# KR INVESTMENT LTD. Management's Discussion and Analysis For the three month period ended November 30, 2016

# **DATE - JANUARY 26, 2017**

This management's discussion and analysis (the "MD&A") of the financial results of KR Investment Ltd. (the "Company"), prepared as of November 30, 2016 and dated January 26, 2017, should be read in conjunction with the Company's unaudited condensed interim financial statements and related notes for the three month period ended November 30, 2016, and in conjunction with the Company's audited financial statements and related notes for the year ended August 31, 2016 copies of which are available on SEDAR at www.sedar.com.

All dollar figures stated herein are expressed in Canadian dollars, unless otherwise specified.

#### FORWARD-LOOKING STATEMENT

This MD&A includes certain forward-looking information and forward-looking statements (collectively "Forward-Looking Statements") concerning the future performance of the Company's business, operations and financial performance and condition, as well as management's objectives, strategies, beliefs and intentions.

Forward-Looking Statements are frequently identified by such words as "may", "will", "plan", "expect", "anticipate", "intend" and similar words referring to future events and results. Forward-Looking Statements are based on the current opinions and expectations of management based on currently available information. All Forward-Looking Statements are inherently uncertain and subject to a variety of risks and uncertainties, as described in Risks and Uncertainties below. Such Forward-Looking Statements are based on a number of assumptions, including but not limited to, information or statements concerning the Company's expectations for its ability to raise capital and meet the Company's obligations. Should one or more risks and uncertainties materialize or should any assumptions prove incorrect, then actual events or results may differ materially from those expressed or implied in the Forward Looking-Statements.

The Company's final prospectus dated August 17, 2011, filing statement dated March 15, 2013, and other documents filed with the securities regulatory authorities (accessible through SEDAR – <a href="www.sedar.com">www.sedar.com</a>) describe the risks, material assumptions and other factors that could influence actual results and which are incorporated herein by reference.

The Company undertakes no obligation to revise or update the Forward-Looking Statements, whether as a result of new information, future events or otherwise except as expressly required by applicable securities law. Readers are cautioned not to place undue reliance on Forward Looking Statements, which are effective only as of the date of this MD&A or as of the date otherwise specifically indicated herein.

For further information about the Company, please refer to the Company's final prospectus dated August 17, 2011 for its initial public offering ("**IPO**"), which has been filed on SEDAR. Please also refer to the filing statement dated March 15, 2013 which outlines the Qualifying Transaction (as defined herein), along with the new management team and proposed board of directors.

#### **CORPORATE STRUCTURE AND HISTORY**

The Company was incorporated under the *Business Corporations Act* (British Columbia) on August 3, 2010 as "KR Investment Ltd." and is a capital pool Company ("**CPC**") as defined by the policies of the Exchange.

The Company's head office is located at Suite 1780, 400 Burrard Street, Vancouver, British Columbia.

On March 24, 2011, the Company completed an initial public offering and issued 2,000,000 common shares without par value for gross proceeds of \$200,000. In addition, pursuant to the initial public offering,

the Company issued 200,000 agent's options to Raymond James Ltd. exercisable for a period of 24 months from the date the common shares were listed on the Exchange at a price of \$0.10 per share. The Company recorded \$137,686 of share issuance costs under this offering. The Company further issued 400,000 incentive stock options to directors and officers of the Company under the Company's stock option plan, exercisable for a period of 10 years from the date the common shares were listed on the Exchange at a price of \$0.10 per share. On March 29, 2011, the common shares of the Company commenced trading on the Exchange under the symbol "KR.P".

On March 14, 2013, the Company entered into a purchase and sale agreement with Conserve Oil POC Growth II Limited Partnership ("Conserve Oil") and Proven Oil Asia Ltd. ("Proven Oil"), a party related to Conserve Oil. The transaction constitutes the Qualifying Transaction of the Company under Policy 2.4 and was approved by the Exchange March 28, 2013.

