

**LiteLink Technologies Inc.**  
**Management Discussion and Analysis**  
**For the Period Ended May 31, 2020**



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## Date and Presentation

This Management Discussion and Analysis (“MD&A”) of financial position and results of operations is prepared as at September 30, 2020 and should be read in conjunction with the consolidated financial statements for the three months ended May 31, 2020 and the audited financial statements for the year ended February 29, 2020. These consolidated financial statements have been prepared in accordance with the International Financial Reporting Standard (“IFRS”), as issued by the International Accounting Standards Board (“IASB”) and the International Financial Reporting Interpretations Committee (“IFRIC”). These consolidated financial statements have been prepared on a historical cost basis except for financial assets at fair value for profit or loss, which are stated at their fair values. In addition, these consolidated financial statements have been prepared using the accrual basis of accounting.

Management is responsible for the preparation and integrity of the consolidated financial statements, including the maintenance of appropriate information systems, procedures and internal controls. Management is also responsible for ensuring that information disclosed externally, including the condensed interim consolidated financial statements and MD&A, is complete and reliable.

All dollar amounts included therein and in the following MD&A are expressed in U.S. dollars except where noted. This discussion contains forward-looking statements that involve risks and uncertainties. Such information, although considered to be reasonable by the Company’s management at the time of preparation, may prove to be inaccurate and actual results may differ materially from those anticipated in the statements made. Additional information on the Company is available for viewing on SEDAR at [www.sedar.com](http://www.sedar.com).

## Company Overview and Company History

LiteLink Technologies Inc. (formerly AXS Blockchain Solutions Inc.) (the “Company”) was incorporated on June 11, 2010 under the laws of the Province of British Columbia. The Company is traded on the Canadian Securities Exchange (“CSE”) under the symbol LLT. The head office of the Company is located at 260 – 3480 Gilmore Way, Burnaby, B.C., V5G 4Y1. Based in Burnaby, Canada, the Company offers several services in the software development and consulting sectors. The Company is dedicated to revolutionizing established industries by creating cutting edge applications with artificial intelligence, smart contract technology, and digital remittances. The Company is developing two main products 1Shift Logistics and the uBUCK voucher service.

1Shift Logistics (“1Shift”) is an end-to-end logistics management solution that enables real-time transparency & tracking as well as peer-feedback and regulation. Users can make tactical and strategic decisions based on accurate, real-time data to stay ahead of the competition. 1Shift improves resource allocation and efficiency through planning tools and historical analytics, directly improving profitability. The 1Shift model was designed to support the “mom & pop” shops as well as the largest logistics companies in the World with ease. For more information on 1Shift, please visit [www.1shiftlogistics.com](http://www.1shiftlogistics.com)

A uBUCK voucher is a prepaid voucher that allows you to top-up accounts and make payments with absolute security. Vouchers may be redeemed for uBUCK cash to make payments to friends and family around the world within minutes. For more information on uBUCK, please visit [www.ubuckpay.com](http://www.ubuckpay.com).

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## Significant Highlights and Company Outlook

The Company has two distinct product offerings, first being a logistics platform, the other being in the digital payments and remittance space. Both products have stand-alone development, sales, marketing, and customer service teams.

### 1SHIFT Logistics

1SHIFT Logistics (“1SHIFT”, “the Platform”), has become the Company’s primary development project and has received market traction. 1SHIFT is a Software-as-a-Service (“SaaS”) based solution and is a Freight Intelligence Management System. It manages shipment efficiencies through the first, mid, or last mile with real time freight visibility, route optimization, environmental conditions (temperature, humidity, GPS), and more.

The 1SHIFT application is a cloud-based solution that is quick and easy to sign up to. Users will be able to gain real time visibility into their shipments to track and report problems back to dispatch. This reduces the need for manual calls between drivers and dispatch which means corrective action can take place quickly. Sensors can also be used for full cold chain management to track a variety of environmental conditions such as temperature and humidity. 1SHIFT also allows users to optimize the routes of shipments and truck capacity to ensure you are maximizing all your assets.

Additional features include: A dashboard to gain insight into shipment metrics, ability to upload and manage proof of delivery (POD) and bill of lading (BOL) documents, fleet management for trucks out on the road.

### Current Major Industry Problems in Logistics

- Freight tracking in real-time
- How to resolve in-flight shipment issues seamlessly
- Bulletproof audit for detention, late, insurance claims
- Top down drill down to pin-point inefficiencies with your freight management processes that can be actionable

1SHIFT addresses these issues by providing:

- **Transparent tracking** tracks real-time status of all your shipments including their GPS locations on filterable maps.
- **Platform management** allows to take corrective action of real-time exceptions raised by drivers, dispatch, or 1SHIFT ETA predictions.
- **Sensor aggregators** collect sensor data to trigger alerts when outside an acceptable range and be insurance report ready.
- **Tracking updates** sends automatic event-based updates to customers via email or SMS showing shipment on map and ETA.
- **1SHIFT dashboard** obtains at-a-glance insights on how 1SHIFT is helping you achieve your logistics objectives.
- **Bulletproof trail** relies on our blockchain technology to easily view a shipment log with immutable proof in case of disputes.
- **Unified view** use the 1SHIFT user-friendly interface to see a holistic view with drill-downs in each shipment.
- **Route optimization** determines the most efficient truck route for sequencing pick and drop locations for short hauls.

