investments and acquisitions;
- risks relating to investments in equity securities;
- the possibility that the Group will be unable to dispose of illiquid securities;
- risks that the asset classes held in the Group's equity portfolio will underperform the market;
- risks associated with investments in blockchain, healthcare, gaming and other technologies;
- risk the Company's portfolio is too concentrated and not sufficiently diversified;
- risks associated with investments in the technology sector;
- risks associated with investments in small and mid-capitalization companies;
- the Group's operations, investment strategies and profitability may be adversely affected by competition from other similar entities;
- uncertainties related to early stage of technology and product development;
- uncertainties related to regulatory regimes and laws;
- dependence on key personnel;
- fluctuations in the currency markets and stock market volatility;

- going concern considerations;
- conflicts of interest:
- changes in the regulatory environment;
- competition for, among other things, capital, acquisitions, equipment and skilled personnel;
- operating or technical difficulties in connection with business activities;
- the possibility of cost overruns or unanticipated expenses; and
- the other factors discussed under the heading "Other Risks and Uncertainties".

Readers are cautioned that the foregoing list of forward-looking statements should not be construed as being exhaustive.

In making the forward-looking statements in this MD&A, the Company has made assumptions regarding general economic conditions, the impact of the COVID-19 pandemic on the Group and its operations, strength of relationships with Investees, regulatory oversight and such other risks or factors described in this MD&A and from time to time in public disclosure documents of the Group that are filed with securities regulatory authorities.

The Company notes that the dynamic nature of the COVID-19 pandemic and any associated or resulting events and circumstances mean that management can offer no assurance such forward-looking statements will occur or be accurate in the circumstances. Accordingly, readers should not place undue reliance on forward-looking statements, which speaks only to opinions, estimates and assumptions as of the date made. The forward-looking statements contained in this MD&A are expressly qualified by this cautionary statement and are made as at the date of this MD&A. The Company does not undertake any obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by applicable securities laws. If the Company does update one or more forward-looking statements, it is not obligated to, and no inference should be drawn that it will, make additional updates with respect thereto or with respect to other forward-looking statements.

#### **COVID-19 Pandemic**

Governments worldwide have enacted emergency measures to combat the spread of COVID-19. These measures, which include the implementation of travel bans, closing of non-essential businesses, self-imposed quarantine periods and social distancing, have caused significant volatility in global equity markets and material disruption to businesses globally resulting in an economic slowdown. Governments and central banks have reacted with significant monetary and fiscal interventions designed to stabilize economic conditions.

The full economic and social impact of the spread of COVID-19 is unknown but has caused many operating businesses to reduce or suspend operations thereby reducing operating cash flows. While the deterioration in economic conditions and reduction in valuations for some businesses may result in acquisition opportunities for the Company, COVID-19 may present challenges for the Company and the Investees and may make it more difficult for the Company to obtain future financings, expand operations in international markets, including Brazil and the United States, and capitalize on physical deliverables such as in-person immersive experiences or location-based escape rooms. Further challenges could include delayed due diligence on target companies due to travel restrictions or obtaining onsite access to target companies' facilities or physical books and records due to lockdown measures. Additionally, any target business that the Company identifies that has been required to reduce or suspend business operations for a period of time due to COVID-19 may be subject to increased business, employment, operating and financial risks.

The COVID-19 pandemic has also led to higher valuations for certain businesses that have shown to be resilient to the impacts of COVID-19 or which, in some cases, have benefited from the COVID-19 pandemic. To the extent that the Company seeks to make investments in these businesses, it may be required to pay a higher purchase price or may face increased competition from other investors looking to acquire such businesses.

The continuing or worsening of the economic and market conditions caused by the COVID-19 pandemic, and its impact on the economy could have a material adverse effect on the Company's business, including on the valuation of the Investees and the Company's financial condition. In particular, the business of our subsidiary, Fantasy 360 Technologies Inc., doing business as Immersive Technologies, which delivers in person escape rooms and experiences is predominantly dependent on physical meetings and gatherings. Additionally, the hard launch of a location-based game, *Men-In-Black*, in which our portfolio company, GameOn Entertainment Technologies Inc., holds an investment, was delayed due to the constraints of COVID-19. As the COVID-19 pandemic has had a significant adverse impact on the business and financial condition of our subsidiaries and portfolio companies, which could materially impact the value of the Company's investments.

To the extent the COVID-19 pandemic adversely impacts the Company's and the Investees' business, results of operations and financial condition, it may also have the effect of heightening many of the other risks described or referenced in this MD&A.

Even though progress has been made on the deployment of vaccines, the evolving nature of the COVID-19 pandemic means that the duration and full impact of the COVID-19 pandemic is unknown at this time, as is the efficacy of the government and central bank interventions. As a result, it is not possible to reliably estimate the length and severity of these developments and the impact on the financial results and condition of the Company and the Investees in future periods.

COVID-19 has the current and ongoing potential to expose the Company to a number of risks inherent in our business activities. These include: pace of completing investments, financial market fluctuations and deterioration of political and economic conditions, and competitive market for investment opportunities. These risks are discussed in further detail under the heading "Other Risks and Uncertainties".

## The Company

#### General

The motto of the Company is "Our Process, Our People and Our Partnerships". Building upon these three cornerstones, the Company creates, buys or works with promising start-ups in growing markets and industries, while providing the expertise and resources needed to fast-track growth.

Victory Square actively creates, acquires and invests in emerging technology companies with a particular focus on those using artificial intelligence ("AI"), digital health, gaming, cryptocurrencies, augmented reality ("AR"), virtual reality ("VR"), mixed reality ("MR"), cybersecurity, cloud computing and plant-based sciences to disrupt diverse sectors such as fintech, insurance, health, immersive experiences, and gaming. Victory Square actively supports these companies as they grow by providing comprehensive functional expertise and support in commercialization, product market-fit and through access to proprietary technology solutions and a system of global partnerships.

As of the date hereof, our portfolio consists of eight subsidiaries (the "Subsidiaries") and certain investments in additional companies (the "Portfolio Companies" and, together with the Subsidiaries, the "Investees").

#### **Subsidiaries**

The subsidiaries are controlled by the Company. Control exists when the Company is exposed, or has rights, to the variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date the control ceases. Intercompany balances and transactions, and any unrealized income and expenses arising from intercompany transactions, are eliminated in preparing the consolidated financial statements.

## Portfolio Companies

Portfolio companies are recorded as investments (see further details in Note 2 of the 2020 Financial Statements). Investments which are classified as financial instruments under IFRS 9 are initially recorded at the fair value at the time of acquisition. Subsequent measurement depends on the classification of the financial instrument. For those investments in which the Company has significant influence the Company uses the equity method of accounting whereby an equity investment is initially recorded at cost and subsequently adjusted to reflect the investor's share of the net profit or loss of the investee. Any distributions received from the investee company reduce the carrying amount of the investment.

The Company reviews certain investments and records their fair value at each financial statement reporting date. For investments in public companies, fair value is determined based on the quoted market price. For investments in private companies, certain subjective measures, including recent share transactions, prices for comparable entities, review of cash flow projections and the investee's prospects, financial ratios and discounted cash flows are techniques used to determine fair value. Where possible the Company uses inputs obtained from observable market data for its valuation models. However, if observable market data is not available the Company uses judgement to determine fair value.

Investments in films and games are classified as intangible assets and recorded at the lower of amortized cost or recoverable amount. The valuation of investments in films and games are reviewed when an event or change in circumstances indicates that the fair value of a film or game is less than its unamortized cost. The Company records an impairment charge if the amount is less than the amortized cost.

Victory Square is headquartered in Vancouver, Canada, and the common shares in the capital of the Company (the "Common Shares") are listed on the Canadian Securities Exchange under the symbol "VST", the Frankfurt Stock Exchange under the symbol "6F6" and the OTCQX tier of the OTC Markets under the symbol "VSQTF".

## **Development of the Business**

The Company was incorporated as Fantasy 6 Sports Inc. under the *Business Corporations Act* (British Columbia) on February 10, 2015. On October 19, 2015, the Company acquired Draft Label Technologies Inc. and its subsidiary, PDL USA Inc., pursuant to a share exchange agreement. As a result of this business combination, the Company acquired certain software, source code and cloud hosting services.

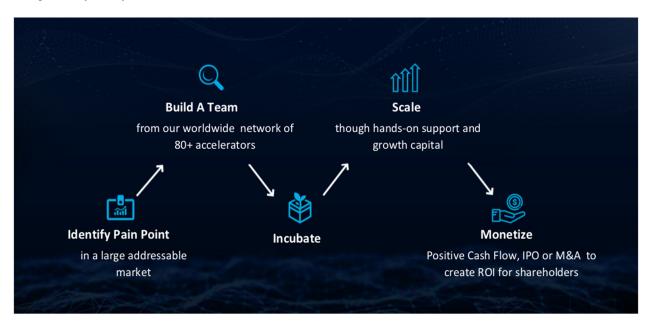
On April 29, 2016, the Company filed a long form prospectus with the BCSC, qualifying the distribution of 5,094,000 Common Shares issuable upon the exercise of special warrants previously issued by the Company for gross proceeds of \$509,400. Trading in the Common Shares commenced on the CSE on May 4, 2016, under the trading symbol "FYS".

On June 9, 2017, the Company changed its name to Victory Square Technologies Inc.

## **Our Approach**

## What We Do Differently for Start-Ups

Victory Square isn't just another investor. With real skin in the game, we are committed to ensuring each Investee succeeds. Our secret sauce starts with selecting start-ups that have real solutions, not just ideas. We pair these companies with senior talent in product, engineering, customer acquisition and more. Then we let the companies do what they do best – build, innovate and disrupt. In 24 to 48 months, the companies are generally ready to scale and monetize.



## What We Do Differently for Investors

For investors, we offer early-stage access to the next unicorns before they are recognized as unicorns. Our portfolio provides a uniquely liquid, and transparent way for investors to get access to the latest technologies and emerging global trends.

## Philanthropic Contributions

Victory Square is dedicated to giving back to the communities in which it operates. The Company's mandate is to assist organizations through its time, talent, and treasure. The Company is committed to organizations that provide services in the youth, mental health, special needs, sport, tech, education, marginalized groups. First Nations, and accessibility sectors.

Since January 1, 2021, the Company has pledged and/or contributed close to \$300,000 in donations to Variety the Children Charity of BC, CKNW KIDS FUND, Simon Fraser University Tech Camp, The BC Sports Hall of Fame & Museum, Covenant House Vancouver, YWCA, Coast Mental Health, The Cerebral Palsy Association of BC, and the BC Children's Hospital Foundation. These gifts are in conjunction with VST's "GIVING BACK" pledge made by its executive, staff, and board of directors (the "**Board**").

## **Our Investees**

## **Our Subsidiaries**

The table below sets out our Subsidiaries as at the September 30, 2021

Subsidiary	Vertical
VS Digital Health Inc. ("VS Digital Health")	Digital health
Draft Label Technologies Inc. ("Draft Label")	Custom software development
Fantasy 360 Technologies Inc., doing business as Immersive Technologies ("Immersive Tech")	Immersive experiences (custom escape rooms), Metaverse
GameOn Entertainment Technologies Inc. (formerly V2 Games Inc·) (1) ("GameOn")	Real time online gaming and entertainment prediction
Victory Entertainment Inc. ("Victory Entertainment")	Films, TV, digital media
IV Hydreight Inc. ("Hydreight")	Telemedicine, online pharmacy
PDL USA Inc. ("PDL USA")	Custom software development
V2 Games USA Inc. (1) ("V2G USA")	Online platforms for free entry fantasy sports
VS Blockchain Assembly Inc. ("VS Blockchain")	Blockchain
BlockX Capital Corp. ("BlockX")	Blockchain

Subsidiaries are fully consolidated with any applicable non-controlling interest ("NCI") taken in the Q3 2021 Financial Statements.

## Our Portfolio Companies

The table below sets out our Portfolio Companies as at the date hereof.

