

# Annual Management's Discussion and Analysis of the Financial Condition and Results of Operations for the year ended June 30, 2019

# Annual Management's Discussion and Analysis For the year ended June 30, 2019

This management discussion and analysis ("MD&A") has been prepared based on information available to Caracara Silver Inc. ("Caracara" or the "Company") as at November 4, 2019. The MD&A of the operating results and financial condition of the Company for the year ended June 30, 2019, should be read in conjunction with the Company's audited annual consolidated financial statements (the "Financial Statements") and the related notes as at and for the years ended June 30, 2019 and 2018. The Financial Statements have been prepared by management in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB") and all amounts are expressed in Canadian dollars unless otherwise noted. Other information contained in this MD&A has also been prepared by management and is consistent with the data contained in the Financial Statements. Additional information relating to the Company may be found under its profile on SEDAR at www.sedar.com.

# MANAGEMENT'S ASSESSMENT OF INTERNAL CONTROL OVER FINANCIAL REPORTING ("ICFR")

Management is responsible for establishing and maintaining adequate internal control over the Company's financial reporting. The internal control system was designed to provide reasonable assurance to the Company's management regarding the preparation and presentation of the Financial Statements.

The inherent limitations in all control systems are such that they can provide only reasonable, not absolute, assurance that all control issues and instances of fraud or error, if any have been detected. Therefore, no matter how well designed, ICFR has inherent limitations and can provide only reasonable assurance with respect to financial statement preparation and may not prevent and detect all misstatements.

As the Company is a Venture Issuer (as defined under under National Instrument 52-109 *Certification of Disclosure in Issuers' Annual and Interim Filings*) ("NI 52-109"), the Company and Management are not required to include representations relating to the establishment and/or maintenance of disclosure controls and procedures and/or ICFR, as defined in NI 52-109, nor has it completed such an evaluation. Inherent limitations on the ability of the certifying officers to design and implement on a cost-effective bases DC&P and ICFR for the issuer may result in additional risks of quality, reliability, transparency and timeliness of interim and annual filings and other reports provided under securities legislation.

# CAUTIONARY NOTE

This document contains or refers to forward-looking information. Such forward-looking information includes, among other things, statements regarding targets, estimates and/or assumptions in respect of future production, capital costs and future economic, market and other conditions, and is based on current expectations that involve a number of business risks and uncertainties. Factors that could cause actual results to differ materially from any forward-looking statement include, but are not limited to: the grade and recovery of ore which is mined varying from estimates; exploration and development costs varying significantly from estimates; inflation; fluctuations in commodity prices; delays in the development of the any project caused by unavailability of equipment, labour or supplies, climatic conditions or otherwise; termination or revision of any debt financing; failure to raise additional funds required to finance the completion of a project; and other factors. Forward-looking statements are subject to significant risks and uncertainties and other factors that could cause actual results to differ materially from expected results. Readers should not place undue reliance on forward-looking statements. These forward-looking statements are made as of the date hereof and we assume no responsibility to update them or revise them to reflect new events or circumstances, except as required by law. See the section entitled **Risks and uncertainties**.



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## Corporate

Caracara Silver Inc. (the **"Company"** or **"Caracara"**) was incorporated under the laws of British Columbia on December 3, 2009. On September 12, 2019, the Company changed its name to Xtraction Services Holdings Corp.

The principal business activity of the Company is the acquisition, exploration and development of mineral properties in Peru. The Company's main and registered office is located at 1880 Century Park East, Suite 250, Los Angeles, California, 90067.

The Financial Statements were approved for issuance by the Board of Directors on November 4, 2019.

