

# MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2016

# INTRODUCTION

The Management's Discussion and Analysis ("MD&A") of James Bay Resources Limited (the "Company" or "James Bay") should be read in conjunction with the Company's consolidated audited financial statements for the years ended December 31, 2015 together with the accompanying MD&A for the year then ended, and with the unaudited condensed interim consolidated financial statements of the Company for the three and nine months ended September 30, 2016. Those financial statements are prepared in accordance with International Financial Reporting Standards ("IFRS") and all amounts shown in this MD&A and in the financial statements are expressed in Canadian dollars, unless otherwise noted. This MD&A was reviewed and approved by the Company's Audit Committee and Board of Directors on November 23, 2016.

# FORWARD-LOOKING INFORMATION

This MD&A contains certain forward-looking statements and information relating to the Company that are based on the beliefs of its management as well as assumptions made by and information currently available to the Company. When used in this document, the words "anticipate", "believe", "estimate", "expect" and similar expressions, as they relate to the Company or its management, are intended to identify forward-looking statements. Such forward-looking statements relate to, among other things, regulatory compliance, the sufficiency of current working capital, the estimated cost and availability of funding for the continued exploration of the Company's exploration property. Such statements reflect the current views of the Company with respect to future events and are subject to certain risks, uncertainties and assumptions. Many factors could cause the actual results, performance or achievement of the Company to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date the statements were made.

## **COMPANY OVERVIEW**

James Bay is a junior resource company originally focused on the acquisition and exploration of base and precious metal mineral properties, with activities centered in Canada. The Company has exclusive rights in the mining claims known as the James Bay Lowlands property (the "Property"), located approximately 60 km southeast of the First Nations community of Webequie, and approximately 600 km northwest of Timmins, Ontario, Canada. The Property consists of 75 unpatented claims covering a total of approximately 974 claim units or approximately 15,648 ha of mineral exploration rights.

In 2011, the Company entered into a preliminary agreement to conduct due diligence to identify potential oil and gas acquisition targets in Nigeria.

In 2012, the Company signed an agreement to acquire a 47% interest in the Ogedeh Marginal Field Award on the Farmed-Out Area within the Oil Mining Licence 90 ("OML 90 Project" or the "Ogedeh Project"). The OML 90 Project has been placed on hold given the economics in current market conditions.

The Company, through its wholly owned subsidiary James Bay Energy Nigeria Limited ("JBENL") has a 45% ownership interest in Crestar Integrated Natural Resources Limited ("CINRL" or "Crestar") with the remaining 55% portion held by an indigenous Nigerian corporation Crestar Hydrocarbon Exploration and Production Company Limited ("CHEPCL").



## CORPORATE STRUCTURE

In February 2012, the Company incorporated a wholly owned Nigerian subsidiary, James Bay Energy Nigeria Limited ("JBENL"). Pursuant to an agreement signed with D&H Solution AS, 100% share ownership interest of D&H Energy Nigeria Limited ("DHENL") and Ondobit Limited ("OL") were transferred to JBENL on March 9, 2012.

In April 2012, 2255431 Ontario Inc. (a wholly owned subsidiary of the Company) assigned its 100% ownership interest of James Bay Coal LLC ("JBC LLC") to James Bay. JBC LLC is a US entity and a wholly owned subsidiary of James Bay. JBC LLC was later converted from a Delaware corporation to a Delaware limited liability company called James Bay Energy Nigeria LLC ("JBEN LLC"). Subsequently, 2255431 Ontario Inc. was wound up in June 2013.

In September 2013, CINRL was incorporated. The Company has a 45% ownership interest in Crestar through its wholly owned subsidiary company JBENL. In November 2013, the Company entered into a financial and technical services Agreement with CINRL whereby the Company is appointed the financial and technical partner with respect to acquiring oil and gas projects in Nigeria.

Effective June 17, 2014, the financial and technical services agreement was amended to reflect a change of party from CINRL to CHEPCL. All terms in the November 6, 2013 agreement between JBENL and CINRL remain in effect with CHEPCL. JBENL's 45% ownership interest in CINRL remains unchanged.

These condensed interim consolidated financial statements comprise the financial statements of the Company and its subsidiaries.

