

**KR INVESTMENT LTD.**  
**Management's Discussion and Analysis**  
**For the nine months ended May 31, 2023**

**DATE – JULY 28, 2023**

This management's discussion and analysis (the "**MD&A**") of the financial results of KR Investment Ltd. (the "**Company**"), prepared as of May 31, 2023 and dated July 28, 2023, should be read in conjunction with the Company's unaudited condensed interim financial statements and related notes for the nine months ended May 31, 2023 and in conjunction with the Company's audited financial statements and related notes for the year ended August 31, 2022 copies of which are available on SEDAR at [www.sedar.com](http://www.sedar.com).

All dollar figures stated herein are expressed in Canadian dollars, unless otherwise specified.

**FORWARD-LOOKING STATEMENT**

This MD&A includes certain forward-looking information and forward-looking statements (collectively "**Forward-Looking Statements**") concerning the future performance of the Company's business, operations and financial performance and condition, as well as management's objectives, strategies, beliefs and intentions.

Forward-Looking Statements are frequently identified by such words as "may", "will", "plan", "expect", "anticipate", "estimate", "intend" and similar words referring to future events and results. Forward-Looking Statements are based on the current opinions and expectations of management based on currently available information. All Forward-Looking Statements are inherently uncertain and subject to a variety of risks and uncertainties, as described in Risks and Uncertainties below. Such Forward-Looking Statements are based on a number of assumptions, including but not limited to, information or statements concerning the Company's expectations for its ability to raise capital and meet the Company's obligations. Should one or more risks and uncertainties materialize or should any assumptions prove incorrect, then actual events or results may differ materially from those expressed or implied in the Forward-Looking Statements.

The Company's final prospectus dated August 17, 2011, filing statement dated March 15, 2013, and other documents filed with the securities regulatory authorities (accessible through SEDAR – [www.sedar.com](http://www.sedar.com)) describe the risks, material assumptions and other factors that could influence actual results and which are incorporated herein by reference.

The Company undertakes no obligation to revise or update the Forward-Looking Statements, whether as a result of new information, future events or otherwise except as expressly required by applicable securities law. Readers are cautioned not to place undue reliance on Forward-Looking Statements, which are effective only as of the date of this MD&A or as of the date otherwise specifically indicated herein.

**CORPORATE STRUCTURE AND HISTORY**

The Company was incorporated under the *Business Corporations Act* (British Columbia) on August 3, 2010 as "KR Investment Ltd." as a Capital Pool Company ("**CPC**") as defined by the policies of the TSX Venture Exchange (the "Exchange").

The Company's head office is located at 363 West 6<sup>th</sup> Ave, Vancouver, British Columbia V5Y 1L1.

On March 24, 2011, the Company completed an initial public offering and issued 2,000,000 common shares without par value for gross proceeds of \$200,000. In addition, pursuant to the initial public offering, the Company issued 200,000 agent's options to Raymond James Ltd. exercisable for a period of 24 months from the date the common shares were listed on the Exchange at a price of \$0.10 per share. The Company recorded \$137,686 of share issuance costs under this offering. The Company further issued 400,000 incentive stock options to directors and officers of the Company under the Company's stock option plan, exercisable for a period of 10 years from the date the common shares were listed on the Exchange at a price of \$0.10 per share. On March 29, 2011, the common shares of the Company commenced trading on the Exchange under the symbol "KR.P".

On March 14, 2013, the Company entered into a purchase and sale agreement with Conserve Oil POC Growth II Limited Partnership (“Conserve Oil”) and Proven Oil Asia Ltd. (“Proven Oil”), a party related to Conserve Oil. The transaction constituted the Qualifying Transaction of the Company under Policy 2.4 and was approved by the Exchange on March 28, 2013.