Portfolio Company	Vertical
Victory Square Health Inc. ("VS Health")	Diagnostic test research and production
Cassia Research Inc., doing business as CoPilot AI ("CoPilot AI")	Al technology, sales on social media
Cloud Benefit Solutions Inc., doing business as Cloud Advisors ("Cloud Advisors")	Insurance tech
MLVX Technologies Inc., doing business as Compression.AI (1) ("Compression.AI")	Artificial intelligence (AI) and machine learning (ML)
Fansunite Entertainment Inc. ("FansUnite")	Sport betting, gaming, e-sports
Flo Digital Inc. (1) ("Flo Digital")	Video delivery platform and VR search engine
Grow Academy Technologies Inc. (1) ("Grow Tech")	Plant-based science
Howyl Ventures Inc., doing business as Capaciti (1) ("Capaciti")	Blockchain assembly

Note:

(1) The Company's interest in this subsidiary was deconsolidated during the current period, and therefore is included in the interim Financial Statements in Note 3 "Discontinued Operations".

Turnium Technology Group Inc. (formerly Multapplied Networks Inc.) (" <b>Turnium</b> ")	Software defined wide area network platforms
Next Decentrum Technologies Inc. ("Next Decentrum")	Computer software, education tech, learning platforms
PayVida Solutions Inc. (1) ("PayVida")	FinTech, payments, lending
Silota Research and Development Inc. ("Silota")	Blockchain, fintech
Shop and Shout Ltd., doing business as Creator.co ("Creator.co")	Influencer marketing, marketing automation
Cloud Nine Web3 Technologies Inc. ("Cloud Nine")	Web 3.0, EdTech
Stardust Solar Technologies Inc. ("Stardust Solar")	Renewable Energy, Solar, GreenTech
Mercury Acquisitions Corp. (1) ("Mercury")	Capital pool company ("CPC")

(1) Included in "Other" in the Q3 Financial Statements in Note 10 "Investments".

In October of 2021, the Company closed a follow-on investment in Creator.co of 1,052,941 common shares of Creator.co in consideration for \$1,000,000, composed of 1,000,000 common shares of VST at a deemed price of \$1.00 per share.

Portfolio companies are reflected in the Q3 2021 Financial Statements in the investments line item on the statements of financial position, with disclosures in Note 9 for movements in each distinct and material investment for the current and prior comparative year. A majority of the Company's portfolio companies are investments in privately held companies, and as such no additional operating information is publicly disclosed beyond what is required for financial statement disclosures.

#### Selected Investee Highlights

Recent highlights from certain subsidiaries and Investees are described below.

#### **Immersive Tech**

Our Subsidiary Immersive Tech designs, programs, builds, and installs immersive and engaging experiences for some of the world's leading companies. Through a blend of video game development, theme park engineering, and the latest VR/AR/MR technologies, Immersive Tech has worked with clients including Intel, Snickers, Bayer, Ardbeg, USFDA, Scotia Bank and Capital One, among others. Recent highlights of Immersive Tech include the following:

- In January of 2021, VST announced that Immersive Tech had launched a new location-based entertainment virtual reality attractions division named UNCONTAINED. This is a free-roam interactive virtual reality franchise to capitalize on the growing demand for COVID-19 safe attractions. UNCONTAINED is expected to launch in Spring 2022. At the end of Q3, 2021, the prototype unit is in the stage of development..
- In January of 2021, VST also announced that Steven Dooner had joined Immersive Tech as Director of Franchise Development for UNCONTAINED. Mr. Dooner's most notable franchise endeavors involve the expansion of entities including Chuck E Cheese, ESPNZone, and a series of Disney launches with Club Disney, DisneyQuest, and the expansion of Tokyo Disneyland.
- In March of 2021, VST announced the addition of new advisors to Immersive Tech's strategic team, including Cathy Hackl, Lance Priebe, and Kevin Williams. Kevin Williams is a member of an exclusive and elite Walt Disney alumni following his years as an esteemed Walt Disney Imagineer. Imagineers are the creative engine that designs and builds all Disney theme parks, resorts, attractions, and cruise attractions worldwide. Cathy Hackl is one of LinkedIn's top technology.

voices, and was dubbed the "CEO's Guide to the Metaverse." BigThink named Cathy one of the top 10 most influential women in tech in 2020 and she was included in the 2021 prestigious Thinkers50 Radar list of the 30 management thinkers most likely to shape the future of how organizations are managed and led. Lance Priebe is a co-founder of one of the largest online game platforms for kids, Club Penguin, which was acquired by Disney for \$360 million.

- In March of 2021, Immersive Tech announced it was teaming up with celebrity YouTube creator Chris Ramsay on an exclusive immersive experience that will be featured on his social media channels to his 6.4 million fans.
- In April of 2021, Immersive Tech announced the signing of a Letter of Intent with Autobahn Indoor Speedway for an initial purchase of their "UNCONTAINED" VR attraction with an option to purchase up to 10 units.
- In April of 2021, VST announced the closing of Immersive Tech's oversubscribed financing for gross proceeds of \$2.3 million.
- In June of 2021, Immersive Tech welcomed industry leader & HTC China President Alvin Wang Graylin to its board of directors. With over two decades of experience in the technology industry executing business management prowess, Mr. Graylin has become a global name in the VR space with his international ventures. He currently serves as the China President of HTC, managing all aspects of HTC's business in the China Region including the VIVE VR division, phone, Viveport content platform, partnerships, investments, and the company's XR Suite Business globally. He also serves as Vice Chairman of the Industry of Virtual Reality Alliance (IVRA.com), and the President of the Virtual Reality Venture Capital Alliance (VRVCA.com). Graylin is an industry titan and one of the most respected as well as sought after thought leaders in the VR/AR/AI industry today.
- In June of 2021, Immersive Tech announced VR/AR thought leader and industry expert Dan Burgar joined the Immersive Tech advisory board. As the Vancouver VR/AR Association President & Founder, Dan Burgar is a true pioneer in the technology space and influencer within the VR/AR industry where he co-founded Shape Immersive Entertainment Inc. Shape Immersive is a company specializing in the building of VR/AR + 3D development that collaborates with notable brands like Redbull, Olympics, Disney, Star Atlas and RTFKT studios (NFTs).
- In August of 2021, VST announced a special dividend of common shares of Immersive Tech held by VST to VST shareholders.
- In September of 2021, Immersive Tech successfully completed an Initial Public Offering with the Immersive Tech's common shares commencing trading under the symbol 'VRAR' on the Canadian Securities Exchange ("CSE").
- In September of 2021, Fantasy 360 Technologies Inc. d/b/a Immersive Tech ("Immersive Tech" or "Fantasy 360") (CSE:VRAR) signed a binding letter of intent (the "LOI") in respect of the acquisition of all of the shares of Synthesis VR Inc., a leading Location based Virtual Reality content store & technology engine empowering nearly 300 out-of-home entertainment locations worldwide. Synthesis VR serves more than the Location-based entertainment industry with its first to market and industry leading technology but also operates a broader sandbox platform serving the education and enterprise sectors as well.
- In September of 2021, Immersive Tech announced that its common shares are now trading on the Frankfurt Stock Exc4hange under the symbol 79W.

#### **GameOn**

GameOn is a gaming company providing consumers, broadcasters, sports books, venues, and brand partners with interactive, social experiences around sports, television, and live events. GameOn has a suite of proprietary mobile and TV technologies, changing the way fans compete, watch, and win through free and frictionless prediction games. GameOn is also focusing on royalty investments in high-value gaming projects featuring globally recognized intellectual properties. GameOn is also a game technologies and content ventures that provides investments in high-value gaming projects and technologies featuring globally recognized intellectual properties. Recent highlights of GameOn include the following:

- In December of 2020, VST announced the completion of the purchase of substantially all the assets of GameOn App Inc. ("GOAI").
- In February of 2021, VST announced that GameOn had completed an oversubscribed private placement of common shares of GameOn to raise gross proceeds of \$5,800,000.
- From February to March 2021, VST announced significant additions to the board of directors and the advisory and management teams of GameOn, including the following: J. Moses (Take Two Interactive), Mike Vorhaus (Draft Kings, Roblox), Sean Hurley (Draft Kings), Santiago Jaramillo (FIFA at EA Sports, NBA Top Shot at Dapper Labs), Liz Schimel (Former Head of Business at Apple News) Tim Cahill (former EPL and World Cup athlete), Boris Gartner (LaLiga North America), Sabrina Carrozza (FC Barcelona, Drive by DraftKings), Shauna Griffiths (Sports Business Journal Game-Changer), Aly Habib (INDOCHINA), Mick Batyske (Anchor, Buzzer, dotdotdash), and Ernest Lupinacci (ESPN, Nike, NFL)
- From January to September of 2021, GameOn grew its team from three to 19 full-time employees, including personnel with experience from Electronic Arts (FIFA), Dapper Labs (NBA Top Shot), Madison Square Garden, the New York Knicks, the New York Rangers, IAC (Dotdash, Handy, Investopedia, Ask.com), the International Olympic Committee and more. The Company expects to be a team of 20+ by the end of 2021.
- In May of 2021, VST declared a special common share dividend of its interest in its subsidiary company GameOn.
- On June 1, 2021, GameOn officially began trading on the CSE under the symbol 'GET'.
- In June of 2021, GameOn announced an exclusive partnership with India's entertainment super app MXPlayer that will introduce cricket prediction games for mobile to their service. The white label partnership will offer GameOn's predictive gaming platform for cricket to 280 million monthly viewers.
- In July of 2021, onboarded SeventySix Capital Sports Advisory (Manchester City, Rocket Mortgage, Van Wagner, Minnesota Vikings, LA Rams, ESPN, Golden State Warriors, San Francisco 49ers), as well as hired VP of Partnerships, Ryan Nowack (Madison Square Garden, New York Knicks, New York Rangers).
- In July of 2021, GameOn announced DTC eligibility and subsequent OTC listing, showcasing commitment to accessibility, volume, and liquidity for shareholders and investors around the world.
- In July of 2021, GameOn announced a partnership with NFT platform Blockparty to launch a first-of-its-kind NFT Predictor product. GameOn added that its VP of Product, Santiago Jaramillo, former Head of Sports at Dapper Labs (NBA Top Shot), will spearhed The NFT Predictor product. This will enable fans of rights holders who partner with GameOn to build up their collection by acquiring NFTs—images, video or audio—by either purchasing packs or via a marketplace. From there, they leverage those assets to make predictions about upcoming events and are rewarded with exclusive NFTs for finishing high on the leaderboard. Completed collections of high-value NFTs can then be traded in for real-life rewards including tickets, merchandise and other exclusive offerings. GameOn

will leverage Blockparty's platform to issue NFTs on the blockchain, allowing content partners to add permanent, tamper-proof watermarks to the collectibles to ensure legitimacy. This will give fans, creators and collectors a way to validate the collectible's rarity and authenticity while using them as a utility in predictive gaming.

- In October of 2021, GameOn Partners with NBA Player-Backed NFT Project Chibi Dinos for first-of-its-kind gamification. The partnership entails Chibi Dinos utilizing GameOn's NFT Prediction Game product to give their 10,000 digital dinos utility in gaming. The deal guarantees GameOn USD\$120,000 in revenue with a projected gross profit of 80%. The deal also includes a 50% revenue share of primary and secondary sales of at least one new NFT drop related to the Chibi Dinos NFT Prediction Game.
- In October of 2021, GameOn Secures Three Additional Prediction Game Projects with MX Player for Soccer, Tennis & Kabaddi.

## **Hydreight**

Hydreight provides a unique, custom built, proprietary telemedicine service that allows users to book confidential health & wellness and/or medical services at their home, hotel, office or wherever they may need discreet assistance. Hydreight has a 503B pharmacy license under the United States Federal Food, Drug and Cosmetic Act and is a United States certified e-script and telemedicine provider, allowing Hydreight to provide services in all 50 states. In addition to providing telehealth services, other products include intravenous drips, Botox, and other medical and medispa treatments. The business model of Hydreight leverages decentralized healthcare to bring quality telehealth, medical, health and wellness services to the masses in an efficient, scalable, and cost-effective way. Hydreight currently operates in the United States with plans for expansion into Canada, South America and beyond. Recent highlights of Hydreight include the following:

- In March of 2021, VST announced that Hydreight teamed up with VS Health to launch a one-stopshop virtual health care platform (telemedicine, virtual pharmacy, at-home point-of-care diagnostic testing) in Brazil.
- In August of 2021, Hydreight signed Strategic Sales and Marketing Agreement with Medline Industries Inc. to provide Hydreight's full-suite of mobile digital health solutions and telemedicine platform to Medline's Clients (surgery centres, skilled nursing facilities, home care agencies, nursing homes, hospice care, hospital laundries).
- In November of 2021, VST launched a beta-test version of DiscreetCare a full-service web app for the treatment of sensitive & delicate medical issues.