James Bay Energy Nigeria LLC, USA	100%
James Bay Energy Nigeria Limited, Nigeria	100%
D&H Energy Nigeria Limited, Nigeria	100%
Ondobit Limited, Nigeria	100%

## PETROLEUM PROPERTY INTERESTS

## **OML 25 PROJECT**

In June 2014, CINRL was selected as the winning bidder for a 45% participating interest in active Oil Mining Lease 25 ("OML 25") in the Niger Delta region, offered by joint venture partners The Shell Petroleum Development Company of Nigeria Limited, Total E&P Nigeria Limited, and Nigerian AGIP Oil Company Limited (collectively the "Shell JV"). CINRL obtained terms for a loan from a prospective future investor, for the full purchase price of OML 25.

The Nigerian National Petroleum Corporation ("NNPC") attempted to block the sale and acquire the interest for itself. Crestar commenced injunction proceedings in January 2015 in the Nigerian Federal High Court to bar the Shell JV from affecting a transfer to NNPC or anyone else, which injunctions were granted on a preliminary basis. The Shell JV subsequently sought to discharge the injunctions, but the Federal High Court dismissed the Shell JV's application on March 6, 2015.

The Federal High Court of Nigeria also ruled in favor of Crestar and granted an injunction in favour of Crestar which froze plans by the NNPC to acquire the 45% participating interest in OML 25 being divested by joint venture partners The Shell Petroleum Development Company of Nigeria Limited, Total E&P Nigeria Limited, and Nigerian AGIP Oil Company Limited. As of the date hereof this injunction continues to remain in place.



In 2015, certain recent events have led to the renewal of negotiations among CINRL and the Shell JV who along with the NNPC currently control OML 25. CINRL and its partners will work together moving forward to continue these negotiations in order to secure the 45% interest in OML 25. Pursuant to an agreement reached between CINRL and its partner (not the Shell JV), the sum of US\$408 million which was previously advanced by CINRL's partner and held in an escrow account in respect of the purchase price payable for OML 25. Given the material delays with the acquisition and the NNPC's blockage of the closing of the initial purchase agreement for OML 25, it was determined that the funds should be released from escrow. Notwithstanding this release from escrow, the initial US\$45,320,000 deposit remains with the Shell JV while the Company and its partner work to complete the acquisition of OML 25.

In addition, in connection with this renewed process, CINRL's partner has agreed to fund a portion of consortium costs previously incurred by CINRL in an amount equal to US\$11 million which has been received as at September 30, 2016. The sum of US\$29 million was place into a new escrow account by CINRL's partner pending agreement of final terms of the acquisition transaction.

In the event that terms can be agreed for the acquisition of OML 25 and CINRL's partner agrees to proceed with the investment, the funds in the escrow will be released to CINRL's partner. Should CINRL's partner, at its discretion on or before September 30, 2016, decide not to proceed with the potential investment, an additional payment of US\$20 million will be paid to CINRL with the remaining funds in the new escrow account being released to its partner under certain conditions.

## **OML 90 PROJECT**

In June 2012, the Company entered into a Joint Operating Agreement ("JOA") with an oil and gas field owner in Nigeria (the "Vendor"). Under the terms of the agreement, the Company will acquire a 47% interest in the Ogedeh Marginal Field Award on the Farmed-Out Area within the Oil Mining License 90 ("OML 90 Project") in Nigeria.

The Company paid US\$50,000 for transfer of due diligence data and administrative fees and US\$50,000 for an exclusivity period. As consideration for the transfer of the interest, the Company is required to pay an aggregate of US\$2,500,000 as follows:

- US\$100,000 due 90 days from the date of execution of JOA or within 24 hours of the execution of the JOA and Deed of Assignment ("DOA"), whichever is earlier (paid in 2012).
- US\$200,000 due upon approval from Department of Petroleum Resources ("DPR") of the assignment of direct interest in OML 90 project to the Company (paid in 2013).
- US\$300,000 to be released upon the grant of government permit for drilling activity and arrival of a drill rig at the OML 90 project. A preliminary government permit was received in March 2014. As of December 31, 2015, a drill rig has not yet been installed at OML 90. Of the original US\$300,000, US\$100,000 (\$104,050) was paid as an advance. The remaining \$259,740 (US\$200,000) has not yet been paid or accrued. The amount advanced in 2013 was written-off along with the exploration and evaluation asset balance at December 31, 2015.
- US\$1,000,000 upon completion of a final independent report of P1 reserves of at least 7,000,000 proven recoverable barrels of oil, or if such reserve levels are not attained, the Company shall pay US\$0.10 per barrel of oil produced, to a maximum of US\$1,000,000. As this condition has not been met, this amount has not accrued.
- US\$900,000 upon the completion of 60 days of commercial production. As this condition has not been met, this amount has not accrued.