Pursuant to the purchase and sale agreement, the Company acquired an undivided 20% working interest in certain petroleum and natural gas rights, certain related tangible assets and other miscellaneous interests (the "Purchased Assets") located in Alberta for consideration of \$1,339,000 payable in cash on closing. The Purchased Assets comprise a 20% working interest in an aggregate of 193.40 hectares of oil and gas mineral rights and other related assets located in the Provost area of Northeast Alberta.

The acquisition was not a Non Arm's Length Qualifying Transaction. As a result, no meeting of the Company's shareholders was required as a condition to complete the acquisition.

Before the closing of and as a condition to the acquisition, the Company undertook a non-brokered private placement, pursuant to which the Company issued 18,000,000 shares at a price of \$0.10 per share for gross proceeds of \$1,800,000. The Company intends to use the proceeds of the private placement to pay for the purchase assets, to pay the option fee, to pay for legal, accounting, auditing and other costs relating to the acquisition and private placement, to pay the balance of the sponsorship fee and the Sponsor's legal fees and expenses, and for general working capital purposes.

The Exchange issued a final bulletin approving the Qualifying Transaction and effective on Monday, April 1, 2013, the Company's classification formally changed from a capital pool company to a Tier 2 oil and gas issuer. Pursuant to the Exchange's bulletin, the Company's common shares resumed trading on Monday, April 1, 2013.

The Company is a reporting issuer in the Provinces of British Columbia and Alberta and files all public documents on <a href="https://www.sedar.com">www.sedar.com</a>.

#### **DESCRIPTION OF BUSINESS**

KR Investment Ltd. ("KR" or the "Company") is a publicly traded company focused on acquisition and development of oil and gas assets in Canada. The Company is currently in the process of identifying oil assets in Alberta for acquisition to continue to expand the Company's production and reserves. Management plans to seek additional capital through private placements and public offerings of its common stock to finance the Company's growth strategy.

# **OIL AND GAS OPERATIONS**

#### Provost

The Company's assets are comprised of eight gross wells located in the Provost area of Alberta, Canada which has an area of 193.4 hectares. On October 26, 2015, the operator of the Provost asset Canadian Oil & Gas International Inc.'s (COGI) went into bankruptcy. On February 18, 2016 the Alberta Energy Regulator (AER) revoked COGI's operating license to operate the Provost well resulting in the suspension of the Provost operation. The Provost asset was operating profitably with an LLR rating of 1.5 prior to the suspension of operations. The suspension was as a result of a technicality on COGI's qualification as an operator by the AER which the Company disagrees with. The suspension order was not in any way a result of the operations of the Provost asset. At the time of the shut in order, the Provost's 80% working interest partner was confident that the well license would be transferred to them and operations would continue quickly. Currently, the well license has not been transferred and the Provost operation remains suspended. The Company and its partners continue to work towards getting the licenses transferred in

order to resume production of the field.

#### SELECTED ANNUAL FINANCIAL INFORMATION

The financial results of the Company for the three financial years ended August 31, 2016, 2015 and 2014 are summarized as follows:

| aro cummanizad da tonowa.             | IFRS<br>Year Ended<br>August 31, 2016<br>(\$) | IFRS<br>Year Ended<br>August 31, 2015<br>(\$) | IFRS<br>Year Ended<br>August 31, 2014<br>(\$) |
|---------------------------------------|---|---|---|
| Total Gross Revenue                   | 41,318  | 209,529                                       | 290,456                                       |
| Net loss                              |   |   |   |
| (i) total for the year                | 1,174,742                                     | 522,278                                       | 353,653                                       |
| (ii) Per share                        | 0.21  | 0.17  | 0.12  |
| (iii) Per share fully diluted         | 0.21  | 0.17  | 0.12  |
| Total Assets                          | 6,376   | 994,159                                       | 1,583,598                                     |
| Total long-term financial liabilities | 266,144                                       | 239,155                                       | 259,167                                       |
| Cash dividends declared per-share     | Nil   | Nil   | Nil   |

