

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

**FORM 10-Q**

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended **April 30, 2021**

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: **000-55940**

**BODY AND MIND INC.**

(Exact name of registrant as specified in its charter)

**NEVADA**

(State or other jurisdiction of organization)

**98-1319227**

(I.R.S. employer identification no.)

**750 – 1095 West Pender Street  
Vancouver, British Columbia, Canada**

(Address of principal executive offices)

**V6E 2M6**

(Zip code)

**(800) 361-6312**

(Registrant's telephone number, including area code)

**None**

(Former name, former address, and former fiscal year, if changed since last report)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
N/A	N/A	N/A

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by checkmark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock as of the latest practicable date: 109,077,778 shares of common stock outstanding as of June 18, 2021.

BODY AND MIND INC.  
FORM 10-Q  
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PART I - FINANCIAL INFORMATION

ITEM 1. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

Body and Mind Inc.

Statement 1

Condensed Consolidated Balance Sheets

(U.S. Dollars)

	As of 30 April 2021 (Unaudited)	As of 31 July 2020
<b>ASSETS</b>		
<b>Current</b>		
Cash	\$ 1,315,748	\$ 1,352,130
Amounts receivable	1,315,831	972,705
Interest receivable on convertible loan (Note 6)	132,000	78,000
Prepays	357,534	138,016
Inventory (Note 5)	3,517,697	1,769,837
Convertible loan receivable (Note 6)	1,455,210	1,290,263
Loan receivable (Note 7)	239,834	-
<b>Total Current Assets</b>	<b>8,333,854</b>	<b>5,600,951</b>
Investment in NMG Ohio LLC (Note 17)	-	3,161,240
Investment in and advances to GLDH (Note 18)	-	8,910,854
Property and Equipment, net (Note 8)	5,363,801	4,603,360
Right of use assets, net	2,607,887	2,129,659
Brand and Licenses, net	20,201,791	11,757,483
Goodwill	5,703,067	2,635,721
<b>TOTAL ASSETS</b>	<b>\$ 42,210,400</b>	<b>\$ 38,799,268</b>
<b>LIABILITIES</b>		
<b>Current</b>		
Accounts payable	\$ 1,650,771	\$ 753,846
Accrued liabilities	33,512	30,712
Income taxes payable	4,215,594	1,609,479
Due to related parties (Note 10)	37,709	52,937
Operating lease liabilities, current portion (Note 19)	434,174	362,688
<b>Total Current Liabilities</b>	<b>6,371,760</b>	<b>2,809,662</b>
Operating Lease Liabilities, net of current portion (Note 19)	2,236,708	1,806,212
Loan Payable to NMG Ohio LLC (Note 17)	-	466,495
Deferred Tax Liability	805,199	412,450
<b>TOTAL LIABILITIES</b>	<b>9,413,667</b>	<b>5,494,819</b>
<b>STOCKHOLDERS' EQUITY</b>		
<b>Capital Stock— Statement 3 (Note 12)</b>		
Authorized: 900,000,000 Common Shares – Par Value \$0.0001		
Issued and Outstanding:		
109,077,778 (31 July 2020 – 107,513,812) Common Shares	10,907	10,751
<b>Additional Paid-in Capital</b>	<b>49,032,410</b>	<b>47,665,678</b>
<b>Shares to be Issued</b>	<b>-</b>	<b>19,703</b>
<b>Accumulated Other Comprehensive Income</b>	<b>1,054,056</b>	<b>731,768</b>
<b>Accumulated Deficit</b>	<b>(17,206,690)</b>	<b>(14,865,608)</b>
<b>TOTAL STOCKHOLDERS' EQUITY ATTRIBUTABLE TO BAM</b>	<b>32,890,683</b>	<b>33,562,292</b>
<b>NON-CONTROLLING INTEREST</b>	<b>(93,950)</b>	<b>(257,843)</b>
<b>TOTAL EQUITY</b>	<b>32,796,733</b>	<b>33,304,449</b>
<b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY</b>	<b>\$ 42,210,400</b>	<b>\$ 38,799,268</b>

The accompanying notes are an integral part of these condensed consolidated financial statements.

Body and Mind Inc.  
Condensed Consolidated Statements of Operations and Comprehensive Loss  
(Unaudited)  
(U.S. Dollars)

	Three Month Period Ended 30 April		Nine month Period Ended 30 April	
	2021	2020	2021	2020
<b>Sales</b>	\$ 7,156,016	\$ 1,052,306	\$ 18,765,785	\$ 4,066,216
<b>Cost of sales</b>	(2,882,750)	(1,129,177)	(9,944,479)	(3,293,759)
	4,273,266	(76,871)	8,821,306	772,457
<b>General and Administrative Expenses</b>				
Accounting and legal	238,876	126,772	704,890	527,456
Bad debt expense	-	7,116	-	54,047
Business development	863,589	-	876,925	-
Consulting fees	133,584	101,554	325,666	457,734
Depreciation and amortization	289,920	15,431	832,627	25,637
Insurance	31,912	32,722	146,971	84,052
Lease expense	102,029	54,477	292,660	166,107
Licenses, utilities and office administration	645,894	209,126	1,759,066	753,426
Management fees	84,676	125,709	305,432	310,970
Regulatory, filing and transfer agent fees	11,043	11,402	48,521	50,736
Rent	66,508	219,760	157,196	240,217
Salaries and wages	837,565	450,892	2,393,620	1,388,750
Stock-based compensation	244,276	263,349	733,098	922,364
Travel	15,436	18,618	39,430	110,955
	3,565,308	(1,636,928)	8,616,102	(5,092,451)
<b>Net Operating Income (Loss) Before Other Income (Expenses)</b>	707,958	(1,713,799)	205,204	(4,319,994)
<b>Other Income (Expenses)</b>				
Foreign exchange, net	(90)	23,199	140	(57,807)
Interest expense	(1,357)	-	(2,684)	(131,850)
Interest income	21,252	288,852	146,619	845,540
Loss on settlement	-	-	-	(239,328)
Management fee income	-	18,000	-	72,000
Other income (expenses)	8,625	14,796	(107,336)	139,796
Bargain purchase (Note 15)	-	-	208,176	-
Write-off of assets	-	-	-	(1,008)
Equity in earnings (Note 17)	(11,653)	117,603	13,219	309,153
<b>Net Income (Loss) for the Period Before Income Tax</b>	\$ 724,735	\$ (1,251,349)	\$ 463,338	\$ (3,383,498)
Income tax expense	(976,458)	(40,734)	(2,640,527)	(40,734)
<b>Net loss for the Period</b>	(251,723)	(1,292,083)	(2,177,189)	(3,424,232)
<b>Other Comprehensive Income (Loss)</b>				
Foreign currency translation adjustment	(349,334)	(683,556)	-	(667,803)
<b>Comprehensive-loss for the Period</b>	\$ (601,057)	\$ (1,975,639)	\$ (2,177,189)	\$ (4,092,035)
<b>Net income (loss) attributable to:</b>				
Body and Mind Inc.	(353,637)	(1,156,578)	(2,341,082)	(3,288,727)
Non-controlling interest	101,914	(135,505)	163,893	(135,505)
<b>Comprehensive income (loss) attributable to:</b>				
Body and Mind Inc.	(702,971)	(1,840,134)	(2,341,082)	(3,956,530)
Non-controlling interest	101,914	(135,505)	163,893	(135,505)
<b>Loss per Share – Basic and Diluted</b>	\$ (0.00)	\$ (0.01)	\$ (0.02)	\$ (0.03)
<b>Weighted Average Number of Shares Outstanding – basic and diluted</b>	108,818,789	102,031,951	108,255,847	101,671,756

The accompanying notes are an integral part of these condensed consolidated financial statements.

**Body and Mind Inc.**  
**Condensed Consolidated Statements of Changes in Stockholders' Equity**  
(Unaudited)  
(U.S. Dollars)

	Share Capital		Additional paid-in capital	Shares to be issued	Other comprehensive income	Deficit	Non-controlling interest	Total
	Common Shares	Amount						
	Number	Amount						
<b>Balance – 31 July 2019</b>	97,279,891	\$ 9,728	\$41,765,408	\$ 1,118,815	\$ 827,314	\$(10,525,062)	\$ -	\$33,196,203
Acquisition of GLDH (Note 18)	4,337,111	434	2,752,348	-	-	-	-	2,752,782
Exercise of warrants (Note 12)	143,230	14	75,535	-	-	-	-	75,549
Stock-based compensation (Note 12)	-	-	289,578	-	-	-	-	289,578
Share subscriptions received in advance	-	-	-	15,291	-	-	-	15,291
Foreign currency translation adjustment	-	-	-	-	119,193	-	-	119,193
Loss for the period	-	-	-	-	-	(896,797)	-	(896,797)
<b>Balance – 31 October 2019</b>	101,760,232	10,176	44,882,869	1,134,106	946,507	(11,421,859)	-	35,551,799
Exercise of warrants (Note 12)	22,485	2	15,289	-	-	-	-	15,291
Escrow release	70,500	7	17,779	(17,786)	-	-	-	-
Stock-based compensation (Note 12)	-	-	369,437	-	-	-	-	369,437
Share subscriptions received in advance	-	-	-	(15,291)	-	-	-	(15,291)
Accretion and interest on convertible debt	-	-	-	131,519	-	-	-	131,519
Foreign currency translation adjustment	-	-	-	-	(103,440)	-	-	(103,440)
Loss for the period	-	-	-	-	-	(1,235,352)	-	(1,235,352)
<b>Balance – 31 January 2020</b>	101,853,217	\$ 10,185	45,285,374	1,232,548	843,067	(12,657,211)	-	34,713,963
Acquisition of GLDH (Note 19)	2,681,004	268	1,341,907	-	-	-	-	1,342,175
Stock-based compensation (Note 12)	-	-	263,349	-	-	-	-	263,349
Foreign currency translation adjustment	-	-	-	-	(683,556)	-	-	(683,556)
Loss for the period	-	-	-	-	-	(1,156,578)	(135,505)	(1,292,083)
<b>Balance – 30 April 2020</b>	104,534,221	\$ 10,830	\$48,250,272	\$ 19,703	\$ 999,865	\$(15,658,153)	\$(243,665)	\$33,378,852
<b>Balance – 31 July 2020</b>	107,513,812	10,751	47,665,678	19,703	731,768	(14,865,608)	(257,843)	33,304,449
Acquisition of NMG Ohio LLC (Note 17)	793,466	79	296,963	-	-	-	-	297,042
Stock-based compensation (Note 12)	-	-	287,631	-	-	-	-	287,631
Foreign currency translation adjustment	-	-	-	-	268,097	-	-	268,097
Loss for the period	-	-	-	-	-	(792,545)	14,178	(778,367)
<b>Balance – 31 October 2020</b>	108,307,278	\$ 10,830	\$48,250,272	\$ 19,703	\$ 999,865	\$(15,658,153)	\$(243,665)	\$33,378,852
Escrow release	70,500	7	19,696	(19,703)	-	-	-	-
Stock-based compensation (Note 12)	-	-	201,191	-	-	-	-	201,191
Foreign currency translation adjustment	-	-	-	-	81,237	-	-	81,237
Loss for the period	-	-	-	-	-	(1,194,901)	47,801	(1,147,100)
<b>Balance – 31 January 2021</b>	108,377,778	10,837	48,471,159	-	1,081,102	(16,853,054)	(195,864)	32,514,180
Exercise of options	700,00	70	316,975	-	-	-	-	317,045
Stock-based compensation (Note 12)	-	-	244,276	-	-	-	-	244,276
Foreign currency translation adjustment	-	-	-	-	(27,046)	-	-	(27,046)
Loss for the period	-	-	-	-	-	(353,636)	101,914	(251,722)
<b>Balance – 30 April 2021</b>	109,077,778	10,907	49,032,410	-	1,054,056	(17,206,690)	(93,950)	32,796,733

The accompanying notes are an integral part of these condensed consolidated financial statements.

	<b>Nine month Period</b>	
	<b>Ended 30 April</b>	
	<b>2021</b>	<b>2020</b>
<b>Cash Resources Provided By (Used In)</b>		
<b>Operating Activities</b>		
Net loss for the period	\$ (2,177,189)	\$ (3,424,232)
Items not affecting cash:		
Accrued interest and accretion	-	131,850
Accrued interest income	(54,000)	(780,000)
Accrued management fee income	-	(72,000)
Advances to GLDH expensed during the period	-	338,763
Amortization of licenses	775,692	-
Amortization of operating lease ROU assets	292,660	-
Depreciation	379,043	244,978
Income tax expense	-	40,734
Foreign exchange	(130,125)	686,177
Gain of equity investee	(24,872)	(309,153)
Bargain purchase	(208,176)	-
Loss on settlement	-	239,328
Stock-based compensation	733,098	922,364
Amounts receivable and prepaids	(253,482)	(340,684)
Inventory	(1,391,032)	(182,692)
Trade payables and accrued liabilities	(276,126)	(248,538)
Income taxes payable	2,182,184	-
Due to related parties	(15,228)	15,027
Operating lease liabilities	(246,325)	-
Deferred tax liability	392,749	-
<b>Cash used in operating activities</b>	<b>(21,129)</b>	<b>(2,738,078)</b>
<b>Investing Activities</b>		
Acquisition of Ohio dispensary, net of cash acquired	(136,326)	-
Loan to NMG Ohio LLC	(228,736)	448,955
Investment in GLDH, net of cash received	97,706	(2,697,040)
Other investments	-	(334,348)
Purchase of property and equipment	(275,433)	(881,739)
Acquisition of NMG LB, net of cash acquired	65,340	-
Convertible loan proceeds	587,321	-
Convertible loan payment	(752,268)	(942,161)
<b>Cash used in investing activities</b>	<b>(642,396)</b>	<b>(4,406,333)</b>
<b>Financing Activities</b>		
Issuance of shares, net of share issue costs	-	90,840
Proceeds from option exercises	317,045	-
Loan repaid	(12,190)	-
<b>Cash provided by financing activities</b>	<b>304,855</b>	<b>90,840</b>
Effect of exchange rate changes on cash	322,288	(667,803)
<b>Net Decrease in Cash</b>	<b>(36,382)</b>	<b>(7,721,374)</b>
Cash– Beginning of Period	1,352,130	9,004,716
<b>Cash– End of Period</b>	<b>\$ 1,315,748</b>	<b>\$ 1,283,342</b>

**Supplemental Disclosures with Respect to Cash Flows (Note 14)**

The accompanying notes are an integral part of these condensed consolidated financial statements.

**Body and Mind Inc.**  
**Notes to Condensed Consolidated Financial Statements**  
**For the Nine months Ended 30 April 2021**  
**(Unaudited)**  
*U.S. Dollars*

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**1. Nature and Continuance of Operations**

Body and Mind Inc. (the “Company”) was incorporated on 5 November 1998 in the State of Delaware, USA, under the name Concept Development Group, Inc. In May 2004, the Company acquired 100% of Vocalscape, Inc. and changed its name to Vocalscape, Inc. On October 28, 2005, the Company changed its name to Nevstar Precious Metals Inc. On October 23, 2008, the Company changed its name to Deploy Technologies Inc. (“Deploy Tech”) and, on September 15, 2010, the Company incorporated a wholly-owned subsidiary, Deploy Acquisition Corp. (“Deploy”) under the laws of the State of Nevada, USA. On September 17, 2010, the Company merged with and into Deploy under the laws of the State of Nevada. Deploy, as the surviving corporation of the merger, assumed all the assets, obligations and commitments of Deploy Tech, and we were effectively re-domiciled in the State of Nevada. Upon the completion of the merger, Deploy assumed the name “Deploy Technologies Inc.”, and all of the issued and outstanding common stock of Deploy Tech was automatically converted into and became Deploy’s issued and outstanding common stock.

