# ECHELON PETROLEUM CORP.

# MANAGEMENT'S DISCUSSION AND ANALYSIS

### For the Nine and Three Months ended December 31, 2015 and 2014

Management's discussion and analysis ("MD&A) is prepared as of February 29, 2016 and provides a review of the performance of Echelon Petroleum Corp. ("Echelon" or the "Company") and should be read in conjunction with the Company's unaudited condensed consolidated interim financial statements for the nine months ended December 31, 2015 and audited financial statements for the year ended March 31, 2015, and related notes included therein, which are prepared in accordance with International Financial Reporting Standards. This report contains discussion and analysis, which includes forward-looking statements that may differ materially from actual results achieved. All of the financial data herein has been prepared in accordance with International Financial Reporting Standards ("IFRS") and all figures are stated in Canadian dollars. Additional information on the Company is available on the SEDAR website at www.sedar.com.

#### FORWARD LOOKING STATEMENTS

Certain statements contained in this document constitute "forward looking statements". When used in this document, the words "may", "would", "could", "will", "intend", "plan", "propose", "anticipate", "believe", "forecast", "estimate", "expect" and similar expressions, as they relate to the Company or its management, are intended to identify forward-looking statements. Such statements reflect the Company's current views with respect to future events and are subject to certain risks, uncertainties and assumptions. Many factors could cause the Company's actual results, performance or achievements to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements. The Company does not intend, and does not assume any obligation, to update any such factors or to publicly announce the result of any revisions to any of the forward-looking statements contained herein to reflect future results, events or developments except as required by law.

# Date of Report: February 29, 2016

### **Overall Performance**

### Nature of Business and Overall Performance

The Company is engaged in the business of locating, acquiring and developing interests in oil and gas and mineral properties. The Company was incorporated under the Business Corporations Act (British Columbia) on December 17, 2009 and was listed on the TSX Venture Exchange (the "Exchange") as a capital pool company in August 2010. The Company has one subsidiary, 0960128 B.C. Ltd.

The Company does not have sufficient cash to sustain operations over the next twelve months and expects to incur further losses in the development of its business, all of which casts substantial doubt about the Company's ability to continue as a going concern. The Company's ability to continue as a going concern is dependent upon its ability to generate future profitable operations, raise further capital, and to identify,

evaluate and negotiate an acquisition of, a participation in, or an investment of an interest in one or more mineral or oil and gas properties.

Management intends to finance operating costs over the next twelve months from loans from related parties and/or the private placement of common shares.

The Company previously maintained interest in the Oil & Gas Turnkey Participation and Operating Agreement, as well as interest in the 29 Xeno mineral claims comprising approximately 15,000 hectares located in the Liard Mining Division in Northern British Columbia. These were forfeited in May, 2015.

The Company is currently evaluating alternatives for financing ongoing operations.

The head office and principal address is located at 1030 West Georgia Street, Suite 1012, Vancouver, British Columbia, Canada, V6E 2Y3.

The financial data for the nine months ended December 31, 2015 and December 31, 2014 have been prepared in accordance with IFRS. All figures are stated in Canadian dollars

### Selected Financial Information

	For the nine month period ended <u>December 31, 2015</u>	For the nine month period ended <u>December 31, 2014</u>		
Total revenues	\$ -	\$ -		
Comprehensive income (loss)	(31,332)	177,694		
Basic and diluted income (loss) per common share	(0.06)	0.06		
Current assets	3,469	1,061		
Total assets	3,469	1,061		
Current liabilities	168,933	82,127		
Share capital & contributed surplus	3,794,676	3,794,676		
Deficit	(3,960,140)	(3,875,741)		

#### **Results of Operations**

#### Nine months ended December 31, 2015

The Company has not yet generated revenue to date and has reported net losses since inception. Comprehensive income (loss) during the nine months ended December 31, 2015 was (\$31,332) (December 31, 2014: \$177,694). During the nine months ended December 31, 2015, expenses were less as a result of less activities. During the nine months ended December 31, 2014, the directors of the Company cancelled their accrued fees and payables (\$246,250), others (\$7,770) which totalled \$254,020 and released the Company of the liabilities. The cancellations were recorded as settlements in the statement of operations.

### Three months ended December 31, 2015

The net loss was \$9,700 for the three months ended December 31, 2015, (December 31, 2014 - \$8,150). The primary increase in the current period was travel and promotion expenses of \$4,812 compared to \$nil in 2014.