During the year ended August 31, 2016, the Company had a net loss of \$1,174,742 consisting of a onetime impairment charge of \$921,721 related to the write down of the Company's Provost asset. No value could be allocated to the Provost asset because operations were shut down by the AER since March 2016. The valuation of the Provost asset could change if and when the AER allows the license transfer to restart production of the Provost asset. The net loss also consisted of professional fees of \$49,154 (2015 - \$65,487), rent expenses of \$36,000 (2015 - \$32,700), transfer agent and filing fees of \$19,303 (2015 - \$12,293), share based payments of nil (2014 – nil), travel expenses of \$2,489 (2015 - \$3,700), depletion charge of \$18,215 (2015 – 94,845) and consulting fees of \$108,979 (2015 – 102,473).

The impairment charge related to the write down of the Provost property stemming from the COGI bankruptcy and was responsible for the significantly high loss during the 2016 fiscal period. There were no stock options granted and no share based payment expense recognized during fiscal 2016 and 2015.

#### **DISCUSSION OF OPERATIONS**

# Three months ended November 30, 2016 and 2015

The financial results of the Company for the three months ended November 30, 2016 and 2015 are summarized as follows:

During the three months ended November 30, 2016, the Company recorded a net loss of \$43,543 (2015 - \$78,764) consisting of gross revenues of \$NIL (2015 - \$26,790), production costs of \$NIL (2015 - \$17,589) and expenses of \$43,543 (2015 - \$87,965). The shutdown of the Provost asset was responsible for the lack of revenues for the period.

As of September 1, 2015, the company has terminated its sales to its sole customer, due to the customer being in receivership and continues its sales with another party within the oil industry under similar terms and conditions.

The Provost operations are currently suspended until the well licenses are transferred to the Company's joint venture partner. The Provost well licenses are currently held by a company under receivership with no working interest in the Provost asset. The Company's partner is still in discussions with the Alberta Energy Regulator to have the well licenses transferred as soon as possible so that operations can continue. The Provost operations were operating and in good standing prior to the suspension.

## Statements of Financial Position as at November 30, 2016 and 2015

|                                       | November 30, 2016<br>(\$) | November 30, 2015<br>(\$) |
|---------------------------------------|---------------------------|---------------------------|
| Net Income (loss)                     | (43,543)                  | (78,764)                  |
| Basic/diluted Income (loss) per share | (0.01)                    | (0.03)                    |
| Total Assets                          | 6,532                     | 1,047,721                 |
| Total Liabilities                     | 309,813                   | 211,481                   |

As at November 30, 2016, the Company had total assets of \$6,532 compared to \$1,047,721 in 2015. A onetime impairment charge of \$921,721 related to the write down of the Company's Provost asset was responsible for the significant decline in assets. The valuation of the assets may change if and when the Provost asset is reinstated for production As at November 30, 2016, the Company's assets comprised of cash and cash equivalents of \$2,423 (2015 - \$64,591), accounts receivable of \$Nil (2015 - \$11,728), amounts recoverable \$4,071 (2015 \$1,946), and prepaid expense of \$37 (2015 - \$15,000). There is a provision of \$500 for decommissioning (2015 - 2,510). As at November 30, 2016, the Company had accounts payable and accrued liabilities of \$196,535 (2015 - \$67,015).

# **SUMMARY OF QUARTERLY RESULTS**

The following selected financial information is derived from the unaudited condensed interim financial statements of the Company for each of the eight most recently completed quarters:

| Three Months Ended      | November 30,<br>2016<br>(\$) | August 31,<br>2016<br>(\$) | May 31,<br>2016<br>(\$) | February 28,<br>2016<br>(\$) |
|-------------------------|------------------------------|----------------------------|-------------------------|------------------------------|
| Gross Revenue           |                              |                            |                         | 14,528                       |
| Oil & Gas Expenditures  | •                            | 11,380                     | 129                     | 3,210                        |
| General & Admin.        | 43,543                       | 87,965                     | 76,015                  | 99,323                       |
| Other Income (loss)     | •                            | -                          | -                       | -                            |
| Income (loss)           | (43,543)                     | (87,764)                   | (76,144)                | (88,005)                     |
| Income (loss) per share | (0.01)                       | (0.03)                     | (0.01)                  | (0.03)                       |