On 14 November 2017, the Company acquired Nevada Medical Group, LLC (“NMG”) and changed its name to Body and Mind Inc. The Company is now a supplier and grower of medical and recreational cannabis in the state of Nevada, and has retail operations in California, Ohio, and Arkansas.

**Principles of Consolidation**

These consolidated financial statements include the financial statements of the Company and its subsidiaries as follows:

<b>Name</b>	<b>Jurisdiction</b>	<b>Ownership</b>	<b>Date of acquisition or formation</b>
DEP Nevada Inc. (“DEP Nevada”)	Nevada, USA	100%	10 August 2017
Nevada Medical Group LLC (“NMG”)	Nevada, USA	100%	14 November 2017
NMG Retail LLC	Nevada, USA	75%	14 September 2018
NMG Long Beach LLC (“NMG LB”)	California, USA	100%	18 December 2018
NMG Cathedral City LLC	California, USA	100%	4 January 2019
NMG Chula Vista LLC	California, USA	51%	10 January 2019
NMG San Diego LLC (“NMG SD”)	California, USA	60%	30 January 2019
NMG OH 1, LLC (“NMG OH 1”)	Ohio, USA	100%	30 January 2020

All inter-company transactions and balances are eliminated upon consolidation.

**2. Recent Accounting Pronouncements**

In June 2016, the FASB issued ASU No. 2016-13 “Financial Instruments-Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments” which requires the measurement and recognition of expected credit losses for financial assets held at amortized cost. ASU 2016-13 replaces the existing incurred loss impairment model with an expected loss methodology, which will result in more timely recognition of credit losses. ASU 2016-13 is effective for annual reporting periods, and interim periods within those years beginning after 15 December 2022. The Company does not anticipate this amendment to have a significant impact on the consolidated financial statements.

**Body and Mind Inc.**  
**Notes to Condensed Consolidated Interim Financial Statements**  
**For the Nine months Ended 30 April 2021**  
**(Unaudited)**  
*U.S. Dollars*

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**2. Recent Accounting Pronouncements – Continued**

In December 2019, the FASB issued ASU 2019-12, Income Taxes (Topic 740) – Simplifying the Accounting for Income Taxes. ASU 2019-12 removes certain exceptions for investments, intraperiod allocations and interim calculations, and adds guidance to reduce complexity in accounting for income taxes. ASU 2019-12 is effective for annual and interim periods beginning after 15 December 2020. Early adoption is permitted. The Company is currently evaluating the effect of adoption this ASU on the Company's consolidated financial statements.

The Company does not believe other recently issued but not yet effective accounting standards, if currently adopted, would have a material effect on the consolidated financial position, statements of operations and cash flows.

**3. Significant Accounting Policies**

The following is a summary of significant accounting policies used in the preparation of these consolidated financial statements.

**Basis of presentation**

These condensed consolidated interim financial statements and related notes are presented in accordance with accounting principles generally accepted in the United States of America ("GAAP") and are expressed in U.S. dollars. The Company's fiscal year end is 31 July. Therefore, these condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes included in the Company's Annual Report on Form 10-K for the year ended July 31, 2020.

These interim financial statements include all adjustments that, in the opinion of management, are necessary in order to make the financial statements not misleading. These unaudited condensed consolidated interim financial statements should be read in conjunction with the audited consolidated financial statements included in our Annual Report on Form 10-K for the year ended July 31, 2020. Operating results for the nine months ended April 30, 2021 are not necessarily indicative of the results that may be expected for the fiscal year ending July 31, 2021.

In the opinion of management, the accompanying unaudited condensed consolidated financial statements reflect all normal recurring adjustments necessary to present fairly the financial position, results of operations, comprehensive loss, statements of stockholders' equity and cash flows for the interim periods, but are not necessarily indicative of the results of operations to be anticipated for the full year 2021 or any future period.

**Amounts receivable**

Amounts receivable represents amounts owed from customers for sale of medical and recreational cannabis and sales tax recoverable. Amounts are presented net of the allowance for doubtful accounts, which represents the Company's best estimate of the amount of probable credit losses in the existing accounts receivable balance. The Company determines the allowance for doubtful accounts based on historical experience and current economic conditions. The Company reviews the adequacy of its allowance for doubtful accounts on a quarterly basis. As of 30 April 2021 and 31 July 2020, the Company has no allowance for doubtful accounts.

**Revenue recognition**

The Company generates substantially all of its revenue from the sale of cannabis and hemp products through contracts with customers. Cannabis and hemp products are sold through various distribution channels. Revenue is recognized when the control of the goods is transferred to the customer, which occurs at a point in time, typically upon delivery to or receipt by the customer, depending on shipping terms.

Due to the nature of the Company's revenue from contracts with customers, the Company does not have material contract assets or liabilities that fall under the scope of ASC 606.

The Company's revenues accounted for under ASC 606, generally, do not require significant estimates or judgments based on the nature of the Company's revenue streams. The sales prices are generally fixed and all consideration from contracts is included in the transaction price. The Company's contracts do not include multiple performance obligations or material variable consideration.



**Body and Mind Inc.**  
**Notes to Condensed Consolidated Interim Financial Statements**  
**For the Nine months Ended 30 April 2021**  
**(Unaudited)**  
*U.S. Dollars*

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**3. Significant Accounting Policies – Continued**

**Inventory**

Inventory consists of raw material, work in progress (live plants and plants in the drying process), finished goods, and consumables. The Company values its raw material, finished goods and consumables at the lower of the actual costs or its current estimated market value less costs to sell. The Company values its work in progress at cost. Cost is determined based on the average cost method. The Company periodically reviews its inventory for obsolete and potentially impaired items. As of 30 April 2021 and 31 July 2020, the Company has no allowance for inventory obsolescence.

**Property and equipment**

Property and equipment are stated at cost and are amortized over their estimated useful lives on a straight-line basis as follows:

Office equipment	7 years
Cultivation equipment	7 years
Production equipment	7 years
Kitchen equipment	7 years
Vehicles	7 years
Vault equipment	7 years
Leasehold improvements	shorter of useful life or the term of the lease

**Intangible Assets**

Intangible assets acquired from third parties are measured initially at fair value and either classified as indefinite life or finite life depending on their characteristics. Intangible assets with indefinite lives are tested for impairment at least annually and intangible assets with finite lives are reviewed for indicators of impairment at least annually. The Company's brands and licenses acquired from NMG have indefinite lives; therefore no amortization is recognized. The Company's brands and licenses acquired by NMG SD have a finite life of 10 years, brands and licenses acquired by NMG LB and NMG OH 1 have a finite life of 10 years, customer relationships acquired by NMG OH 1 have a finite life of five years and are amortized over these estimated useful lives on a straight-line basis.

**Goodwill**

Goodwill represents the excess of the aggregate purchase price paid over the fair value of the net assets acquired in our business combinations. Goodwill is not amortized and is tested for impairment at least annually or whenever events or changes in circumstances indicate that the carrying value may not be recoverable. Events or changes in circumstances that could trigger an impairment review include a significant adverse change in business climate, an adverse action or assessment by a regulator, unanticipated competition, a loss of key personnel, significant changes in the manner of our use of the acquired assets or the strategy for our overall business, significant negative industry or economic trends, or significant underperformance relative to expected historical or projected future results of operations. The Company has the option to first assess qualitative factors to determine whether the existence of events or circumstances leads to a determination that it is more likely than not that the fair value of a reporting unit is less than its carrying value, including goodwill. If, after assessing the totality of events or circumstances, the Company determines that it is not more likely than not that the fair value of a reporting unit is less than its carrying amount, additional impairment testing is not required. The Company tests for goodwill impairment annually during its fourth quarter.

**Income taxes**

Deferred income taxes are reported for timing differences between items of income or expense reported in the consolidated financial statements and those reported for income tax purposes in accordance with ASC 740, "Income Taxes", which requires the use of the asset/liability method of accounting for income taxes. Deferred income taxes and tax benefits are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of assets and liabilities and their respective tax bases, and for tax losses and credit carry-forwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The Company provides for deferred taxes for the estimated future tax effects attributable to temporary differences and carry-forwards when realization is more likely than not.

**Equity Method Investments**

The Company utilizes the equity method when accounting for investments in which the Company is able to exercise significant influence, but does not hold controlling interest. Significant influence is generally presumed to exist when the Company owns between 20% to 50% of the investee. Under the equity method of accounting, the investee's financials are not consolidated within the Company's financial statements.

**Basic and diluted net loss per share**

The Company computes net income (loss) per share in accordance with ASC 260, "Earnings per Share". ASC 260 requires presentation of both basic and diluted earnings per share ("EPS") on the face of the income statement. Basic EPS is computed by dividing net income (loss) available to common shareholders (numerator) by the weighted average number of shares outstanding (denominator) during the period. Diluted EPS gives effect to all dilutive potential common shares outstanding during the period using the treasury stock method using the if-converted method. In computing diluted EPS, the average stock price for the period is used in determining the number of shares assumed to be purchased from the exercise of stock options or warrants. Diluted EPS excluded all dilutive potential shares if their effect is anti-dilutive. Potentially dilutive options and warrants of 22,270,284 existed at 30 April 2021.

**3. Significant Accounting Policies – Continued**

**Comprehensive loss**

ASC 220, “Comprehensive Income”, establishes standards for the reporting and display of comprehensive income/loss and its components in the consolidated financial statements. As of 30 April 2021 and 31 July 2020, the Company reported foreign currency translation adjustments as other comprehensive income or loss and included a schedule of comprehensive income/loss in the consolidated financial statements.

**Foreign currency translation**

The Company’s functional currency is the Canadian dollar and its reporting currency is in U.S. dollars. The Company’s subsidiaries have a functional currency in U.S. dollars. The consolidated financial statements of the Company are translated to U.S. dollars in accordance with ASC 830, “Foreign Currency Matters”. Exchange gains and losses on inter-company balances that form part of the net investment in foreign operations are included in other comprehensive income. Monetary assets and liabilities denominated in foreign currencies are translated using the exchange rate prevailing at the balance sheet date. Gains and losses arising on translation or settlement of foreign currency denominated transactions or balances are included in the determination of net loss.

**Stock-based compensation**

The Company estimates the fair value of each stock option award at the grant date by using the Black-Scholes Option Pricing Model. The fair value determined represents the cost for the award and is recognized over the required service period, generally defined as the vesting period. The Company’s accounting policy is to recognize forfeitures as they occur.

**Fair value measurements**

The Company accounts for certain assets and liabilities at fair value. The hierarchy below lists three levels of fair value based on the extent to which inputs used in measuring fair value are observable in the market. We categorize each of our fair value measurements in one of these three levels based on the lowest level input that is significant to the fair value measurement in its entirety. These levels are:

- Level 1 – inputs are based upon unadjusted quoted prices for identical instruments in active markets.
- Level 2 – inputs are based upon quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques (e.g. the Black-Scholes model) for which all significant inputs are observable in the market or can be corroborated by observable market data for substantially the full term of the assets or liabilities. Where applicable, these models project future cash flows and discount the future amounts to a present value using market-based observable inputs including interest rate curves, credit spreads, foreign exchange rates, and forward and spot prices for currencies.
- Level 3 – inputs are generally unobservable and typically reflect management’s estimates of assumptions that market participants would use in pricing the asset or liability. The fair values are therefore determined using model-based techniques, including option pricing models and discounted cash flow models. Our Level 3 assets and liabilities include investments in other private entities, and goodwill and intangible assets, when they are recorded at fair value due to an impairment charge. Unobservable inputs used in the models are significant to the fair values of the assets and liabilities.

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**3. Significant Accounting Policies – Continued**

**Fair value measurements – Continued**

Other current financial assets and current financial liabilities have fair values that approximate their carrying values.

**Use of estimates and assumptions**

The preparation of consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from these estimates.

**Lease accounting**

The Company adopted ASC 842, leases effective 1 August 2019 using a modified retrospective approach. Under ASC 842, leases are separated into two classifications: operating leases and financial leases. Lease classification under ASC 842 is relatively similar to ASC 840. For a lease to be classified as a finance lease, it must meet one of the five finance lease criteria: (1) transference of title/ownership to the lessee, (2) purchase option, (3) lease term for major part of the remaining economic life of the asset, (4) present value represents substantially all of the fair value of the asset, and (5) asset specialization. Any lease that does not meet these criteria is classified as an operating lease. ASC 842 requires all leases to be recognized on the Company's balance sheet. Specifically, for operating leases, the Company recognize a right-of-use asset and a corresponding lease liability upon lease commitment.

**4. Financial Instruments**

The following table represents the Company's assets that are measured at fair value as of 30 April 2021 and 31 July 2020:

	<b>As of</b>	<b>As of</b>
	<b>30 April</b>	<b>31 July</b>
	<b>2021</b>	<b>2020</b>
<b>Financial assets at fair value</b>		
Cash	\$ 1,315,748	\$ 1,352,130
Convertible loan receivable	1,455,210	1,290,263
<b>Total financial assets at fair value</b>	<b>\$ 2,770,958</b>	<b>\$ 2,642,393</b>

**Management of financial risks**

The financial risk arising from the Company's operations include credit risk, liquidity risk, interest rate risk and currency risk. These risks arise from the normal course of operations and all transactions undertaken are to support the Company's ability to continue as a going concern. The risks associated with these financial instruments and the policies on how to mitigate these risks are set out below. Management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

**Credit risk**

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. The Company is not exposed to credit risk related to cash and cash equivalents as it does not hold cash in excess of federally insured limits, with major financial institutions. Credit risk associated with the convertible loans receivable arises from the possibility that the principal and/or interest due may become uncollectible. The Company mitigates this risk by managing and monitoring the underlying business relationship.

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**4. Financial Instruments – Continued**

**Liquidity risk**

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company ensures, as far as reasonably possible, that it will have sufficient capital in order to meet short-term business requirements, after taking into account cash flows from operations and the Company's holdings of cash. The Company has an accumulated deficit of \$17,206,690, net losses of \$2,177,189 and negative cash flows from operations of \$388,008 for the nine months ended 30 April 2021 and had working capital of \$1,962,094 as of 30 April 2021. There can be no assurance that the Company will be successful with generating and maintaining profitable operations or will be able to secure future debt or equity financing for its working capital and expansion activities.

**Interest rate risk**

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company is not exposed to interest rate risk as it does not hold financial instruments that will fluctuate in value due to changes in interest rates.

**Currency risk**

Currency risk is the risk that the fair values of future cash flows of a financial instrument will fluctuate because they are denominated in currencies that differ from the respective functional currency. The Company is exposed to currency risk by incurring expenditures and holding assets denominated in currencies other than its functional currency.

**5. Inventory**

	<b>30 April</b>	<b>31 July</b>
	<b>2021</b>	<b>2020</b>
As of 30 April 2021 and 31 July 2020, inventory consisted of:		
Work in progress	\$ 668,074	\$ 211,621
Finished goods	2,387,427	959,939
Consumables	462,196	598,277
<b>Total</b>	<b>\$ 3,517,697</b>	<b>\$ 1,769,837</b>

**6. Convertible loan receivable**

Effective March 15, 2019, the Company, through its wholly owned subsidiaries, DEP Nevada and NMG, entered into a convertible loan agreement and a management agreement with Comprehensive Care Group LLC ("CCG"), an Arkansas limited liability company, with respect to the development of a medical cannabis dispensary facility in West Memphis, Arkansas.