Furthermore, the Company will pay a monthly management retainer of US\$30,000 which will commence upon the date of the drill rig arriving at the OML 90 Project and ending on the commencement of commercial production. The Company will provide funds required to finance the OML 90 Project to its initial production of hydrocarbons (oil) on a commercially viable scale. Any sunk costs incurred exclusively by the Vendor will be reimbursed up to a maximum of US\$500,000. As this condition has not been met, this amount has not been accrued.

The Company is entitled to a preferential return of 80% of the available cash flow from oil production at OML 90 until all costs of the joint operation (future capital and operating expenditures) incurred by the Company to get the first oil have been fully reimbursed. The remaining 20% of available cash flow during this stage of production is shared between the Company and the Vendor in proportion to their relative percentage interests. After all joint operation costs have been fully recovered by the Company, the remaining revenue shall be shared between the Company and Vendor in proportion to their relative ownership interests.

In March 2015, the DPR began a review of all marginal field licenses to determine whether the current owners have done sufficient work to maintain their licenses. The nature and extent of work required are not clearly defined and there has been no further update from the DPR regarding the status of the title to the OML 90 Project. During the year ended December 31, 2015, the Company decided to write off the exploration and evaluation asset in the amount of \$4,486,965 as a result of this uncertainty.

Below are details of expenditures spent on OML 90:

	Year ended	Year ended	Year ended	
	December 31,	December 31,	December 31,	T 1
Description	2015	2014	2013	Total
	\$	\$	\$	\$
Acquisition costs	-	-	207,080	207,080
Management and consulting fees	168,319	163,082	410,544	741,945
Environmental	-	92,161	-	92,161
Travel, meals and accommodation	-	4,210	17,205	21,415
Professional fees	20,158	16,467	8,790	45,415
Legal fees	12,122	28,216	5,067	45,405
Share-based payments(i)	-	2,704,089	23,852	2,727,941
Amortization	12,297	7,507	21,760	41,564
General and administrative expense	187,145	111,375	265,519	564,039
Balance	400,041	3,127,107	959,817	4,486,965

## Note

# (i) Share-based payments

Included in share-based payments is an aggregate \$2,662,987 non-cash payment to D&H Solution AS. The remaining balance of \$64,954 represents the accretion of share-based compensation for stock options issued in 2012 to the President and CEO of the James Bay subsidiary companies.



# JAMES BAY MINERAL PROPERTY

James Bay Lowlands property (the "Property")

## Introduction

The McFauld's Lake area has been the focus of many junior exploration companies, beginning with the discovery of significant VMS-style mineralization by Spider Resources in 2003 and more recently with the discovery of high-grade Ni-Cu mineralization in two separate areas by Noront Resources in 2007 and 2008, in addition to Chromite discoveries by Noront and Freewest Resources in 2008 and 2009. The area was previously explored by DeBeers for diamonds in which VMS mineralization was intersected during a drill program for kimberlites. Prior to these exploration activities, the McFauld's Lake area was not extensively explored.

The exploration targets sought in the McFauld's Lake area are nickel (Ni), copper (Cu) and platinum group elements (PGE) – known as Ni-Cu-PGE deposits –Chrome (Cr) found in chromite or chromitite deposits – copper, lead (Pb) and zinc (Zn) or Cu-Pb-Zn deposits – known as volcanogenic massive sulphide (VMS) deposits – gold (Au) associated with high sulphide iron formation, gold associated with low sulphide concentrations, and possible diamond deposits associated with kimberlite pipes.

The Company drilled the property during the fall of 2008. A total of 373 samples were collected from 11 holes totalling just over 2100 metres. The drilling program was designed to test airborne geophysical EM conductors discovered through 5 separate surveys.

The Company capitalized a total of \$2,433,662 in exploration and evaluation assets. On June 29, 2012, the Company announced that it had signed an agreement to acquire a 47% interest in a Nigerian oil and gas project (see below). As a result of the Company's change in focus to pursuing oil and gas assets in Nigeria, the James Bay Property was written off.

In February 2013, the Company engaged MacDonald Mines to complete a GPS survey of all corner claim posts following the proper protocol as defined by the Ministry of Northern Development and Mines ("MNDM"). This survey will form the basis for a report of work, which will be submitted for assessment credits once all data has been reviewed from MacDonald Mines. The data was received from MacDonald Mines in February 2014, submitted as assessment work and accepted in March 2014.