| Three Months Ended      | November 30,<br>2015<br>(\$) | August 31,<br>2015<br>(\$) | May 31,<br>2015<br>(\$) | February 28,<br>2014<br>(\$) |
|-------------------------|------------------------------|----------------------------|-------------------------|------------------------------|
| Revenue                 | 26,790                       | 46,605                     | 46,020                  | 45,560                       |
| Oil & Gas Expenditures  | 17,589                       | 19,886                     | 22,442                  | 32,407                       |
| General & Admin.        | 87,965                       | 101,775                    | 75,187                  | 106,874                      |
| Other Income            | -                            | ı                          | =                       | 77                           |
| Income (loss)           | (78,764)                     | (332,910)                  | (51,610)                | (93,643)                     |
| Income (loss) per share | (0.03)                       |                            | (0.00)                  | (0.00)                       |

During the three months ended November 30, 2016, the Company reported a loss of \$43,543 compared to a loss of \$78,764 for the corresponding period in 2015. Losses were lower for the period ending November, 2016 than from the previous year because of lower accounting and legal fees as well as no depletion charges.

## LIQUIDITY AND CAPITAL RESOURCES

The financial results for the three month ended November 30, 2016 and 2015 are summarized as follows:

|  | Three Months Ended<br>November 30, 2016<br>(\$) | Three Months Ended<br>November 30, 2015 |
|--|---|---|
| Cash used in/ provided from Operating Activities | (190)   | (106,313)                               |
| Increase (Decrease) in Cash                      | (190)   | 53,687                                  |
| Cash – Beginning of period                       | 2,613   | 10,904                                  |
| Cash - End of period                             | 2,423   | 64,591                                  |

|  | As at Nov 30, 2016<br>(\$) | As at Nov 30, 2015<br>(\$) |
|--|----------------------------|----------------------------|
| Cash                                       | 2,423                      | 64,591                     |
| Total Assets                               | 6,532                      | 1,047,721                  |
| Total Liabilities                          | 309,813                    | 211,481                    |
| Share Capital                              | 2,278,207                  | 2,278,207                  |
| Total Shareholders' Equity (Deficiency)    | (303,281)                  | 836,240                    |
| Total Liabilities and Shareholders' Equity | 6,376                      | 1,047,721                  |

The Company has decommissioning provisions of \$113,278 associated with oil and gas purchased in 2013 and no capital lease obligations. The reporting standards require the Company to record liabilities associated with abandonment and reclamation even though the prospects of incurring these costs are far into the future. Under such conditions, the Company does not have sufficient working capital to maintain current operations for the next twelve months. The Company will need to seek financing to fund future operations. The Company has paid no dividends to date. The Company has financed operations from the good will of vendors and management.

# **OFF-BALANCE SHEET ARRANGEMENTS**

As at November 30, 2016, and up to the date of this MD&A, the Company has had no off-balance sheet arrangements.

# **RESERVES**

(Proved plus Probable Constant Price Discounted at 10%)

|                                   | August 31, 2016 | August 31, 2015 | Change |
|-----------------------------------|-----------------|-----------------|--------|
| Net Reserves (BOE)                | nil             | 56,800          | -100%  |
| Net Present Value<br>Before Taxes | nil             | \$922,000       | -100%  |

The reserve engineer could not allocate any reserves to the Provost asset for the fiscal year ending August 2016 because of the uncertainty related to the license status of the asset. The reserve engineer will allocate reserves if and when the AER allows the resumption of production for the Provost asset.