**During the quarter ended May 31, 2020**, and starting in March of 2020, the World Health Organization declared a global pandemic known as COVID-19.

The effect of COVID-19 has had material and significant impact on the Company’s operations. The Company has been affected by complete shut-downs of operations which included the development of its technologies, a down turn in successful business development, the inability to meet operational and technology milestones and the inability to be meet its compliance obligations in a timely manner. The Company is currently in the process of ensuring updating its compliance obligations and exploring funding opportunities to be able to revamp operations and development.

**During the three months ended May 31, 2020**, the Company focused on several strategies that would enable the adoption of 1SHIFT:

a. Enhanced our IOT Sensors, Logistics Competency & Market Readiness:

- Entered into strategic discussions with logistics and supply chain leaders to focus on partnership growth. Entered into discussions with warehousing & transportation management systems in order to leverage their customer base while we remain the backend technology for freight management.
- Further confirmation that shippers, distributors, and fleets are our core commercial customers - focused on signing up online digital traffic, resellers, and software websites to drive leads to our customer inbound sales team.
- Increased sales team by one headcount to extend capacity of sales.
- Deployed a new web and mobile solution to the market that included more sticky features as well as improved customer dashboard.
- Finalized pricing for size of customer businesses into startup, growth, established, powerhouse, and enterprise. Startup SaaS offering remains to be zero cost for up to 5 shipments a month.
- Began marketing our Cold Chain & Agriculture temperature/humidity/GPS sensors via the corporate website and conferences.
- Focused on simplifying marketing messages and customer acquisition online to transition from development stage to sales and growth stage by refining marketing efforts by revamping the 1SHIFT website for look and feel, as well as for better alignment with the SaaS capabilities offered. Search engine optimization that directs internet traffic to 1SHIFT microsites, within the website, are being released for each industry offering. Lead generation on LinkedIn targeting shippers with long haul loads as well as the industry-specific offerings is ongoing.

b. Research and Development:

- Introduced new asset tracking hardware under R&D, which was brought in from Bell Canada. Devices are in trials in Canada and the US.
- Focused on identifying reducing costs to consumers by exploring new tracking methods to reduce cellular data costs to increase margins. Continued to research alternative to cellular-based GPS methods for tracking shipments, including research into non-cellular phone-based devices and devices with various sensors included. This includes RFID, Bluetooth to drivers and other technologies.
- Entire 1SHIFT experience has now ported to a unified simplified end to end experience requiring little to no training, reducing our cost of training and learning material management. Customer self-onboarding mode introduced to reduce the need of LiteLink getting involved during sign-up.
- Continued iOS/Android development of our driver mobile application, simplifying the user interface and optimizing feature sets. Challenges were faced when drivers did not want multiple apps to support their business. We addressed this challenge by simplifying the level of engagement in the 1SHIFT app by automatically logging events without the driver's active participation.
- Introduced new 1SHIFT sensor platform that tracks temperature, humidity, shock, location with a fully rechargeable battery. The product schematics and early beta was completed, focus was to seek rollout w year once a hardware manufacturing partner was selected.

c. Partnerships to Strengthen Product Value and Acquiring Customers:

- In 2021 the Canadian ELD mandate will be a significant revenue opportunity for the Company. We are partnering with a Vancouver based, prominent Canadian ELD provider to define base requirements for integration with a full-featured ELD solution.
- We have signed a letter of intent with a preferred factoring company that has attractive advanced payment terms for end customers and propensity for full technical integration, to define base requirements for factoring.
- We have signed an agreement to differentiate our Logistics platform from others in the market with a new 'pricing utility'. We have signed an agreement with SONAR (a subsidiary of Freightwaves) to access their logistics industry data and use their freight pricing tool within 1SHIFT to give our customers insight on current market freight prices specific to their shipment.
- We have signed an agreement with Nirveda to extend our artificial intelligence (A.I.) capabilities with the ability to read an uploaded bill of lading to pre-populate the 1SHIFT shipments to avoid data entry as much

as possible. A.I. will also be used to assess handwriting on the proof of deliveries to identify issues that may need to be resolved through our shipment exceptions process.