As part of the MacDonald agreement, the Company was obligated to issue 50,000 warrants to MacDonald exercisable for five years with an exercise price equal to the issue price of the financing required to be completed in relation to the change of business. The Company issued 50,000 warrants to MacDonald on October 30, 2014, which coincides with the effective listing of the Company's shares in CSE as oil and gas issuer. The warrants entitle the holder to purchase one common shares of the Company at a price of \$1.25 expiring on October 30, 2019.

On December 19, 2014, the Company settled an aggregate total debt of \$55,338 owing to MacDonald through the issuance of an aggregate of 55,338 units. Each unit is comprised of one common share and one-half warrant. Each warrant is exercisable for a common share at a price of \$1.25 for 5 years from the date of issuance.

During 2015 and 2016, certain of the claims comprising the James Bay Property expired. The remaining claims are up for renewal in 2016 and 2017.



# RESULTS OF OPERATIONS

#### Revenue

The Company is in the exploration and evaluation stage and therefore, did not have revenues from operations.

## **Expenses**

For the three months ended September 30, 2016, the Company recorded total recovery of \$144,108 (September 30, 2015 – loss of \$247,492). The Company recorded an aggregate recovery of \$166,810 in management salaries and benefits, professional fees and office and general, an increase of \$141,014 (2015 - \$25,796) from the comparable prior period. The recovery is a result of change in allocation of expenses between the Company and CINRL. Additionally, the reduction in expenses is further increased as the Company incurred \$Nil (September 30, 2015 - \$96,803) in due diligence expense for the three months ended September 30, 2016.

Year-to-date expense up to September 30, 2016 was \$271,865 reflecting a decrease of \$1,233,368 from the prior comparable period (2015 - \$1,505,233). In May 2015, the Company granted 5,285,000 stock options to directors, officers, consultants and employees of the Company with the estimated fair value of \$323,000. In addition, the Company incurred \$nil in due diligence for the nine months ended September 30, 2016 (2015 - \$151,799), resulting in further decrease in expenses. The remaining reduction of year-to-date expense is attributed to the change in allocation of expenses between the Company and CINRL.

## Net loss and comprehensive loss

For the three months ended September 30, 2016, the Company recorded net loss of \$1,575,093 (2015 - income \$1,898,741) with basic and diluted loss per share of \$0.04 (2015 - income per share of \$0.05). The Company recognized \$3,474,523 reduction in expense recovery from equity investment of \$6,280,712 (as of June 30, 2016) to \$2,804,312 (as at September 30, 2016) due to increase in loss pick up in CINRL and advances to CINRL during the three months period. In addition, for the three months ended September 30, 2016, the Company recorded a loss of \$248,132 from CINRL, an increase of \$5,073,660 from comparable prior period (2015 – income of \$4,825,528).

Year-to-date net income and comprehensive income to September 30, 2016 was \$4,080,569 (2015 - net loss and comprehensive loss \$1,197,142), reflecting an increase of \$5,277,711 from the same period in 2015. The material changes between 2016 and 2015 are:

- (i) Reversal of impairment on CINRL of \$3,540,469 (2015 Impairment of \$3,964,433);
- (ii) The expense recovery from CINRL of \$2,804,312 (2015 \$ Nil); and
- (iii) Loss from CINRL of \$1,588,361 (2015 Income of \$4,825,528).

In early 2015, CINRL's partner agreed to fund a portion of consortium costs previously incurred by CINRL in an amount equal to US\$ 11 million, which was recognized as income in CINRL. In July 2015, the Company received a repayment from CINRL in the amount of \$4,459,000 (US\$ 3,500,000). This repayment reduced the net investment balance in CINRL to \$3,964,433 (as at September 30, 2015), which was then impaired in its entirety.

In June 2016, the Company received an additional repayment from CINRL in the amount of US\$7,500,000 (CAD\$9,687,750). As a result, the Company reversed the impairment on equity investment previously recognized since 2014 in the amount of \$3,540,469 and recorded recovery of expenses from equity investment of \$2,804,312. This balance represents prior period costs incurred by the Company in connection with investment in CINRL. This is offset by a 45% loss pick-up from CINRL in the amount of \$1,588,361 (2015 – income of \$4,825,528).



# **CASH FLOWS**

## **Operating Activities**

For the nine months ended September 30, 2016, the Company had a net cash inflow of \$238,933 (September 30, 2015 – outflow \$1,342.052) from operating activities. The Company charged a significant amount of its operating costs to CINRL where most of the Company's human capital and working capital were directed.