## FansUnite Entertainment

FansUnite (CSE:FANS) (OTCQB: FUNFF) is a global sports and entertainment company, focusing on technology related to regulated and lawful online gaming and related products. Recent highlights of FansUnite include the following:

- In March of 2020, FansUnite completed the acquisition of McBookie, a provider of betting services in the United Kingdom.
- In August of 2020, FansUnite announced the amalgamation of Askott Entertainment Inc., a leading esports betting technology platform, and FansUnite's wholly owned subsidiary.
- In December of 2020, FansUnite received a gaming license and gaming supply license from the country of Malta, which enables FansUnite to offer business-to-business and business-toconsumer gaming services throughout Europe.
- In July of 2021, FansUnite completed \$24,792,390 oversubscribed private placement.
- In August of 2021, FansUnite was Granted UK Gambling Licenses for B2C and B2B Businesses The licenses enable FansUnite to deliver its suite of iGaming products and deploy its B2C betting solutions within the United Kingdom.

#### CoPilot Al

CoPilot AI is a Software-as-a-Service (SaaS) company that uses AI technology to help sales teams automatically target qualified prospects on social media, initiate one-to-one conversations and surface timely sales opportunities without requiring any content marketing, spam emails or advertising. Clients of CoPilot AI include MassMutual, Merrill Lynch, UBS, New York Life and more. CoPilot AI is a BC Technology Impact Award finalist and was named the winner of the Best Pivot award by Canadian Business. Recent highlights of CoPilot AI include the following:

- In the first half of 2021, CoPilot AI was ranked #140 on Canadian Business Magazine's 2020 list of fastest-growing companies in Canada and #15 fastest growing companies in Vancouver.
- In the first half of 2021, CoPilot AI is accelerating revenue growth, momentum has seen quarterly double-digit growth drive their product offerings into new sectors and industries with excellent early adoption and customer feedback.

## Cloud Nine Web3 Technologies

Cloud Nine Web3 Technologies is an education technology company, with a mission to fuel innovation in the education sector. Cloud Nine's opportunities and partnerships are strategically positioned to capitalize on the dominance of emerging technologies and the growing need to learn faster and easier from experts in collaboration with key educators and influencers in the marketplace. Recent highlights of Cloud Nine include the following:

- In March of 2021, Cloud Nine completed an acquisition of certain intellectual property from VST, including a VPN platform, in exchange for \$6 million, which was paid by the issuance of 4,411,765 common shares of Cloud Nine (CSE: CNI) at a deemed issue price of \$1.36 per common share to VST.
- In March of 2021, Cloud Nine launched a new education technology platform, designed to provide users with easy and simple guides to cybersecurity, wearable technologies, blockchain technology, cryptocurrencies and decentralized finance.
- In March of 2021, Web3 Tech entrepreneur Pavel Bains, CEO of Bluzelle Platform PTE Ltd., joined Cloud Nine as a strategic advisor.

- In April of 2021, Cloud Nine announced a strategic partnership to launch NFT products and managed services.
- In May of 2021, Cloud Nine added eBay managing director & WePay Korea CEO as a strategic advisor.
- In May of 2021, Cloud Nine strengthened its Advisory Board with the addition of former Executive of PayPal Asia & CEO of GLOCONTECH.
- In June of 2021, Cloud Nine appointed former CEO of DMG Blockchain Solutions (TSXV: DMGI), Dan Reitzik, as special advisor to the Board of Directors.

#### Creator.co

Founded in 2016, Creator.co is a fully automated platform that connects brands with creators to drive awareness, content and conversions on Instagram, Facebook, Twitter, Youtube, and TikTok. Recent highlights of Creator.co include the following:

- In March of 2021, Creator.co partnered with One Tree Planted to see that every collaboration on the platform yields a new tree planted in an area of need.
- In July of 2021, Influencer Marketing Hub listed Creator.co as one of the Top 10 Influencer Marketing Platforms for 2021.
- In August of 2021, VST announced signing an LOI for a follow-on investment in Creator.co. Funds will be used to complete the development of an add-on feature which will allow creators to launch their own digital currency powered by the blockchain.
- In August of 2021, Creator.co announced that over 90,000 Creators are currently collaborating with brands through Creator.co (with over 10,000 new Creators being added monthly).
- In August of 2021, Creator.co announced that Creator has deployed campaigns for hundreds of Brands including Walmart, Colgate, Minhas Distilleries, CrayolaBox, Zero Water, Freeyum, and Vasanti.
- In October of 2021, VST closed a follow-on investment in Creator.co of 1,052,941 common shares of Creator.co in consideration for \$1,000,000, composed of 1,000,000 Common Shares at a deemed price of \$1.00 per Common Share.

## Stardust Solar

Founded in 2017, Stardust Solar is a leader in renewable energy education in Canada, providing Canadian Standards Association ("CSA") and North American Board of Certified Energy Practitioners® ("NABCEP") approved design and installation training with hands-on experience. Stardust Solar is also one of the first companies in North America to offer a franchise opportunity dedicated to the installation of solar PV systems. Stardust Solar also offers training courses in Solar PV Installation, EV Charger Installation, Solar Hot Water, Wind Energy, and Wave Energy. Recent highlights of Stardust Solar include the following:

- In June of 2021, VST Announced Completion of Investment in the renewable energy company Stardust Solar.
- In June of 2021, Stardust Solar acquired the Canadian Solar Institute.
- In June of 2021, Stardust Solar became the first and the only coast to coast authorized Canadian dealer of the highly sought-after solar and energy services provider, SunPower.

## Other Highlights - Digital Currencies

#### Covalent

The data powering the decentralized finance (De-Fi) economy. Covalent provides a unified application programming interface (API) to bring full transparency and visibility to assets across blockchain networks. Covalent was acquired by Byzantine Labs, a blockchain start-up, and has partnered with OpenDeFi to enhance the transparency of tokenized real-world assets. Covalent has also launched "One Million Wallets: A Celebration of Ethereum 2.0". Recent highlights of Covalent include the following:

- In May of 2021, Covalent closed \$10 million in a public sale of its CQT token on the distribution platform CoinList.
- Covalent's CQT token price as of September 30<sup>th</sup>, 2021 is \$1.29.

## **Key Transactions in 2020**

The following key transactions were recorded in the 2020 Financial Statements:

- On March 26, 2020, FansUnite completed a private placement, issuing 8,948,326 common shares
  of FansUnite for gross proceeds of \$3,131,918, and concurrently completed the acquisition of
  McBookie, a provider of betting services in the United Kingdom, for \$2 million. As a result of the
  private placement, the Company's interest in FansUnite was reduced from 48.55% to 7.02% and
  FansUnite was deconsolidated from the Company's financial statements.
- On April 16, 2020, the Company sold 50% of its interest in a loan receivable (the "Just Games Loan") from Just Games Entertainment Inc. ("Just Games"), as well as a 50% interest in two minor investments of GameOn (the "GameOn Interest"), to FansUnite in exchange for 3,142,857 common shares of FansUnite.
- On June 3, 2020, the Company completed a transaction pursuant to which VS Health acquired all
  of the issued and outstanding shares of Comercio de Diagnosticos Ltd. ("Safetest"), the developer
  of the Safetest COVID-19 Assay Tests, in exchange for the issuance of 400 common shares of VS
  Health, representing an 80% interest in VS Health. As a result, the Company's interest in VS Health
  was reduced from 100% to 20% and VS Health was deconsolidated from the Company's financial
  statements and is now a Portfolio Company.
- On October 9, 2020, the Company and GameOn re-acquired the 50% interest in the Just Games Loan from FansUnite in exchange for the cancellation of FansUnite shares held by the Company, as well as forgiveness of outstanding debts held by FansUnite and due to the Company.
- On November 9, 2020, the Company completed a private placement of 11,713,053 special warrants of the Company ("2020 Special Warrants") at a price per 2020 Special Warrant of \$0.52 for gross proceeds of \$6,090,788. \$500,000 of the proceeds raised from the 2020 Special Warrant offering was used to settle debt from the chief executive officer of the Company.
- On December 1, 2020, GameOn acquired substantially all of the assets of GameOn App Inc. ("GOAI") in exchange for the issuance of common shares of GameOn, the assumption of certain debt of GOAI, the issuance of a convertible note to the former chief executive officer of GOAI, and contingent consideration GOAI and the former CEO of GOAI, who became the chief executive officer of GameOn, upon completion of the transaction. As a result, the Company's interest in GameOn was reduced from 100% to 64.39%.
- On December 10, 2020, GameOn entered into an amending agreement with Just Games, modifying the terms of the Just Games Loan to provide that it would be paid in three installments of \$25,000, \$250,000, and \$1,422,912 on December 31, 2020, January 31, 2021, and March 31, 2021.

On December 31, 2020, GameOn settled outstanding deposits by the issuance of common shares
of GameOn. Additionally, the Company surrendered shares of GameOn such that the Company's
interest in GameOn was further reduced from 64.39% to 55.87%.

## **Key Transactions in 2021**

The following key transactions were recorded in the Q3 2021 Financial Statements:

- On January 15, 2021, GameOn settled their outstanding loan to Runway Finance Group Inc. ("Runway") for 916,702 common shares of GameOn at a deemed price of \$0.25.
- On January 15, 2021, GameOn issued a non-interest-bearing convertible debenture of \$1,400,000 to the Company maturing on January 15, 2023. The holder can convert the debenture all or in part at any time before the maturity date at \$0.25 per share.
- On February 10, 2021, the Company closed the acquisition of the shares of Hydreight for total consideration of USD \$1,600,000 via issuance of 3,007,058 Common Shares. The CEO of Hydreight, Shane Madden, was also granted an earn-in feature valued at USD \$1,000,000 or 1,634,271 Common Shares contingent on future operating metrics of the entity. The Company paid \$232,066 as finder's fee on the transaction.
- On February 16, 2021, the Company final a final short form prospectus qualifying the 2020 Special Warrants and in connection therewith each 2020 Special Warrant converted into a Common Share and one-half of one Common Share purchase warrant (a "2020 SW Unit Warrant") resulting in the issuance of an aggregate of 11,713,053 Common Shares and 5,856,526 2020 SW Unit Warrants. Each 2020 SW Unit Warrant is exercisable to acquire one additional Common Share at \$0.78 until November 9, 2023.
- In February 2021, the Company began a Normal Course Issuer Bid ("NCIB") Common Share buyback program. As of September 30, 2021, the Company had re-purchased 105,000 Common Shares at a cost of \$0.70 to \$0.83 per Common Share. Total cash spent on these buybacks was \$81,830. Common Shares were repurchased under the NCIB and have been cancelled and returned to treasury.
- On March 5, 2021, the Company closed an agreement to purchase various blockchain assets from Aspen in exchange for 4,600,048 Common Shares valued at \$0.74 per Common Share or \$3,404,036 in total as well as forgiveness of debt of \$1,587,001 for a total consideration of \$4,991,036.
- On March 11, 2021, GameOn completed its financing of 16,505,536 subscription receipts at a price of \$0.35 for gross proceeds of \$5,776,938.
- On March 12, 2021, the Company sold its interests in Talo Flow for USD \$325,000. In early 2021, Talo Flow split their stock 2000:1 such that the Company's holding increased from 500 common shares to 1,000,000. The Company was looking for an exit strategy for this investment and was able to secure a buyer and negotiate for a price of USD \$0.325 per share. The Company received funds and transferred ownership of the shares on March 12, 2021.
- On March 15, 2021, the Company sold various blockchain assets to Cloud Nine for consideration of 4,411,765 common shares of Cloud Nine valued at \$1.76 per common share or \$7,764,706 in total consideration.
- On March 15, 2021, GameOn received the third and final installment payment on the Just Games loan receivable. Total proceeds received on the loan during the period were \$1,697,912.
- On April 1, 2021, Immersive Tech completed a non-brokered private placement of 4,691,180 common shares at a price of \$0.25 per share for aggregate gross proceeds of \$1,172,795.
- On April 23, 2021, Immersive Tech completed a non-brokered private placement of subscription receipts by the issuance of 6,750,803 subscription receipts at a price of \$0.35 per subscription receipt for aggregate gross proceeds of \$2,362,781. Immersive Tech subsequently filed a final long

form prospectus dated August 9, 2021 and in connection therewith each Immersive Tech subscription receipt converted into one common share of Immersive Tech and one half of one common share purchase warrant of Immersive Tech with each such full warrant exercisable for a period of 24 months to acquire an additional common share of Immersive Tech at \$0.52.