- We have solidified an IOT North American partner to deliver tracking devices and services to our customers. We partnered with Bell Canada to leverage their BeWhere tracking device using the LTE-M network.
- We partnered with Bell Canada for their network and sensor technologies through their established distribution channels.

d. Sales and Growth:

- Brookdale Nurseries, one of Canada's largest nurseries working with several large retail outlets continue to use 1SHIFT Commercial and have been key to refining and confirming commercial strength of the product.
- Easterday Farms running trails with our new sensors via rail from Washington to Florida.
- The Company targeted medium to enterprise business customers with short-haul or long-haul shipment needs across manufacturing, automotive, produce, nursery, pharmaceutical and cannabis industries.
- Core sales team was built out, with presence in Montreal, Toronto, Vancouver and Denver.
- Our industry offerings were being fully SaaS-enabled with subscriptions and online credit card billing. Marketing campaigns to generate traffic and qualified leads from external agencies will be directed to fully self-serve online.
- Identified four anchor clients from different industries that require specific functionalities, which would create as reusable building block components and take to market with future customers. Functionalities include the ability to track separate standalone GPS devices or ELDs, report on sensor readings for temperature, humidity, movement and level, the use of RFID and barcodes, as well as support for drayage and last-mile service providers.

uBUCK Technologies SEZC

The Company has established a majority-owned subsidiary in Grand Cayman, uBUCK Technologies SEZC ("uBUCK Technologies", "the subsidiary"), and has appointed James Youn, CFA as President and CEO of the subsidiary. uBUCK Technologies is developing uBUCK Pay and is expected to begin operating as a self-sustaining operation this fiscal year.

uBUCK Pay is a digital wallet and payments platform that serves as a payment alternative for consumers and merchants, with a focus on serving businesses that require digital remittance solutions, debit card programs, and a payment platform. uBUCK has pivoted from being a Business to Consumer solution to being a Business to Business solution to de-risk our business exposure that comes with consumer KYC and AML.

uBUCK will be backed by the U.S. dollar and uBUCK Pay customers will be able to top-up accounts, make payments and send transfers faster than competing digital wallet and payment transfer services.

On September 20, 2019, the Company entered into a subscription agreement with a private investment entity ("the Entity") in which the Entity acquired 1,800,000 of Series A Preferred Shares of uBuck at \$0.50 per share for a total proceeds of \$900,000. The Entity can make an aggregate investment for up to a maximum of 8,000,000 shares at \$0.50 per share until September 30, 2020.

The Entity will be entitled to receive dividends at the rate of the greater of \$0.03 per annum for each outstanding share, or the dividend payable per annum as would be payable for each share if they had been converted to Common Shares of uBuck. Dividends are non-cumulative, and are declared and paid at the discretion of directors of the Company. The Entity will not retain any rights in the event that dividends on Series A Preferred shares are not declared or paid in any prior year.

In the event of any liquidation, dissolution or winding up of uBuck, holders of Series A Preferred shares shall be entitled to receive an amount equal to \$0.50 per Series A Common Share adjusted for any dividends, combinations, reclassifications or splits. Upon completion of the distribution required to the holders of Series A preferred shares, the remaining assets of the Company shall be distributed among the holders of Common Shares.

Each Series A Preferred Share shall be convertible, at the option of the holder and at any time after issuance, to a fully paid and non-accessible Common Share of uBuck at a conversion price of \$0.50 per Series A Preferred Share. Each Series A Preferred Share shall automatically be converted into Common Shares at the applicable conversion price immediately in the event of the earlier of the consummation of a Qualified Public Offering, or the date specified by written consent from the holders voting together. The issued and outstanding Series A Preferred Shares are presented as non-controlling interest on the consolidated statements of financial position.

Each holder of Series A Preferred Shares will be entitled to the number of votes equal to the number of Common Shares of uBuck into which the Series A Preferred Shares may be converted. Each holder of Series A Preferred Shares will hold full voting rights equal to that of holders of Common Shares of uBuck.

Major Highlights of uBUCK Pay:

- Proposal for uBUCK whitelable ‘Streambucks and Gamepay’ is aligned with new global esports digital company. Target to close agreement to become their only source to pay gamers their tips and earnings will be via the uBUCK digital wallet and our debit card program.
- New uBUCK app is in the third and final round of quality assurance testing. App targeted to be available in Google Android Store during Q4 2021.

### Selected Annual Information

The following selected annual financial data has been prepared in accordance with IFRS and should be read in conjunction with the Company’s financial statements for the year ended February 29, 2020. All amounts are in U.S. dollars.

	<b>Twelve Months Ended February 29, 2020</b>	<b>Fifteen Months Ended February 28, 2019</b>	<b>Twelve Months Ended November 30, 2017</b>
Total revenue	176,436	218,167	-
Interest income	33,705	42,583	-
Gain on settlement of debt	-	164,978	41,134
Net income (loss) for the year	(9,461,887)	(10,771,775)	33,196
Basic and diluted earnings (loss) per share	(0.05)	(0.09)	33,196
Total assets	1,219,216	9,047,885	-
Total non-current liabilities	66,068	-	23,277
Non-controlling interest	900,000	-	-
Cash dividends	-	-	-

## Summary of Quarterly Results

The following selected financial data has been prepared in accordance with IFRS and should be read in conjunction with the Company's financial statements. All dollar amounts are in U.S. dollars.