Pursuant to the management agreement, NMG will provide operations and management services, including management, staffing, operations, administration, oversight, and other related services. Under the management agreement, NMG will be required to obtain approval from CCG for any key decisions as defined in the agreement and accordingly the Company does not control CCG. NMG will be paid a monthly management fee equal to 66.67% of the monthly net profits of CCG, subject to conversion of the convertible loan as discussed below upon which the monthly management fee shall be \$6,000 per month, unless otherwise agreed by the parties in writing. The Company earned management fees of \$Nil (2020 - \$36,000) and \$Nil (2020 - \$54,000) during the three and nine months ended 30 April 2021, respectively.

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**6. Convertible loan receivable – Continued**

The convertible loan agreement is for an amount up to \$1,250,000 from DEP to CCG with proceeds to be used to fund construction of a facility, working capital and initial operating expenses. The loan bears interest at a fixed rate of \$6,000 per month until the parties mutually agree to increase the interest. Upon the latter of one year of granting of a medical cannabis dispensary license by the appropriate authorities or one year after entering into the convertible loan agreement, DEP may elect to convert the loan into preferred units of CCG equal to 40% of all outstanding units of CCG, subject to approval of the Arkansas Medical Marijuana Commission.

The Company evaluated the convertible loan receivable's settlement provisions and elected the fair value option in accordance with ASC 825 "Financial Instruments", to value this instrument. Under such election, the loan receivable is measured initially and subsequently at fair value, with any changes in the fair value of the instrument being recorded in the consolidated financial statements as a change in fair value of the financial instruments. The Company estimates the fair value of this instrument by first estimating the fair value of the straight debt portion, excluding the embedded conversion option, using a discounted cash flow model. The Company then estimates the fair value of the embedded conversion option using the Black-Scholes Option Pricing Model. The sum of these two valuations is the fair value of the loan receivable balance of \$1,455,210 and \$1,290,263 as of 30 April 2021 and 31 July 2020, respectively. Management believes that the accretion of the straight debt portion and embedded derivative related to the conversion option are not material due to the short-term maturity of the loan. During the nine months ended 30 April 2021, the Company had advanced \$752,268 (2020 - \$842,085) and accrued interest income of \$18,000 (2020 - \$18,000) and \$54,000 (2020 - \$72,000) for the three and nine months ended 30 April 2021, respectively. As of 30 April 2021, total interest receivable was \$132,000 (31 July 2020 - \$78,000).

**7. Loan receivable**

The loan receivable at 30 April 2021 in the amount of \$239,834 acquired from NMG LB (Note 15) is due from an arm's length party that is unsecured, non-interest bearing and due on demand.

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**8. Property and Equipment**

	<b>Office Equipment</b>	<b>Cultivation Equipment</b>	<b>Production Equipment</b>	<b>Kitchen Equipment</b>	<b>Vehicles</b>	<b>Vault Equipment</b>	<b>Leasehold Improvements</b>	<b>Right-of- use Assets</b>	<b>Total</b>
<b>Cost:</b>									
Balance, 31 July 2020	\$ 73,310	\$ 478,187	\$ 545,723	\$ 51,108	\$ 38,717	\$ 2,172	\$ 4,245,389	\$ 2,257,055	\$ 7,691,661
Additions or disposals	27,078		12,902	-	-	8,163	326,144	-	374,287
Acquisitions (Note 15)	287,015	-	-	-	-	-	482,338	649,676	1,419,029
Balance, 30 April 2021	<u>387,403</u>	<u>478,187</u>	<u>558,625</u>	<u>51,108</u>	<u>38,717</u>	<u>10,335</u>	<u>5,053,871</u>	<u>2,906,731</u>	<u>9,484,977</u>
<b>Accumulated Depreciation:</b>									
Balance, 31 July 2020	15,844	182,232	130,421	14,421	18,797	897	472,790	123,240	958,642
Depreciation	24,613	51,094	58,999	5,461	4,137	668	234,071	-	379,043
Amortization of ROU assets (Note 18)	-	-	-	-	-	-	-	175,604	175,604
Balance, 30 April 2021	<u>40,457</u>	<u>233,326</u>	<u>189,420</u>	<u>19,882</u>	<u>22,934</u>	<u>1,565</u>	<u>706,861</u>	<u>298,844</u>	<u>1,513,289</u>
<b>Net Book Value:</b>									
At 31 July 2020	<b>57,466</b>	<b>295,955</b>	<b>415,302</b>	<b>36,687</b>	<b>19,920</b>	<b>1,275</b>	<b>3,772,599</b>	<b>2,133,815</b>	<b>6,733,019</b>
At 30 April 2021	<b>\$ 346,946</b>	<b>\$ 244,861</b>	<b>\$ 369,205</b>	<b>\$ 31,226</b>	<b>\$ 15,783</b>	<b>\$ 8,770</b>	<b>\$ 4,347,010</b>	<b>\$2,607,887</b>	<b>\$7,971,688</b>

For the nine months ended 30 April 2021, of the total depreciation of \$379,043, depreciation of \$56,934 (2020 - \$25,637) was included in General and Administrative Expenses and depreciation of \$322,109 (2020 - \$219,341) was included in Cost of Sales.

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**9. Goodwill and Intangible Assets, Net**

The following table displays the changes in the gross carrying amount of goodwill:

Balance at July 31, 2020	\$ 2,635,721
Increase due to acquisitions	3,067,346
Balance at April 30, 2021	<u>\$ 5,703,067</u>

There were no impairments recorded against goodwill during the nine months ended April 30, 2021 and for the year ended July 31, 2021.

Intangible assets consisted of the following:

	Gross carrying amount	Weighted average life (years)	As of April 30, 2021	
			Accumulated amortization	Net carrying amount
Amortizable intangible assets:				
Brand	\$ 247,000	-	\$ -	\$ 247,000
Licenses	20,718,508	10.0	(844,845)	19,873,663
Customer relationships	90,000	5.0	(8,872)	81,128
Total intangible assets	<u>\$ 21,055,508</u>		<u>\$ (853,717)</u>	<u>\$ 20,201,791</u>
As of July 31, 2020				
	Gross carrying amount	Weighted average life (years)	Accumulated amortization	Net carrying amount
Amortizable intangible assets:				
Brand	\$ 247,000	-	\$ -	\$ 247,000
Licenses	11,588,508	10.0	(78,025)	11,510,483
Total intangible assets	<u>\$ 11,835,508</u>		<u>\$ (78,025)</u>	<u>\$ 11,757,483</u>

Amortization expense for intangible assets was \$292,398 and \$10,305 for the three months ended April 30, 2021 and 2020, respectively. Amortization expense for intangible assets was \$775,692 and \$10,305 for the nine months ended April 30, 2021 and 2020, respectively. Included in the licenses is \$7,925,000 of indefinite lived assets which have no

The expected amortization of the intangible assets, as of June 30, 2020, for each of the next five years and thereafter is as follows (in thousands):

2021 (for the remaining three months)	\$ 302,255
2022	1,199,162
2023	1,199,162
2024	1,202,447
2025	1,199,162
Thereafter	6,927,607
	<u>\$ 12,029,791</u>

**10. Related Party Balances and Transactions**

In addition to those disclosed elsewhere in these consolidated financial statements, related party transactions paid/accrued for the three and nine months ended 30 April 2021 and 2020 are as follows:

	For the three months ended 30 April 2021	For the three months ended 30 April 2020	For the nine months ended 30 April 2021	For the nine months ended 30 April 2020
A company controlled by the President, Chief Executive Officer and a director				
Management fees	\$ 40,020	\$ 37,696	\$ 114,985	\$ 117,074
A company controlled by the Chief Financial Officer and a director				
Management fees	25,512	21,758	71,514	69,658
A company controlled by a former director and former President of NMG				
Management fees	10,000	49,999	65,000	66,665
A company controlled by the Corporate Secretary				
Management fees	19,144	16,387	53,933	47,376
Consulting fees	-	(43)	-	3,060
A company controlled by the former Chief Executive Officer and a former director				
Management fees	-	(129)	-	9,272
	<u>\$ 84,676</u>	<u>\$ 125,668</u>	<u>\$ 305,432</u>	<u>\$ 313,105</u>

Amounts owing to related parties at 30 April 2021 and 31 July 2020 are as follows:

- As of 30 April 2021, the Company owed \$24,203 (31 July 2020 - \$14,229) to the Chief Executive Officer of the Company and a company controlled by him.
- As of 30 April 2021, the Company owed \$8,547 (31 July 2020 - \$7,833) to the Chief Financial Officer of the Company and a company controlled by him.
- As of 30 April 2021, the Company owed \$6,140 (31 July 2020 - \$5,875) to the Corporate Secretary of the Company and a company controlled by him.
- As of 30 April 2021, the Company owed \$Nil (31 July 2020 - \$25,000) to the former director and former President of NMG of the Company and a company controlled by him.
- The Company entered into a commercial advisory agreement with Australis Capital (Nevada) Inc. ("Australis Nevada"), a wholly-owned subsidiary

of Australis, a major shareholder, pursuant to which Australis Nevada will provide advisory and consulting services to the Company at \$10,000 per month for a term ending on the date that is the earlier of: (i) five years following the closing of the transactions contemplated by the Investment Agreement, and (ii) the date Australis no longer holds 10% or more of the issued and outstanding Common Shares. During the three and nine months ended 30 April 2021, the Company paid an advisory fee of \$36,000 (2020 - \$36,000) and \$72,000 (2020 - \$72,000), respectively.

The above amounts owing to related parties are unsecured, non-interest bearing and are due on demand.



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**11. Loan Payable**

The loan payable at 30 April 2021 in the amount of \$12,190 assumed from NMG LB (Note 15) is unsecured, non-interest bearing and has no set terms of repayment.

**12. Capital Stock**

The Company's authorized share capital comprises 900,000,000 Common Shares, with a \$0.0001 par value per share.

As of 30 April 2021, the Company had 109,077,778 outstanding Common Shares (July 31, 2020 – 107,513,812).

On 12 August 2019, the Company issued a total of 4,337,111 common shares of the Company in connection with the Purchase Agreement, NMG SD Settlement Agreement and the Lease Assignment Agreement valued at \$2,752,782 (Notes 14 and 18).

On 12 August 2019, the Company issued 81,591 common shares upon exercise of 81,591 warrants at a price of CAD\$0.66 per common share for aggregate proceeds of \$40,688 (CAD\$53,850).

On 12 September 2019, the Company issued 38,912 common shares upon exercise of 38,912 warrants at a price of CAD\$0.66 per common share for aggregate proceeds of \$19,405 (CAD\$25,682).

On 4 October 2019, the Company issued 22,727 common shares upon exercise of 22,727 warrants at a price of CAD\$0.90 per common share for aggregate proceeds of \$15,455 (CAD\$20,454).

On 14 November 2019, the Company issued 22,485 common shares upon exercise of 22,485 warrants at a price of CAD\$0.90 per common share for aggregate proceeds of \$15,291 (CAD\$20,236).

On 14 November 2019, the Company issued 70,500 previously escrowed shares with a fair value of \$17,786 to Toro Pacific Management Inc. in connection with the acquisition of NMG (Note 15).

On 21 October 2020, the Company issued 793,466 common shares valued at \$297,042 in relation to acquiring the remaining 70% interest in NMG Ohio (Notes 14 and 17).

On 14 November 2020, the Company issued 70,500 previously escrowed shares with a fair value of \$19,703 to Toro Pacific Management Inc. in connection with the acquisition of NMG (Note 15).

During the three months ended April 30, 2021, the Company issued 700,000 common shares upon exercise of 700,000 stock option awards with an exercise price of CAD\$0.57 per common share for proceeds of \$317,045 (CAD\$399,000).

The Company has 2,681,006 common shares held in escrow, in which a portion are subject to not be released, but eventually returned and cancelled attributed to its acquisition of the ShowGrow Long Beach dispensary (Note 15).

**Stock options**

The Company previously approved an incentive stock option plan, pursuant to which the Company may grant stock options up to an aggregate of 10% of the issued and outstanding common shares in the capital of the Company from time to time.

The Company recorded total stock-based compensation expense of \$244,276 (2020 - \$263,349) and \$733,098 (2020 - \$659,015) for the three and nine months ended 30 April 2021, respectively, in connection with the vesting of options to purchase common stock. Stock-based compensation expense is included in general and administrative expenses on the accompanying statements of operations attributed to the vesting of options issued in the current and prior year.

On March 6, 2021, the Company issued 1,250,000 stock options with an exercise price of CAD\$0.68 per share for a term of five years expiring on March 5, 2026. The options are subject to vesting provisions such that 25% of the options vest six months from the date of grant, 25% of the options vest twelve months from the date of grant, 25% of the options vest eighteen months from the date of grant and 25% of the options vest twenty-four months from the date of grant.

The total fair value of the stock options granted was calculated to be \$456,211 (CAD\$577,928) using the Black-Scholes Option Pricing Model with the following assumptions:

Expected life of the options	3.125 years
Expected volatility	112%
Expected dividend yield	0%
Risk-free interest rate	0.49%

During the three and nine months ended 30 April 2021, the Company recorded a stock-based compensation of \$77,778 (CAD\$100,334) related to these options.

On April 5, 2021, the Company issued 250,000 stock options with an exercise price of CAD\$0.65 per share for a term of three years expiring on April 4, 2024. The options are subject to vesting provisions such that 25% of the options vest three months from the date of grant, 25% of the options vest six months from the date of grant, 25% of the options vest nine months from the date of grant and 25% of the options vest twelve months from the date of grant.

The total fair value of the stock options granted was calculated to be \$65,795 (CAD\$82,409) using the Black-Scholes Option Pricing Model with the following assumptions:

Expected life of the options	1.81 years
Expected volatility	101%
Expected dividend yield	0%
Risk-free interest rate	0.51%

During the three and nine months ended 30 April 2021, the Company recorded a stock-based compensation of \$11,100 (CAD\$14,307) related to these options.

Total unrecognized compensation cost, adjusted for estimated forfeitures, related to nonvested stock options was approximately \$797,176 as of 30 April 2021 (2020 - \$1,616,077), and is expected to be recognized over a weighted average period of 1.47 years (2020 – 1.67 years).

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**12. Capital Stock – Continued**

**Stock options - continued**

	Number of options	Weighted average exercise price	Weighted average contractual term remaining (in years)	Aggregate intrinsic value
Outstanding at 31 July 2020	9,155,000	CAD\$ 0.70	3.48	CAD\$ -
Issued	1,500,000	CAD\$ 0.61	1.68	-
Cancelled	(100,000)	CAD\$ 0.66	-	-
Exercised	(700,000)	CAD\$ 0.57	-	-
Outstanding at 30 April 2021	9,855,000	CAD\$ 0.71	3.01	CAD\$ 58,750
Vested and fully exercisable at 30 April 2021	6,880,000	CAD\$ 0.70	2.54	CAD\$ 58,750

**Share Purchase Warrants**

As of 30 April 2021 and 31 July 2020, the following warrants are outstanding:

Number of warrants outstanding and exercisable		Exercise price	Expiry dates
11,780,134	CAD\$	1.50	17 May 2023
635,150	CAD\$	1.25	16 May 2023
12,415,284			

**13. Segmented Information and Major Customers**

The Company's activities are all in the one industry segment of medical and recreational cannabis. All of the Company's revenue generating activities and capital assets relate to this segment and are located in the USA. During the three and nine months ended 30 April 2021, the Company had no major customer over 10% of its revenues (2020 – no major customer for 10% of its revenues).

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**14. Supplemental Disclosures with Respect to Cash Flows**

	<u>Three Months Ended 30 April</u>		<u>Nine months Ended 30 April</u>	
	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>
Cash paid during the period for interest	\$ -	\$ -	\$ -	\$ -
Cash paid during the period for income taxes	\$ 48,021	\$ -	\$ 49,146	\$ -

On 12 August 2019, the Company issued a total of 4,337,111 common shares of the Company in connection with the Purchase Agreement, NMG SD Settlement Agreement and the Lease Assignment Agreement valued at \$2,752,782 (Notes 12 and 18).