#### TRANSACTIONS WITH RELATED PARTIES

During the period ended November 30, 2016, the Company was charged a total of \$12,000 (2015 - \$12,000) to operations in consulting fees provided by a company controlled by a director and officer of the Company, of which \$36,000 (August 31, 2016 – \$24,000) has been accrued as due to related parties.

During the period ended November 30, 2016, the Company was charged a total of \$15,000 (2015 - \$15,000) to operations in consulting fees provided by a director and officer of the Company, of which \$75,000 (August 31, 2016 – \$60,000) has been accrued as due to related parties.

During the period ended November 31, 2016, the Company was charged a total of \$9,000 (2015 - \$9,000) to operations for office premises provided by a company controlled by a director of the Company, of which \$15,000 (August 31, 2016 – \$6,000) has been accrued as due to related parties.

As at November 30, 2016, the Company has accrued a total amount of \$12,000 (August 31, 2016 - \$12,000) in Directors' fees.

During the period ended November 30, 2016, the remuneration of the Company's key management:

|  | 2016     | 2015          |
|--|----------|---------------|
| Management fees, directors' fees and other short-term benefits<br>Share-based payments | \$27,000 | \$27,000<br>- |
| Total  | \$27,000 | \$27,000      |

Balance owing to related parties as at November 30, 2016 for services provided during the three months period was \$138,000 (August 31, 2016 - \$1,029,000). The amounts owing to related parties are unsecured, non-interest bearing and are due on demand.

# **Stock options**

The Company has established a stock option plan for the directors, officers, employees and consultants of the Company in accordance with Exchange policies. The Company reserved for issuance 2,000,000 common shares pursuant to incentive stock options issued to directors and officers which may be exercised at a price of \$0.11 per share and expire on June 3, 2023.

The fair value of stock options and agents options is expensed over the vesting period of the grants with a corresponding increase to contributed surplus. The options vest fully on the date of grant. The fair value of the directors' and officers' stock options was determined using the Black-Scholes option pricing model with the following assumptions: an annualized volatility of 112%; an expected life of 10 years; a dividend yield rate and forfeiture rate of 0%; and a risk-free interest rate of 2.08%.

No stock options were granted during the three months ended November 30, 2016. As at the date of MD&A, 262,500 options were outstanding.

# SHARE RESTRUCTURING AND FINANCING

On September 30, 2015 the shares of the Company were consolidated on the basis of one post-consolidated shares for each eight pre-consolidated common shares. The resulting outstanding shares changed from 24,100,000 (pre-consolidated) shares to 3,012,000 (post-consolidated) shares.

On November 12, 2015, the Company closed a non-brokered private placement offering of 3,200,000 common shares at a price of \$0.05 per share, for gross proceeds of \$160,000.

#### **BUSINESS PROSPECTS AND OUTLOOK**

The dramatic decline in crude oil prices and the bankruptcy of COGI have become unforeseen challenges for the Company.

The Company is exploring opportunities to acquire assets and/or businesses beyond the oil and gas sector, within which it is currently operating. Management and the board of directors believe that the drop in global oil prices since 2014 has made it challenging for exploration and junior resource issuers to, among other things, raise capital and increase shareholder value. As a result, the Company believes that it should seek, pursue and evaluate other opportunities beyond the resource sector which may present themselves.

## **BUSINESS RISKS**

The oil and gas industry is subject to risks in (among others):

- Volatility in crude oil prices
- Finding and developing reserves.
- Commodity prices received for such reserves.
- Availability of equipment, manpower and supplies.
- Availability and cost of capital to achieve projected growth.
- Effect of weather on drilling and production.
- Operating in an environmentally appropriate fashion.

KR mitigates these business risks by:

- Maintaining cost-effective operations.
- Operating our own properties to control the amount and timing of capital expenditures.
- Minimizing costs by re-entering existing wells to explore missed pay zones
- Restricting operations to western, central and southern Alberta where locations are accessible, operating and capital costs are reasonable and on-stream times are shorter.