As the Company has optioned its only property (see *Option Agreement and Proposed Amendment* section of this MD&A), it did not meet the continued listing requirements of the TSX Venture Exchange ("**TSXV**"). As a result, as of October 17, 2016, the Company migrated to the NEX market, a sub-board of the TSXV, and traded under the symbol "CSV.H". On April 30, 2018, the Company completed a 1-for-10 share consolidation and changed its symbol to "SILV.H". On September 12, 2019, the Company completed the Transaction with Xtraction (see *Business Combination with Xtraction Services, Inc.*) and commenced trading on the Canadian Securities Exchange under the symbol "XS" on September 13, 2019.

## Business Combination with Xtraction Services, Inc. ("Xtraction")

On August 13, 2018, the Company and Xtraction entered into a binding letter of intent setting out the conditions of a proposed business combination between Caracara and Xtraction by way of an amalgamation, arrangement, share purchase of share exchange agreement or other similar form of transaction (the "**Transaction**") pursuant to which the Company acquired all of the issued and outstanding common shares of Xtraction. The Transaction was structured as a "reverse triangular merger" between Xtraction, Caracara and a wholly-owned subsidiary of Caracara, incorporated under the laws of Delaware.

Upon completion of the Transaction, the Company's shares were delisted from the NEX and listed on the Canadian Securities Exchange.

## **Option Agreement and Proposed Amendment**

On August 31, 2016, the Company executed an option agreement (the "**Agreement**") with Alcon Exploration Corp. ("Alcon"), whereby Alcon has the option to earn a 100% interest in the Company's Princesa silver concessions located in Peru (the "**Property**"). Alcon exercised the option by paying Caracara an aggregate of \$250,000 (of which \$100,000 was paid to the Company during the years ended June 30, 2017 and 2018 and \$150,000 was paid to the Company during the year ended June 30, 2019 (the "**Option Receipts**")) and by agreeing to issue 2,000,000 common shares of Alcon to Caracara upon closing of a going-public transaction by Alcon in accordance with the terms of the Agreement. Caracara retains a 1.5% net smelter returns royalty in the Property, subject to the right of Alcon to purchase 1% of the royalty for a payment to Caracara of USD\$1,000,000.





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# Exploration and evaluation expenditures (recoveries)

The evaluation and exploration expenses (recoveries) for the Company are broken down as follows:

	Year ended June 30, 2019	Year ended June 30, 2018	Cumulative to June 30, 2019
	\$	\$	\$
Recovery due to option agreement	(150,000) <sup>1</sup>	(50,000) <sup>1</sup>	(508,968)
Total exploration and evaluation expenditures	(150,000)	(50,000)	5,157,058

<sup>1</sup>Reflects the Option Receipts noted above.

## Results of operations

## Years ended June 30, 2019 and 2018

During the year ended June 30, 2019, the Company incurred a net loss of \$102,063 (\$0.00 per share) compared to a net loss for the year ended June 30, 2018, of \$109,504 (\$0.01 per share). The significant causes of the decrease of \$7,441 in net loss for the year ended June 30, 2019, are detailed below:

#### Exploration and evaluation income \$150,000 (2018 - \$50,000)

The Company received the option payment according to the Agreement.

## Consulting and professional fees \$80,871 (2018 - \$114,252)

Decreased costs of \$33,381 reflect a decrease for business valuation fees of \$104,000 which was offset by an increase for legal fees of \$64,113.

## Directors' fees and expenses \$nil (2018 - \$10,000)

The reduction for the current year reflects the agreement between the Company and its directors on the final amount due prior to the Transaction.

## Gain on retirement of promissory note \$nil (2018 – \$19,860)

The gain is a result of the settlement of the Company's promissory note (see note 12 in the Consolidated Financial Statements).

## Gain on write-off/forgiveness of accounts payable \$28,608 (2018 – \$23,868)

The gain is a result of a portion of the Company's Peruvian subsidiary's accounts payable.

## Write-down of investments \$74,999 (2018 - \$nil)

The write-down is a result of the Company's investments valued at \$1 per management as at June 30, 2019.