On 14 November 2019, the Company issued 70,500 previously escrowed shares with a fair value of \$17,786 to Toro Pacific Management Inc. in connection with the acquisition of NMG (Note 12).

On 21 October 2020, the Company issued 793,466 common shares valued at \$297,042 in relation to acquiring the remaining 70% interest in NMG OH 1 (Notes 12 and 17).

On the assumption of the lease in Elyria, Ohio, the Company recognized right-of-use assets (Notes 8 and 19), and a corresponding increase in lease liabilities, in the amount of \$234,734 which represented the present value of future lease payments using a discount rate of 12% per annum.

On the assumption of the lease in Long Beach, California, the Company recognized right-of-use assets (Notes 8 and 19), and a corresponding increase in lease liabilities, in the amount of \$254,329 which represented the present value of future lease payments using a discount rate of 12% per annum.

On 14 November 2020, the Company issued 70,500 previously escrowed shares with a fair value of \$19,703 to Toro Pacific Management Inc. in connection with the acquisition of NMG (Note 12).

**Body and Mind Inc.**  
**Notes to Condensed Consolidated Interim Financial Statements**  
**For the Nine months Ended 30 April 2021**  
**(Unaudited)**  
*U.S. Dollars*

**15. Business Acquisition**

**The Clubhouse dispensary**

On 4 September 2020, NMG OH 1 received all approvals and final license and name transfer from the Ohio Department of Pharmacy for Clubhouse dispensary located in Elyria, Ohio. The acquisition was accounted for as a business combination in accordance with ASC 805, Business Combinations. The purchase accounting process has not been completed primarily because the valuation of acquired assets has not been finalized. We expect to complete the purchase accounting as soon as practicable but no later than one year from the acquisition date. The following table summarizes the preliminary estimated fair value of the assets acquired and the liabilities assumed, which were recorded as of the acquisition date, as well as the aggregate consideration for the acquisition of NMG OH 1 made by the Company:

<b>Purchase consideration – “preliminary” (Note 17)</b>	<b>\$ 3,873,170</b>
<b>Assets acquired:</b>	
Cash	257,462
Amounts receivable	510,367
Prepaid expenses	4,965
Inventory	178,898
Property and equipment	863,244
Licenses and customer relationships	2,710,000
<b>Liabilities assumed:</b>	
Trade payable and accrued liabilities	(443,590)
<b>Net assets acquired</b>	<b>4,081,346</b>
Bargain purchase – “preliminary”	(208,176)
<b>TOTAL</b>	<b>\$ 3,873,170</b>

**ShowGrow Long Beach dispensary**

On 28 August 2020, NMG LB received all approvals and final license transfer for the ShowGrow Long Beach dispensary. The acquisition was accounted for as a business combination in accordance with ASC 805, Business Combinations. The purchase accounting process has not been completed primarily because the valuation of acquired assets has not been finalized. We expect to complete the purchase accounting as soon as practicable but no later than one year from the acquisition date. The following table summarizes the preliminary estimated fair value of the assets acquired and the liabilities assumed, which were recorded as of the acquisition date, as well as the aggregate consideration for the acquisition of NMG LB made by the Company:

<b>Purchase consideration – “preliminary” (Note 18)</b>	<b>\$ 8,912,733</b>
<b>Assets acquired:</b>	
Cash	65,340
Prepaid expenses	15,264
Inventory	177,930
Loan receivable (Note 7)	239,834
Property and equipment	5,402
<b>Liabilities assumed:</b>	
Trade payable and accrued liabilities	(732,262)
Income taxes payable	(423,931)
Loans payable (Note 11)	(12,190)
<b>Net liabilities acquired</b>	<b>(664,613)</b>
Brand and licenses	6,510,000
Goodwill - preliminary	3,067,346
<b>TOTAL</b>	<b>\$ 8,912,733</b>

Pro forma financial information was deemed impracticable to disclose as the final consideration and allocation of intangibles is still preliminary for the Clubhouse and ShowGrow Long Beach dispensaries.

**Body and Mind Inc.**  
**Notes to Condensed Consolidated Interim Financial Statements**  
**For the Nine months Ended 30 April 2021**  
**(Unaudited)**  
*U.S. Dollars*

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**16. Commitments**

- a) In connection with the strategic investment agreement with Australis dated 30 October 2018 (the "Investment Agreement"), the Company agreed to pay a monthly service fee of \$10,000 to Australis. In connection with the Company's investment in GLDH and the promissory note provided by Australis, the Company agreed to increase the monthly services fee to Australis to \$16,500 per month for 5 years unless ownership held by Australis drops below 10% in which the fee will cease. Following the repayment of the promissory note, the monthly service fee to Australis was reduced to \$12,000 commencing June 2019.

**17. Investment in NMG Ohio LLC**

On 7 June 2018, the Company acquired a 30% interest in NMG Ohio, which has a cannabis dispensary and a provisional production license. On 31 January 2019, the Company entered into a definitive agreement ("Definitive Agreement") to acquire 100% ownership of NMG Ohio. The Company will purchase the remaining 70% interest for total cash payments of \$1,575,000 and issuance of 3,173,864 common shares of the Company. As of 31 July 2019, the Company had issued 2,380,398 of the 3,173,864 common shares with a fair value of \$1,448,805. During the year ended 31 July 2019, the Company made cash payments of \$1,181,250.

The remaining cash payments totaling \$393,750 and the remaining issuance of 793,466 common shares were paid and issued upon transferring the dispensary license for and the assets and liabilities associated with The Clubhouse Dispensary into the Company's wholly-owned subsidiary, NMG OH 1 (Notes 12 and 15).

The provisional production license remains in NMG Ohio and the Company anticipate closing the acquisition of the remaining 70% interest in NMG Ohio upon receipt of production license.

**Body and Mind Inc.**  
**Notes to Condensed Consolidated Interim Financial Statements**  
**For the Nine months Ended 30 April 2021**  
**(Unaudited)**  
*U.S. Dollars*

**17. Investment in NMG Ohio LLC – Continued**

Following the completion of license transfer of the Ohio dispensary on 4 September 2020 to the Company’s wholly-owned subsidiary, NMG OH 1, the Company began consolidating the assets, liabilities, revenues and expenses related to the dispensary. The Company still accounts for its 30% ownership interest in NMG Ohio as an investment using the equity method of accounting. During the period from 1 August 2020 to 4 September 2020, NMG Ohio recorded net revenues of \$534,971, expenses of \$452,065 and a net income of \$82,906. The Company recorded an equity in earnings of \$24,872 relating to its 30% pro rata share of net income which was included in other items on the statement of operations. During the period from 5 September 2020 to 30 April 2021, NMG Ohio did not have any operating activities.

	<b>30 April 2021</b>	<b>31 July 2020</b>
<b>Equity investment in NMG Ohio</b>		
Opening balance	\$ 531,185	\$ 134,066
Equity pickup	24,872	397,119
<b>Total equity investment in NMG Ohio</b>	<b>556,057</b>	<b>531,185</b>
<b>Acquisition of remaining 70% interest:</b>		
Opening balance	2,630,055	2,630,055
Acquisition costs: Common shares issued to vendors at fair value	297,042	-
Acquisition costs: Cash payments to vendors	393,750	-
Foreign exchange	(3,734)	-
<b>Total advances for remaining 70% acquisition of NMG Ohio</b>	<b>3,317,113</b>	<b>2,630,055</b>
	3,873,170	3,161,240
Acquisition of The Clubhouse Dispensary (Note 14)	(3,873,170)	-
<b>Total investment in NMG Ohio</b>	<b>\$ -</b>	<b>\$ 3,161,240</b>
<b>Loan receivable (payable) to NMG Ohio</b>		
Opening balance	\$ (466,495)	\$ 701,781
Advances provided to NMG Ohio	228,736	112,869
Advances received from NMG Ohio	-	(1,252,429)
Foreign exchange	16,325	(28,716)
Transferred to NMG OH 1 and eliminated on consolidation	221,434	-
<b>Loan payable to NMG Ohio</b>	<b>\$ -</b>	<b>\$ (466,495)</b>

Summarized financial information for NMG Ohio is as follows:

	<b>4 September 2020</b>	<b>31 October 2020</b>
Current assets	\$ 1,180,828	\$ -
Non-current assets	962,537	-
<b>Total assets</b>	<b>2,143,365</b>	<b>-</b>
Current liabilities	439,340	-
Non-current liabilities	-	-
<b>Total liabilities</b>	<b>439,340</b>	<b>-</b>
Revenues	534,971	-
Gross profit	231,776	-
Net income	82,906	-
<b>Net income attributable to the Company</b>	<b>\$ 24,872</b>	<b>\$ -</b>

**Body and Mind Inc.**  
**Notes to Condensed Consolidated Interim Financial Statements**  
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**(Unaudited)**  
*U.S. Dollars*

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**18. Investment in and advances to GLDH**

**Interim Agreement – 28 November 2018**

On 28 November 2018, the Company entered into a binding interim agreement (the “Interim Agreement”) with GLDH, a private company incorporated under the laws of Delaware, and David Barakett (“Barakett”) whereby the Company agreed to acquire 100% of the issued and outstanding common shares of GLDH in connection with the issuance of convertible notes (the “Transaction”). GLDH holds a number of assets relating to the production and sale of cannabis products in the United States of America. The Transaction will be contingent upon the Company completing its due diligence.

The terms of the Interim Agreement include the following:

The Company shall issue to Barakett common shares of the Company (the “Earn Out Shares”) based on the CSE listed 5-day VWAP of the common shares of the Company and at the USD/CAD exchange rate at the close of market on 27 November 2018. The common shares of the Company had a 5-day VWAP of CAD\$0.7439 at a USD/CAD exchange rate of 1.3296 and as a result the Company agreed to issue up to a maximum of 11,255,899 common shares with a maximum consideration of US\$6,297,580 or CAD\$8,373,263. Barakett will be eligible to receive Earn Out Shares for a period of 12 months on the following basis:

1. upon GLDH obtaining all of (i) the Long Beach Recreational License; (ii) the San Diego Medical License; (iii) the San Diego Recreational License; and (iv) the San Diego State License (“Milestone I”), the issuance of Earn Out Shares to Barakett totalling 5,627,950 shares (50% of the total Earn Out Shares);
2. upon GLDH achieving total attributable revenues of at least US\$3,300,000 over a period of three consecutive months from each of the Long Beach dispensary, the San Diego dispensary and Las Vegas ShowGrow (“Milestone II”), the issuance of Earn Out Shares to Barakett totalling 4,502,360 (40% of the total Earn Out Shares); and
3. prior to the completion of Milestone I and Milestone II, and upon completion of a certain audit of GLDH showing no taxes outstanding or any unknown material liabilities for GLDH, the issuance of Earn Out Shares to Barakett totalling 1,125,589 shares (10% of the total Earn Out Shares).

Additionally, the Company made an investment into GLDH by way of a US\$5,200,000 senior secured convertible note (the “Note”) bearing interest at a rate of 20% per annum to be repaid to the Company on 28 November 2020 unless converted by the Company in accordance with the agreement. The Note is secured by a general security agreement and a UCC-1 financing statement in all U.S. states where GLDH has assets. Barakett provided a personal guarantee to the Company for the Note. The Company is in the process of finalizing the Purchase Agreement (see below) and applying the Note to the purchase price.

In order for the Company to fund the Note:

1. the Company entered into a loan agreement with Australis, whereby Australis provided the Company a two-year US\$4,000,000 loan; and
2. Australis exercised 3,206,160 warrants at a price of CAD\$0.50 per common share for aggregate proceeds of approximately US\$1,200,000 converted using an exchange rate of 0.7518.



**18. Investment in and advances to GLDH – Continued**

**Definitive Agreement (Superseding Interim Agreement)**

On 3 July 2019, the Company entered into the following agreements with GLDH and other third parties:

1. a definitive asset purchase agreement (the “Purchase Agreement”) between the Company’s wholly owned subsidiary, NMG Long Beach, LLC (“NMG LB”), GLDH and Airport Collective, Inc. to acquire 100% ownership interest in GLDH’s Long Beach, California dispensary;
2. a settlement agreement (“NMG SD Settlement Agreement”) between the Company and its subsidiaries, and GLDH and its subsidiaries, to acquire a 60% ownership interest in GLDH’s San Diego, California dispensary; and
3. a lease assignment (the “Lease Assignment Agreement”) on the San Diego operation between the Company’s 60%-owned subsidiary, NMG San Diego, LLC (“NMG SD”), Green Road, LLC, Show Grow San Diego, LLC (“SGSD”), and SJJR LLC.

The Purchase Agreement, NMG SD Settlement Agreement and Lease Assignment agreement supersede the Interim Agreement and are subject to certain closing conditions including receipt of applicable licences.

1. The Purchase Agreement was executed under the following terms:

The purchase price is USD\$6,700,000 (the “Purchase Price”). The consideration under the Purchase Agreement includes the following on closing:

- i. The USD\$5,200,000 Note is to be applied towards the Purchase Price; and
  - ii. USD\$1,500,000 to be paid in common shares of the Company at a price of CAD\$0.7439 per common share to a maximum of 2,681,006 common shares (the “Share Payment”) (issued) upon NMG LB receiving the transfer of all licenses, permits and BCC authorizations for NMG LB to conduct medical and adult-use commercial cannabis retail operations. The Share Payment is subject to reduction equal to the net liability of GLDH and Airport Collective.
2. The NMG SD Settlement Agreement’s consideration includes the following on closing:
    - i. USD\$500,000 to be paid in common shares (624,380 common shares issued) to SGSD at a share price equal to the maximum allowable discount pursuant to Canadian Securities Exchange policies, upon execution of the settlement agreement;
    - ii. USD\$750,000 to be paid in common shares (issued) to Barakett at a price of CAD\$0.7439 per common share to a maximum of 1,340,502 Common Shares (the “DB Share Payment”) upon NMG SD receiving all licenses, permits and authorizations for NMG SD to conduct medical commercial cannabis retail operations; and
    - iii. USD\$750,000 to be paid in common shares (issued) to Barakett at a price of CAD\$0.7439 per common share to a maximum of 1,340,502 common shares (the “DB Additional Shares Payment”) upon NMG SD receiving all licenses, permits and authorizations for NMG SD to conduct adult-use commercial cannabis retail operations.

**Body and Mind Inc.**  
**Notes to Condensed Consolidated Interim Financial Statements**  
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**(Unaudited)**  
*U.S. Dollars*

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**18. Investment in and advances to GLDH – Continued**

**Definitive Agreement (Superseding Interim Agreement) – Continued**

3. The Lease Assignment Agreement was executed under the following terms:

The Company is required to issue cash and share payments to the landlord as follows:

- i. USD\$700,000, payable in common shares (1,031,725 common shares issued) at a share price equal to the maximum allowable discount pursuant to Canadian Securities Exchange policies, upon execution of the assignment agreement;
- ii. USD\$783,765, payable in cash (paid), within 5 business days following execution of the assignment agreement (paid); and
- iii. USD\$750,000, payable in cash (paid), including interest at 5% per annum, upon receipt of the San Diego Conditional Use Permit allowing adult-use commercial cannabis retail operations.