- On May 14, 2021, GameOn settled an outstanding convertible debenture with a balance of \$1,538,482 through the issuance of 6,125,933 common shares of GameOn at a value of \$0.25 per common share.
- On May 27, 2021, VST issued a dividend to shareholders of 1,999,974 common shares of GameOn at a price of \$0.25 per share for a total value of \$499,994.
- On June 8, 2021, the Company purchased 25,000 shares in Stardust Solar representing a 20% interest in Stardust Solar at a price per Stardust Solar share of approximately \$22.76 by the issuance of 674,157 Common Shares at a deemed price per Common Share of \$0.65 for aggregate Common Share value of \$438,202 and a contingent consideration of \$130,918 for aggregate consideration of \$569,120.
- During the period ended September 30, 2021, the Company held 6,363,965 tokens of the digital currency Covalent CQT which had a market value of \$8,209,515 on September 30, 2021 less a 27% discount for liquidity on market due to the tokens being tradeable over a period of fifteen months from the date of issuance on June 23, 2021 resulting in digital currency asset of \$5,992,946 and a corresponding fair value gain on digital currencies of \$5,992,946.
- In the nine months ended September 30, 2021, the Company exercised 350,000 warrants of Argo at a value of exercise price of £0.08 per unit for total proceeds paid of £28,000 or \$49,000. Given the trading price of Argo on this date was £2.80, the Company recognized a gain on exercise of warrants on this date of £952,000 or \$1,688,148. The value of the shares on this exercise date was £980,000 or \$1,737,148. During the nine months ended September 30, 2021, the Company sold all 350,000 common shares of Argo for gross proceeds of £659,729 or \$1,135,937.
- On September 9, 2021, the Company signed an agreement to increase their holdings in Silota by 12.5% as well as acquire a convertible promissory note due from Silota via two installment payments of \$150,000 each as well as delivery of shares of a former subsidiary company.
- During the nine months ended September 30, 2021, the Company sold 1,898,936 shares of FansUnite for gross proceeds of \$1,688,682.
- During the period ended September 30, 2021, the Company sold 33,000 shares of Cloud Nine for net proceeds of \$12,598.

## **Summary of Quarterly Results**

The table below sets out a summary of certain financial results of the Company over the past eight quarters and is derived from the audited annual consolidated financial statements and unaudited quarterly consolidated financials statements of the Company.

		Net Earnings (Loss) for the	Comprehensive Earnings (Loss)	Basic Earnings	Fully Diluted Earnings (Loss)
Fiscal Quarter Ended	Revenue	Period	for the Period	(Loss) Per Share	Per Share
September 30, 2021	337,761	(3,942,795)	312,258	(0.04)	(0.03)
June 30, 2021	276,301	(1,417,552)	317,547	0.01	0.01
March 31, 2021	134,773	2,362,030	2,361,720	0.07	0.05
December 31, 2020	423,813	6,115,907	6,115,907	0.08	0.08
September 30, 2020	583,302	8,873,095	8,873,095	0.12	0.11
June 30, 2020	88,419	1,434,807	1,434,807	0.02	0.02
March 31, 2020	394,111	3,291,567	3,291,567	0.05	0.05
December 31, 2019	387,343	(5,148,592)	(5,148,592)	(0.07)	(0.07)

The Company invests in early-stage technology companies. Increases and decreases in the value of those companies have the greatest impact on the results of operations of the Company from quarter to quarter. It is within the business cycle to see periods of net losses when first investing in a new company, spending 18-36 months incurring expenses and building the business, and then in subsequent periods realizing the gains and revenues from those early investments. This trend can be seen in the quarterly information above as the Company made major investments in 2018, incurred expenses and losses in 2019 while investing in those companies, and then began to monetize and realize gains and net income in 2020 and 2021 as the companies mature and increase in value.

- The net loss for the quarter ended September 30, 2021 is largely related losses and write downs
  on portfolio investments as well as losses incurred by subsidiary Immersive Tech due to building
  the UNCONTAINED business unit as well as increased general and administrative expenses. This
  loss was reduced by a capitalization of research and development expenses incurred by Immersive
  Tech.
- The net loss for the quarter ended June 30, 2021, is related to losses incurred by subsidiaries Immersive Tech and GameOn prior to deconsolidation as well as a large fair value loss on two investments, partially offset by a large gain on deconsolidation of GameOn.
- The positive net earnings for the quarter ended March 31, 2021 is related to the gain on sale of blockchain intangible assets to Cloud Nine in the period as well as a gain on the exercise of warrants for Argo blockchain.
- The large positive net earnings for the quarter ended December 31, 2020 is related to a significant increase in the share price of FansUnite, of which the Company holds several million shares, resulting in a large fair value gain under IFRS 9. A fair value gain of \$9,572,995 was recognized in the quarter for a cumulative fair value gain on the Company's investment in FansUnite of \$10,071,522. This gain was offset but impairments of several other investments including Flo Digital. Additionally, the Company recognized high operating expenses for legal and accounting matters as they prepared to two subsidiaries for going public transactions expected to occur in 2021.
- The large positive net earnings for the quarter ended September 30, 2020 is related to the increase in the fair value of VS Health under IFRS 9, due to its acquisition of Safetest. A fair value gain of \$11,952,000 was recognized in the quarter. This gain was offset by an impairment of the Just Games Loan receivable to 40% of the face value of the loan. Additionally, the Company recognized high operating expenses for legal matters as they underwent several transactions in the period.
- The relative lower net earnings for the quarter ended June 30, 2020 is related to the only major event in the quarter being the partial sale and de-consolidation of VS Health, which resulted in a gain on deconsolidation, but to a lesser extent that of FansUnite in the first quarter of 2020. A

- deconsolidation gain of \$696,328 was recognized in the quarter. The Company did not have significant operating expenses in this period due to slowing of certain business segments with the COVID-19 pandemic.
- The large positive net earnings for the quarter ended March 31, 2020 is related to the fact that FansUnite was publicly listed in the quarter ended March 31, 2020, which resulted in a large gain on deconsolidation of the formerly consolidated subsidiary. The gain on deconsolidation was \$4,311,300 for the quarter. The Company also realized offsetting expenses in order to prepare the subsidiary for its initial public offering, which decreased the net income for the period.
- The large net loss for the quarter ended December 31, 2019 is driven by impairments of investments totalling \$1,975,702, including PayVida, as well as equity losses and fair value losses across various investments held in the period.

#### **Selected Annual Information**

The table below sets out selected annual and interim financial results of the Company and is derived from the Financial Statements.

	As a	at September 30,	As	at December 31,	As	at December 31,
		2021		2020		2019
Current assets	\$	11,003,042	\$	6,955,646	\$	1,196,667
Non-current assets		41,489,031		35,696,561		12,354,512
Total assets		52,492,073		42,652,207		13,551,179
Currrent liabilities		3,202,765		3,717,321		2,344,651
Non-current liabilities		202,808		230,059		1,437,563
Total liabilities		3,405,573		3,947,380		3,782,214
<u> </u>				Nine months	s ende	ed September 30,
		2021		2020		2010

		Nine months ended	September 30,
	2021	2020	2019
Total revenue	\$ 748,835 \$	1,065,832 \$	3,144,338
Net income (loss)	(2,998,317)	13,599,469	(3,769,369)
Comprehensive income (loss)	2,991,525	13,617,123	(3,768,301)
Net income (loss) per share, basic	(0.02)	0.18	(0.05)
Net income (loss) per share, diluted	(0.02)	0.17	(0.06)

No cash dividends have been declared by the Company in their operating history.

## **Discussion of Operations**

The Q3 2021 Financial Statements comprise the financial statements of the Company plus the financial statements of the subsidiaries of the Company described in the table below:

	Percen	tage Ownership as at
	September 30, 2021	December 31, 2020
Draft Label	100.00%	100.00%
PDL USA	100.00%	100.00%
Immersive Tech	76.43%	100.00%
GameOn (1)	22.39%	55.87%
V2G USA (1)	22.39%	55.87%
Victory Entertainment	100.00%	100.00%
BlockX Capital	100.00%	N/A
VS Blockchain Assembly	100.00%	N/A
VS Digital Health	100.00%	100.00%
Hydreight	100.00%	N/A

<sup>(1)</sup> GameOn was deconsolidated from the Company as of May 26, 2021 when management deemed a loss of control.

During the nine months ended September 30, 2021, the Company had net loss from continuing operations of \$1,097,818, adjusted for non-cash costs for Common Share-based payments of \$2,385,008 and non-controlling interest for the period of \$1,069,772, the adjusted net income of the Company was \$2,356,962. Adjusted basic earnings per Common Share were \$0.03 and diluted earnings per Common Share were \$0.02.

## **Continuing Operations**

#### Revenue

Revenue for the three months ended September 30, 2021 was \$337,761 compared to \$583,302 for the corresponding prior year period. Revenue for the nine months ended September 30, 2021 was \$748,835 compared to \$1,065,832 for the corresponding nine month period ended September 30, 2020. The decrease in revenue is primarily related to the decrease in Immersive Tech's immersive experience revenue as a result of the COVID-19 pandemic and shift towards a new project under development. Other factors that contributed to the overall difference was the revenues generated from advertising on GameOn's app, which was not held in 2020. Software sales were from one product by Draft Label in 2020 and 2021. Hydreight, which was acquired in February 2021, had revenues in 2021 related to their services. For more information on COVID-19's impact on the Company, see "COVID-19 Pandemic".

The table below sets out revenues of the Company:

	Thr	Three months ended September 30,			Nine months ended September 3			
		2021		2020		2021		2020
Immersive experiences	\$	67,285	\$	538,639	\$	107,829	\$	976,621
Film royalties		-		-		-		44,548
Health		266,642		-		605,270		-
Software		3,834		44,663		35,736		44,663
	\$	337,761	\$	583,302	\$	748,835	\$	1,065,832

#### Cost of Goods Sold

Cost of goods sold for the three months ended September 30, 2021 were \$157,450 compared to \$73,307 for the corresponding prior year period. For the nine months ended September 30, 2021, cost of goods sold were \$288,426 compared to \$526,942 for the corresponding nine month period ended September 30, 2020.

The change in cost of goods sold is related to the above-described decrease in immersive experiences revenue related to the COVID-19 pandemic. Hydreight also incurred a large amount of cost of goods sold expenses in the three months ended September 30, 2021 compared to the corresponding prior year comparative period when the Company did not hold that subsidiary. For more information on COVID-19's impact on the Company, see "COVID-19 Pandemic".

The table below sets out the cost of goods sold of the Company:

	Three months ended September 30,					ne months en	ded Sep	tember 30,
		2021		2020		2021		2020
Immersive experiences	\$	17,167	\$	105,181	\$	45,913	\$	485,440
Health		165,783		-		233,918		-
Software		(25,500)		(31,874)		8,595		41,502
	\$	157,450	\$	73,307	\$	288,426	\$	526,942

#### Gross Margin

The gross margin for the three months ended September 30, 2021 was \$180,311 or 53% compared to \$509,995 or 87%% for the corresponding prior year period. For the nine months ended September 30, 2021, the gross margin was \$460,409 or 61% compared to \$538,890 or 51% for the corresponding nine month period ended September 30, 2020. The gross margin figure and percentage for the three and nine months ended September 30, 2021 was heavily influenced from the pivot in product delivery for Immersive Tech. Immersive Tech had minimal historical product offering, while also recognizing a portion of revenue based on percentage of completion of certain contracts. The increase in gross margin percentage for the nine months ended September 30, 2021, is due to the increase in revenues related to software and health services which have lower costs associated and therefore higher gross margins. Gross margin for film royalties and software sales are less meaningful to analyze given the nature of the investments being investments in for several years and the cash flows out for several years once the product is released. The investment is capitalized and amortized once released, but the amortization costs are not classified as cost of goods sold, and therefore the gross margin on these kinds of investments is less directly analyzed than a good like immersive services. For more information on COVID-19's impact on the Company, see "COVID-19 Pandemic".