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## Selected Annual Information

Following is selected annual information for each of the three most recently completed financial years:

	June 30,	June 30,	June 30,
	2019	2018	2017
	\$	\$	\$
Total revenues	-	-	-
Net loss	(102,063)	(109,504)	(75,925)
Basic and diluted net loss per common share	(0.00)	(0.01)	(0.01)
Total assets	963,172	1,135,713	5,753
Long-term debt	-	-	-
Deficit	(7,171,450)	(7,769,092)	(7,659,588)
Cash dividends declared per common share	-	-	-

# Summary of quarterly results

Following is selected quarterly information for each of the eight most recently completed financial quarters:

	Quarter ended Jun.30, 2019	Quarter ended Mar.31, 2019	Quarter ended Dec.31, 2018	Quarter ended Sep. 30, 2018
	\$	\$	\$	\$
Total revenues	-	-	-	-
Income/(loss)	(180,487)	(46,935)	143,164	(17,805)
Basic and diluted net loss per share	(0.01)	(0.00)	0.01	(0.00)
Total assets	963,172	1,099,088	1,140,928	1,036,103
Long-term debt	-	_	_	_
Deficit	(7,171,450)	(7,540,054)	(7,493,119)	(7,786,897)
Cash dividends declared per common share	-	_	_	_



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	Quarter ended Jun.30, 2018	Quarter ended Mar.31, 2018	Quarter ended Dec.31, 2017	Quarter ended Sep. 30, 2017
	\$	\$	\$	\$
Total revenues	_	_	_	-
Income/(loss)	(108,872)	(21,039)	38,379	(17,972)
Basic and diluted net loss per share	(0.01)	(0.00)	0.00	(0.00)
Total assets	1,135,713	90,070	111,326	3,046
Long-term debt	_	_	_	_
Deficit	(7,769,092)	(7,660,220)	(7,639,181)	(7,677,560)
Cash dividends declared per common share	_	_	_	-

The Company's operations are not generally subject to seasonal variations. The timing of any exploration activities is influenced primarily by the availability of funds and the identification of suitable exploration targets, however, due to either their location or nature the exploration of some properties may be restricted during certain times of the year due to climatic conditions.

## Adoption of new and revised standards and interpretations

## IFRS 9 Financial Instruments

On July 24, 2014, the IASB issued the completed IFRS 9 - Financial Instruments ("IFRS 9") to come into effect on January 1, 2018 with early adoption permitted.

IFRS 9 includes finalized guidance on the classification and measurement of financial assets. Under IFRS 9, financial assets are classified and measured either at amortized cost, fair value through other comprehensive income ("FVOCI") or fair value through profit or loss ("FVTPL") based on the business model in which they are held and the characteristics of their contractual cash flows. IFRS 9 largely retains the existing requirements in IAS 39 – Financial Instruments: Recognition and Measurement ("IAS 39"), for the classification and measurement of financial liabilities.

The Company adopted IFRS 9 in its consolidated financial statements on July 1, 2018. Due to the nature of its financial instruments, the adoption of IFRS 9 had no impact on the opening accumulated deficit balance on July 1, 2018. The impact on the classification and measurement of its financial instruments is set out below.

All financial assets not classified at amortized cost or FVOCI are measured at FVTPL. On initial recognition, the Company can irrevocably designate a financial asset at FVTPL if doing so eliminates or significantly reduces an accounting mismatch.

A financial asset is measured at amortized cost if it meets both of the following conditions and is not designated at FVTPL:

• It is held within a business model whose objective is to hold the financial asset to collect the contractual cash flows associated with the financial asset instead of selling the financial asset for a profit or loss;

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• Its contractual terms give rise to cash flows that are solely payments of principal and interest.

All financial instruments are initially recognized at fair value on the statement of financial position. Subsequent measurement of financial instruments is based on their classification. Financial assets and liabilities classified at FVTPL are measured at fair value with changes in those fair values recognized in the consolidated statement of operations and comprehensive loss for the period. Financial assets classified at amortized cost and financial liabilities are measured at amortized cost using the effective interest method.