Additionally:

1. The Company is to provide a loan to GLDH in the amount of USD\$200,000 at an interest rate of 12% per annum, accrued and compounded quarterly and due within 3 years (provided);
2. The Company is to enter into a consulting agreement with Barakett through NMG LB to provide certain consulting and advisory services to NMG LB, agreeing to pay Barakett a total of USD\$200,000 (\$50,000 paid in fiscal 2019 and additional \$150,000 paid during the year ended 31 July 2020);
3. The Company will forgive approximately USD\$800,000 for prior operating loans advanced by the Company to GLDH; and;
4. The Company licenses certain intellectual property from Green Light District Management, LLC and GLDH (collectively referred to as "Licensor"). The Licensor grants the Company a perpetual license to utilize its operational intellectual property consisting of customer data, sales data, customer outreach strategies standard operating procedures, and other proprietary operational intellectual property. Licensor grants the Company a license for 2 years to utilize intellectual property such as trademarks and branding (the "Branding IP"). As consideration for the licenses, the Company has agreed to utilize the Branding IP until 19 June 2021 at the Company's premises and at the San Diego retail locations for a period of 2 years from operations commencing at that location. Additionally, the Company agreed to pay the Licensor 3% of gross receipts from sales at the Long Beach dispensary.

**Body and Mind Inc.**  
**Notes to Condensed Consolidated Interim Financial Statements**  
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**(Unaudited)**  
*U.S. Dollars*

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**18. Investment in and advances to GLDH – Continued**

**Definitive Agreement (Superseding Interim Agreement) – Continued**

The total investment in GLDH at 30 April 2021 and 31 July 2020 is as follows:

	<u>30 April</u> <u>2021</u>	<u>31 July</u> <u>2020</u>
Opening balance	\$ 8,910,854	\$ 7,373,036
Note receivable	-	-
Share issuances	-	4,092,175
Share payment reduction	-	(793,416)
Interest income accrued on the Note	88,143	1,040,000
Advances for working capital	3,030	2,143,609
Lease Assignment Agreement payment	-	750,000
Amount transferred to Property and Equipment	-	(1,431,585)
Amount transferred to Brand and Licenses	-	(3,585,483)
Expensed during the period	(188,879)	(501,862)
Foreign exchange	99,585	(175,620)
	8,912,733	8,910,854
Acquisition of ShowGrow Long Beach dispensary (Note 14)	(8,912,733)	-
<b>Ending balance</b>	<u>\$ -</u>	<u>\$ 8,910,854</u>

In April 2020, the Company fulfilled all obligations under the NMG SD Settlement Agreement and the Lease Assignment Agreement and completed the acquisition of a 60% owned dispensary located in San Diego (the “SD Transaction”). The SD Transaction was accounted for as an asset acquisition. The Company acquired the rights to an existing lease that was zoned for use as a cannabis dispensary.

The Company owns the dispensary through a 60% owned subsidiary, NMG SD. The Company consolidated 100% of the assets, liabilities and the operations of NMG SD with 40% disclosed as a non-controlling interest.

**19. Lease Liabilities**

- a) On 10 November 2017, NMG entered into a revised five-year lease agreement for the property located at 3375 Pepper Lane, Las Vegas, NV, containing approximately 18,000 square feet. The Company has four options to extend the lease and each option is for five years. The monthly rent was \$12,500 plus common area expenses, which increased to \$12,875 plus common area expenses on 1 January 2019 and again increased to \$13,132 plus common area expenses on 1 December 2019. The guaranteed minimum monthly rent is subject to a 2% increase on each anniversary date of the lease.
- b) On 9 April 2019, NMG entered into a three-year lease agreement for the property located at 6420 Sunset Corporate Drive, Las Vegas, NV, containing approximately 7,700 square feet. The Company has one option to extend the lease for an additional three-year term and an option to purchase the property at any point during the initial term. The monthly rent is \$6,026 plus \$1,129 in common area expenses, totaling \$7,156 every month.

**Body and Mind Inc.**  
**Notes to Condensed Consolidated Interim Financial Statements**  
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**(Unaudited)**  
*U.S. Dollars*

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**19. Lease Liabilities – Continued**

- c) On 24 April 2020, the Company assumed a five-year lease dated 1 December 2018, as amended on 13 June 2019, for the property located at 7625 Carroll Road, San Diego, CA. The Company has three options to extend the lease and each option is for five years. The monthly rent is \$15,914 per month increasing by 3% every year until 1 December 2022. The lease contains a sale bonus provision of \$1,000,000 or 10% of the purchase price of the entire business, whichever is greater, in the event of sale or assignment of the lease.
- d) On 28 August 2020, the Company assumed a five-year lease dated 10 January 2017, as amended on 7 September 2018, for the property located at 3411 E. Anaheim St., Long Beach, California. The Company has one option to extend the lease for five years. The rent is \$4,215 per month increasing by 3% every year until 10 January 2022.
- e) On 4 September 2020, the Company assumed a five-year lease dated 25 October 2017 for the property located at 709 Sugar Lane, Elyria, Ohio. The Company has three options to extend the lease and each option is for three years. The rent is \$4,000 per month increasing by 5% starting on 1 July 2021 and 1 July 2024.

On the assumption of the lease in Long Beach, California, the Company recognized right-of-use assets (Notes 8 and 15), and a corresponding increase in lease liabilities, in the amount of \$414,942 which represented the present value of future lease payments using a discount rate of 12% per annum.

On the assumption of the lease in Elyria, Ohio, the Company recognized right-of-use assets (Notes 8 and 14), and a corresponding increase in lease liabilities, in the amount of \$234,734 which represented the present value of future lease payments using a discount rate of 12% per annum.

During the three and nine months ended 30 April 2021, the Company recorded a total lease expense of \$102,029 (2020 - \$54,477) and \$292,660 (2020 - \$166,107), respectively, related to the accretion of lease liabilities and the amortization of right-of-use assets.

Lease expense of \$36,461 (2020 - \$Nil) and \$109,384 (2020 - \$Nil) was allocated to cost of sales for the three and nine months ended 30 April 2021, respectively.

Supplemental cash flow information related to leases was as follows:

Cash paid for amounts included in the measurement of lease liabilities:

Operating cash flows from operating leases	\$ 374,133
Right-of-use assets obtaining in exchange for lease obligations:	
Operating leases	\$ 489,063

Weighted-average remaining lease term – operating leases	6.57 years
Weighted-average discount rate – operating leases	12%

The discount rate of 12% was determined by the Company as the rate of interest that the Company would have to pay to borrow on a collateralized basis over a similar term an amount equal to the lease payments in a similar economic environment.

**Body and Mind Inc.**  
**Notes to Condensed Consolidated Interim Financial Statements**  
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**(Unaudited)**  
*U.S. Dollars*

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**19. Lease Liabilities – Continued**

Maturities of lease liabilities were as follows:

<b>Year Ending 31 July</b>	<b>Operating Leases</b>
2021 (three months)	\$ 130,575
2022	544,678
2023	557,696
2024	566,756
2025 and thereafter	1,878,401
Total lease payments	\$ 3,678,106
Less imputed interest	(1,007,224)
Total	\$ 2,670,882
Less current portion	(434,174)
Long term portion	<u>2,236,708</u>

## ITEM 2 – MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The terms “BAM”, “Company”, “we”, “our”, and “us” refer to Body and Mind Inc. unless the context suggests otherwise.

### FORWARD-LOOKING STATEMENTS

*The following management’s discussion and analysis of the Company’s financial condition and results of operations (the “MD&A”) contains forward-looking statements that involve risks and uncertainties. All statements, other than statements of historical facts, included in this Form 10-Q that address activities, events or developments that we expect, believe or anticipate will or may occur in the future are forward-looking statements. These forward-looking statements are based on assumptions which we believe are reasonable based on current expectations and projections about future events and industry conditions and trends affecting our business. However, whether actual results and developments will conform to our expectations and predictions is subject to a number of risks and uncertainties that, among other things, could cause actual results to differ materially from those contained in the forward-looking statements, including, without limitation, the Risk Factors set forth in our Annual Report on Form 10-K for the fiscal year ended July 31, 2020, including the consolidated financial statements and related notes contained therein. These factors, or any one of them, may cause our actual results or actions in the future to differ materially from any forward-looking statement made in this document. Refer to “Forward-looking Statements” as disclosed in our Annual Report on Form 10-K for the fiscal year ended July 31, 2020.*

#### Introduction

This MD&A is focused on material changes in our financial condition from July 31, 2020, our most recently completed year end, to April 30, 2021, and our results of operations for the three and nine months ended April 30, 2021, and should be read in conjunction with Item 7, Management’s Discussion and Analysis of Financial Condition and Results of Operations as contained in our Annual Report on Form 10-K for the fiscal year ended July 31, 2020.

#### Company Overview

Body and Mind is a multi-state cannabis operator, which has retail, distribution, cultivation, and/or processing operations in Nevada, California, Arkansas and Ohio.

Our platform approach to expansion focuses on limited license states and jurisdictions, entering new markets through lower cost license applications and opportunistic/targeted acquisitions.

We have developed the marquis lifestyle “Body and Mind” brand in Nevada with strong penetration into dispensaries and have recently expanded our brand and products to dispensaries in California. The Body and Mind brand appeals to a wide range of cannabis consumers with products including flower, oils, extracts (wax, live resin, ambrosia) and edibles.

We have a long track record of producing award-winning cannabis products and we have success with licensing to manufacture for brands. We completed construction and commenced production operations at the new Nevada production facility in early Q3 2020.

We are a Nevada corporation that, through our wholly-owned subsidiary, Nevada Medical Group, LLC (“NMG”), are engaged in the cultivation and production of medical and adult-use recreational marijuana products. NMG produces cannabis flower, oil extracts and edibles under license in the state of Nevada, which are available for sale under the brand name “Body and Mind” in dispensaries in Nevada.

In California, we, through our wholly-owned subsidiary NMG Cathedral City, LLC (“**NMGCC**”), were managing a licensed cannabis business conducting commercial cannabis activity in Cathedral City, California pursuant to a management agreement with Satellites Dip, LLC (“**SD**”) who is the actual licensed manufacturer. On November 30, 2019, we along with NMGCC entered into a settlement agreement with SD with respect to the management agreement and NMGCC entered into a brand director agreement with SD whereby NMGCC provides certain advisory and brand director services in connection with SD’s manufacture of Company-branded products, as well as certain other products as agreed to by NMGCC. In addition, as part of the revised arrangement with SD, our wholly-owned subsidiary, DEP Nevada Inc. (“**DEP**”) entered into a brand license agreement with SD whereby DEP has granted SD a non-exclusive, non-transferable, and non-sub-licensable right to use certain licensed marks in connection with or on licensed products. On April 30, 2021 we terminated all agreements with SD. In late April 2020, we closed the San Diego ShowGrow dispensary transaction, which is owned 60% by our wholly-owned subsidiary, NMG San Diego, LLC (“**NMG SD**”), has received all licenses, permits and authorizations required to conduct medical and adult-use commercial cannabis retail operations, and which opened in early July 2020. We, through our wholly-owned subsidiary, NMG Long Beach, LLC (“**NMG LB**”), have been managing the ShowGrow Long Beach dispensary operations for over a year, received all approvals and final license transfer for the dispensary, which was transferred to NMG LB at the end of August 2020, and closed the asset purchase agreement for the ShowGrow Long Beach dispensary.

In Ohio, we, through NMG, were managing the fully operational The Clubhouse dispensary located in Elyria, Ohio, which is owned by NMG Ohio LLC, of which we own 30% through our subsidiary NMG, and have an agreement to acquire the remaining 70% of NMG Ohio LLC. We received all approvals and final license and name transfer from the Ohio Department of Pharmacy in early September 2020 and transferred the dispensary license and all assets and liabilities associated with such dispensary from NMG Ohio LLC to a 100% owned subsidiary of Body and Mind; however, the transfer of the remaining 70% interest in NMG Ohio LLC to NMG will not occur until NMG Ohio LLC receives a production license.

In Arkansas, we, through NMG, manage the “Body and Mind” branded medical marijuana dispensary in West Memphis, Arkansas, which opened on April 27, 2020.

Our common stock is listed on the Canadian Securities Exchange under the symbol “BAMM” and our common stock is posted for trading on the OTCQB Venture Market under the symbol “BMMJ.”

Our head office is located at 750 – 1095 West Pender Street, Vancouver, British Columbia, Canada V6E 2M6.

## **Development of Our Business**

### *Incorporation and Early Corporate History*

We were incorporated on November 5, 1998 in the State of Delaware under the name Concept Development Group, Inc. In May 2004, we acquired 100% of Vocalscape, Inc. and changed our name to Vocalscape, Inc. In November 2005, we changed our name to Nevstar Precious Metals Inc. In September 2008, we changed our name to Deploy Technologies Inc. (“**Deploy Tech**”) and effective November 14, 2017, we changed our name to Body and Mind, Inc. (“**Body and Mind**”).

On September 15, 2010, we incorporated a wholly-owned subsidiary, Deploy Acquisition Corp. (“**Deploy**”) under the laws of the State of Nevada, USA. On September 17, 2010, Deploy completed a merger with Deploy Tech, its former parent company, pursuant to which Deploy was the surviving corporation and assumed all the assets, obligations and commitments of Deploy Tech. Upon the completion of the merger Deploy assumed the name “Deploy Technologies Inc.” and all of the issued and outstanding common stock of Deploy Tech was automatically converted into and became Deploy’s – that is, our Company’s issued and outstanding common stock.

On May 10, 2011, we registered as an extra-provincial company in British Columbia, and on September 30, 2011, we filed a certificate of amendment with the Nevada Secretary of State to designate 2,900,000 shares of our authorized capital stock as Class A Preferred Shares (the “**Preferred Shares**”). On September 2, 2014, we filed a certificate of amendment with the Nevada Secretary of State increasing the authorized Preferred Shares from 2,900,000 shares to 20,000,000 shares.

On November 11, 2014, we filed a certificate of change with the Nevada Secretary of State whereby we reverse split our authorized as well as the issued and outstanding shares of common stock (the “**Common Shares**”) on the basis of one (1) new share for ten (10) old shares. This resulted in a reduction of our authorized capital from 100,000,000 Common Shares to 10,000,000 Common Shares, and a reduction of our issued and outstanding Common Shares from 23,130,209 Common Shares to approximately 2,313,021 Common Shares. On April 11, 2017, we filed a certificate of amendment with the Nevada Secretary of State to increase the authorized capital from 10,000,000 Common Shares to 900,000,000 Common Shares.

***Acquisition of Nevada Medical Group, LLC***

On September 14, 2017, we, with DEP, entered into a definitive agreement (the “**Share Exchange Agreement**”) with Nevada Medical Group, LLC (“**NMG**”), whereby DEP acquired all of the issued and outstanding securities of NMG in exchange for (a) 16,000,000 post reverse-split Common Shares, (b) \$2,000,000 cash, and (b) promissory notes (the “**Promissory Notes**”) in the aggregate principal amount of \$2,000,000, to the NMG securityholders on a pro rata basis in accordance with their respective ownership interest in NMG. The Promissory Notes were secured by a senior priority security interest in all of our assets, and were due to be repaid at the earlier of fifteen (15) months from the closing date of the Share Exchange Agreement, or, if an equity or debt financing subsequent to the Concurrent Financing (as defined below) were to be closed in an aggregate amount of not less than \$5,000,000, then within 30 days of the closing date of such subsequent financing. The Share Exchange Agreement closed on November 14, 2017.

Pursuant to the Share Exchange Agreement, we changed our name to “Body and Mind, Inc.”, effective on November 14, 2017, by filing a certificate of amendment with the Nevada Secretary of State; at the same time, we cancelled our entire authorized class of Preferred Shares. In addition, on November 14, 2017, we filed a certificate of change with the Nevada Secretary of State whereby we reverse split our issued and outstanding Common Shares on the basis of one (1) new share for three (3) old shares (the “**Consolidation**”) which resulted in there being 28,239,876 Common Shares issued and outstanding post-Consolidation. Subsequent to completion of the Share Exchange Agreement, we filed articles of exchange with the Nevada Secretary of State.