## **Investing Activities**

For the nine months ended September 30, 2016, the Company had a net cash inflow of \$4,756,418 (September 30, 2015 - \$854,452) from investing activities. The prior period balance comprised of the expenditures on OML 90 evaluation and exploration assets, which the Company decided to write-off at the end of 2015. For the nine months ended September 30, 2016, the Company received \$9,687,750 (2015 - \$4,459,000) of repayment of costs invested in CINRL and advanced \$4,931,332 (2015 - \$3,368,168) to CINRL.

## **Financing Activities**

For the nine months ended September 30, 2016, the Company had a net cash outflow of \$Nil (September 30, 2015 - inflow \$2,648,168). The company completed and issued \$3 million of convertible debentures between April to June 2015.

# SUMMARY OF QUARTERLY RESULTS

	Quarter-ended			
	September 30, 2016 \$	June 30, 2016 \$	March 31, 2016 \$	December 31, 2015 \$
Working capital	5,784,409	9,051,840	127,097	942,395
Operating expenses (income)	(144,108)	(5,394)	421,367	309,693
Interest expense (recovery)	(3,491)	(137,248)	138,221	169,178
Net loss (income) and comprehensive loss (income)	1,575,093	(8,892,676)	844,884	5,729,836
Net loss (income) and comprehensive loss (income) per share attributable to the common shareholders of James Bay	0.04	(0.21)	0.02	0.14



## **SUMMARY OF QUARTERLY RESULTS (continued)**

	Quarter-ended			
	September 30, 2015 \$	June 30, 2015 \$	March 31, 2015 \$	December 31, 2014 \$
Working capital (deficiency)	2,332,520	(235,850)	(1,872,895)	(610,170)
Petroleum property interest	4,323,304	4,268,021	4,182,685	4,086,924
Operating expenses	189,398	781,989	465,324	2,168,406
Interest expense	111,446	61,031	12,348	4,457
Net loss (income) and comprehensive loss (income) attributable to:  Non-controlling interest Common Shareholders	(2,527,528)	1,665,007	1,075,365	695,275 2,800,905
Net loss (income) and comprehensive loss (income) per share attributable to the common shareholders of the Company	(0.04)	0.04	0.03	0.02

Notes: Net loss per share on a diluted basis is the same as basic net loss per share, as all outstanding stock options and warrants are anti-dilutive.

## LIQUIDITY AND OUTLOOK

As at September 30, 2016, the Company had no source of operating cash inflows and reported a net income and comprehensive income of \$4,080,569 for the period and a deficit of \$19,179,521. As the net income is mainly due to repayment of the costs in CINRL, the Company's continuance as a going concern is dependent upon its ability to obtain equity capital and financing for its working capital and for the exploration, development and operation of its properties.

The Company's opinion concerning liquidity and its ability to avail itself in the future of the financing options mentioned above are based on currently available information. To the extent that this information proves to be inaccurate, future availability of financing may be adversely affected. Factors that could affect the availability of financing include the Company's performance (as measured by various factors including the progress and results of its exploration work) and equity markets, investor perceptions and expectations of past and future performance, the global financial climate.

#### CAPITAL RESOURCES

# **Common shares**

At September 30, 2016 and November 23, 2016, the Company had 41,474,070 common shares issued and outstanding.

# Stock options

At September 30, 2016 and November 23, 2016, a total of 6,135,000 stock options were issued and outstanding with expiry dates ranging from June 1, 2017 to September 15, 2020. The weighted average exercise price for all stock options is \$0.29. All stock options entitle the holder to purchase common shares of the Company.



## Warrants

At September 30, 2016, the Company had 8,730,844 issued and outstanding warrants with expiry dates ranging from October 30, 2016 to December 19, 2019. The weighted average exercise price for all warrants was \$1.24. On October 30, 2016, 1,500,000 warrants with exercise price of \$0.12 expired unexercised. As at November 23, 2016, the Company has 7,230,844 warrants with expiry dates ranging from January 31, 2017 to December 19, 2019. All warrants entitle the holder to purchase common shares of the Company.

## FINANCIAL INSTRUMENTS

The Company's risk exposures and the impact on the Company's financial instruments are summarized below. There have been no significant changes in the risks, objectives, policies and procedures from the previous period.

## Credit risk

The Company's credit risk is primarily attributable to cash and cash equivalents and amounts receivable. The Company has no significant concentration of credit risk arising from operations. Management believes that the credit risk concentration with respect to cash and cash equivalents and amounts receivable is remote.