		May 31, 2020		February 29, 2020		November 30, 2019		August 31, 2019
Total assets	\$	1,005,231	\$	1,219,216	\$	5,165,000	\$	6,069,847
Working capital (deficit)		(41,109)		542,225		1,096,508		1,908,436
Shareholders' equity		85,677		715,935		4,699,940		5,494,122
Loss for the period		(795,422)		(3,566,362)		(1,501,122)		(2,068,490)
Basic and diluted loss per share		(0.01)		(0.02)		(0.01)		(0.02)

		May 31, 2019		February 28, 2019		November 30, 2018		August 31, 2018
Total assets	\$	7,605,502	\$	9,047,885	\$	5,165,000	\$	6,069,847
Working capital		3,443,829		5,141,388		1,096,508		1,908,436
Shareholders' equity		7,127,752		8,816,880		4,699,940		5,494,122
Loss for the period		(2,325,912)		(4,360,655)		(3,095,028)		(2,037,542)
Basic and diluted loss per share		(0.02)		(0.02)		(0.01)		(0.02)

## Results of Operations

For the three months ended May 31, 2020, the Company incurred a net loss of \$795,422 compared to a loss of \$2,095,275 for the three months ended May 31, 2019. The decrease in net loss is primarily attributable to a downturn in operations, development, diminishing funds and Covid-19. The Company saw a significant decrease in operations and its labour force during the period ended July 31, 2020. During the current period, the Company incurred: consulting fees of \$131,09 (2019: \$344,282), management fees, director fees, salaries and wages of \$196,997 (2019: \$569,211), marketing of \$125,185 (2019: \$467,618) and share-based compensation recognized of \$165,164 (2019: \$489,975).

Revenue during the three months ended May 31, 2020 amounted to \$1,753 (2019: \$35,299). The Company's revenue for the three months ended May 31, 2020 only includes subscription revenue. The Company's revenue for the three months ended May 31, 2019 only includes revenue from development.

In March 2020, the World Health Organization declared a global pandemic known as COVID-19. The expected impacts on global commerce are expected to be far reaching. Material uncertainties may come into existence that could influence management's going concern assumption. The duration and impact of the COVID-19 outbreak is unknown at this time and it is not possible to reliably estimate the length and severity of these developments and the impact on the financial results and condition of the Company and its subsidiaries, in future periods, such as:

- The impact on the Company's products and services and supply chains in the near term
- The availability of external funding sources during the next period
- The effect on labour availability due to the severity and the length of potential measures taken by governments to manage the spread of the disease

The effect of COVID-19 has had material and significant impact on the Company's operations. The Company has been affected by complete shut-downs of operations which includes a stall in the development on its technologies, a down turn in successful business development, the inability to meet operational and technology milestones and the inability to be compliant in a timely manner.

## Liquidity

### Working Capital

The net working capital, defined as current assets less current liabilities, decreased from working capital of \$542,225 as at February 29, 2020 to a working deficit of \$41,109 as at May 31, 2020. This is due to the Company continuing to incur operational expenses during the year.

### Cash

As at May 31, 2020, the Company had cash of \$579,272 compared with \$693,705 as at February 29, 2020. The decrease in cash is mostly due to cash used in operating activities of \$285,946.

### Cash Used in Operating Activities

Cash used in operating activities during the three months ended May 31, 2020 was \$285,946 compared with \$1,562,739 of cash used in operating activities during the three months ended May 31, 2019.

Cash used in operating activities during the period was mainly for consulting fees, professional fees, management fees, director fees, salaries and wages and marketing.

### Cash Used in Investing Activities

Cash used in investing activities during the three months ended May 31, 2020 was \$Nil compared with \$3,015 of cash used in investing activities during the three months ended May 31, 2019.

### Cash Generated by Financing Activities

Cash generated by financing activities during the three months ended May 31, 2020 was \$171,513 compared with \$112,579 of cash generated by financing activities during the three months ended May 31, 2019.

Cash generated from financing activities during the three months ended May 31, 2020 was from the advancements of both the uLoan note payable and the Canada Emergency Business Account (“CEBA”) loan. The uLoan note payable consisted of proceeds of \$191,663 and the CEBA loan consisted of proceeds of \$28,447.

Cash generated in financing activities during the three months ended May 31, 2019 was from the exercise of warrants amounting to \$149,995.

### The Requirement of Additional Equity or Debt Financing

The Company relies primarily on debt and equity financings for all funds raised to date for its operations. Until the Company starts generating profitable operations, the Company intends to continue relying upon the issuance of securities or debt financing to finance its operations.

## Capital Resources

The Company manages its capital structure and makes adjustments to it, based on the funds available to the Company, in order to support the identification and evaluation of business opportunities and continue as a going concern. The Company considers capital to be all accounts in equity. The Company is not subject to any external capital requirements therefore the Board of Directors does not establish quantitative return on capital criteria for management, but rather relies on the expertise of the Company’s management to sustain future development of the business. Additional funds may be required to finance any business. Funds will also be used to investigate current business opportunities.



## Related Party Transactions and Balances

Related parties include key management personnel and companies under the control of key management personnel. Key management personnel include those persons having authority and responsibility for planning, directing, and controlling the activities of the Company as a whole. The Company has determined that key management personnel consists of members of the Board and corporate officers, including the Company's Chief Executive Officer, Chief Financial Officer, and Chief Operating Officer.