The table below sets out gross margins of the Company:

		Th	ree months	ended :	Sep	tember 30,	N	ine months	ended Sep	tember 30,
			2021			2020		2021		2020
Immersive experiences	74%	\$	50,118	80%	\$	433,458	57% \$	61,916	50% \$	491,181
Film Royalties	0%		-	0%		-	0%	_	100%	44,548
Health	38%		100,859	0%		-	61%	371,352	0%	-
Software	765%		29,334	0%		76,537	76%	27,141	0%	3,161
		\$	180,311		\$	509,995	\$	460,409	\$	538,890

#### Expenses

For the three months ended September 30, 2021, total expenses were \$1,031,065 compared to \$420,972 for the corresponding prior year period. Total expenses for the nine months ended September 30, 2021 were \$7,963,100 compared to \$1,373,389 for the corresponding nine month period ended September 30, 2020. Material variances over this period are discussed below.

#### Amortization and Depreciation

Amortization and depreciation were \$188,950 for the three months ended September 30, 2021 as compared to \$1,802 for the corresponding prior year comparative period. For the nine months ended September 30, 2021, amortization and depreciation were \$553,489 compared to \$15,912 for the period ended September 30, 2020. The increase in this amount is attributable to the amortizing of TLA Films "The

Opening Act" and Bonavita Investment Group "Crisis" in 2021 after their release dates in October 2020 and February 2021, respectively.

#### **Donations**

Donations were \$Nil for the three months ended September 30, 2021 as compared to \$Nil for the corresponding prior year comparative period. Donations for the nine months ended September 30, 2021 were \$263,359 compared to \$Nil for the corresponding nine month period ended September 30, 2020. The increase in this amount is attributable to the Company's commitment to philanthropic initiatives, described herein this MD&A.

#### General and Administration

General and administrative expenses were \$439,466 for the three months ended September 30, 2021 as compared to \$33,908 for the corresponding prior year comparative period. For the nine months ended September 30, 2021, general and administration were \$907,047 compared to \$119,898 for the corresponding nine month period ended September 30, 2020. The increase in this amount is due to the Company's increase spend on the areas of subscriptions, software, licencing, and fees and expenses related to two subsidiaries initial public offering (IPO) transactions. Additionally, the 2021 values include the operations of several more entities than that of the 2020 values, such that this amount would increase for more operations.

#### Investor Relations

Investor relations expenses were \$64,232 for the three months ended September 30, 2021 as compared to \$14,285 for the corresponding prior year comparative period. For the nine months ended September 30, 2021, investor relations were \$547,076 compared to \$20,350 for the corresponding nine month period ended September 30, 2020. The increase in this amount is due to the Company's shift in spending towards preparing certain subsidiaries for going-public transactions. Additionally, investor relations expenses increased for the high volume of transactions the Company had in the current period and, as such, investor relations costs increased to reflect the increased disclosure needs.

#### Management Fees

Management fees were \$7,717 for the three months ended September 30, 2021 as compared to \$63,050 for the corresponding prior year comparative period. Management fees for the nine months ended September 30, 2021 were \$378,616 compared to \$97,500 for the corresponding nine month period ended September 30, 2020. The increase in this amount was due to increased spending on management consultants in relation to the going public transactions of certain subsidiaries, as well as to support the continued operations of the Company as they grow and diversify into various industries.

#### Professional and Consulting Fees

Professional and consulting fees were a net credit of \$(47,809) for the three months ended September 30, 2021 as compared to \$72,936 for the corresponding prior year comparative period. For the nine months ended September 30, 2021, professional and consulting fees were \$294,981 compared to \$309,019 for the corresponding nine month period ended September 30, 2020. The decrease in this amount and net credit for the three months ended September 30, 2021 is related to \$357,073 in legal and technical consulting fees reclassified from expense to intangible asset, offset by increased legal, consulting and audit costs related to two investee IPO transactions.

## Research and Development

Research and development expense for the three months ended September 30, 2021 was a net credit of \$557,589 as compared to \$Nil for the corresponding prior year comparative period. For the nine months

ended September 30, 2021, research and development expense was \$215,185 compared to \$Nil for the corresponding nine month period ended September 30, 2020. During the period ended September 30, 2021, Immersive Tech began incurring costs related to the UNCONTAINED project, both relating to the internal development of intangible software as well as a physical, customized shipping container. In the three-month period ended September 30, 2021, costs incurred in the development stage of the project, which started in early March, were capitalized as an intangible asset, which resulted in a net credit. The increase in this expense also correlates to decreases in other accounts as seen on the financial statements as well as discussed herein. Hydreight also incurred research and development costs in this period for the first quarter since acquisition.

#### Sales and Marketing

Sales and marketing expense for the three months ended September 30, 2021 were \$29,176 as compared to \$54,386 for the corresponding prior year comparative period. For the nine months ended September 30, 2021, sales and marketing expense were \$906,252 compared to \$262,123 for the corresponding nine month period ended September 30, 2020. The majority of the increase in sales and marketing expense is due to the Company's increased spending in connection with two financing transactions as well as the completed going public transactions of GameOn and Immersive Tech.

#### Share based payments

Common Share based payments expense was \$299,402 for the three months ended September 30, 2021 as compared to \$Nil for the corresponding prior year comparative period. Common Share based payments for the nine months ended September 30, 2021 was \$2,385,008 compared to \$Nil for the corresponding nine month period ended September 30, 2020. This amount was due to the stock options granted and related share based compensation expense recognized within the Company and subsidiaries GameOn and Immersive Tech of \$1,253,261 and \$482,001, respectively. This is the second year in which the Company has issued stock options to various directors, management, employees, and consultants. The first year of stock option issuance was recorded in 2019. This was the first year both Immersive Tech and GameOn issued stock options to various directors, management, employees, and consultants.

#### Wages

Wages expense for the three months ended September 30, 2021 was \$536,357 as compared to \$104,565 for the corresponding prior year comparative period. For the nine months ended September 30, 2021, wage expense was \$1,212,245 compared to \$377,141 for the corresponding nine month period ended September 30, 2020. The increase in wage expense in the period was driven by new hires at Immersive Tech to facilitate the increased workload relating to UNCONTAINED as well as Immersive Techs IPO. The Parent Company also incurred additional wage expense relating to increased compensation to current employees.

#### **Segmented Operations**

The Company operates in several segments, broken down by entity as follows:

Legal Entities	Segment
Draft Label	Software
PDL USA	Software
Immersive Tech	Immersive Services
GameOn (1)	Gaming
V2G USA (1)	Gaming
Victory Entertainment	Investments
Victory Square (2)	Investments
BlockX Capital	Investments
VS Blockchain Assembly	Investments
VS Digital Health	Health
Hydreight	Health

<sup>(1)</sup> GameOn was deconsolidated from the company as of May 26, 2021 when Management deemed a loss of control.

#### (2) Parent corporation

Segmented operations were as follows as at and for the period ended September 30, 2021:

	Investments	Gaming	Software	Immersive Services	Health	Total
Current assets	\$ 9,232,064	\$ -	\$ 97,382	\$ 1,609,150	\$ 64,446	\$ 11,003,042
Non-current assets	36,728,275	-	62,000	1,581,091	3,117,665	41,489,031
	\$ 46,005,691	\$ -	\$ 159,382	\$ 3,190,241	\$ 3,182,111	\$ 52,492,073
Current liabilities	\$ (2,639,234)	\$ _	\$ (134,337)	\$ (429,013)	\$ (181)	\$ (3,202,765)
Non-current liabilities	(125,203)	-	(38,786)	(38,819)	-	(202,808)
	\$ (2,764,436)	\$ -	\$ (173,123)	\$ (467,832)	\$ (181)	\$ (3,405,573)
	Investments	Gaming	Software	Immersive	Health	Total
		ŭ	Continuit	Services		
Revenue	\$ -	\$ -	\$ 35,736	\$ 107,829	\$ 605,271	\$ 748,835
Revenue Cost of goods sold	\$ -	\$ - - -	\$	\$	\$ 605,271 (233,918)	\$ 748,835 (288,426)
	\$ 	\$ - - -	\$ 35,736	\$ 107,829	\$ ,	\$ ,
Cost of goods sold	\$ - - - (5,576,166)	\$ - - - -	\$ 35,736 (8,594)	\$ 107,829 (45,913)	\$ (233,918)	\$ (288,426)
Cost of goods sold Gross margin	\$	\$ - - - - -	\$ 35,736 (8,594) 27,142	\$ 107,829 (45,913) 61,915	\$ (233,918) 371,353	\$ (288,426) 460,409
Cost of goods sold Gross margin Expenses	\$ (5,576,166)	\$ - - - - (1,900,499)	\$ 35,736 (8,594) 27,142 (119,842)	\$ 107,829 (45,913) 61,915 (1,937,581)	\$ (233,918) 371,353 (329,511)	\$ (288,426) 460,409 (7,963,100)

## **Discontinued Operations**

#### **FansUnite**

Prior to March 18, 2020, the Company held 16,950,000 common shares of FansUnite ("FansUnite Shares"), which represented a 48.55% interest in, and de facto control over, FansUnite and, as a result, the Company presented the assets, liabilities, certain reserves and results of operations of FansUnite in its consolidated financial statements. On March 18, 2020, the Company transferred 7,725,000 FansUnite Shares to various strategic partners in anticipation of the closing of a private placement financing by FansUnite. On March 26, 2020, FansUnite completed the private placement, which further reduced the Company's ownership to 13.89%. Accordingly, at March 26, 2020, the Company deconsolidated FansUnite and recognized a gain on deconsolidation of associate of \$4,311,300. After this de-consolidation date, the Company's investment in FansUnite is recorded as an investment measured at fair value under IFRS 9.

For the period from January 1, 2020 to March 26, 2020, the net loss from FansUnite is reported as loss from discontinued operations.

The table below sets out amounts relating to FansUnite as disclosed in the Company's Q3 2021 Financial Statements:

	January 1, 2020 to March 26, 2020		
Expenses			
Amortization	\$ 85,358		
Foreign exchange (gain) loss	(836)		
General and administrative	45,123		
Professional fees	42,585		
Salaries and wages	77,778		
Sales and marketing	36,241		
Share based payments	84,813		
Loss before other items	(371,062)		
Other items			
Interest income	206		
Fair value gain on digital currencies	16,686		
	16,892		
Net loss	\$ (354,170)		

## Victory Square Health

On June 3, 2020, Victory Square Health entered into an agreement with Safetest Comercio de Diagnosticos Ltd. ("Safetest") whereby Victory Square Health acquired all outstanding shares of Safetest and therefore 100% ownership of the assets and intellectual property in exchange for the issuance of 80% of the common shares of Victory Square Health. Victory Square also contributed \$400,000 in the form of an obligation to deliver cash. As at December 31, 2020, the company has paid the entire balance of the obligation.

The Company's interest was reduced from 100% to 20% as a result of this transaction. Accordingly, the Company deconsolidated Victory Square Health and recognized a gain on deconsolidation of \$696,328. The investment in Victory Square Health will subsequently be recognized at fair value under IFRS 9.

For the period prior to deconsolidation, Victory Square Health had a \$14,020 net loss (2019 - \$Nil). There were no adjustments required for the discontinued cash flows due to Victory Square Health's inactivity during these periods. Total assets and liabilities of Victory Square Health are reported as assets and liabilities from discontinued operations as separate line items on the consolidated financial statements under IFRS 5.

For the year ended December 31, 2020, cash flows from discontinued operations relating to Victory Square Health were \$14,020 (2019 - \$Nil) used in operating activities, and \$68,000 provided by financing activities (2019 - \$Nil).

#### GameOn

Prior to May 26, 2021, the Company was deemed to have de facto control over GameOn and, as a result, the Company presented the assets, liabilities, certain reserves, and results of operations of GameOn in its consolidated financial statements.

On December 31, 2020, the Company held 24,293,101 or 55.87% of GameOn. On May 13, 2021, the Company transferred 2,020,000 shares of GameOn to various consultants for \$Nil cash consideration to the Company decreasing their holding to 22,273,101 or 50.16%. On May 14, 2021, the Company cancelled 6,125,933 shares of GameOn pursuant to GameOn's indenture debenture dated May 10, 2021 and to settle the outstanding convertible debentures in GameOn for the same number of shares with a value of \$1,538,481 or \$0.25 per share in GameOn but for \$Nil consideration to the Company. This transaction decreased the Company's holding to 16,147,168 or 36.37%. On May 26, 2021, GameOn completed a private placement which increased the total common shares outstanding and reduced the Company's ownership to 26.51%. Accordingly, at May 26, 2021, the Company deconsolidated GameOn and recognized a gain on deconsolidation of associate of \$5,266,509. Subsequently, on May 27, 2021, the Company issued a dividend in kind of 1,999,974 GameOn common shares to Company shareholders valued at \$499,494. As at June 30, 2021, the Company held 14,147,194 out of 62,936,922 or 22.48%. Due to further share distributions by GameOn Entertainment, as of September 30, 2021, the Company held a 22.39% ownership. After this de-consolidation date, the investment is recorded as an investment measured at fair value under IFRS 9.