Concurrent with the Share Exchange Agreement, we completed an equity financing to raise aggregate gross proceeds of CAD\$6,007,429.89 through the issuance of subscription receipts (the “**Subscription Receipts**”), at a pre-Consolidation price of CAD\$0.22 per Subscription Receipt (the “**Concurrent Financing**”). On November 14, 2017, each Subscription Receipt was exchanged in accordance with its terms, for no additional consideration, for one pre-Consolidation Common Share and one common share purchase warrant (each a “**Warrant**”) of the Company. Each Warrant was exercisable by the holder at a price of CAD\$0.90 for a period of 24 months from the date of issuance.

On completion of the Share Exchange Agreement, we assumed the business of NMG, being the cultivation and production of medical marijuana products.

***Convertible Loan and Management Agreements with Comprehensive Care Group LLC***

On March 19, 2018, we, through our wholly-owned subsidiaries DEP and NMG, entered into a convertible loan agreement (the “**Convertible Loan Agreement**”) and a management agreement (the “**Management Agreement**”), respectively, with Comprehensive Care Group LLC (“**CCG**”), an Arkansas limited liability company, with respect to the development of a medical marijuana dispensary, 50 plant cultivation facility in West Memphis, Arkansas which agreements were effective as of March 15, 2019.

Pursuant to the Convertible Loan Agreement, DEP agreed to make loan advances to CCG from time to time in the aggregate principal amount of up to \$1,353,373 as of April 30, 2021, DEP has loaned \$1,455,210 to CCG, which includes accrued interest and working capital advances. The loan proceeds were used to fund the construction of the medical marijuana dispensary facility, and to provide working capital to cover initial operating expenses. The construction was completed and all permits and licenses were received for the dispensary in late April 2020, which opened for operations on April 27, 2020.

The interest on the outstanding principal amount is currently set at \$6,000 per month, payable monthly in arrears on or before the first calendar day of each month. CCG is not obligated to repay any principal outstanding under the loan until March 30, 2021. Either CCG or DEP may unilaterally extend the maturity date by one year, and may thereafter continue to extend the maturity date on a yearly basis by increments of one year (each, an “**Extension Option**”) by providing written notice of the exercise of the Extension Option by the party seeking an extension to the other party; provided, however, that under no circumstances shall any extended maturity date extend beyond the expiration of the term of the Management Agreement entered into between NMG and CCG.



Upon the latter of: (a) one year after granting of a medical marijuana dispensary license by the Arkansas Medical Marijuana Commission to CCG, or (b) one year after entering into the Convertible Loan Agreement, DEP may, in its sole discretion, subject to DEP providing all reasonable assistance to obtain all necessary approvals from the applicable government authorities to engage in the medical marijuana dispensary business, elect to convert all of the outstanding indebtedness into preferred units of CCG equal to 40% of the overall member units of CCG, subject to approval of the Arkansas Medical Marijuana Commission, with the following preferred rights: (i) the right to an allocative share of 66.67% of the net profits of CCG (as defined in the Convertible Loan Agreement) and the right to distributions equal to 66.67% of the net profits on a monthly basis; (ii) the right to a 66.67% share of CCG's assets upon dissolution of CCG; and (iii) the right to 66.67% of all voting rights of members of CCG. DEP is waiting for regulatory clearance from the State regulators before proceeding with the conversion.

Pursuant to the Management Agreement, NMG provides operations and management services to CCG (including management, staffing, operations administration, oversight and other related services) for the medical marijuana dispensary. In consideration for such services CCG pays NMG a monthly management fee in the amount equal to 66.67% of the Monthly Net Profits (as defined below) of CCG for the immediately-preceding month. Notwithstanding the foregoing, in the event that DEP exercises its conversion right under the Convertible Loan Agreement, then NMG's monthly management fee shall be fixed at \$6,000 per month, unless otherwise agreed by the parties in writing. For purposes of the Management Agreement, "Monthly Net Profits" means, for each calendar month, an amount equal to CCG's gross revenue for such calendar month less CCG's operating expenses (including cost of goods sold, interest, and tax for said month), as reasonably determined in accordance with generally accepted accounting principles.

#### ***Acquisition of NMG Ohio LLC***

We, through NMG, currently own a 30% interest in NMG Ohio, LLC ("NMG Ohio"), which has a cannabis dispensary carrying on business as "The Clubhouse" in Elyria, Lorain County, Ohio as well as a provisional production license. On January 31, 2019, we, through NMG, entered into a definitive agreement to acquire the remaining 70% interest in NMG Ohio. The consideration for the remaining 70% interest in NMG Ohio consists of cash payments totaling \$1,575,000 and 3,173,864 common shares of the Company. As at the date hereof, we have issued 3,173,864 common shares with a fair value of \$1,742,076 and paid \$1,575,000. Closing of the acquisition was subject to receipt of regulatory approval, which all approvals and final license and name transfer approvals from the Ohio Department of Pharmacy were received in early September 2020 but the remaining 70% was not closed as of April 30, 2021. As such, the dispensary license for The Clubhouse dispensary, as well as the assets and liabilities associated with the dispensary, were transferred to the Company's wholly-owned subsidiary, NMG OH 1 LLC. We anticipate closing the acquisition of the remaining 70% interest in NMG Ohio upon receipt of production license. As a result, the purchase price and therefore the amount for the share consideration remains subject to reduction with reference to the liabilities of the business that were outstanding on August 1, 2019 when NMG Long Beach commenced managing the ShowGrow Long Beach location.

#### ***Strategic Investment and Commercial Advisory Agreements with Australis Capital Inc.***

Pursuant to an investment agreement (the "**Investment Agreement**") entered into with Australis Capital Inc. ("**Australis**") on October 30, 2018, whereby Australis acquired (a) 16,000,000 units of the Company, with each unit being comprised of one share of our common stock and one common share purchase warrant at a purchase price of CAD\$0.40 per unit, for gross proceeds of CAD\$6,400,000 and (b) CAD\$1,600,000 principal amount 8% unsecured convertible debentures (the "**Debentures**") of the Company, we entered into a commercial advisory agreement (the "**Commercial Advisory Agreement**") with Australis Capital (Nevada) Inc. ("**Australis Nevada**"), a wholly-owned subsidiary of Australis, pursuant to which Australis Nevada has agreed to provide advisory and consulting services to us for a fee of \$10,000 per month payable on the first day of each month for a term ending on the date that is the earlier of (i) five years following the closing of the transactions contemplated by the Investment Agreement, and (ii) the date Australis no longer holds 10% or more of our Company's issued and outstanding common shares. The foregoing is more fully disclosed in our Current Report on Form 8-K filed with the SEC on November 5, 2018. On July 1, 2019, we entered into a conversion agreement with Australis, whereby Australis has agreed to convert the Debentures on July 1, 2020. Upon execution of the conversion agreement, we remitted CAD\$148,340 to Australis as an advanced interest payment for the period from November 2, 2018 to July 1, 2020. On July 1, 2020, we issued 2,909,091 Common Shares to Australis at a deemed value of CAD\$0.55 per Common Shares and the Debentures were fully converted to Common Shares.

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In addition, pursuant to the terms of the Investment Agreement and subject to certain exceptions, Australis will be entitled to maintain its pro rata ownership interest of the Company until such time as it no longer holds 10% or more of our issued and outstanding common shares.

Furthermore, pursuant to the terms of the Investment Agreement and subject to applicable laws and the rules of the CSE, for as long as Australis owns at least 10% of our issued and outstanding common shares, Australis will be entitled to nominate one director for election to our Board of Directors of the Company. If Australis exercises all of its warrants and converts all of its debentures, Australis will be entitled to nominate a second director for election to our Board of Directors. Further, for as long as Australis maintains ownership of at least 25% of our issued and outstanding common shares, Australis will be entitled to maintain two directors on our Board of Directors, provided that each director nominee must meet the requirements of applicable corporate, securities and other laws and rules of the CSE. As of July 31, 2020, Australis has exercised all of its warrants and the Debentures have all been converted, however, Australis no longer maintains ownership of at least 25% of our outstanding Common Shares.

***Transaction and Settlement with Green Light District Holdings Inc. – ShowGrow Long Beach and San Diego***

Prior Agreement with Green Light District Holdings Inc.

On November 28, 2018, we entered into an interim agreement (the “**Prior GLDH Agreement**”) with Green Light District Holdings Inc. (“**GLDH**”), a private company incorporated under the laws of Delaware, and David Barakett, whereby our Company agreed to acquire up to 100% of the issued and outstanding common shares of GLDH. We concurrently made a strategic investment in a senior secured convertible note issued by GLDH in the principal amount of \$5,200,000 (the “**Prior GLDH Note**”), bearing interest at the rate of 20% per annum and maturing on November 28, 2020.

At the time, GLDH was the owner of the ShowGrow dispensary brand, and owner of:

- (a) the ShowGrow Long Beach dispensary,
- (b) 43% of the equity interest and 60% of the voting rights in the ShowGrow San Diego dispensary, and
- (c) 30% of the equity interest in the ShowGrow Las Vegas dispensary.

GLDH is also the owner of the ShowGrow app. The dispensaries were in various stages of licensing.

In order to fund our original investment in GLDH, Australis advanced a \$4,000,000 loan which was evidenced by a senior secured note dated November 28, 2018, bearing an interest rate of 15% per annum and maturing in two years. The terms required semi-annual interest payments unless we elected to accrue the interest by adding it to the principal amount of the debt facility. We may prepay the loan at any time, in any amount, subject to a 5% prepayment penalty on any amount repaid within the first year of the loan. Additionally, Australis exercised \$1.2 million in warrants they held in our Company at an exercise price of CAD\$0.50, which equated to 3,206,160 common shares.

We paid a financing fee to Australis in the approximate amount of CAD\$795,660, by issuing 1,105,083 Common Shares at a deemed price of CAD\$0.72 per share.

Original Settlement and Release Agreement

On June 19, 2019, our Company, our indirect wholly-owned subsidiary NMG LB, and our 60% owned subsidiary NMG SD, entered into a settlement agreement (the “**Original GLDH Settlement Agreement**”) with GLDH, The Airport Collective, Inc. (“**Airport Collective**”), Mr. Barakett, and SGSD, LLC (“**SGSD**”). SGSD was the commercial tenant at 7625 Carroll Road, San Diego, California 92121 (the “**San Diego Location**”).

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Pursuant to the Original GLDH Settlement Agreement, we, GLDH, and Mr. Barakett agreed to restructure the Prior GLDH Agreement, and enter into a mutual release of all claims related to the Prior GLDH Agreement.

In connection with the settlement, (a) SGSD agreed to assign its lease for the San Diego Location to NMG SD, and (b) GLDH, Airport Collective and NMG LB entered into an asset purchase agreement dated June 19, 2019 (the “**Asset Purchase Agreement**”), pursuant to which NMG LB agreed to purchase all of the assets of GLDH and Airport Collective utilized in the medical and adult-use commercial cannabis retail business at 3411 E. Anaheim St., Long Beach, CA 90804 (the “**Long Beach Location**”).

Amended and Restated Settlement and Release Agreement

On June 28, 2019, we, NMG LB, NMG SD, GLDH, Airport Collective, Mr. Barakett, and SGSD entered into an amended and restated settlement and release agreement (the “**Amended GLDH Settlement Agreement**”) which supersedes and replaces the Original GLDH Settlement Agreement. Pursuant to the Amended GLDH Settlement Agreement, the parties agreed as follows:

- i. GLDH, Airport Collective, and Mr. Barakett agreed to release us from all claims related to the Prior GLDH Agreement upon closing of the Asset Purchase Agreement in consideration of the following:
  - A. the Company issuing to Mr. Barakett or his designee up to 1,340,502 Common Shares at a deemed price of CAD\$0.7439 per share, subject to NMG SD receiving all licenses, permits, and authorizations required for NMG SD to conduct medical commercial cannabis retail operations at the San Diego Location (the “**SD Medical Licenses**”) (issued);
  - B. the Company issuing to Mr. Barakett or his designee up to 1,340,502 Common Shares at a deemed price of CAD\$0.7439 per share, subject to NMG SD receiving all licenses, permits, and authorizations required for NMG SD to conduct adult-use commercial cannabis retail operations at the San Diego Location (the “**SD Adult-use Licenses**”) (issued); and
  - C. the Company paying certain legal and consulting expenses incurred by GLDH, Airport Collective and Barakett in an aggregate amount of US\$90,500 (paid); and
- ii. SGSD agreed to assign its lease for the San Diego Location to NMG SD, and to release our Company, NMG LB and NMG SD from any and all claims, in consideration of the payment by us of a total of USD\$500,000 to SGSD’s members, to be paid and satisfied by the issuance of Common Shares to them at the maximum discount allowed by the CSE (issued).

NMG SD is owned 60% by our subsidiary, DEP, and 40% by SJJR, LLC (“**SJJR**”). Mr. Barakett agreed to cover SJJR’s portion of all start-up costs associated with NMG SD establishing commercial cannabis operations at the San Diego Location, inclusive of: (i) the costs associated with becoming a tenant at the San Diego Location; and (ii) all construction costs associated with building out the San Diego Location for NMG SD’s operations. The share consideration payable to Mr. Barakett under the Amended GLDH Settlement Agreement is subject to reduction if Mr. Barakett fails to meet this obligation on a timely basis.

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NMG SD, which has assumed the lease on the ShowGrow San Diego premises, has been awarded its own medical commercial cannabis retail license and adult-use commercial retail license and commenced operations on April 15, 2020. In consideration for the landlord, Green Road, LLC, agreeing to consent to the assignment of the original lease with SGSD to NMG SD, we agreed to provide the following consideration to the landlord:

- i. \$700,000 in Common Shares of the Company calculated upon execution of the assignment and first amendment to commercial lease (the “**Assignment and First Amendment**”), dated June 13, 2019, at the maximum discount allowed by the CSE to be issued to the landlord immediately following execution of the Assignment and First Amendment (1,031,725 shares issued on August 12, 2019);
- ii. \$783,765.26 in cash to be paid to the landlord via bank draft within five (5) business days of execution of the Assignment and First Amendment (paid); and
- iii. \$750,000 in cash, plus interest at the rate of five percent (5%) simple per annum accruing from the effective date to be paid no later than five (5) business days of the landlord’s receipt from the City of San Diego of a Conditional Use Permit allowing adult-use commercial cannabis storefront retail operations at the San Diego Location (paid).

Pursuant to the Assignment and First Amendment, the parties agreed to amend the original lease to permit NMG SD to have three (3) five (5) year renewal options as opposed to two (2) renewal options. In addition, the parties agreed to reduce the amount of the sale bonus provision in the original lease to \$1,000,000 from \$2,000,000, which shall only be payable in connection with the first two assignments triggering this obligation, and thereafter, assignments will not require payment of a sale bonus. Furthermore, the parties also amended certain provisions of the original lease to ensure that any change in members representing less than fifty percent (50%) of the existing membership interests of NMG SD shall be an excluded transaction and not trigger the sale bonus or be deemed an assignment requiring consent of the landlord.

### Amended and Restated Convertible Note and General Security Agreement

As contemplated by the Original GLDH Settlement Agreement, we entered into a loan agreement with GLDH dated June 19, 2019 (the “**2019 GLDH Loan Agreement**”), pursuant to which the Prior GLDH Note has been superseded and replaced with an amended and restated senior secured convertible note payable to us by GLDH in the principal amount of \$5,200,000 (the “**Amended and Restated GLDH Note**”). The Amended and Restated GLDH Note bears interest at the rate of 20% per annum, compounded annually, and will mature and become repayable on June 19, 2022. GLDH’s obligations under 2019 GLDH Loan Agreement and the Amended and Restated GLDH Note have been guaranteed by Airport Collective, and are secured under a security agreement dated June 19, 2019 by all of GLDH’s and Airport Collective’s personal property, including but not limited to equipment, inventory, accounts receivable, cash or cash equivalents, and rights under contracts.