During the three months ended May 31, 2020 and 2019, key management compensation consisted of the following:

	<b>For the period ended May 31, 2020</b>	<b>For the period ended May 31, 2019</b>
Consulting fees	\$ -	\$ 37,502
Management fees, director fees, salaries and wages	45,791	107,471
Share-based compensation	99,989	175,726
	<b>\$ 145,780</b>	<b>\$ 320,699</b>

Management fees, director fees, and salaries and wages consisted of the following for the periods ended May 31, 2020 and 2019:

<b>Related party</b>	<b>Compensation</b>	<b>For the three months ended May 31, 2020</b>	<b>For the three months ended May 31, 2019</b>
Ashik Karim, Director and Former CEO	Salary and directors' fees	\$ 14,718	\$ 23,505
James Youn, President and CEO of uBUCK	Salary	30,000	10,000
David Kwok, Former CFO	Salary	-	23,316
Kent Churn, Former Chief Operating Officer	Consulting fees	-	22,558
Yasmine Roulleau, Former Chief Innovation Officer and Former Director	Consulting and directors' fees	-	15,781
Mohammad Ahmad, Former Director	Directors' fees	715	11,192
Marco Parente, Former Director	Directors' fees	357	1,119
		<b>\$ 45,791</b>	<b>\$ 107,471</b>

Share-based compensation for the period ended May 31, 2020 consisted of the following:

<b>Related party</b>	<b>Compensation</b>	<b>For the three months ended May 31, 2020</b>
Ashik Karim, Director and Former CEO	Share-based compensation	\$ 63,400
James Youn, President and CEO of uBUCK	Share-based compensation	36,590
		<b>\$ 99,989</b>

## Significant Accounting Policies and Critical Accounting Estimates

All significant accounting policies and critical accounting estimates are fully disclosed in Notes 2 and 3 of the audited consolidated financial statements for the years ended February 29, 2020 and for the fifteen months ended February 28, 2019 that are available on SEDAR at [www.sedar.com](http://www.sedar.com).

## Off-Balance Sheet Arrangements

To the best of management's knowledge as at the date of this MD&A, there are no off-balance sheet arrangements that have, or are reasonably expected to have, a current or future effect on the results of operations or financial condition of the Company.

## Proposed Transactions

As at the report date, the Company has no proposed transactions that are reasonably expected to have a material effect on financial condition, financial performance or cash flows.

## Recent Accounting Pronouncements

### Changes in Accounting Policies

#### *IFRS 9 Financial instruments*

IFRS 9, Financial Instruments ("IFRS 9") sets out requirements for recognizing and measuring financial assets, financial liabilities and some contracts to buy or sell non-financial items. This standard replaces IAS 39 Financial Instruments: Recognition and Measurement ("IAS 39"). IFRS 9 largely retains the existing requirements in IAS 39 for the classification and measurement of financial liabilities. However, it eliminates the previous IAS 39 categories for financial assets of held to maturity, loans and receivables and available for sale.

The Company classifies its financial assets in the following categories: at fair value through profit or loss ("FVTPL"), at fair value through other comprehensive income ("FVTOCI") and at amortized cost. The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of financial assets at initial recognition. A financial asset is measured at amortized cost if it is held within a business model whose objective is to hold assets and collect contractual cash flows, its contractual terms give rise on specified dates that are solely payments of principal and interest on the principal amount outstanding, and it is not designated as FVTPL.

Equity instruments that are held for trading are classified as FVTPL. For other equity instruments, the Company can make an irrevocable election (on an instrument by-instrument basis) on the day of acquisition to designate them as at FVTOCI.

The adoption of this standard did not have any material impact to the Company's Financial Statements. The Company's policies and procedures surrounding the identification of credit risk and the recognition of credit losses comply with the requirements of this standard.

#### *IFRS 15 Revenue from contracts with customers*

IFRS 15, Revenue from Contracts with Customers ("IFRS 15") was issued to replace IAS 18 Revenue and IAS 11 Construction Contracts and related interpretations such as IFRIC 13 Customer Loyalty Programs. IFRS 15 introduces a single contract-based five-step model that applies to contracts with customers and two approaches for the recognition of revenue: at a point in time or over time. The five steps are: identify the contract(s) with the customer, identify the performance obligations in the contract, determine the transaction price, allocate the transaction price, and recognize revenue when the performance obligation is satisfied. Revenue is recognized when a customer obtains control of a good or service and has the ability to direct the use and obtain the benefits from the good or service.

The Company has adopted IFRS 15 on the required effective date of March 1, 2019. The adoption of this standard did not have any impact on the Company's financial position as at March 1, 2019 or results of operations for the periods ended February 29, 2020 and for the 15 months ended February 28, 2019.

#### *IFRS 16 Leases – New accounting pronouncement adopted in 2020 reporting period*

Effective March 1, 2019, the Company adopted IFRS 16, *Leases* ("IFRS 16"), which supersedes previous accounting standards for leases, including IAS 17, *Leases* ("IAS 17"), and IFRIC 4, *Determining whether an arrangement contains a lease* ("IFRIC 4"). IFRS 16 introduces a single lessee accounting model, unless the underlying asset is of low value, and requires a lessee to recognize right-of-use assets representing its right to use the underlying assets and lease liabilities representing its obligation to make lease payments.