The tables below sets out amounts relating to GameOn as disclosed in the Company's interim Financial Statements:

	January 1, 2021 to	January 1, 2020 to
	May 26, 2021	September 30, 2020
Revenue	\$ 5,862 \$	_
Cost of goods sold	31,990	-
	(26,128)	-
Expenses		
Amortization and depreciation	139,523	473,516
Foreign exchange gain	(3,008)	(92,954)
General and administration	158,121	747
Interest and accretion	159,719	230,539
Management fees	-	(1,010)
Professional and consulting fees	648,039	1,782
Sales and marketing	140,728	18,760
Share based compensation	958,526	-
Transfer agent and regulatory fees	21,237	5,784
Wages	377,333	37,558
Total expenses	(2,600,218)	(674,722)
Other items		
Impairment of related party receivable	(10,819)	-
Impairment of investments	-	(632,110)
Fair value loss on investments	-	(147,384)
Gain on derivative liability	27,008	-
Gain on conversion of related party debt	427,778	-
Gain on settlement of debt	281,880	19,570
Gain on CEBA loan	-	18,926
Interest and other income	-	253,068
	725,847	(487,930)
Income taxes	<u>-</u>	6,194
N et loss	\$ (1,900,499) \$	(1,156,458)

	May 26, 2021	December 31, 2020
Assets		
Cash	\$ 6,264,741	\$ 135,476
Prepaids	89,117	60,620
Government sales tax receivable	23,115	9,231
Current portion of loan receivable	-	1,697,912
Investm ents	845,351	984,874
Advances	500	500
Intangible assets	941,000	941,000
Goodwill	3,432,783	3,432,783
Due from related party	373,279	103,816
Total Assets from Discontinued Operations	\$ 11,969,886	\$ 7,366,212
Liabilities		
Accounts payable	\$ 550,585	\$ 104,161
Accrued liabilities	22,384	56,771
Income taxes payable	21,404	21,405
Loan payable	-	295,077
Share consideration	104,542	104,542
Other payables	-	237,655
Obligation to issue convertible debentures	95,000	95,000
Convertible debentures	-	1,447,872
Related party loans	557,383	866,057
Derivative liability	-	97,896
Convertible note	-	8,758
CEBA loan	35,246	33,626
Total Liabilities from Discontinued Operations	\$ 1,386,544	\$ 3,368,820

## Effect on Continuing Operations

The Company notes that the loss of control and subsequent deconsolidation of FansUnite, Victory Square Health, and GameOn do not impact the remaining continuing operations of the Company. The Company operates in segments, with each legal entity having its own management, operations, and goals. The Company does provide occasional consulting services to these companies as part of their business model, to see their investments through their growth and into market, but to a much lesser extent than previously.

## Liquidity

As at September 30, 2021, the Company had total current assets of \$11,003,042 comprised of \$3,907,632 in cash, \$579,150 in prepaids, \$294,278 in trade receivables, \$112,765 in government sales tax receivable, and \$5,992,946 in digital currencies.

As at September 30, 2021, the Company had total current liabilities of \$3,202,765, comprised of \$513,655 in trade payables, \$256,317 in accrued liabilities, \$2,036,686 in related party loans, and \$158,766 in other payables.

As at September 30, 2021, the Company had a working capital of \$7,800,277, comprised of \$11,003,042 in current assets and \$3,202,765 in current liabilities.

As at December 31, 2020, the Company had a working capital of \$3,238,325, comprised of \$6,955,646 in current assets and \$3,717,321 in current liabilities.

The Company's ability to meet its ongoing obligations and activities depends on its ability to generate cash flow through the issuance of Common Shares of the Company pursuant to equity financings and short-term or long-term loans. Capital markets may not be receptive to future offerings of new equity from treasury or debt, whether by way of private placements or public offerings. The Company currently has ample funding from the latest private placement transaction, as well as receipt of funds on the Just Games loan receivable. Future funding is available through sale of shares in publicly held companies that are becoming unrestricted in 2021 and onwards.

Contractual Obligations	Total	Less than 1 year	1-3 years	3-5 years	After 5 years
Other payables	\$ 158,766	\$ 158,766	\$ -	\$ -	\$ -
CEBA Loans	116,423	-	-	116,423	-
Total Contractual Obligations	\$ 275.189	\$ 158,766	\$ -	\$ 116.423	3 \$ -

## **Capital Resources**

As at the date hereof, there are 98,169,700 Common Shares, 6,878,218 Common Share purchase warrants (the "Warrants") and 7,702,500 stock options (the "Options") outstanding.

Each Warrant is exercisable for the purchase of one Common Share. Of the Warrants, 5,806,526 are 2020 SW Unit Warrants and exercisable at \$0.78 per Common Share and expire on November 9, 2023. As at the date of this MD&A, there are also 298,825 Warrants exercisable at \$0.78 and expiring on November 9, 2023, and 772,867 Warrants exercisable at \$0.52 and expiring on November 9, 2023 issued to certain finders, brokers and agents in connection with the Company's prior financing transactions

Each Option is exercisable for the purchase of one Common Share. Of the Options, 4,162,500 are exercisable at \$0.15 per Common Share and expire on March 17, 2025; 2,765,000 are exercisable at \$0.60 per Common Share and expire on January 11, 2024; 150,000 are exercisable at \$0.94 per Common Share and expire on February 24, 2023; 300,000 are exercisable at \$0.80 per Common Share and expire on April 23, 2023; 250,000 are exercisable at \$0.51 per Common Share and expire on July 22, 2024; and 75,000 are exercisable at \$0.53 per Common Share and expire on July 28, 2023.

There are no other sources of financing arranged but not yet used by the Company. There are no commitments for capital expenditures.

## **Off-Balance Sheet Arrangements**

The Company does not have any off-balance sheet arrangements that have or are reasonably likely to have a current or future effect on the Company's financial performance or financial condition, including with respect to revenues or expenses, results of operations, liquidity, capital expenditures or capital resources that are material to investors.

#### **Transactions Between Related Parties**

#### **Related Party Transactions**

During the periods ended September 30, 2021 and 2020, the Company entered into the following transactions with related parties:

	S	eptember 30, 2021	September 30, 2020
Management fees accrued for Shafin Tejani, CEO	\$	32,500	\$ 97,500
Salary paid to Shafin Tejani, CEO	\$	62,500	\$ -
Salary paid to Vahid Shababi, COO	\$	227,500	\$ 120,000
Professional fees paid to ARO Consulting Inc., a company			
owned by Sheri Rempel, CFO	\$	206,865	\$ 94,080
Interest on loan due to Shafin Tejani, CEO	\$	-	\$ 12,360
Share-based compensation to various related parties	\$	942,196	\$ -
Share-based compensation of GameOn to various related			
parties	\$	495,463	\$ -
Share-based compensation of Fantasy 360 to various related			
parties	\$	66,660	\$ 

## **Key Management Compensation**

The Company's key management personnel have authority and responsibility for overseeing, planning, directing, and controlling the activities of the Company and consist of the Company's Board of Directors and the Company's executive leadership team. Such compensation was comprised of:

- \$32,500 (2020 \$97,500) in management fees and \$125,000 in salaries (2020 \$Nil) to the CEO;
- \$165,000 (2020 \$120,000) in salary to the COO;
- \$206,865 (2020 \$94,080) in professional fees to companies controlled by the CFO, for controller, bookkeeping, corporate secretarial and CFO services;
- \$942,196 (2020 \$Nil) in share-based compensation to various Directors and Management of the Company;
- \$495,463 (2020 \$Nil) in share-based compensation related to GameOn Entertainment stock options to various Directors and Management of GameOn Entertainment; and
- \$66,660 (2020 \$Nil) in share-based compensation related to Fantasy 360 stock options to various Directors and Management of Fantasy 360.

#### **Due from Related Parties**

	September 30, 2021	December 31, 2020
Due from Aspen	\$ -	\$ 2,072,015
Due from a Director	250	52,750
Due from Subsidiary Management	73,353	-
Due from GameOn	1,755,792	-
Due from Victory Square Health	-	239,533
Due from Silota	373,834	73,834
Due from Stardust Solar	100,000	-
Due from CoPilot.AI	2,095	2,095
	\$ 2,305,324	\$ 2,440,227

The majority of the amount due from Aspen is related to the sale of Limitless to Aspen and the resulting discounted receivable of \$1,587,001 recognized on the date of sale. This amount was accreted over the years held to a balance of \$2,072,015 as at December 31, 2020. During the period ended September 30, 2021, the Company settled the base amount of this receivable via an asset acquisition of blockchain intangible assets. The remaining \$485,014 was recognized as an impairment of related party loans in the period. Amounts are unsecured, non-interest bearing, and due on demand.

The amount due from a Director is related to a prepayment made in 2018 for the sponsorship of a speaker series which has been cancelled. The majority of this amount was settled via consulting services within the fiscal year 2021. Amounts are unsecured, non-interest bearing, and due on demand.

The amounts due from GameOn relate to the historically intercompany loans which are no longer intercompany with the deconsolidation of GameOn from the Company as of May 26, 2021. Amounts are unsecured, non-interest bearing, and due on demand.

The amount due from Victory Square Health is an intercompany receivable which was previously eliminated on consolidation, but which is now recognized as a result of the deconsolidation of Victory Square Health. This amount was written off for an impairment of related party loans of \$239,533 in the period ended September 30, 2021. Amounts are unsecured, non-interest bearing, and due on demand.

The loan due from Silota is secured under a General Security Agreement, non-interest bearing, contains a conversion feature which has not been triggered as of the date of these financial statements, and has a term of 5 years. The Company originally provided funds of \$60,000, and given the conversion feature of this loan, the \$60,000 funds advanced plus the conversion feature resulted in a fair value gain of \$13,834 for an ending balance as at December 31, 2020 of \$73,834. In the period ended September 30, 2021, the Company entered into an agreement to increase their investment in Silota as well as acquire a convertible promissory note valued at \$300,000. The Company will make two cash payments as well as transfer of former subsidiary common shares to acquire the note as well as 12.5% of Silota shares from the vendor. The fair value of consideration was allocated to the note and investment accordingly.

As part of the Company's investment in Stardust Solar, the Company expects to advance up to \$100,000 in cash as a loan to Stardust Solar. As of September 30, 2021, \$60,000 had been advanced to Stardust Solar and is recorded as a related party loan. Amounts are unsecured, non-interest bearing, and due on demand.

The amount due from CoPilot relates to payment of supplier invoices on behalf of the entity. The balance does not have a fixed repayment date and is non-interest bearing.

#### **Due to Related Parties**

	September 30, 2021		December 31, 2020	
Due to Aspen	\$	_	\$	77,754
Due to Limitless	*	-	Ψ	202,844
Due to GameOn		1,618,618		-
Due to Stardust Solar		130,918		-
Due to CEO		287,150		75,220
	\$	2,036,686	\$	355,818

As at September 30, 2021, the Company has \$Nil (2020 - \$77,754) in related party loans due to Aspen, \$Nil (2020 - \$202,844) due to Limitless, \$1,618,618 (2020 - \$Nil) due to GameOn Entertainment and \$130,918 (2020 - \$Nil) due to Stardust Solar. These related party loans are unsecured, due on demand, and non-interest bearing.

As part of the asset acquisition from Aspen, the Company wrote off all remaining balances with Aspen and Limitless. This resulted in a gain on settlement of payables of \$77,754 to Aspen and \$202,844 to Limitless.

The amount due to GameOn relates to historically intercompany amounts between the Company and its subsidiaries and the deconsolidated GameOn entity. These amounts were operating loans or intercompany transactions over the years prior to deconsolidation on May 26, 2021 which are now recorded as related party loans here. These related party loans are unsecured, due on demand, and non-interest bearing.