The following expenses were incurred in the three and nine months ended December 31, 2015 and 2014:

	Thr	ee month p	oeriods (	ended	Ν	ine month p	eriods o	ended
	December 31,		December 31,		December 31,		December 31,	
		2015		2014		2015		2014
Expenses								
Consulting and management fees	\$	-	\$	-	\$	7,974	\$	46,312
General and administrative		4,888		4,848		7,885		4,939
Professional fees		-		1,620		2,439		1,620
Rent		-		-		-		10,150
Transfer agent and filing fees		-		1,682		1,663		13,305
Travel and promotion		4,812		-		11,391		-
Settlements		-		-		-		(254,020)
		(9,700)		(8,150)		(31,332)		177,694
Net income (loss) for the period	\$	(9,700)	\$	(8,150)	\$	(31,332)	\$	177,694
Income (loss) per share – basic and								
diluted	\$	(0.02)	\$	(0.00)	\$	(0.06)	\$	0.06

# **Dividend Report & Policy**

The Company has not paid any dividends to date. The Company intends to retain its future earnings, if any, for use in its business and does not expect to pay dividends on its shares in the foreseeable future.

### **Summary of Quarterly Results**

The following is a summary of the Company's financial results for the eight most recently completed quarters. The financial data has, except as referred to in the footnotes to this summary, been prepared in accordance with International Financial Reporting Standards and all figures are stated in Canadian dollars.

For the Quarterly Periods ended:	December 31, 2015	September 30, 2015	June 30, 2015	March 31, 2015
Total Revenues	\$ -	_		_
Net and comprehensive loss for the period				
	\$ (9,700)	(4,530)	(17,102)	(52,947)
Loss per share, basic and diluted	\$ (0.02)	(0.00)	(0.03)	(0.10)

For the Quarterly Periods ended:	December 31, 2014	September 30, 2014	June 30, 2014	March 31, 2014
Total Revenues	\$ -			(2,681)
Net and comprehensive income (loss) for the period	\$ (8,150)	413	185,312	(1,738,019)
Income (loss) per share, basic and diluted	\$ (0.00)	0.00	0.06	(0.59)

# Liquidity

The Company has total assets of \$3,469 (March 31, 2015 - \$1,868). The primary assets of the Company are cash of \$1,061 (March 31, 2015 - \$1,061). The Company has negative working capital, (\$165,464) (March 31, 2015 - \$108,598). The Company does not have sufficient cash to sustain operations over the next twelve months and expects to incur further losses in the development of its business, all of which casts substantial doubt about the Company's ability to continue as a going concern. The Company's ability to continue as a going concern is dependent upon its ability to generate future profitable operations, raise further capital, and to identify, evaluate and negotiate an acquisition of, a participation in, or an investment of an interest in one or more mineral or oil and gas properties.

As at December 31, 2015, the Company did not have any contractual obligations.

# **Capital Resources**

At December 31, 2015, the Company had not yet achieved profitable operations, had accumulated a deficit of \$3,960,140 (March 31, 2015 - \$3,928,808) and had negative working capital of (\$165,464) (March 31, 2015: \$108,598).

The capital resources of the Company are primarily its cash of \$1,061 (March 31, 2015: \$1,061). The Company does not currently have any capital commitments.

### **Off Balance Sheet Arrangements**

There are no off-balance sheet arrangements to which the Company is committed.

### **Transactions with Related Parties**

The following amounts are due to related parties and included in accounts payable and accrued liabilities

	December 3 201	,	March 31, 2015
Management of the Company	\$ 73,39	1 \$	44,837

These amounts are unsecured, non-interest bearing and have no fixed terms of repayment.

The Company incurred the following transactions with the directors and officers of the Company and companies that are controlled by directors of the Company.

	Nine	Nine month periods ended			
	Decer	December 31,		ember 31,	
		2015		2014	
Consulting fees	\$	7,954	\$	33,750	
Rent		-		10,150	
	\$	7,954	\$	43,800	

	Nine month p	Nine month periods ended				
	December 31, 2015	December 31, 2014				
Consulting	\$ 7,954	\$ 33,750				
General and administrative	4,500	4,500				
	\$ 12,454	\$38,250				

### **Critical Accounting Estimates**

Save as disclosed in the Company's annual audited financial statements for the years ended March 31, 2015 and 2014 (as are filed and reviewable on SEDAR (<u>www.sedar.com</u>)), the Company has no other critical accounting estimates.

# **Changes in Accounting Policies**

There are no accounting policies that the Company has adopted, other than what was disclosed in the annual audited financial statements for the year ended March 31, 2015.

### **Financial Instruments and Other Instruments**

### Financial risk and capital management:

The Company is exposed in varying degrees to a variety of financial instrument related risks. The Board of Directors approves and monitors the risk management processes, inclusive of documented investment policies, counterparty limits, and controlling and reporting structures. The type of risk exposure and the way in which such exposure is managed is provided as follows:

### Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. The Company's primary exposure to credit risk is on its cash held in a bank account. The cash is deposited in a bank account held with a major bank in Canada. As the Company's cash is held by one bank there is a concentration of credit risk. This risk is managed by using a major bank that is a high credit quality financial institution as determined by rating agencies.

### Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company has not advanced its assets to commercial production and is not able to finance day to day activities through operations. The Company's continuation as a going concern is dependent upon the

successful results from its exploration activities and its ability to attain profitable operations and generate funds there from and/or raise equity capital or borrowings sufficient to meet current and future obligations. These factors indicate the existence of a material uncertainty that may cast substantial doubt about the Company's ability to continue as a going concern. Management intends to finance operating costs over the next twelve months from existing working capital and or the private placement of common share.

Historically, the Company's sole source of funding has been the issuance of equity securities for cash, primarily through private placements. The Company's access to financing is always uncertain. There can be no assurance of continued access to significant equity funding. Liquidity risk is assessed as high.

The Company's non-derivative financial liabilities at December 31, 2015, which include accounts payable, are due within one year.

	Wit	thin one year	ween one five years	More than five years
Accounts payable	\$	168,933	\$ -	\$ -

### Foreign exchange risk

Foreign currency risk is the risk that the fair values of future cash flows of a financial instrument will fluctuate because they are denominated in currencies that differ from the respective functional currency. The Company is exposed to currency risk as it incurs expenditures that are denominated in United States dollars while the functional currency is the Canadian dollar.

The following is an analysis of the Canadian dollar equivalent of financial assets and liabilities that are denominated in United States dollars:

	September 30, 2015	March 31, 2015
Accounts payable	\$ 29,347	\$ 29,347

Based on the above net exposures, as at September 30, 2015, a 10% change in the United States dollar to Canadian dollar exchange rate would impact the Company's net loss by \$2,935.

#### Interest rate risk

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's cash on hand is subject to minimal interest rate risk.

#### **Capital Management**

The Company's policy is to maintain a strong capital base so as to maintain investor and creditor confidence and to sustain future development of the business. The capital structure of the Company consists of equity, comprising share capital and working capital. There were no changes in the Company's approach to capital management during the year. The Company is not subject to any externally imposed capital requirements.

### Classification of financial instruments

Financial assets included in the statement of financial position are as follows:

	December 31, 2015	March 31, 2015	
Cash	\$ 1,061	\$ 1,061	

Financial liabilities included in the statement of financial position are as follows:

	December 2015	31, March 31, 2015
Non-derivative financial liabilities:		
Accounts payable	\$ 168,9	33 \$ 136,000

### Fair value

The fair value of the Company's financial assets and liabilities approximates the carrying amount.

Financial instruments measured at fair value are classified into one of three levels in the fair value hierarchy according to the relative reliability of the inputs used to estimate the fair values. The three levels of the fair value hierarchy are:

- Level 1 Unadjusted quoted prices in active markets for identical assets or liabilities;
- Level 2 Inputs other than quoted prices that are observable for the asset or liability either directly or indirectly; and
- Level 3 Inputs that are not based on observable market data.

Financial instruments classified as level 1 – quoted prices in active markets include cash.

### **Disclosure of Outstanding Share Data**

Authorized: Unlimited number of common shares without par value

Issued - As of the date of this MD&A, the following shares, incentive stock options and warrants were outstanding.

Common Shares – 535,884

Incentive Stock Options - Nil

Warrants – Nil

#### Subsequent Events

On January 29, 2016, the Company announced that the British Columbia Securities Commission issued a Partial Revocation Order in respect of the Cease Trade Order issued by the British Columbia Securities Commission on August 6, 2015 for failure to file the Company's audited financial statements.

Under the Partial Revocation Order the Company intends to undertake a non-brokered private placement (the "**Private Placement**") of up to 10,000,000 common shares in the capital of the Company (the "**Shares**") at a price of \$0.06 per Share for gross proceeds of up to \$600,000, as well as a debt settlement (the "**Debt Settlement**") pursuant to which up to 1,000,000 Shares will be issued at a deemed price of \$0.06 per Share for the settlement of outstanding debt up to \$60,000.

The Private Placement is subject to certain conditions including, but not limited to, the receipt of all necessary approvals (including the approval of the TSX Venture Exchange) and compliance with all applicable regulatory requirements. Echelon plans to apply to the British Columbia Securities Commission for a full revocation of the Cease Trade Order, and apply to the TSX Venture Exchange for reinstatement as a NEX issuer following successful completion of the Private Placement and the Debt Settlement.

### **Other Information and Board Approval**

Additional information about the Company is available on SEDAR at www.sedar.com. This MD&A has been reviewed and approved by the Board of Directors of the Company.