# **CRITICAL ACCOUNTING ESTIMATES**

The preparation of the Company's consolidated financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions which affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and revenues and expenses for the periods reported. Significant areas requiring the use of management estimates include the determination of the recovery of accounts receivable, amortization, depreciation, depletion and impairment of property and equipment and exploration and evaluation assets, petroleum and natural gas reserves, decommissioning provisions, and deferred income tax assets and liabilities. Actual results could differ from these estimates.

Oil and Gas Accounting—Reserves Determination

The process of estimating reserves is complex. It requires significant estimates based on available geological, geophysical, engineering and economic data. To estimate the economically recoverable crude oil and natural gas reserves and related future net cash flows, the Company incorporates many factors and assumptions including the expected reservoir characteristics, future commodity prices and costs and assumed effects of regulation by governmental agencies. Reserves are used to calculate the depletion of the capitalized oil and gas costs and for impairment purposes as described in Note 3(i) to the condensed interim financial statements.

## Property and Equipment

The Company evaluates its long- lived assets (petroleum and natural gas properties) for impairment if indicators exist. Cash flow estimates for the impairment assessments require assumptions and estimates about the following primary elements—future prices, future operating and development costs, remaining recoverable reserves and discount rates. In assessing the carrying values of the unproved properties, the Company makes assumptions about its future plans for those properties, the remaining terms of the leases and any other factors that may be indicators of potential impairment.

# Decommissioning Provisions

In estimating the future decommissioning provisions, the Company makes assumptions about activities that occur many years into the future including the cost and timing of such activities. The ultimate financial impact is not clearly known as asset removal and remediation techniques and costs are constantly changing, as are legal, regulatory, environmental, political, safety and other such considerations. In arriving at amounts recorded, numerous assumptions and estimates are made on ultimate settlement amounts, inflation factors, discount rates, timing and expected changes in legal, regulatory, environmental, political and safety environments.

# Depreciation and depletion

Depletion of petroleum and natural gas properties is provided using the unit-of-production method based on production volumes before royalties in relation to total estimated reserves as determined annually by independent engineers and internal reserve evaluations. Changes in forward price estimates, production levels or results of future drilling may change the economic status of reserves and may result in reserves being revised.

# Share-based payments

The fair value of share options granted is measured using the Black-Scholes option pricing model. Measurement inputs include share price on measurement date, exercise price of the option, expected volatility, expected life of the options, expected dividends and the risk-free interest rate. These estimates will impact the amount of share-based payments recognized. When stock options are exercised, the cash proceeds along with the amount previously recorded as share-based payment reserves are recorded as share capital.

#### Income taxes

Related assets and liabilities are recognized for the estimated tax consequences between amounts included in the financial statements and their tax base using substantively enacted future income tax rates. Timing of future revenue streams and future capital spending changes can affect the timing of any temporary differences and, accordingly, affect the amount of the deferred tax asset or liability calculated at a point in time.

#### DISCLOSURE CONTROLS AND PROCEDURES OVER FINANCIAL REPORTING

Disclosure controls and procedures are designed to provide reasonable assurances that all relevant information is gathered and reported to senior management, including the Chief Executive Officer ("CEO") and the Chief Financial Officer ("CFO"), and that management has evaluated the effectiveness of the Company's disclosure controls and procedures as defined in National Instrument 52-109 of the Canadian Securities Administrators and has concluded that such disclosure controls and procedures are effective. However, they do not expect that the disclosure controls and procedures or internal control over financial

reporting will prevent all errors or fraud. An economically feasible control system, no matter how well conceived or operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met.

## OFF-BALANCE SHEET ARRANGEMENTS AND PROPOSED TRANSACTIONS

As of November 30, 2016, the Company did not have any off-balance sheet arrangements or proposed transactions.