As a result of adopting IFRS 16, the Company has recognized a significant increase to both assets and liabilities on our consolidated statements of financial position, as well as a decrease to operating expenses (for the removal of base rent expense for leases), an increase to depreciation (due to the depreciation of right-of-use assets), and an increase to interest expense (due to accretion of the lease liabilities). Leasehold inducements (which were previously included in accounts payable and accrued liabilities) are no longer recognized as separate liabilities and are included in the calculation of right-of-use assets under IFRS 16.

The Company adopted IFRS 16 using the modified retrospective method and has not restated comparatives for the 2019 reporting period, as permitted under the specific transitional provisions in the standard. The cumulative effect of initially applying the new standard is recognized as an adjustment to the opening deficit within the shareholders' equity balance as at March 1, 2019.

## **Financial Instruments**

The fair value of financial assets and financial liabilities at amortized cost is determined in accordance with generally accepted pricing models based on discounted cash flow analysis or using prices from observable current market transactions. The Company considers that the carrying amount of all its financial assets and financial liabilities recognized at amortized cost in the financial statements approximates their fair value due to the demand nature or short-term maturity of these instruments.

The Company determines the fair value of financial instruments according to the following hierarchy based on the amount of observable inputs used to value the instrument.

- Level 1 fair value measurements are those derived from quoted prices in active markets for identical assets or liabilities.
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1, that are observable either directly or indirectly.
- Level 3 fair value measurements are those derived from valuation techniques that include inputs that are not based on observable market data.

The Company's financial instruments consist of cash and cash equivalents, amounts receivable, accounts payable and accrued liabilities.

Cash and cash equivalents are measured at fair value using Level 1 inputs. The carrying values of the accounts receivable, accounts payable and accrued liabilities approximate their fair values due to their short terms to maturity. Investments are measured at fair value using Level 2 inputs.

The fair value of cash and cash equivalents is measured on the consolidated statement of financial position using Level 1 of the fair value hierarchy. The fair values of accounts receivable, accounts payable and accrued liabilities approximate their book values because of the short-term nature of these instruments. The fair value of investments is measured on the consolidated statement of financial position using Level 2 inputs of the fair value hierarchy.

## Financial Risk Management

Management has overall responsibility for the establishment and oversight of the Company's risk management framework.

### *Financial instrument risk exposure*

The Company is exposed in varying degrees to a variety of financial instrument related risks. The Board approves and monitors the risk management processes.

### *Credit risk*

Credit risk is the risk of financial loss to the Company if the counterparty to a financial instrument fails to meet its payment obligations. The Company has no material counterparties to its financial instruments with the exception of the financial institutions which hold its cash and cash equivalents. The Company's credit risk arises from Deloitte being the sole customer from which revenues are does not believe it has a material exposure to credit risk.

### *Liquidity risk*

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. There is a risk that the Company may not be able to meet its financial obligation when they are due. All of the Company's financial liabilities have contractual maturities of 30 days or are due on demand and are subject to normal trade terms. As of May 31, 2020, the Company has no financial assets that are past due or impaired due to credit risk defaults.

### *Market Risk*

Market risk is the risk of loss that may arise from changes in market factors such as interest rates, commodity and equity prices, and foreign exchange rates.

#### *(i) Interest rate risk*

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company is not exposed to significant interest rate risk.

#### *(ii) Price risk*

Price risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in prices. The Company's investments are exposed to price risk.

#### *(iii) Foreign exchange risk*

Foreign exchange risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in the foreign currency exchange rates. The Company's presentation currency is the U.S. dollar and historically, major purchases have been transacted in U.S. dollars, while all financing to date have been completed in Canadian dollars. As the Company's digital asset mining operations are mainly denominated in U.S. dollars and the Company's general and administrative costs are primarily denominated in Canadian dollars, the Company will be exposed to effects of fluctuations in foreign exchange. The fluctuation of the Canadian dollar against the U.S. dollar will consequently impact the profitability of the Company and may also affect the value of the Company's assets and liabilities and the amount of shareholders' equity.

The Company's net monetary position denominated in Canadian Dollars as of May 31, 2020 is \$159,685. The impact of a 10% variance in the USD/CAD exchange rate would be approximately \$15,969.

## Issued and Outstanding Share Data

The following table summarizes the outstanding share capital as of the date of the MD&A:

	Number of options issued	Number of issued or issuable shares
Common shares	-	172,407,491
Stock options	16,370,000	9,394,583

## Disclosure Controls and Procedures and Internal Controls Over Financial Reporting

The Company has exercised reasonable diligence and the filings do not contain any untrue statement of a material fact or omit to state a material fact required to be stated or that is necessary to make a statement not misleading in light of the circumstances under which it was made for the period covered by the filings.

The Company has exercised reasonable diligence, the financial statements together with the other financial information included in the filings fairly present in all material respects the financial condition, results of operations and cash flows of the issuer, as of the date of and for the periods presented in the filings.