### Asset Purchase Agreement

Pursuant to the Asset Purchase Agreement, NMG Long Beach has agreed to purchase all of GLDH’s and Airport Collective’s assets (the “**Purchased Assets**”) utilized in the retail cannabis business at the Long Beach Location for \$6,700,000. Upon closing of the transaction, the outstanding principal amount under the Amended and Restated GLDH Note will be applied to the purchase price, and Airport Collective will be released from its obligations as a guarantor of the GLDH’s obligations under the Amended and Restated GLDH Note.

We will pay the balance of the purchase price for the Purchased Assets by issuing up to 2,681,006 Common shares at a deemed price of CAD\$0.7439 per share (issued in escrow on August 12, 2019); the number of shares required to pay and satisfy the balance of the purchase price for the Purchased Assets in the amount of \$1,500,000 was determined with reference to the Agreed Foreign Exchange Rate of CAD\$1.3296:USD\$1.00. The purchase price – and therefore the amount of the share consideration - remains subject to reduction with reference to the liabilities of the business that will be outstanding on the closing date, which is expected to occur in the near future. NMG LB received all approvals and license transfer from local and state authorities to conduct medical and adult-use commercial cannabis retail operation at the Long Beach Location, which were transferred to NMG LB at the end of August 2020.

### Contemporaneous Loan

We entered into a contemporaneous loan (the “**Contemporaneous Loan**”) with GLDH in the amount of \$726,720 to fund certain business improvements and expansion needs of GLDH’s business operations. We and NMG LB agreed to forgive the Contemporaneous Loan on the date of closing of the Asset Purchase Agreement.

Management Assignment and Assumption Agreement

On or around August 1, 2019, NMG LB began managing the ShowGrow Long Beach business pursuant to the management assignment and assumption agreement dated June 19, 2019, among NMG LB, GLDH and Airport Collective. Under the agreement, NMG LB is entitled to manage the business and recognize the profits from the business until NMG LB receives all approval and license transfer for operations at the Long Beach Location, which were received and transferred at the end of August 2020, and the Asset Purchase Agreement is expected to close in the near future.

*Transactions with Satellites Dip, LLC*

On June 6, 2019, we, through our wholly-owned subsidiary, NMGCC entered into a management and administrative services agreement (the “**California Management Agreement**”) with Satellites Dip, LLC, a California limited liability company (“**SD**”) that is licensed to carry on commercial cannabis distribution and manufacturing operations within the state of California. Under the California Management Agreement, NMGCC agreed to provide certain management and administrative services to SD, in exchange for a management fee equal to the greater of: (a) 30% of net profits (as such term is defined in the California Management Agreement); and (b) \$10,000 per month. The California Management Agreement had an initial term expiring on June 6, 2020.

In addition, NMGCC agreed to broker commercial arrangements between SD and third-party cannabis brand owners, with the view to securing licenses for use in SD’s business. In particular, NMGCC agreed: (a) that, within 30 days of the effective date of the California Management Agreement, it would arrange for its affiliate company, NMG, to license certain trademarks and other intellectual property to SD for use relation to cannabis products to be manufactured by SD (the “**Branded Products**”) on terms at least as favorable as the most favored licensee; (b) to use good faith efforts to establish similar license agreements with third-party cannabis brand owners; and (c) to use good faith efforts to assist SD in the development of SD branded products in the event SD decides to create its own brand(s).

NMGCC furnished equipment and machinery necessary for the manufacture of the Branded Products by SD. As contemplated by the California Management Agreement, NMGCC has leased such equipment and machinery to SD pursuant to an Equipment Lease Agreement between the parties dated June 6, 2019. The initial term of the Equipment Lease Agreement will expire on June 6, 2020 (see below for the Settlement Agreement and First Amendment to the Equipment Lease Agreement). It is the intent of the parties that the monthly rent payable under the Equipment Lease Agreement be completely net to NMGCC, such that NMGCC will not be liable for any costs or expenses of any nature whatsoever relating to the equipment or any improvements to the equipment, or use of the equipment. SD is solely responsible for any such costs, charges, expenses, and outlays, including taxes, maintenance, and repairs.

In conjunction with entering into the California Management Agreement, we through NMGCC entered into a loan and security agreement (the “**Loan Agreement**”) dated June 6, 2019 (see below for the Settlement Agreement and Release Agreement), whereby NMGCC loaned SD US\$250,000 to fund the property and business improvements and expansion needs of SD’s business operations. The loan is due and payable on June 6, 2020, subject to extension by mutual agreement between the parties, and bears interest at a rate of 12% per annum. Interest will accrue and be compounded quarterly, and will be payable by SD upon maturity. SD may prepay, in whole or in part, all or any portion of the principal amount and accrued interest on the loan without being subject to any pre-payment penalty. The loan was evidenced by a promissory note, and the performance of SD of its obligations under the loan agreement and the promissory note are secured pursuant to a security agreement.

Settlement and Release Agreement

On November 30, 2019, we through NMGCC entered into a settlement and release agreement (the “**Settlement Agreement**”) with SD whereby NMGCC and SD agreed to terminate the California Management Agreement and to enter into a mutual release of any and all claims related to the California Management Agreement, subject to the terms of the Settlement Agreement.

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As of November 30, 2019, SD owed NMGCC management fees (the “**Monies Owed**”) under the California Management Agreement. In consideration of NMGCC’s discharge of the Monies Owed, SD has agreed to pay NMGCC one-hundred percent (100%) of all proceeds received from the sale of all or any part of its inventory (the “**Inventory**”) as of November 1, 2019. Pursuant to the Settlement Agreement, SD shall provide monthly updates of the remaining Inventory until the Inventory has been fully exhausted. NMGCC will determine the sale price for any item in Inventory subject to the Settlement Agreement.

As part of the Settlement Agreement, each of SD and NMGCC mutually agree to release and discharge the other from any and all claims arising from the California Management Agreement on or before November 30, 2019.

### Brand Director Agreement

In conjunction with the Settlement Agreement, on November 30, 2019, NMGCC entered into a brand director agreement (the “**Brand Director Agreement**”) with SD. Pursuant to the Brand Director Agreement, SD engaged NMGCC to provide certain advisory and brand director services in connection with SD’s manufacture of Company-branded products, as well as certain other products (the “**Managed Products**”) as agreed to by NMGCC (the “**Brand Director Services**”). The initial term of the Brand Director Agreement was six months and the parties may continue to renew the Brand Director Agreement for successive three-month renewal periods.

The Brand Director Services include: (a) managing SD’s production of the Managed Products; (b) payment of a reimbursement fee to SD equal to the amount of direct costs and direct taxes applicable to the Managed Products; (c) managing inventory of the Managed Products; and (d) directing SD to enter into distribution agreements and sale agreements with third-party commercial cannabis licensees for the distribution and sale of the Managed Products in accordance with applicable law. Pursuant to the Brand Director Agreement, NMGCC will pay a monthly fee (the “**Contribution Fee**”) of \$5,000 to SD, however, SD waived payment of the Contribution Fee for the first five (5) months of the Brand Director Agreement.

In consideration for the Brand Director Services, SD agreed to pay NMGCC a monthly brand director fee to be calculated as follows: (x) net revenue for a single calendar month, multiplied by, (y) seventy-five percent (75%); (z) plus any fees to be paid to NMGCC in connection with the equipment lease agreement (the “**Equipment Lease Agreement**”) dated June 6, 2019 (the “**Equipment Lease Fee**”) added to the product of (x) and (y), the (q) total amount shall be the fee paid to NMGCC. If the net revenue, minus the product of (x) and (y) is less than the Equipment Lease Fee in any given month, the difference shall carry over to the subsequent month, to be added to that month’s Equipment Lease Fee, or the difference may be paid by SD at its sole option. The Brand Director agreement was terminated on 30 April 2021.

### Equipment Purchase Agreement

Also in conjunction with the Settlement Agreement, on November 30, 2019, NMGCC and SD entered into an equipment purchase agreement (the “**Equipment Purchase Agreement**”) pursuant to which NMGCC agreed to purchase certain equipment (the “**Equipment**”) from SD. The aggregate purchase price for the Equipment is \$235,685.

### First Amendment to the Equipment Lease Agreement

On November 30, 2019, NMGCC and SD entered into an amendment (the “**First Amendment**”) to the Equipment Lease Agreement. Pursuant to the First Amendment, NMGCC and SD amended (i) the term of the Equipment Lease Agreement to be coterminous with the Brand Director Agreement; and (ii) to update the equipment being leased pursuant to the Equipment Lease Agreement and to update the monthly rental rate for the equipment being leased.

### Release & Satisfaction of Loan Agreement

On November 30, 2019, NMGCC and SD entered into a release and satisfaction of loan agreement (the “**Release Agreement**”). Pursuant to the Release Agreement, NMGCC agreed that all indebtedness of SD to NMGCC arising from the Loan Agreement (and promissory note issued in connection with the Loan Agreement) is hereby satisfied and discharged in full. The release is granted based on SD’s obligations and duties pursuant to the Equipment Purchase Agreement and its five (5) month waiver of the Contribution Fee under the Brand Director Agreement.

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**New Nevada Production Facility**

On June 20, 2019, we announced the receipt of a conditional use permit from Clark County, Nevada, for a new production facility located within one mile of NMG's existing cultivation facility located at 3375 Pepper Lane, in Las Vegas. The new facility is approximately 7,500 square feet, and tenant improvement of the building holding the facility was completed in February 2020. The new facility includes high-volume extraction equipment, which we expect will dramatically increase our manufacturing capacity and efficiency for our extraction products, including oils, wax, live resin and ambrosia. The new facility also expands the kitchen area and creates an opportunity for the Company to white label for brands seeking an entry to the Nevada market. After passing all inspections, receiving all permits, and finalizing license transfer approvals, the new production facility began operations in March 2020.

**Results of Operations for the three month periods ended April 30, 2021 and 2020:**

The following table sets forth our results of operations for the three month periods ended April 30, 2021 and 2020:

	April 30, 2021	April 30, 2020
	\$	\$
Sales	7,156,016	859,511
Cost of Sales	(3,565,308)	(936,382)
Gross Margin	4,273,266	(76,871)
General and Administrative Expenses	(3,565,308)	(1,636,928)
Net loss for the Period	(251,723)	(1,292,083)
Foreign Currency Translation Adjustment	(349,334)	(683,556)
Comprehensive Income / (Loss)	(601,057)	(1,975,639)
Basic and Diluted Income/(Loss) Per Share	(0.00)	(0.01)

**Revenues**

For the three month period ended April 30, 2021 we had total sales of \$7,156,016 and cost of sales of \$2,882,750 for a gross margin of \$4,273,266 compared to total sales of \$859,511 and cost of sales of \$936,382 for a gross deficit of \$76,871 in the three month period ended April 30, 2020. The significant increase in sales and cost of sales for the period ended April 30, 2021 is largely due to the acquisition of two additional dispensaries. During the three months ended April 30, 2021 and 2020, the Company recorded product sales as follows:

<b>Revenues – By Product</b>	<b>Three months ended April 30, 2021</b>	
	\$	%
Flower	4,784,356	67%
Concentrates	1,688,006	24%
Edibles	601,813	8%
Others	81,841	1%
Total	7,156,016	

<b>Revenues – By Product</b>	<b>Three months ended April 30, 2020</b>	
	<b>\$</b>	<b>%</b>
Flower	890,966	85%
Concentrates	97,953	10%
Edibles	63,387	5%
<b>Total</b>	<b>1,052,306</b>	

The Company's revenue generating products, being flower, concentrates, edibles, are expected to have relatively consistent revenues for the foreseeable future.

Operating Expenses

For the three month period ended April 30, 2021, operating expenses totaled \$3,565,307 compared with \$1,636,928 for the three month period ended April 30, 2020. A significant reason for the increase in operating expenses between the periods related to an increase in salaries and wages from \$450,892 to \$837,565 as the Company continues to expand, increase in licenses, utilities and office administration from \$209,126 to \$645,894 and an increase in depreciation of property and equipment from \$15,431 to \$289,920. The Company's office administration and salaries and wages increased considerably as a result of increased operations in Nevada as well as recently acquired operations in Long Beach, San Diego, and Ohio.

Other Items

During the three month period ended April 30, 2021, our other items accounted for \$16,777 of income as compared to \$462,450 of income for the three month period ended April 30, 2020. The significant component in other items primarily relates to the Company's proportion of loss on equity investee in NMG Ohio LLC of \$11,653 (2020 – income of \$117,603), interest income on the secured convertible note related to the investment in GLDH and convertible loan receivable from CCG in the amount of \$21,252 (2020 - \$288,852).

Net Loss

Net loss for the quarter ended April 30, 2021 totaled \$601,057 compared with a net loss of \$1,292,083 for the quarter ended April 30, 2020. The decrease in net loss is largely due to the increase in gross profit, partially offset by an increase in general and administrative expenses. Included in the net loss for the three months ended April 30, 2021 is income tax expense of \$976,458 (2020 - \$40,734).

Other Comprehensive Loss

We recorded translation adjustments of \$349,334 and \$683,556 for the three months ended April 30, 2021 and 2020, respectively. The amounts are included in the statement of operations as other comprehensive gain for the respective periods.



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**Results of Operations for the nine month periods ended April 30, 2021 and 2020:**

The following table sets forth our results of operations for the nine month periods ended April 30, 2021 and 2020:

	April 30, 2021	April 30, 2020
	\$	\$
Sales	18,765,785	4,066,216
Cost of Sales	(9,944,479)	(3,293,759)
Gross Margin	8,821,306	772,457
General and Administrative Expenses	(8,616,102)	(5,092,451)
Loss for the Period	(2,177,189)	(3,424,232)
Foreign Currency Translation Adjustment	-	(667,803)
Comprehensive Loss	(2,177,189)	(4,092,035)
Basic and Diluted Loss Per Share	(0.02)	(0.03)

**Revenues**

For the nine month period ended April 30, 2021 we had total sales of \$18,765,785 and cost of sales of \$9,944,479 for a gross margin of \$8,821,306 compared to total sales of \$4,066,216 and cost of sales of \$3,293,759 for a gross margin of \$772,457 in the nine month period ended April 30, 2020. The significant increase in sales and cost of sales for the period ended April 30, 2021 is largely due to the acquisition of two additional dispensaries.

During the nine months ended April 30, 2021 and 2020, the Company recorded product sales as follows:

<b>Revenues – By Product</b>	Nine months ended April 30, 2021	
	\$	%
Flower	12,633,522	67%
Concentrates	4,293,987	23%
Edibles	1,562,677	8%
Others	275,599	1%
Total	18,765,785	

<b>Revenues – By Product</b>	Nine months ended April 30, 2020	
	\$	%
Flower	3,227,141	79%
Concentrates	619,063	15%
Edibles	220,012	6%
Total	4,066,216	

The Company's revenue generating products, being flower, concentrates and edibles, are expected to have relatively consistent revenues for the foreseeable future.

**Operating Expenses**

For the nine month period ended April 30, 2021, operating expenses totaled \$8,616,102 compared with \$5,092,451 for the nine month period ended April 30, 2020. A significant reason for the increase in operating expenses between the periods related to an increase in salaries and wages from \$1,388,750 to \$2,393,620 as the Company continues to expand, increase in licenses, utilities, and office administration from \$753,426 to \$1,759,066. The Company's office administration and salaries and wages increased considerably as a result of increased operations in Nevada as well as recently acquired operations in Long Beach, San Diego, and Ohio.