The following table summarizes the classification and measurement changes under IFRS 9 for each financial instrument:

Classification	IAS 39	IFRS 9
Cash	Loans and receivables	Amortized cost
Sales taxes receivable	Loans and receivables	Amortized cost
Investment	Available-for-sale	FVTPL
Accounts payable and accrued liabilities	Other financial liabilities	Amortized cost
Amounts due to related parties	Other financial liabilities	Amortized cost

The original carrying values of the Company's consolidated financial instruments under IAS 39 has not changed under IFRS 9.

Financial instruments recorded at fair value on the consolidated statements of financial position are classified using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

- Level 1 valuation based on quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 valuation techniques based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
  - Level 3 valuation techniques using inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Investment is classified as Level 3.

#### IFRS 15 Revenue from Contracts with Customers

Issued by IASB	May 2014
Effective for the Company's annual period beginning	July 1, 2018

This new standard establishes a comprehensive framework for the recognition, measurement and disclosure of revenue replacing IAS 11 *Construction Contracts*, IAS 18 *Revenue*, IFRIC 13 *Customer Loyalty Programmes*, IFRIC 15 *Agreements for the Construction of Real Estate*, IFRIC 18 *Transfers of Assets from Customers* and SIC-31 *Revenue* — *Barter Transactions Involving Advertising Services*.

The main features introduced by this new standard compared with predecessor IFRS are as follows:



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Revenue is recognized based on a five-step model:

- 1. Identify the contract with customer;
- 2. Identify the performance obligations;
- 3. Determine the transaction price;
- 4. Allocate the transaction price to the performance obligations; and,
- 5. Recognize revenue when (or as) the performance obligations are satisfied.

New disclosure requirements on information about the nature, amount, timing and uncertainty of revenue and cash flows from contracts with customers.

The Company currently has option and has adopted this policy, as applicable. The adoption of this policy has not resulted in any material changes in the consolidated financial statements.

#### IFRS 16 Leases

Issued by IASB Effective for the Company's annual period beginning

Earlier application permitted for entities that also apply IFRS 15 *Revenue from Contracts with Customers.* 

January 2016

July 1, 2019

This new standard sets out the principles for the recognition, measurement, presentation and disclosure of leases for both the lessee and the lessor. The new standard introduces a single lessee accounting model that requires the recognition of all assets and liabilities arising from a lease.

The main features of the new standard are as follows:

- An entity identifies as a lease a contract that conveys the right to control the use of an identified asset for a period of time in exchange for consideration.
- A lessee recognizes an asset representing the right to use the leased asset, and a liability for its
  obligation to make lease payments. Exceptions are permitted for short-term leases and leases
  of low-value assets.
- A lease asset is initially measured at cost, and is then depreciated similarly to property, plant and equipment. A lease liability is initially measured at the present value of the unpaid lease payments.
- A lessee presents interest expense on a lease liability separately from depreciation of a lease asset in the consolidated statement of operations and other comprehensive income.
- A lessor continues to classify its leases as operating leases or finance leases, and to account for them accordingly.
- A lessor provides enhanced disclosures about its risk exposure, particularly exposure to residual-value risk.

The Company is currently assessing the implications IFRS 16 will have on the Consolidated Financial Statements.

## Liquidity and capital resources

As at June 30, 2019, the Company had cash of \$958,759, and working capital of \$874,686, compared to cash of \$1,121,383 and working capital of \$976,750 at June 30, 2018. As noted above, the Company received the Option Receipts (in the amount of \$150,000 for the current year) from Alcon, with such amount reflected as a credit against cash used in operating activities.



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Cash decreased in the current year by \$162,624 with cash used in operating activities of \$162,624.

## Significant accounting judgements and estimate

The Company makes estimates and assumptions about the future that affect the reported amounts of assets and liabilities. Estimates and judgments are continually evaluated based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. In the future, actual experience may differ from these estimates and assumptions.