The amount due to Stardust Solar relates to a clause within the Stardust Solar investment agreement wherein the Company shall pay amount equal to difference between aggregate value of already issued or transferred Common Shares and the sum of \$600,000 to reach total sum of \$600,000. On the date of closing of the investment transaction, the value of Common Shares issued for the investment was \$438,202. The value of this financial instrument as of September 30, 2021 was determined to be \$130,918 using historical stock price data and scenario modelling such that the total investment value was \$569,120.

As at September 30, 2021, the Company has \$287,150 (2020 - \$75,220) in related party loans due to the CEO, which includes \$Nil (2020 - \$Nil) in accrued interest. This related party loan is unsecured, due on demand, and bear interest at 3%. As at September 30, 2021, the balance between the CEO and the Company is a net payable to the CEO, which is discussed in Due from Related Parties.

## **Related Party Balances**

As at September 30, 2021, the Company has \$41,117 (2020 - \$315,001) due to related parties included in trade payables and accrued liabilities. These amounts are unsecured, non-interest bearing and have no fixed terms of repayment.

## **Proposed Transactions**

There are no proposed transactions for the Company as at the date hereof. All events which have completed subsequent to the date of the Financial Statements and prior to the date of this MD&A are summarized in the subsequent event note to the financial statements.

## **Critical Accounting Estimates**

The Company's significant accounting estimates are presented in Note 2 in the notes to the 2020 Financial Statements. The preparation of the Financial Statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the end of the reporting period presented and reported amounts of expenses during the same period. Actual outcomes could differ from these estimates. The Financial Statements include estimates, which, by their nature, are uncertain. The impact of such estimates may require accounting adjustments based on future occurrences. Any revisions to accounting estimates are recognized in the period in which the estimate is revised and in future periods if the revision affects the future. These estimates are based on historical experience, current and future economic conditions, and other factors, including expectation of future events that are believed to be reasonable under the circumstances.

Significant assumptions about the future and other sources of estimation uncertainty at the end of the reporting period that could result in a material adjustment to the carrying amounts of assets and liabilities in the event that actual results differ from assumptions made include, but are not limited to, the following:

- The preparation of the Financial Statements requires management to make judgments, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, and expenses.
- The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making judgments about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.
- Critical judgements are made in particular with regard to assessment of impairment to the carrying value of the Company's assets.

- At the end of each reporting period the carrying amounts of the Company's assets are reviewed to determine whether there is any indication that those assets are impaired. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment, if any. If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount is reduced to its recoverable amount and the impairment loss is recognized in the statement of income (loss) and comprehensive Income (loss) for the period.
- Changes in any of the assumptions used in impairment testing could materially affect the result of the analysis.

As at September 30, 2021, the Company reviewed the carrying value of its remaining assets and determined that there were no indicators of impairment further to the impairments recognized in the Q3 2021 Financial Statements.

## **Changes in Accounting Policies including Initial Adoption**

#### Leases

The Company adopted all of the requirements of IFRS 16 – *Leases* as of January 1, 2019. The Company adopted the IFRS 16 to eliminate the previous dual accounting model for lessees, which distinguished between on-balance sheet finance leases and off-balance sheet operating leases. The main provision of IFRS 16 is the recognition of lease assets and lease liabilities on the balance sheet by lessees for those leases that were previously classified as operating leases. Under IFRS 16, a lessee is required to (i) recognize a right-of-use asset and a lease liability, initially measured at the present value of the lease payments, on the balance sheet; and (ii) recognize a front-loaded pattern of expense for most leases, even when cash rentals are constant, as the right-of-use asset is depreciated, and the lease liability is accreted using the effective interest method. The new standard also requires qualitative disclosures along with specific quantitative disclosures. As the Company has no leases, the adoption of IFRS 16 had no effect on the Company's financial statements.

#### **Financial Instruments**

IFRS 9 – Financial Instruments (effective January 1, 2018) introduced new requirements for the classification and measurement of financial assets and replaced IAS 39. IFRS 9 uses a single approach to determine whether a financial asset is measured at amortized cost or fair value, replacing the multiple classification options available in IAS 39. We have applied IFRS 9 in the preparation of the current and prior period financial statements and noted no material impact upon adoption.

#### Revenues

IFRS 15 – Revenues (effective January 1, 2018), replaced the previous revenue standard IAS 18 and the related Interpretations on revenue recognition. The standard scopes out contracts that are considered to be lease contracts, insurance contracts and financial instruments. The new standard is a control-based model as compared to the existing revenue standard which is primarily focused on risks and rewards. Under the new standard, revenue is recognized when a customer obtains control of a good or service. Transfer of control occurs when the customer has the ability to direct the use of and obtain the benefits of the good or service. We have applied IFRS 15 in the preparation of the current and prior period financial statements and noted no material impact upon adoption.

#### **Digital Assets**

Digital assets meet the definition of intangible assets in IAS 38 Intangible Assets as they are identifiable non-monetary assets without physical substance. They are initially recorded at cost and the revaluation method is used to measure the digital assets subsequently. Where digital assets are recognized as revenue, the fair value of the digital assets received is considered to be the cost of the digital assets. Under the revaluation method, increases in fair value are recorded in other comprehensive income, while

decreases are recorded in profit or loss. The Company revalues its digital assets at the end of each month. There is no recycling of gains from other comprehensive income to profit or loss. However, to the extent that an increase in fair value reverses a previous decrease in fair value that has been recorded in profit or loss, that increase is recorded in profit or loss. Decreases in fair value that reverse gains previously recorded in other comprehensive income are recorded in other comprehensive income.

Digital assets are measured at fair value using the quoted price on Coinmarketcap. Coinmaketcap is a pricing aggregator, as the principal market or most advantageous market is not always known. The Company believes any price difference amongst the principal market and an aggregated price to be immaterial. Management considers this fair value to be a Level 2 input under IFRS 13 Fair Value Measurement fair value hierarchy as the price on this source represents an average of quoted prices on multiple digital currency exchanges.

There is currently no specific definitive guidance in IFRS or alternative accounting frameworks for the accounting for the purchase, sale or exchange of digital assets and management has exercised significant judgement in determining appropriate accounting treatment for the recognition of transactions in digital assets. In the event authoritative guidance is enacted by the IASB, the Company may be required to change its policies which could result in a change in the Company's financial position and earnings.

#### **Financial Instruments and Other Instruments**

#### Fair Value

The Company has determined the estimated fair values of its financial instruments based on appropriate valuation methodologies, as disclosed below. However, considerable judgment is required to develop certain of these estimates. Accordingly, these estimated values are not necessarily indicative of the amounts the Company could realize in a current market exchange. The estimated fair value amounts can be materially affected by the use of different assumptions or methodologies. The methods and assumptions used to estimate the fair value of each class of financial instruments are discussed below.

The different levels for valuation of financial instruments carried at fair value have been defined as follows:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Quoted market prices for an identical asset or liability represent a Level 1 valuation. When quoted market prices are not available, the Company maximizes the use of observable inputs within valuation models. When all significant inputs are observable, the valuation is classified as Level 2. Valuations that require the use of significant unobservable inputs are considered Level 3.

Cash and marketable securities are measured using Level 1 inputs. Investments in private companies are measured using Level 3 inputs.

The Company's financial instruments consist of cash, trade receivables, marketable securities, certain investments, amounts due from related parties, advances, trade payables, loan payable and related party loans. The carrying value of financial instruments approximates the fair value as at September 30, 2021.

## Other Risks and Uncertainties

The Company is in the investment management business and as such is exposed to a number of risks and uncertainties that are not uncommon to other companies in the same business. The Company has no material ongoing revenue or income from operations. The Company has limited capital resources and must rely upon the sale its assets or sale of its Common Shares for cash required to make new investments and to fund the administration of the Company.

These risks may not be the only risks faced by the Company. Additional risks and uncertainties not presently known by the Company or which are presently considered immaterial may also adversely impact the Company's business, results of operations and financial performance. The most significant risks and uncertainties faced by the Company are set out below.

## **Financial Risk Management**

The Company is exposed in varying degrees to a variety of financial instrument related risks. The Board of Directors approves and monitors the risk management processes, inclusive of documented investment policies, counterparty limits, and controlling and reporting structures. The type of risk exposure and the way in which such exposure is managed is provided as follows:

#### Credit Risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. The Company's primary exposure to credit risk is on its cash held in bank accounts. The cash is deposited in a bank account in Canada. As most of the Company's cash is held by one bank there is a concentration of credit risk. This risk is managed by using a bank that is a high credit quality financial institution as determined by rating agencies. The Company's exposure to credit risk on cash is assessed as low.

The Company's receivables consist of trade receivables, government sales tax receivable, lease receivable, loan receivable and due from related parties. Based on the evaluation of receivables as at September 30, 2021, the Company believes that its receivables are collectable; however, due to the current COVID-19 pandemic, there is an increase in the uncertainty of collectability and management has determined the Company's exposure to credit risk to be high.

#### Interest Rate Risk

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company is not exposed to significant interest rate risk.

## Liquidity Risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company has a planning and budgeting process in place to help determine the funds required to support the Company's normal operating requirements on an ongoing basis. The Company ensures that there are sufficient funds to meet its short-term business requirements, taking into account its anticipated cash flows from operations and its holdings of cash.

Historically, the Company's main source of funding has been the issuance of equity securities through private placements and loans from related parties. The Company's access to financing is always uncertain. There can be no assurance of continued access to significant equity funding.

The Company's exposure to liquidity risk is assessed as high.

## Foreign Exchange Risk

Foreign currency risk is the risk that the fair values of future cash flows of a financial instrument will fluctuate because they are denominated in currencies that differ from the respective functional currency. The Company does not hedge its exposure to fluctuations in foreign exchange rates. The Company is not exposed to significant foreign exchange risk.

## **Limited Operating History**

The Company has limited operating history as an investment company and no operating history as a portfolio manager in making investments in the technology industry. The Company and its business prospects must be viewed against the background of the risks, expenses and problems frequently encountered by companies in the early stages of their development, particularly companies in new and rapidly evolving markets.

## **Limited History of Profitability**

This is the first year that the Company has made profits since its incorporation. Its future profitability will depend upon its success in making strategic investments in and monetize those investments. Because of the limited operating history and the uncertainties regarding the development of certain technologies and industries in which the Company invests, there are significant risks associated with the Company's investment strategy.

## **Going-Concern Risk**

The Financial Statements have been prepared on a going-concern basis under which an entity is considered to be able to realize its assets and satisfy its liabilities in the ordinary course of business. The Company's future operations are dependent upon the identification and successful completion of equity or debt financing and the achievement of profitable operations at an indeterminate time in the future. There can be no assurances that the Company will be successful in completing equity or debt financing or in achieving profitability. The Financial Statements do not give effect to any adjustments relating to the carrying values and classification of assets and liabilities that would be necessary should the Company be unable to continue as a going concern.

## **Negative Cash Flow**

The Company has a limited history of operations, and very little history of earnings, positive cash flows, or profitability. The Company has had negative operating cash flow since inception, and the Company will continue to have negative operating cash flow for the foreseeable future. No assurance can be given that the Company will ever attain positive cash flow or profitability or that additional funding will be available for operations.

## **Additional Requirements for Capital**

Substantial additional financing may be required if the Company is to be successful in developing a diversified and material portfolio of investments. No assurances can be given that the Company will be able to raise the additional capital that it may require for its anticipated future development. Any additional equity financing may be dilutive to investors and debt financing, if available, may involve restrictions on financing and operating activities. There is no assurance that additional financing will be available on terms acceptable to the Company, if at all. If the Company is unable to obtain additional financing as needed, it may be required to reduce the scope of its operations or anticipated investments.

## Risks Relating to Existing and Future Investments

The Company may, in the future, make investments that may, in part, be financed by the Company. Existing investments and future investments made by the Company should be considered speculative and there is no guarantee that any such investment will earn any positive return in the short term or long term. Businesses that the Company invests in may also request additional funding from the Company to support their operations and growth, and there is no assurance that such funding will be available to the Company from external sources on acceptable terms or at all.