## Risks and Uncertainty

An investment in the securities of the Company may be regarded as speculative due to the Company's stage of development. Risk factors relating to the Company could materially affect the Company's future results and could cause them to differ materially from those described in forward-looking statements relating to the Company. Prospective investors should carefully consider the following risks and uncertainties:

### *Additional Financing*

The Company has a history of operating losses and uses the cash raised in equity markets to partially fund working capital. If adequate funds are not available when required or on acceptable terms, the Company may be required to delay, scale back or terminate its sales and marketing efforts, and may be unable to continue operations. There can be no assurance that the Company will be able to obtain the additional financial resources required to compete in its markets on favorable commercial terms or at all. Any equity offering may result in dilution to the ownership interests of shareholders and may result in dilution of the value of such interests. The preparation of financial statements in conformity with IFRS requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### *Customer Acquisitions*

The development activities of the Company may be funded by its customers through engineering services provided in addition to the Company's investment in enhancing its existing product suite. If the Company fails to develop new products, incurs delays in developing new products, or if the product or enhancements to existing products and services that the Company develops are not successful, the Company's business could be harmed. Even if the Company does develop new products that are accepted by its target markets, the Company cannot assure that the revenue from these products will be sufficient to justify the Company's investment in research and development.

### *History of Losses*

The Company has a history of losses, and there can be no assurance that the Company's losses will not continue in the future. As at May 31, 2020, the Company had an accumulated deficit of \$21,043,713. The Company's prospects

must be considered in the context of the implementation stage of its current strategy, the risks and uncertainties it faces, and the inability of the Company to accurately predict its results of sales and marketing initiatives. There can be no assurances that implementation of the Company's strategy will result in the Company generating and sustaining profitable operations.

#### *Product Development and Technological Change*

The market for the Company's products and services is characterized by rapidly changing technology, evolving industry standards and frequent new product introductions. To be successful, the Company will need to enhance existing products and to introduce new products and features in response to changing standards, customer requirements, and technological innovations by others. There can be no assurance that the Company will be successful in doing this in a timely manner or at all. The digital asset mining computing, SaaS, digital payments and internet of things industries ("IIoT") are characterized by a continuous flow of improved hash rates and products that render existing digital asset mining machines, SaaS, digital payments and IIoT products obsolete. There can be no assurance that products or technologies developed by others will not render the Company's products obsolete or non-competitive.

#### *Intellectual Property Protection*

The Company's ability to compete may be affected by its ability to protect its intellectual property. It relies primarily on a combination of copyright, trademark, patent and trade secret laws, confidentiality procedures and contractual provisions to protect its intellectual property. While the Company believes that its products and technologies are adequately protected against infringement, there can be no assurance of effective protection. Monitoring and identifying unauthorized use of the Company's technology is difficult, and the prohibitive cost of litigation may impair the Company's ability to prosecute any infringement. The commercial success of the Company will also depend upon its products not infringing any intellectual property rights of others and upon no claims for infringement being made against the Company. The Company believes that it is not infringing any intellectual property rights of third parties, but there can be no assurance that such infringement will not occur. Any infringement claims against the Company by a third party, even if it is invalid, could have a material adverse effect on the Company because of the costs of defending against such a claim.

#### *Customer Concentration*

The Company's business and future success depend on the Company's ability to maintain its existing customer relationships, add new customers and expand within their current customers. If certain significant customers, for any reason, discontinues their relationship with us, or reduces or postpones current or expected orders for products or services, or suffers from business loss, our revenues and profitability could decline materially.

#### *Global Remittance is Intensely Competitive*

The Company competes against larger, more established businesses in a very competitive, rapidly changing, highly innovative global payment industry that is increasingly subject to regulatory and public scrutiny. We compete in brand recognition, customer service experience, the simplicity and transparency of our fee structures, websites, and mobile applications. We need to also consider the speed, availability, security, and reliability of our systems and data. We seek to compete against a wide range of established businesses such as money remitters, merchant and merchant associations that provide payment networks within their own network, paper-based transactions, traditional payment methods (wire transfers and automated clearing houses), and providers of virtual currency options. If the Company's product does not gain traction in the global remittance space, we will be forced to either revise or abandon the product, which may have a material impact on our business.

#### *Cyberattacks and Security Vulnerabilities*

An increasing number of organizations, including large merchants, technology companies, financial institutions, and government institutions, have disclosed incidents of breaches of their information security systems, some of which have involved highly sophisticated and targeted attacks, which compromised their data, websites, mobile applications, and other digital infrastructures. Our information technologies and digital infrastructures, as well as our partners and vendors, may be susceptible to cyberattacks or security breaches. There is a risk that customers' personal or proprietary information and payment card data that we maintain may become compromised as a result of these potential cyberattacks. Breaches to our systems and data, whether perceived or actual, may result in interruptions to our

operations and services, negative effects to our brand, exposure to significant regulatory scrutiny, and possible legal and financial consequences. The potential effect of these results will adversely affect our business and ability to operate as a going concern.

#### *Dependence on Key Partnerships*

The Company's future success significantly depends on the ongoing reliability, availability, and cost of services provided by strategic partners. We will be relying on third-party fintech services, merchants, and debit card providers for a significant portion of the uBUCK Platform's anticipated revenue. The inability of the Company to secure and maintain contractual relationships with these partners or develop future strategic partnerships may have an adverse material effect on the Company's ability to operate as a going concern.