Pursuant to the purchase and sale agreement, the Company acquired an undivided 20% working interest in certain petroleum and natural gas rights, certain related tangible assets and other miscellaneous interests (the “Purchased Assets”) located in Alberta for consideration of \$1,339,000 payable in cash on closing. The Purchased Assets comprised a 20% working interest in an aggregate of 193.40 hectares of oil and gas mineral rights and other related assets located in the Provost area of Northeast Alberta, which had been producing 85 barrels of oil per day.

The acquisition was an Arm’s Length Qualifying Transaction. As a result, no meeting of the Company’s shareholders was required as a condition to complete the acquisition.

As a condition to the acquisition, the Company undertook a non-brokered private placement, pursuant to which the Company issued 18,000,000 shares at a price of \$0.10 per share for gross proceeds of \$1,800,000. The Company used the proceeds to pay for the Purchased Assets, and legal, accounting, auditing, and other costs relating to the acquisition and private placement.

April 1, 2013, the Company’s classification formally changed from a CPC to a Tier 2 oil and gas issuer. Pursuant to the Exchange’s bulletin, the Company’s common shares resumed trading on Monday, April 1, 2013.

On February 2, 2018, the Company was transferred to the NEX board of the TSX Venture Exchange due to the Company no longer satisfying the Exchange’s tier maintenance requirements for Tier 2 issuers.

The Company is a reporting issuer in the Provinces of British Columbia and Alberta and files all public documents on [www.sedar.com](http://www.sedar.com).

## **DESCRIPTION OF BUSINESS**

KR Investment Ltd. (“KR” or the “Company”) is a publicly-traded company. The Company has transitioned out of the oil and gas sector and seeking other business opportunities. The Company is currently listed on the NEX board of the TSX Venture Exchange.

The Company is currently researching other potential business opportunities and has not entered into any agreements.

## SELECTED ANNUAL FINANCIAL INFORMATION

The financial results of the Company for the three financial years ended August 31, 2022, 2021, 2020 and are summarized as follows:

	IFRS Year Ended August 31, 2022 (\$)	IFRS Year Ended August 31, 2021 (\$)	IFRS Year Ended August 31, 2020 (\$)
<b>Total gross revenue</b>	Nil	Nil	Nil
<b>Net loss</b>			
<b>(i) total for the year</b>	160,150	341,901	26,621
<b>(ii) Per share</b>	0.07	0.25	0.00
<b>(iii) Per share fully diluted</b>	0.00	0.00	0.00
<b>Total assets</b>	1,209	9,518	222,266
<b>Total financial liabilities</b>	203,962	71,150	30,771
<b>Cash dividends declared per-share</b>	Nil	Nil	Nil

During the year ended August 31, 2022, the Company had a net loss of \$160,150. Lower legal and consulting fees were responsible for the lower losses in the year ended August 31, 2022 than the previous year. The net loss also consisted of accounting and legal of 51,925 (2021 - \$117,528), consulting of \$63,000 (2021 - 134,000), rent expenses of \$25,200 (2021 - 25,200), transfer agent and filing fees of \$14,561 (2021 - \$16,447) and travel expenses of Nil (2021 - \$437).

There were no stock options granted and no share-based payment expense recognized during fiscal year of 2022. On March 31, 2021, 120,000 stock options were granted.

## DISCUSSION OF OPERATIONS

### Nine months ended May 31, 2023 and May 31, 2022

The financial results of the Company for the nine months ended May 31, 2023 and 2022 are summarized as follows:

During the nine months ended May 31, 2023, the Company recorded a net loss of \$48,148 (2022 - \$127,425) consisting of gross revenues of \$NIL (2022 - \$NIL) and expenses of \$59,836 (2022 - \$127,425). Lower consulting and legal costs were responsible for lower losses in for the nine month period ending May 31, 2023 compared to the previous year.