The effect of a change in an accounting estimate is recognized prospectively by including it in profit or loss in the period of the change, if the change affects that period only, or in the period of the change and future periods, if the change affects both.

The key areas of judgment applied in the preparation of the Consolidated Financial Statements that could result in a material adjustment to the carrying amounts of assets and liabilities are as follows:

• The going concern assumption

The assessment of the Company's ability to continue as a going concern and to raise sufficient funds to pay for its ongoing operating expenditures and meet its liabilities for the ensuing year involves significant judgment based on historical experience and other factors, including expectation of future events that are believed to be reasonable under the circumstances.

• Income, value added, withholding and other taxes

The Company is subject to income, value added, withholding and other taxes. Significant judgment is required in determining the Company's provisions for taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. The Company recognizes liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. The determination of the Company's income, value added, withholding and other tax liabilities requires interpretation of complex laws and regulations. The Company's interpretation of taxation law as applied to transactions and activities may not coincide with the interpretation of the tax authorities. All tax related filings are subject to government audit and potential reassessment subsequent to the financial statement reporting period. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the tax related accruals and deferred income tax provisions in the period in which such determination is made.

• The determination of the Company's functional currency

The functional currency of the Company is the currency of the primary economic environment and the Company reconsiders the functional currency if there is a change in events and conditions, which determined the primary economic environment.

• The determination of the fair value of warrants, units and finders' units

As noted above, the Company estimates the fair value of derivative instruments for any issued share purchase warrants and units using the Black-Scholes option pricing model and the fair value of compound instruments (such as finders' units exercisable into a common share and share purchase warrant) using the Geske option pricing model. Use of both of these models requires management to make subjective assumptions and use variables that it deems appropriate in the circumstances, including expected price volatility, expected life, interest rates and forfeiture rates. Changes in the



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inputted assumptions and variables could have a material affect on the estimated fair value and the Company's contributed surplus.

• Valuation of private entity investment

The Company has an investment in a private entity and is required to make judgments to determine the fair value subsequent to initial recognition.

Contingencies

During the year ended June 30, 2017, Solex appealed an order by the Organismo de Evaluaciaon y Fascalizacion Ambiental ("OEFA") (the local Peruvian environmental authority) to pay a fine, the amount of which was not determined, but could amount to approximately US\$8,000, for failing to make proper restoration to one of its old projects (the "Marcia" project). Although Solex completed the restoration pursuant to the closure plan, the OEFA contends that certain areas within Marcia, were not restored as original. In November 2016, the OEFA denied Solex's appeal and confirmed Solex as a repeat offender, but did not establish any fine. The Company believes that any fine levied will be reduced to a prescribed de minimis amount. As the outcome cannot be determined at this time, no accrual has been made in these Consolidated Financial Statements. Solex was dissolved on January 31, 2019.

## Transactions with related parties

During the year ended June 30, 2019, RG Mining Investments Inc. ("RGMI") charged the Company \$99,000 (2018 - \$36,500) for management and administrative fees. RGMI provides management and administrative services to the Company. The agreement providing the services had a term of 1 year and expired May 31, 2013. The Company's Chief Executive Officer and Chief Financial Officer beneficially own RGMI.

During the year ended June 30, 2019, the Company incurred board of directors' fees and expenses of \$nil (2018 – \$10,000).

As at June 30, 2019, amounts owing to related parties consists of director fees of \$nil (2018 - \$30,000), management fees to RGMI of \$11,300 (2018 - \$14,860). The amounts owing are unsecured, interest-free and have no fixed terms of repayment.

## Risks and uncertainties

The business of mining exploration involves a high degree of risk and there is no assurance that current or future exploration projects will result in future profitable mining operations. The Company has no source of revenue but continues to have cash requirements to meet its administrative overhead and pay its debts and liabilities.