#### *Dependence on Banking Relationships*

The Company has secured banking relationships in Canada to deliver its principal products and services to its customers. The Company is also seeking to secure banking relationships internationally to deliver its principal products and services to its customers. Securing international banking relationships are critical in order to provide clearing services required for the functioning of uBUCK's transaction platform and the success of uBUCK Technologies' business model. The process involved in obtaining necessary approvals and establishing international banking relationships with specific banks capable of providing the required services can be onerous and time-consuming. Any delays in establishing banking relations, termination of or failure to maintain the relationship between uBUCK Technologies SEZC and the banks can be expected to have an adverse material effect on the Company's ability to operate as a going concern.

#### *Dependence on Key Personnel*

The Company's future success depends largely on its ability to attract and retain talented employees. The Company is highly dependent on a limited number of key personnel to maintain customer and strategic relationships. Loss of key personnel could have an adverse effect on these relationships and negatively impact the Company's financial performance. The Company's future results of operations will depend in part on the ability of its officers, management and other key employees to implement and expand operational, customer support and financial control systems and to expand, train and manage its employee base. The Company's future performance will also depend to a significant extent on its ability to identify, attract, train and retain highly skilled sales, technical, marketing and management personnel. If the Company were to lose the services of any key personnel, the Company might encounter difficulties finding qualified replacement personnel.

#### *Management of Growth*

The Company's future results of operations will depend in part on the ability of its officers and other key employees to implement and expand operational, customer support and financial control systems and to expand, train and manage its employee base. The Company's future performance will also depend to a significant extent on its ability to identify, attract, train and retain highly skilled sales, technical, marketing and management personnel. Substantial growth in the Company's SaaS initiatives may require the Company to raise additional capital through the issuance of additional shares or securing financing. There can be no assurance that the Company would be able to secure additional funding through these activities.

#### *Stock Price Volatility*

The market price for the common shares of the Company fluctuates significantly, and these fluctuations tend to be exaggerated if the trading volume is low. The market price of the common shares may rise or fall in response to announcements of technological or competitive developments, acquisitions or strategic alliances by the Company or its competitors, the gain or loss by the Company of significant orders or broad market fluctuations.

The Company's ability to continue its operations and to realize assets at their carrying values is dependent upon the continued support of its shareholders, obtaining additional financing and generating revenues sufficient to cover its operating costs. The Company's accompanying consolidated financial statements do not give effect to any adjustments which would be necessary should the Company be unable to continue as a going concern and therefore be required to realize its assets and discharge its liabilities in other than the normal course of business and at amounts different from those reflected in the accompanying consolidated financial statements.

## Forward-Looking Information

Certain statements contained in this MD&A constitute forward-looking statements within the meaning of applicable securities laws including, among others, statements made or implied relating to the Company's objectives including but not limited to, strategies to achieve those objectives, management's beliefs, plans, estimates and intentions, and similar statements concerning anticipated future events, results, circumstances, performance or expectations that are not historical facts. Forward-looking statements generally can be identified by words such as "objective", "may", "will", "expect", "likely", "intend", "estimate", "anticipate", "believe", "should", "plans" or similar expressions suggesting future outcomes or events. Such forward-looking statements are not guaranteeing of future performance and reflect management's current beliefs based on information currently available. Such statements involve estimates and assumptions that are subject to a number of known and unknown risks, uncertainties and other factors inherent in the business of the Company, and other materials filed with the securities regulatory authorities from time to time which may cause the actual results, performance or achievements of the Company to be materially different from any future results, performance or achievements expressed or implied by such forward looking statements. Those risks and uncertainties include but are not limited to: the ability of the Company to fund the capital and operating expenses necessary to achieve the business objectives of the Company; the dependence on key personnel; and the ability to access capital markets.

Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date such statements were made and readers are advised to consider such forward-looking statements in light of the risks set forth above. Except as required by law, the Company assumes no obligation to update or revise any forward-looking statements to reflect new information or the occurrence of future events or circumstances. Any forward-looking information in this MD&A is based on the conclusions of management. The Company cautions that due to risks and uncertainties, actual events may differ materially from current expectations. With respect to the Company's operations, actual events may differ from current expectations due to economic conditions, new opportunities, changing budget priorities of the Company and other factors.



## Corporate Directory

### Head Office

LiteLink Technologies Inc.  
260 – 3480 Gilmore Way  
Burnaby, B.C., V5G 4Y1

### Officers and Directors

Peter Green (CEO & Director)  
Ashik Karim (Director)

### Members of the Audit Committee

Peter Green (CEO & Director)  
Ashik Karim (Director)

### Legal Counsel

Ink LLP  
1400 – 128 West Pender Street  
Vancouver, B.C., V6B 1R8

### Auditor

Manning Elliot LLP, Chartered Professional Accountants  
1700 – 1030 W Georgia Street  
Vancouver, B.C., V6E 2Y3

### Transfer Agent

Odyssey Trust Company  
323 – 510 Granville Street  
Vancouver, B.C., V6C 1T2