#### FINANCIAL INSTRUMENTS AND RISK

#### **Financial Instruments**

The Company's financial instruments include cash, accounts receivable, accounts payable and amounts due to related parties. The Company classifies its cash as fair value through profit or loss, its accounts receivable as loans and receivables, and its accounts payable and amount due to related parties as other financial liabilities. The fair values of these financial instruments approximate their carrying values because of their current or on demand nature.

|                                   | November 30, | November 30, |  |
|-----------------------------------|--------------|--------------|--|
|                                   | 2016         | 2015         |  |
|                                   | \$           | \$           |  |
| Fair value through profit or loss | 2,423        | 64,591       |  |
| Loans and receivables             | 4,071        | 11,728       |  |
| Other financial liabilities       | 309,813      | 211,148      |  |

Certain financial assets and liabilities are measured at fair value on a recurring basis and classified in their entirety based on the lowest level of input that is significant to the fair value measurement. Certain non-financial assets and liabilities may also be measured at fair value on a non-recurring basis. There are three levels of the fair value hierarchy that prioritize the inputs to valuation techniques used to measure fair value, with Level 1 inputs having the highest priority. The levels and the valuation techniques used to value the Company's financial assets and liabilities are described below:

- Level 1 Unadjusted quoted prices in active markets for identical assets or liabilities;
- Level 2 Inputs other than quoted prices that are observable for the asset or liability either directly or indirectly; and
- Level 3 Inputs that are not based on observable market data and require inputs that are both significant to the fair value measurement and unobservable.

The Company's financial assets and liabilities measured at fair value on a recurring basis as of November 30, 2016 are as follows:

|                   |            | Quoted Prices in | Significant |              |
|-------------------|------------|------------------|-------------|--------------|
|                   | Balance at | Active Markets   | Other       | Significant  |
|                   | November   | for Identical    | Observable  | Unobservable |
|                   | 30, 2016   | Assets           | Inputs      | Inputs       |
|                   |            | (Level 1)        | (Level 2)   | (Level 3)    |
|                   | \$         | \$               | \$          | \$           |
| Financial Assets: |            |                  |             |              |
| Cash              | 2,423      | 2,423            | _           | _            |

#### **Financial Risks**

The Company thoroughly examines the various financial instrument risks to which it is exposed, and assesses the impact and likelihood of those risks. Where material, these risks are reviewed and monitored by management. There have not been any significant changes from the previous year as to how these risks are reviewed and monitored by management. The types of financial instrument risk exposures and the objectives and policies for managing these risk exposures is described below.

#### **Credit Risk**

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Company is exposed to credit risk through its cash which is held with large Canadian financial institutions, and its accounts receivable which settle 60 days after the end of a monthly production cycle. The Company continuously monitors accounts receivable to minimize risk. As at November 30, 2016, the Company's maximum risk exposure to credit risk is the carrying value of cash and accounts receivable of \$Nil.

# **Liquidity Risk**

Liquidity risk is the risk that the Company will encounter difficulty in meeting obligations associated with financial liabilities. The Company's accounts payable and accrued liabilities, and amounts due to related parties are all current.

As at November 30, 2016, the Company had a working capital deficiency of \$303,281.

The Company ensures that it has sufficient capital to meet short-term financial obligations after taking into account its administrative obligations. Contractual undiscounted cash flow requirements for financial liabilities as at November 30, 2016 are as follows:

|                              | Less Than | 1 – 3  |             |         |
|------------------------------|-----------|--------|-------------|---------|
|                              | 1 Month   |        | 3 months to |         |
|                              |           | Months | 1 year      | Total   |
|                              | \$        | \$     | \$          | \$      |
| Accounts payable and accrued |           |        |             |         |
| Liabilities                  | -         | -      | 58,535      | 58,535  |
| Due to related parties       | -         | -      | 138,000     | 138,000 |
|                              | -         | -      | 196,535     | 196,535 |

#### Foreign Exchange Risk

Foreign exchange risk is the risk related to the fluctuation of foreign exchange rates. The Company is not exposed to significant foreign exchange risk.

#### Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company is exposed to short-term interest rates through the interest earned on cash balances; however, management does not believe this exposure is significant.