The Company intends to pursue opportunities outside of the Company's existing business segments that would diversify the asset base, the success of which will depend, in part, on its ability to: identify suitable investments; negotiate the purchase of such investments on terms acceptable to it; complete the investments within expected time frames; and capitalize on such investments. Further, the profitability of such investments will be dependent upon a variety of potential factors depending on the underlying industry, for example, the market price of commodities, the level of interest rates, global economic conditions, political conditions, speculative activities, stability of exchange rates and other factors beyond the control of the Company. Investments in companies with publicly traded securities may experience substantial volatility and would be subject to market trends and macroeconomic conditions generally, notwithstanding any potential success of such companies in creating revenues, cash flows or earnings and may not accurately reflect the long-term value of such companies. There can be no assurance that continual fluctuations in price will not occur in such instances. The Company invests in and may make future investments in securities of private companies. In some cases, the Company may be restricted by contract or by applicable securities laws from selling such securities for a period of time. Such securities may not have a ready market and the inability to sell such securities or to sell such securities on a timely basis or at acceptable prices may impair the Company's ability to exit such investments when the Company considers it appropriate. Foreign investments that may be made by the Company in specific sectors such as natural resource, industrial or technology may be subject to political risks, risks associated with changes in foreign exchange rates, foreign exchange control risks and other similar risks. The Canadian dollar equivalent of the Company's net denominated assets and dividends would be adversely affected by reductions in the value of the applicable foreign currencies relative to the Canadian dollar and would be positively affected by increases in the value of the applicable foreign currencies relative to the Canadian dollar.

The Company invests in and may make future investments in securities of companies that the Company does not control. These investments will be subject to the risk that the company in which the investment is made may make business, financial or management decisions with which the Company does not agree or that the majority stakeholders or management of the company may take risks or otherwise act in a manner that does not serve the Company's interests. If any of the foregoing were to occur, the values of investments by the Company could decrease and the Company's financial condition and cash flow could suffer as a result.

The due diligence process undertaken by the Company in connection with investments it makes or that it wishes to make may not reveal all relevant facts in connection with an investment. Before making investments, the Company will conduct due diligence investigations that it deems reasonable and appropriate based on the facts and circumstances applicable to each

investment. When conducting due diligence investigations, the Company may be required to evaluate important and complex business, financial, tax, accounting, environmental and legal issues. Outside consultants, legal advisors, accountants, and investment banks may be involved in the due diligence process in varying degrees depending on the type of investment. The due diligence investigations that are carried out with respect to any investment opportunity may not reveal or highlight all relevant facts that may be necessary or helpful in evaluating such investment opportunity. Moreover, such investigation will not necessarily result in the investment being successful.

## **Equity Investment Risk**

Equities such as Common Shares give the holder part ownership in a company. The value of an equity security changes with the fortunes of the company that issued it. General market conditions and the health of the economy can also affect equity prices. Certain securities may be particularly sensitive to general market movements, which may result in a greater degree of price volatility for such securities and for securities of companies that invest in such securities under specific market conditions and over time. Equity related securities that provide indirect exposure to the equity securities of an issuer, such as convertible debentures, can also be affected by equity risk.

## **Illiquid Securities**

If the Company is unable to dispose of some or all of the securities held by it, the Company may experience a delay in the receipt of the proceeds of disposition until such time as it is able to dispose of such securities or may be able to do so only at prices which may not reflect the true value of such investments.

#### **Asset Class Risk**

The equity investments held by the Company may underperform the returns of other securities that have exposure to other countries, regions, industries, asset classes or sectors. Various asset classes tend to experience cycles of outperformance and under performance in comparison to the general securities markets.

#### **Digital Currencies Risk**

The Company holds digital currencies or service tokens. Prices of digital currencies are volatile, and they are affected by various forces including global supply and demand, interest rates, exchange rates, inflation or deflation and the global political and economic conditions. A 10% change in the value of the Company's digital currencies would impact the Company's net gain or loss by \$599,295. A decline in the market prices for digital currencies could result in a material fair value loss on digital currencies, negatively impacting the Company's financial results. The Company may not be able to liquidate its inventory of digital currency at its desired price if required.

The Company may hold some or all of the company's digital assets in wallets directly controlled by the company or through third party custodian services. Such wallets may be susceptible to cyber-attacks and/or mishandling which could cause the loss of funds.

## **Technology Sector Risk**

The Company obtains exposure to the securities of technology companies. General risks of technology companies include the risks of rapidly changing technologies, short product life cycles, fierce competition, aggressive pricing and reduced profit margins, loss of patent, copyright and trademark protections, cyclical market patterns, evolving industry standards and frequent new product introductions. Certain technology companies may be smaller and less experienced companies, with markets or financial resources and fewer experienced management or marketing personnel.

#### **Small and Mid-Capitalization Companies Risk**

Certain of the equity securities to which the Company obtains exposure may be small and/or mid-capitalization company Common Shares. Such Common Shares have customarily involved material investment risk. Small and mid-capitalization companies may have limited product lines, markets or financial resources; may lack management depth or experience; and may be more vulnerable to adverse general market or economic developments than large companies. Some of these companies may distribute,

sell or produce products which have recently been brought to market and may be dependent on key personnel.

The prices of small and mid-capitalization company securities are often more volatile than prices associated with large company issues, and can display abrupt or erratic movements at times, due to limited trading volumes and less publicly available information. Also, because small and mid-capitalization companies normally have fewer Common Shares outstanding and these Common Shares trade less frequently than those of large companies, it may be more difficult for the Company to buy and sell significant amounts of such Common Shares. The securities of small and mid-capitalization companies are often traded on "over the counter" markets and may not be traded in the volumes typical of a national securities exchange.

## **Regulatory Risks**

Changes in, or more aggressive enforcement of, laws and regulations could adversely impact companies involved in the health, digital health, insurance, gaming, and cryptocurrency businesses. Failure or delays in obtaining necessary approvals, changes in government regulations and policies and practices could have an adverse impact on such businesses' future cash flows, earnings, results of operations and financial condition.

## Dependence on Internet Infrastructure; Risk of System Failures, Security Risks and Rapid Technological Change

The success of any developer of technology platforms will depend by and large upon the continued development of a stable public infrastructure, with the necessary speed, data capacity and security, and the timely development of complementary products such as high-speed modems for providing reliable internet access and services. Technology platforms have experienced and are expected to continue to experience significant growth in the number of users, amount of content and bandwidth availability. It cannot be assured that the infrastructure will continue to be able to support the demands placed upon it by this continued growth or that the performance or reliability of the technology will not be adversely affected by this continued growth.

#### **Intellectual Property Rights**

Companies involved in the development and operation of technologies may be dependent on intellectual property rights; the loss of which could harm its business, results of operations and its financial condition. There can be no assurance that any company's products will not violate proprietary rights of third parties or that third parties will not assert or claim that such violation has occurred. Any such claims and disputes arising may result in liability for substantial damages which in turn could harm the underlying business, results of operations and financial condition of the Company.

#### **Cyber Security Risks**

The Company is dependent on information technologies to conduct its operations, including management information systems and computer control systems. Business and supply chain disruptions, plant and utility outages and information technology system and network disruptions due to cyber-attacks could seriously harm operations and materially adversely affect operation results, Cyber security risks include attacks on information technology and infrastructure by hackers, damage or loss of information due to viruses, the unintended disclosure of confidential information, the issue or loss of control over computer control systems, and breaches due to employee error.

The Company's exposure to cyber security risks includes exposure through third parties on whose systems it places significant reliance for the conduct of its business. There can be no assure that the Company has the resources or technical sophistication to anticipate, prevent, or recover from rapidly evolving types of cyber-attacks. Compromises to its information and control systems could have severe financial and other business implications.

## Competition

The market for investment opportunities is highly competitive. The Company will compete with a large number of other investors focused on similar investments, such as private equity funds, mezzanine funds, investment banks, and other equity and non-equity based public and private investment funds. Competitors may have a lower cost of funds and may have access to funding sources that are not available to the Company. In addition, certain competitors of the Company may have higher risk tolerances or different risk assessments, which could allow them to consider a wider variety of investments and establish more relationships and build their respective market Common Shares. As a result of this competition, there can be no assurance that the Company will be able to locate suitable investment opportunities, acquire such investments on acceptable terms, or achieve an acceptable rate of return on the investments it does make. The competitive pressures faced by the Company may have a material adverse effect on its activities, financial condition, and results of operations.

#### **Key Personnel**

The Company is dependent upon the continued availability and commitment of its management, whose contributions to immediate and future operations of the Company are of significant importance. The loss of any such management could negatively affect the Company's business operations. From time to time, the Company will also need to identify and retain additional skilled management to efficiently operate its business. Recruiting and retaining qualified personnel is critical to the Company's success and there can be no assurance of its ability to attract and retain such personnel. If it is not successful in attracting and training qualified personnel, the Company's ability to execute its business model and growth strategy could be affected, which could have a material and adverse impact on its profitability, results of operations and financial condition.

## **Conflicts of Interest**

Certain of the Company's directors and officers may, from time to time, serve as directors or officers of other companies involved in similar businesses to the Company and, to the extent that such other companies may participate in the same ventures in which the Company may seek to participate, such directors and officers may have a conflict of interest in negotiating and concluding terms respecting the extent of such participation. Such conflicts of the Company's directors and officers may result in a material and adverse effect on the Company's results of operations and financial condition.

#### **Share Price Volatility Risk**

External factors outside of the Company's control may have a significant impact on the market price of the Common Shares. Global stock markets have experienced extreme price and volume fluctuations from time to time. There can be no assurance that an active or liquid market will develop or be sustained for the Common Shares.

#### COVID-19

In March of 2020, the World Health Organization declared COVID-19 a global pandemic. This contagious disease outbreak, which has continued to spread, and any related adverse public health developments, has adversely affected workforces, economies, and financial markets globally, potentially leading to an economic downturn. It is not possible for the Company to predict the duration or magnitude of the adverse results of the outbreak and its effects on the Company's ability to raise funds in the future.

The Company was not immune from the effects of the global pandemic. The Company encountered supply chain issues, travel restrictions, and production variables for many of its portfolio companies.

In terms of liquidity, capital resources, and overall financial condition, the balance sheet as at September 30, 2021 is in a healthy position. The Company was able to secure financing via the private placement of

the Special Warrants in November of 2020, and it received deposits in the aggregate amount of \$6.1 million on shares for subsidiary companies GameOn and Immersive Tech. In early 2021, GameOn received gross proceeds of \$5.8 million pursuant to a private placement offering. The pandemic has not negatively affected the Company in this manner, and while management continues to monitor such risks, there is no additional risk the COVID-19 pandemic places on the Company in this regard.

Some portfolio companies that were impacted by "stay at home" measures and other external factors have encountered a decrease in productivity through limited workforce, travel, supply chain and other factors directly correlated to the virus / pandemic. The Company assisted those companies by providing executive management assistance / leadership and often directly assisted with solving COVID-19 pain points to enable the respective companies to continue with their micro and macro sales and growth strategies during COVID-19.

The Company's immersive services subsidiary, Immersive Tech, initially faced a decrease in its business due to the in-person nature of its product. However, Immersive Tech was able to deliver its product to key customers and close several new deals within the 2020 fiscal year. In the second half of fiscal 2020, Immersive Tech shifted focus and capitalized upon the pandemic shutdown of live events and attractions. The executive team of Immersive Tech focussed efforts and resources on creating a state-of-the-art 5D all immersive attraction called "UNCONTAINED". While similar companies folded during 2020, Immersive Tech capitalized upon the time to create the next generation of family-fun attractions. In early April of 2021, the Company announced that Immersive Tech had signed of a letter of intent with Autobahn Indoor Speedway USA for an option of up to 10-unit purchase of "UNCONTAINED".

The Company also saw many positives during the pandemic, including having portfolio company VS Health shift its focus to the Safetest COVID-19 Assay Tests and other serology, and virology products. VS Health also signed key manufacturing and distribution agreements and has capitalized upon the pandemic by providing approved, high-quality testing products along with its other complement of products and services.

VS Health and Hydreight also capitalized upon the global pandemic by providing on demand and in person medical testing, screening, and related services in the United States and abroad. Hydreight announced a partnership with VS Health for in-home tele-health services across Brazil and focussed upon future growth into Europe and beyond.

## **Disclosure of Internal Controls and Procedures**

In connection with National Instrument 52-109 – *Certification of Disclosure in Issuer's Annual and Interim Filings* ("**NI 52-109**"), the Chief Executive Officer and Chief Financial Officer of the Company will file a Venture Issuer Basic Certificate with respect to the financial information contained in the Financial Statements and this MD&A. The Venture Issuer Basic Certification does not include representations relating to the establishment and maintenance of disclosure controls and procedures and internal control over financial reporting, as defined in NI 52-109.

## Information Available on SEDAR

Additional information about the Company, including historical financial statements and management discussion and analyses, is available on SEDAR at www.sedar.com.