### Disclosure of key financial information as at May 31, 2023 and May 31, 2022

	<u>May 31, 2023</u> (\$)	<u>May 31, 2022</u> (\$)
<b>Net Income (loss)</b>	(48,148)	(127,425)
<b>Basic/diluted Income (loss) per share</b>	(0.02)	(0.06)
<b>Total Assets</b>	0	2,610
<b>Total Liabilities</b>	250,901	172,638

As at May 31, 2023 the Company had total assets of \$NIL compared to \$2,610 in 2022. As at May 31, 2023, the Company's assets comprised of cash and cash equivalents of \$NIL (2022 - \$2,610). As at May 31, 2023 the Company had accounts payable and accrued liabilities of \$250,901 (2022 - \$172,638).

## SUMMARY OF QUARTERLY RESULTS

The following selected financial information is derived from the unaudited condensed interim financial statements of the Company for each of the eight most recently completed quarters:

Three Months Ended	May 31, 2023 (\$)	February 28, 2023 (\$)	November 30, 2022 (\$)	August 31, 2022 (\$)
<b>Gross Revenue</b>	-	-	-	-
<b>Oil &amp; Gas Expenditures</b>	-	-	-	-
<b>General &amp; Admin.</b>	10,972	20,727	32,725	32,725
<b>Other Income (Loss)</b>	-	-	-	-
<b>Income (Loss)</b>	(10,972)	(20,727)	(32,725)	(32,725)
<b>Income (Loss) per share</b>	(0.01)	(0.01)	(0.01)	(0.01)

Three Months Ended	May 31, 2022 (\$)	February 28, 2022 (\$)	November 30, 2021 (\$)	August 31, 2021 (\$)
<b>Revenue</b>	-	-	-	-
<b>Oil &amp; Gas Expenditures</b>	-	-	-	-
<b>General &amp; Admin.</b>	29,108	51,714	46,603	86,381
<b>Other Income</b>	-	-	-	-
<b>Income (Loss)</b>	(29,108)	(51,714)	(46,603)	(86,381)
<b>Income (Loss) per Share</b>	(0.01)	(0.02)	(0.02)	(0.07)

During the three months ended May 31, 2023, the Company reported net loss of \$10,972 compared to a net loss of \$29,108 for the corresponding period in 2022. Lower consulting was responsible for lower losses during the three months ended May 31, 2023 compared to the corresponding period in 2022.

## LIQUIDITY AND CAPITAL RESOURCES

The financial results for the nine months ended May 31, 2023 and May 31, 2022 are summarized as follows:

	<b>Nine Months Ended May 31, 2023 (\$)</b>	<b>Nine Months Ended May 31, 2022 (\$)</b>
<b>Cash Used in Operating Activities</b>	(1,209)	(25,937)
<b>Increase (Decrease) in Cash</b>	(1,209)	(6,908)
<b>Cash – Beginning of period</b>	1,209	9,518
<b>Cash – End of period</b>	NIL	2,610

	<b>As at May 31, 2023 (\$)</b>	<b>As at May 31, 2022 (\$)</b>
<b>Cash</b>	NIL	2,610
<b>Total Assets</b>	NIL	2,610
<b>Total Liabilities</b>	250,901	172,638
<b>Share Capital</b>	3,681,659	3,681,659
<b>Total Shareholders' Equity (Deficiency)</b>	(250,901)	(170,028)
<b>Total Liabilities and Shareholders' Equity (Deficiency)</b>	-	2,610

Management is of the opinion that sufficient working capital will need to be obtained from financing to meet the Company's liabilities and commitments as they become due, although there is a risk that additional financing will not be available on a timely basis or on terms acceptable to the Company. The Company has paid no dividends to date.

### OFF-BALANCE SHEET ARRANGEMENTS

As at May 31, 2023, and up to the date of this MD&A, the Company has had no off-balance sheet arrangements.

### TRANSACTIONS WITH RELATED PARTIES

During the nine months period ended May 31, 2023, the Company was charged a total of \$15,750 (2022 - \$47,250) to operations in consulting fees provided by a company controlled by a director and officer of the Company. As at May 31, 2023, a total amount of \$99,750 (August 31, 2022 - \$84,000) of previously charged fees has been included in accounts payable.