## Continuance of operations and going concern

The Consolidated Financial Statements are prepared on a going concern basis, which assumes that the Company will be able to realize assets and discharge liabilities in the normal course of business. The Company had working capital of \$874,686 as at June 30, 2019 (2018 - \$976,750), and an accumulated deficit of \$7,171,450 (2018 - \$7,769,092). The net loss for the year ended June 30, 2019 was \$102,063 (2018 - \$109,504).

In assessing whether the going concern assumption is appropriate, management takes into account all available information about the future, which is at least, but is not limited to, twelve months from the end of the reporting period. The ability of the Company to continue as a going concern and meet its commitments



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as they become due, is dependent on the Company's ability to attain profitable operations and/or obtain the necessary financing. Management continues to assess alternatives to raising additional funding, which may include additional equity offerings. The outcome of these matters cannot be predicted at this time. If the Company is unable to obtain additional financing, management will be required to curtail even limited Company operations. These conditions indicate the existence of material uncertainties that may cast significant doubt about the Company's ability to continue as a going concern.

## Operational

The operations of the Company are speculative due to the high-risk nature of its business, which is the acquisition, financing, exploration and development of mining properties. The risks stated in this section of the MD&A are not the only ones facing the Company. Additional risks not currently known to the Company, or that the Company currently deems immaterial, may also impair the Company's operations. If any of the following risks actually occur, the Company's business, financial condition and operating results could be adversely affected.

## Exploration and development risk

Caracara's business of exploring mineral resources involves a variety of operational, financial and regulatory risks that are typical in the mining industry. The Company attempts to mitigate these risks and minimize their effect on its financial performance, but there is no guarantee that the Company will be profitable in the future, and Caracara's common shares should be considered speculative.

## Financing risk

There can be no assurance that any funding required by the Company will become available, and, if so, that it will be offered on reasonable terms or that the Company will be able to secure such funding through third party financing or cost sharing arrangements. Furthermore, there is no assurance that the Company will be able to secure new mineral properties or projects or that they can be secured on competitive terms

#### Political and demographic risk

The Company and its wholly-owned subsidiary, Solex, will be subject to political instability and changes in government policies, laws and regulations in Peru. Any changes in regulations or shifts in political conditions are beyond the Company's control and may adversely affect the Company's and/or Solex's business, including, income taxes, expropriation of property, employment, land use, water use, environmental legislation and exploration safety.

## Segregation of duties

Segregation of duties is a basic, key internal control and one of the most difficult to achieve in a small company. It is used to ensure that errors or irregularities are prevented or detected on a timely basis by employees in the normal course of business. Due to the Company's small size and limited resources, a complete segregation of duties within the Company's accounting group cannot be fully achieved. The result is that the Company is highly reliant on the performance of mitigating procedures during the process of closing its financial statements in order to ensure the financial statements are presented fairly in all material respects. Management will identify and hire additional accounting resources where cost effective and when required. Where it is not cost effective to obtain additional accounting resources, management will review existing mitigating controls and, if appropriate, implement changes to its internal control processes whereby more effective mitigating controls will be adopted.



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## **Outstanding Share Data**

As at November 4, 2019, the Company had the following capitalization:

Security	Number
Subordinate Voting Shares	29,832,122
Proportionate Voting Shares	18,096,126
(assuming conversion)	
Warrants	8,042,600
Stock options	2,512,652

## General

The Company also discloses information related to its activities on its Company's profile on SEDAR at <u>www.sedar.com</u>.

## Subsequent Events

On September 12, 2019, the Company announced that it completed the Transaction between the Company and Xtraction that resulted in the reverse take-over of the Company by Xtraction. In connection with the closing of the Transaction, Xtraction de-listed its common shares from the NEX Board of the TSXV effective at the close of business on September 6, 2019. The common shares of Xtraction Services Holdings Corp., the resulting issuer of the Transaction, commenced trading on the Canadian Securities Exchange under the symbol "XS" on September 13, 2019.