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Other Items

During the nine month period ended April 30, 2021, our other items accounted for \$258,314 of income as compared to \$936,496 for the nine month period ended April 30, 2020. The significant components in other items primarily relates to the Company's proportion of income on equity investee in NMG Ohio LLC of \$13,219 (2020 – \$309,153), interest income on the secured convertible note related to the investment in GLDH and convertible loan receivable from CCG in the amount of \$146,619 (2020 - \$845,540), the bargain purchase price of the Ohio dispensary acquisition of \$208,176 (2020 - \$Nil) and other expenses of \$107,336 (2020 - \$139,796 of other income) related to the Company's Brand Director Agreement in Cathedral City.

Net Loss

Net loss for the nine months ended April 30, 2021 totaled \$2,177,189 compared with a net loss of \$3,424,232 for the nine months ended April 30, 2020. The decrease in net loss is largely due to the increase in gross profit, partially offset by an increase in general and administrative expenses. Included in the net loss for the nine months ended April 30, 2021 is income tax expense of \$2,640,527 (2020 - \$40,734).

Other Comprehensive Loss

We recorded translation adjustments of \$Nil and \$667,803 for the nine months ended April 30, 2021 and 2020, respectively. The amounts are included in the statement of operations as other comprehensive gain for the respective periods.

**Liquidity and Capital Resources**

The following table sets out our cash and working capital as of April 30, 2021:

	<b>As of</b>
	<b>April 30,</b>
	<b>2021</b>
	(unaudited)
Cash reserves	\$ 1,315,748
Working capital	\$ 1,962,094

At April 30, 2021, we had cash of \$1,315,748 as compared to cash of \$1,352,130 at July 31, 2020. The Company has minimal committed capital expenditures. We believe our existing and available capital resources will be sufficient to satisfy our funding requirements for the next 12 months.

Statement of Cash flows

During the nine month period ended April 30, 2021, our net cash decreased by \$36,382 (2020 - \$7,721,374), which included net cash used in operating activities of \$21,129 (2020 - \$2,738,078), net cash used in investing activities of \$642,396 (2020 - \$4,406,333), net cash provided by financing activities of \$304,855 (2020 – \$90,840) and effect of exchange rate changes on cash and cash equivalents of \$322,288 (2020 – (\$667,803)).

### **Cash Flow used in Operating Activities**

Cash flow used in operating activities totaled \$21,129 and \$2,738,078 during the nine months ended April 30, 2021 and 2020, respectively. Significant changes in cash used in operating activities are outlined as follows:

- The Company incurred a net loss from operations of \$2,177,189 during the nine months ended April 30, 2021 compared to \$3,424,232 in 2020. The net loss in 2021 included, among other things, depreciation of \$379,043 (2020 - \$244,978), amortization of ROU assets and licenses of \$969,721 (2020 - \$Nil), accrued interest income of \$54,000 (2020 - \$780,000), gain of equity investee of \$24,872 (2020 - \$309,153), stock-based compensation of \$733,098 (2020 - \$922,364), and bargain purchase on investment in Ohio of \$208,176 (2020 - \$Nil).

The following non-cash items further adjusted the loss for the nine months ended April 30, 2021 and 2020:

- Increase in amounts receivable and prepaid of \$253,482 (2020 - \$340,684), increase in inventory of \$1,391,032 (2020 - \$182,692), increase in trade payables and accrued liabilities of \$276,126 (2020 - decrease of \$248,538), increase in income taxes payable of \$2,182,184 (2020 - \$Nil), decrease in due to related parties of \$15,228 (2020 - increase of \$15,027), decrease of lease liabilities of \$246,325 (2020 - \$Nil), and an increase in deferred tax liability of \$392,749 (2020 - \$Nil)

### **Cash Flow used in Investing Activities**

During the nine month period ended April 30, 2021, investing activities used cash of \$642,396 compared to \$4,406,333 during the nine month period ended April 30, 2020. The change in cash used in investing activities from the nine month period ended April 30, 2021 relates primarily to a convertible loan of \$164,947 (2020 - \$942,161) provided to CCG in Arkansas, additional property and equipment of \$275,433 (2020 - \$881,739), cash provided by the acquisition of GLDH and NMG OH 1 of \$185,849, net of cash investment (2020 - used \$2,697,040) and decrease in loan to NMG Ohio LLC of \$228,736 (2020 - \$Nil).

### **Cash Flow provided by Financing Activities**

During the nine month period ended April 30, 2021, financing activities provided cash of \$304,855 compared to a positive cash flow of \$90,840 during the nine month period ended April 30, 2020. During the nine month period ended April 30, 2021, the Company repaid a loan of \$12,190 (2020 - \$Nil). In 2021, the Company issued 700,000 common shares for proceeds of \$317,045 related to the exercise of 700,000 option awards.

### **Trends and Uncertainties**

#### *Potential Impact of the COVID-19 Pandemic*

In December 2019, a strain of novel coronavirus (now commonly known as COVID-19) was reported to have surfaced in Wuhan, China. COVID-19 has since spread rapidly throughout many countries, and, on March 11, 2020, the World Health Organization declared COVID-19 to be a pandemic. In an effort to contain and mitigate the spread of COVID-19, many countries, including the United States, Canada, and China, have imposed unprecedented restrictions on travel, and there have been business closures and a substantial reduction in economic activity in countries that have had significant outbreaks of COVID-19. COVID-19 may have a future material impact on our results of operation with respect to retail sales at our dispensary locations as well as wholesales of our products in Nevada to dispensaries in Nevada. Significant uncertainty remains as to the potential impact of the COVID-19 pandemic on our operations, and on the global economy as a whole. It is currently not possible to predict how long the pandemic will last or the time that it will take for economic activity to return to prior levels. We do not yet know the full extent of any impact on our business or our operations, however, we will continue to monitor the COVID-19 situation closely, and intend to follow health and safety guidelines as they evolve.

### **Off-balance sheet arrangements**

There are no off-balance sheet arrangements that have or are reasonably likely to have a current or future effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources that is material to investors.

## Subsequent Events

None

## Critical Accounting Policies

Our financial statements and accompanying notes have been prepared in accordance with United States generally accepted accounting principles applied on a consistent basis. The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods.

We regularly evaluate the accounting policies and estimates that we use to prepare our financial statements. In general, management's estimates are based on historical experience, on information from third party professionals, and on various other assumptions that are believed to be reasonable under the facts and circumstances. Actual results could differ from those estimates made by management.

We believe the following critical accounting policies require us to make significant judgments and estimates in the preparation of our consolidated financial statements.

- Income taxes

The determination of deferred income tax assets or liabilities requires subjective assumptions regarding future income tax rates and the likelihood of utilizing tax carry-forwards. Changes in these assumptions could materially affect the recorded amounts, and therefore do not necessarily provide certainty as to their recorded values.

- Foreign currency

The Company determines the functional currency through an analysis of several indicators such as expenses and cash flows, financing activities, retention of operating cash flows, and frequency of transactions with the reporting entity.

- Fair value of financial instruments

Management uses valuation techniques, in measuring the fair value of financial instruments, where active market quotes are not available.

In applying the valuation techniques, management makes maximum use of market inputs wherever possible, and uses estimates and assumptions that are, as far as possible, consistent with observable data that market participants would use in pricing the instrument. Where applicable data is not observable, management uses its best estimate about the assumptions that market participants would make. Such estimates include liquidity risk, credit risk and volatility may vary from the actual results that would be achieved in an arm's length transaction at the reporting date.

The assessment of the timing and extent of impairment of intangible assets involves both significant judgements by management about the current and future prospects for the intangible assets as well as estimates about the factors used to quantify the extent of any impairment that is recognized.

- Intellectual property

The recoverability of the carrying value of the intellectual property is dependent on numerous factors. The carrying value of these assets is reviewed by management when events or circumstances indicate that its carrying value may not be recovered. If impairment is determined to exist, an impairment loss is recognized to the extent that the carrying amount exceeds the recoverable amount.

- Stock-based compensation

The option pricing models require the input of highly subjective assumptions, particularly the expected stock price volatility. Changes in the subjective input assumptions can materially affect the fair value estimate, and therefore the existing models do not necessarily provide a reliable single measure of the fair value of the Company's stock options.

### **Recent Accounting Pronouncements**

In June 2016, the FASB issued ASU No. 2016-13 "Financial Instruments-Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments" which requires the measurement and recognition of expected credit losses for financial assets held at amortized cost. ASU 2016-13 replaces the existing incurred loss impairment model with an expected loss methodology, which will result in more timely recognition of credit losses. ASU 2016-13 is effective for annual reporting periods, and interim periods within those years beginning after December 15, 2022. The Company does not anticipate this amendment to have a significant impact on the consolidated financial statements.

In December 2019, the FASB issued ASU 2019-12, Income Taxes (Topic 740) – Simplifying the Accounting for Income Taxes. ASU 2019-12 removes certain exceptions for investments, intraperiod allocations and interim calculations, and adds guidance to reduce complexity in accounting for income taxes. ASU 2019-12 is effective for annual and interim periods beginning after December 15, 2020. Early adoption is permitted. The Company is currently evaluating the effect of adopting this ASU on the Company's consolidated financial statements.

### **Management of financial risks**

The financial risk arising from the Company's operations are credit risk, liquidity risk, interest rate risk and currency risk. These risks arise from the normal course of operations and all transactions undertaken are to support the Company's ability to continue as a going concern. The risks associated with these financial instruments and the policies on how to mitigate these risks are set out below. Management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

- Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. The Company is not exposed to credit risk as it does not hold cash in excess of federally insured limits, with major financial institutions. Credit risk associated with the convertible loans receivable arises from the possibility that the principal and/or interest due may become uncollectible. The Company mitigates this risk by managing and monitoring the underlying business relationship. The Company is not currently exposed to any significant credit risk associated with its trade receivable.

- Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company had a working capital of \$1,962,094 as at April 30, 2021. However, the Company may require additional financing to meet all current and future financial obligations.

- Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company is not exposed to interest rate risk as it does not hold financial instruments that will fluctuate in value due to changes in interest rates.

- Currency risk

Currency risk is the risk that the fair values of future cash flows of a financial instrument will fluctuate because they are denominated in currencies that differ from the respective functional currency. The Company is exposed to currency risk by incurring expenditures and holding assets denominated in currencies other than its functional currency. Assuming all other variables remain constant, a 1% change in the Canadian dollar against the US dollar would not result in a significant change to the Company's operations.

- Other risks

The Company is not exposed to other risks unless otherwise noted.

### **ITEM 3 – QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

We are a smaller reporting company as defined by Rule 12b-2 of the Exchange Act and are not required to provide the information required under this item.

### **ITEM 4 – CONTROLS AND PROCEDURES**

#### **Evaluation of Disclosure Controls and Procedures**

We have established disclosure controls and procedures to ensure that material information relating to us is made known to the officers who certify our financial reports and the Board.

Based on their evaluation as of April 30, 2021, our principal executive and principal financial and accounting officers have concluded that these disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) were not effective as of April 30, 2021 to provide reasonable assurance that information required to be disclosed by us in reports that we file under the Exchange Act is recorded, processed, summarized, and reported, within the time periods specified in Securities and Exchange Commission rules and forms and that information required to be disclosed by us in our reports filed or submitted under the Exchange Act is accumulated and communicated to management, including our principal executive officer and our principal financial officer, as appropriate to allow timely decisions regarding required disclosures.

In our assessment of the effectiveness of our internal control over financial reporting as at April 30, 2021, based on criteria for effective internal control over financial reporting described in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission, material weaknesses were identified regarding experienced personnel with knowledge of GAAP and the proper levels of supervision and review required to provide timely financial information. A material weakness is a deficiency, or combination of deficiencies, in internal control over financial reporting such that there is a reasonable possibility that a material misstatement of the Company's annual or interim financial statements could not be prevented or detected on a timely basis.

The Company added more experienced personnel in the accounting department to remediate this material weaknesses. However, the Company's management will not consider this remediated until the control procedures operate for a period of time and the control procedures are tested to ensure they are operating effectively.

It should be noted that any system of controls is based in part upon certain assumptions designed to obtain reasonable (and not absolute) assurance as to its effectiveness, and there can be no assurance that any design will succeed in achieving its stated goals.

#### **Change in Internal Control over Financial Reporting**

For the quarter ended April 30, 2021, there were no changes in our internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**PART II – OTHER INFORMATION**

**ITEM 1 – LEGAL PROCEEDINGS**

The Company is not a party to any pending legal proceeding. We are not aware of any pending legal proceeding to which any of our officers, directors, affiliates or any beneficial holders of 5% or more of our voting securities are adverse to us or have a material interest adverse to us.

**ITEM 1A. RISK FACTORS**

We are a smaller reporting company as defined by Rule 12b-2 of the Exchange Act and are not required to provide the information required under this item.

**ITEM 2 – UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

None

**ITEM 3 – DEFAULTS UPON SENIOR SECURITIES**

None

**ITEM 4 – MINE SAFETY DISCLOSURES**

Not applicable

**ITEM 5 – OTHER INFORMATION**

None

**ITEM 6 – EXHIBITS**

The following exhibits are included with this Quarterly Report:

<b>Exhibit</b>	<b>Description of Exhibit</b>
<a href="#">31.1</a>	<a href="#">Certification of Chief Executive Officer pursuant to the Securities Exchange Act of 1934 Rule 13a-14(a) or 15d-14(a).</a>
<a href="#">31.2</a>	<a href="#">Certification of Chief Financial Officer pursuant to the Securities Exchange Act of 1934 Rule 13a-14(a) or 15d-14(a).</a>
<a href="#">32.1</a>	<a href="#">Certifications pursuant to the Securities Exchange Act of 1934 Rule 13a-14(b) or 15d-14(b) and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</a>
101.INS	XBRL Instance Document
101.SCH	XBRL Taxonomy Extension Schema Document
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	XBRL Taxonomy Extension Definitions Linkbase Document
101.LAB	XBRL Taxonomy Extension Label Linkbase Document
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document



**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**BODY AND MIND INC.**

Date: June 21, 2021

BY: /s/ Michael Mills  
Michael Mills,  
President and Chief Executive Officer  
(Principal Executive Officer)

Date: June 21, 2021

BY: /s/ Dong Shim  
Dong H. Shim,  
Chief Financial Officer  
(Principal Financial Officer and Principal Accounting  
Officer)

## CERTIFICATION

I, Michael Mills, certify that:

1. I have reviewed this Form 10-Q of Body and Mind Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: June 21, 2021

/s/ Michael Mills

\_\_\_\_\_  
Michael Mills, President and CEO  
(Principal Executive Officer)

## CERTIFICATION

I, Dong H. Shim, certify that:

1. I have reviewed this Form 10-Q of Body and Mind Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: June 21, 2021

/s/ Dong Shim  
\_\_\_\_\_  
Dong H. Shim, CFO  
(Principal Financial Officer and Principal Accounting  
Officer)

**CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report on Form 10-Q (the "Report") of Body and Mind Inc. (the "Company") for the quarter ended April 30, 2021, each of Michael Mills, the Chief Executive Officer, and Dong H. Shim, the Chief Financial Officer, of the Company, hereby certifies pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to the best of the undersigned's knowledge and belief: (1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: June 21, 2021

/s/ Michael Mills

\_\_\_\_\_  
Michael Mills, Principal Executive Officer  
(Principal Executive Officer)

/s/ Dong Shim

\_\_\_\_\_  
Dong H. Shim, Principal Financial Officer  
(Principal Financial Officer and Principal Accounting  
Officer)

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signatures that appear in typed form within the electronic version of this written statement required by Section 906, has been provided to Body and Mind Inc. and will be retained by Body and Mind Inc. and furnished to the Securities and Exchange Commission or its staff upon request.