# **Commodity Price Risk**

The Company's revenues and ability to raise capital to fund operating activities are subject to risks associated with fluctuations in the market price of its commodities. The Company closely monitors commodity prices to determine the appropriate course of actions to be taken.

The Company does not use derivative instruments or hedges to manage risks because the Company's exposure to credit risk, interest rate risk and currency risk is small.

# RECENT ACCOUNTING PROUNCEMENTS AND ACCOUNTING STANDARDS ISSUED BUT NOT YET EFFECTIVE

# Accounting Standards Issued but not yet Effective

The following standards will be adopted effective September 1, 2018:

IFRS 9 Financial Instruments - IFRS 9 was issued in November 2009 and contained requirements for financial assets. This standard addresses classification and measurement of financial assets and replaces the multiple category and measurement models in IAS 39 for debt instruments with a new mixed measurement model having only two categories: Amortized cost and fair value through profit or loss. IFRS 9 also replaces the models for measuring equity instruments and such instruments are either recognized at the fair value through profit or loss or at fair value through other comprehensive income. Where such equity instruments are measured at fair value through other comprehensive income, dividends are recognized in profit or loss to the extent not clearly representing a return of investment; however, other gains and losses (including impairments) associated with such instruments remain in accumulated other comprehensive income indefinitely. In December 2011, the IASB extended the mandatory effective date for IFRS 9 to on or after September 1, 2018 with early adoption permitted.

IFRS 16 - Leases - is a new standard that sets out the principles for recognition, measurement, presentation, and disclosure of leases including guidance for both parties to a contract, the lessee and the lessor. The new standard eliminates the classification of leases as either operating or finance leases as is required by IAS 17 and instead introduces a single lessee accounting model.

IFRS 15 – Revenue from Contracts with Customers - In May 2014, the IASB issued IFRS 15 – Revenue from Contracts with Customers, which supersedes IAS 11 – Construction Contracts, IAS 18 – Revenue, IFRIC 13 – Customer Loyalty Programmes, IFRIC 15 – Agreements for the Construction of Real Estate, IFRIC 18 – Transfers of Assets from Customers, and SIC 31 – Revenue – Barter Transactions Involving Advertising Services. IFRS 15 establishes a comprehensive five-step framework for the timing and measurement of revenue recognition.

The Company has not yet begun the process of assessing the impact that the new and amended standards will have on its financial statements or whether to early adopt any of the new requirements.

# INTERNAL CONTROLS OVER FINANCIAL REPORTING

The CEO and CFO of KR Investment Ltd. are responsible for designing internal controls over financial reporting or causing them to be designed under their supervision in order to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with International Financial Reporting Standards. The Company assessed the design of its internal control over financial reporting as of November 30, 2016. During this process, management identified certain weaknesses in internal controls over financial reporting which are as follows:

 Due to the nature of the joint venture agreements, the Company is completely reliant on joint venture partners for revenue and cost statements for some of the Company's wells; the Company's limited size does not make it economically feasible to establish a staff to audit the statements of the Company's partners  Due to the limited number of staff, the Company does not have the sufficient number of financial personnel with the technical accounting knowledge to address all the complex and non-routine accounting transactions that may arise

These weaknesses in internal controls over financial reporting result in a possibility that a material misstatement would not be prevented or detected. Management and the board of directors work to mitigate the risk of a material misstatement in financial reporting, however, there can be no assurance that this risk can be reduced to less than a remote likelihood of a material misstatement.

#### READER ADVISORY

Statements in this document may contain forward-looking information. The reader is cautioned that assumptions used in the preparation of such information may prove to be incorrect. Events or circumstances may cause actual results to differ materially from those predicted, a result of numerous known and unknown risks, uncertainties, and other factors, many of which are beyond the control of the Company. The reader is cautioned not to place undue reliance on this forward looking information.

# **SUBSEQUENT EVENTS**

There were no subsequent events to report.

## **ADDITIONAL INFORMATION**

Additional information relating to the Company can also be found on SEDAR at www.sedar.com