During the nine months period ended May 31, 2022, the Company was charged a total of \$18,900 (2022 - \$18,900) to operations for office premises provided by a company controlled by a director of the Company. As at May 31, 2023, a total amount of \$52,500 (August 31, 2022 - \$33,600) has been included in accounts payable.

During the nine months period ended May 31, 2022, the Company was charged a total of \$11,812.50 (2022 - \$11,812.50) to operations in accounting fees provided by a company controlled by a director and officer of the Company. As at May 31, 2023, a total amount of \$27,562.50 (August 31, 2022 - \$17,062.50) has been included in accounts payable.

During the nine months period ended May 31, 2022, the Company received \$1,700 (2022 - \$30,000) in loan advances from a director of the Company. The loans are non-interest bearing and due on demand. As at May 31, 2023, the total amount of loan payable to related parties is \$31,700 (August 31, 2022 - \$30,000).

During the fiscal 2021, the Company incurred a total of \$4,788 of operational expenses advanced by director of the Company. As of May 31, 2023, a total amount of \$2,334 (August 31, 2022 - \$2,334) of which is outstanding and included in accounts payable.

## **SHARE CAPITAL**

As at May 31, 2023, the Company has a total of 2,365,625 (2022 – 2,365,625) issued and outstanding common shares.

## **STOCK OPTIONS**

As at May 31, 2023, 60,000 stock options exercisable at \$0.10 per common share remain outstanding and exercisable until March 31, 2031.

## **BUSINESS PROSPECTS AND OUTLOOK**

The Company is exploring opportunities to acquire assets and/or businesses beyond the oil and gas sector within which it was operating. Management and the board of directors believe challenges brought on by the Covid-19 virus and the drop in global oil prices has made it challenging for exploration and junior resource issuers to, among other things, raise capital and increase shareholder value.

With the recent disposition of its oil and gas assets, management expects the Company to be in a better position to explore for other opportunities.

## **CIVIL CLAIM**

On July 29, 2020, the Company has been named as co-defendant in a civil claim filed at the Provincial Court of Alberta in Calgary, AB. The plaintiff claimed against all defendants a total estimated sum of \$20,000 debt of surface lease payments in reference to the Provost oil wells.

In June 2021, the Land & Property Rights Tribunal, Alberta, the jurisdiction level in charge for such claims issued a notice and demand of payment to the defendant and licensed operator in the total amount of \$33,040. The disputed amount was settled and the plaintiff received full payment.

The Company has been informed by the co defendant of the civil claim that the civil claim has been withdrawn.

## **DISCLOSURE CONTROLS AND PROCEDURES OVER FINANCIAL REPORTING**

Disclosure controls and procedures are designed to provide reasonable assurances that all relevant information is gathered and reported to senior management, including the Chief Executive Officer (“CEO”) and the Chief Financial Officer (“CFO”), and that management has evaluated the effectiveness of the Company’s disclosure controls and procedures as defined in National Instrument 52-109 of the Canadian Securities Administrators and has concluded that such disclosure controls and procedures are effective. However, they do not expect that the disclosure controls and procedures or internal control over financial reporting will prevent all errors or fraud. An economically feasible control system, no matter how well conceived or operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met.

## **PROPOSED TRANSACTIONS**

As of May 31, 2023, the Company did not have any proposed transactions.

## FINANCIAL INSTRUMENTS AND RISK

### Financial Instruments

The Company's financial instruments include cash, accounts payable and accrued liabilities, and due to related parties. The Company classifies its cash as FVTPL. The Company classified its accounts payable and accrued liabilities, and due to related parties at amortized cost. The fair values of these financial instruments approximate their carrying values because of their current or on demand nature.

	May 31, 2023	August 31, 2022
	\$	\$
Fair value through profit or loss	-	1,209
Other financial liabilities	250,901	203,962

Certain financial assets and liabilities are measured at fair value on a recurring basis and classified in their entirety based on the lowest level of input that is significant to the fair value measurement. Certain non-financial assets and liabilities may also be measured at fair value on a non-recurring basis. There are three levels of the fair value hierarchy that prioritize the inputs to valuation techniques used to measure fair value, with Level 1 inputs having the highest priority. The levels and the valuation techniques used to value the Company's financial assets and liabilities are described below:

- Level 1 – Unadjusted quoted prices in active markets for identical assets or liabilities;
- Level 2 – Inputs other than quoted prices that are observable for the asset or liability either directly or indirectly; and
- Level 3 – Inputs that are not based on observable market data and require inputs that are both significant to the fair value measurement and unobservable.

The Company's financial assets and liabilities measured at fair value on a recurring basis as of May 31, 2023 are as follows:

	Balance at May 31, 2023	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Financial Assets:				
Cash	\$-	\$-	\$-	\$-

### Financial Risks

The Company thoroughly examines the various financial instrument risks to which it is exposed, and assesses the impact and likelihood of those risks. Where material, these risks are reviewed and monitored by management. There have not been any significant changes from the previous year as to how these risks are reviewed and monitored by management. The types of financial instrument risk exposures and the objectives and policies for managing these risk exposures is described below.

## Credit Risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Company is exposed to credit risk through its cash which is held with large Canadian financial institutions. As at May 31, 2023, the Company's maximum risk exposure to credit risk is the carrying value of cash of \$NIL.

## Liquidity Risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting obligations associated with financial liabilities. The Company's accounts payable and accrued liabilities, and amounts due to related parties are all current.

The Company ensures that it has sufficient capital to meet short-term financial obligations after taking into account its administrative obligations. Contractual undiscounted cash flow requirements for financial liabilities as at May 31, 2023 are as follows:

	Less Than 1 Month	1 – 3 Months	4 Months to Less Than 1 Year	Years 1 – 3	Total
Accounts payable and accrued liabilities	\$ 250,901	\$ -	\$ -	\$ -	\$ 250,901
	\$ 250,901	\$ -	\$ -	\$ -	\$ 250,901

## Foreign Exchange Risk

Foreign exchange risk is the risk related to the fluctuation of foreign exchange rates. The Company is not exposed to significant foreign exchange risk.

## Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company is exposed to short-term interest rates through the interest earned on cash balances; however, management does not believe this exposure is significant.

The Company does not use derivative instruments or hedges to manage risks because the Company's exposure to credit risk, interest rate risk and currency risk is small.

## INTERNAL CONTROLS OVER FINANCIAL REPORTING

The CEO and CFO of KR Investment Ltd. are responsible for designing internal controls over financial reporting or causing them to be designed under their supervision in order to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. The Company assessed the design of its internal control over financial reporting as of May 31, 2023. During this process, management identified certain weaknesses in internal controls over financial reporting which are as follows:

- Due to the limited number of staff, the Company does not have the sufficient number of financial personnel with the technical accounting knowledge to address all the complex and non-routine accounting transactions that may arise.

These weaknesses in internal controls over financial reporting result in a possibility that a material misstatement would not be prevented or detected. Management and the board of directors work to mitigate



the risk of a material misstatement in financial reporting; however, there can be no assurance that this risk can be reduced to less than a remote likelihood of a material misstatement.

### **SUBSEQUENT EVENT**

There are no subsequent events to report.

### **READER ADVISORY**

Statements in this document may contain forward-looking information. The reader is cautioned that assumptions used in the preparation of such information may prove to be incorrect. Events or circumstances may cause actual results to differ materially from those predicted, a result of numerous known and unknown risks, uncertainties, and other factors, many of which are beyond the control of the Company. The reader is cautioned not to place undue reliance on this forward-looking information.

### **ADDITIONAL INFORMATION**

Additional information relating to the Company can also be found on SEDAR at [www.sedar.com](http://www.sedar.com).