# Liquidity risk

The Company's approach to managing liquidity risk is to ensure that it will have liquidity to meet liabilities when due. At September 30, 2016, the Company had cash and cash equivalents of \$6,316,490 (December 31, 2015 - \$1,321,139) to settle current liabilities of \$617,276 (December 31, 2015 - \$566,493). The Company has working capital of \$5,784,409 (December 31, 2015 - \$942,395). The Company's financial liabilities generally have contractual maturities of less than 30 days and are subject to normal trade terms. The convertible debentures are due in 2018.

#### Market risk

## (a) Interest rate risk

The Company has cash balances and interest-bearing debt due to convertible debenture holders as described in Note 10. The Company's current policy is to invest excess cash in investment-grade short-term guaranteed investment certificates issued by its banking institutions. The Company periodically monitors the investments it makes and is satisfied with the credit ratings of its banks.

# (b) Price risk

The ability of the Company to pursue its resource interests and the future profitability of the Company is directly related to the market price of oil and gas.

# (c) Foreign currency risk

The Company is subject to foreign exchange risk as the Company has certain assets and liabilities, and makes certain expenditures, in US dollars and Nigerian Naira. The Company is therefore subject to gains and losses due to fluctuations in the US dollar and the Nigerian Naira relative to the Canadian dollar. The Company does not hedge its foreign exchange risk.

## Sensitivity analysis

Based on management's knowledge and experience of the financial markets, the Company believes the following movements are reasonably possible over a twelve-month period.

As at September 30, 2016, the Company had net monetary assets denominated in US dollars of approximately US\$4,574,000 (December 31, 2015 - US\$579,000). A 10% change in the value of the Canadian dollar relative to the US dollar would result in a corresponding change in net income of approximately US\$457,400 (December 31, 2015 - \$57,900) based on the balance of these amounts held in US dollars at September 30, 2016.

## Fair value

The carrying value of cash and cash equivalents, amounts receivable, accounts payable and accrued liabilities, and due to shareholders approximates their fair value due to the relatively short periods to maturity of the financial instruments. The derivative liabilities are carried in the condensed interim consolidated statement of financial



position at fair value with changes in fair value recognized in the statements of loss and comprehensive loss for the period.

# Fair value hierarchy and liquidity risk disclosure

Fair value measurements are classified using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy shall have the following levels: (a) quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1); (b) inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices) (Level 2); and (c) inputs for the asset or liability that are not based on observable market data (unobservable inputs) (Level 3). As at September 30, 2016 and December 31, 2015, the Company's cash and cash equivalents have been classified as level 1 and financial derivative liabilities have been classified as level 2 based on the fair value hierarchy described above.

## RECENT ACCOUNTING PRONOUCEMENTS AND CHANGES IN ACCOUNTING POLICIES

## Recent accounting pronouncements

Certain pronouncements were issued by the IASB or the IFRIC that are mandatory for accounting periods on or after January 1, 2017 or later periods. Many are not applicable or do not have a significant impact to the Company and have been excluded. The following have not yet been adopted and are being evaluated to determine their impact on the Company.

IFRS 9 – Financial Instruments ("IFRS 9") was issued by the IASB in November 2009 with additions in October 2010 and May 2013 and will replace IAS 39 Financial Instruments: Recognition and Measurement ("IAS 39"). IFRS 9 uses a single approach to determine whether a financial asset is measured at amortized cost or fair value, replacing the multiple rules in IAS 39. The approach in IFRS 9 is based on how an entity manages its financial instruments in the context of its business model and the contractual cash flow characteristics of the financial assets. Most of the requirements in IAS 39 for classification and measurement of financial liabilities were carried forward unchanged to IFRS 9, except that an entity choosing to measure a financial liability at fair value will present the portion of any change in its fair value due to changes in the entity's own credit risk in other comprehensive income, rather than within profit or loss. The new standard also requires a single impairment method to be used, replacing the multiple impairment methods in IAS 39. IFRS 9 is effective for annual periods beginning on or after January 1, 2018. Earlier adoption is permitted though management does not anticipate early adoption of the standard.

IFRS 16 – Leases ("IFRS 16") was issued in January 2016 and replaces IAS 17 – Leases as well as some lease related interpretations. With certain exceptions for leases under twelve months in length or for assets of low value, IFRS 16 states that upon lease commencement a lessee recognises a right-of-use asset and a lease liability. The right-of-use asset is initially measured at the amount of the liability plus any initial direct costs. After lease commencement, the lessee shall measure the right-of-use asset at cost less accumulated depreciation and accumulated impairment. A lessee shall either apply IFRS 16 with full retrospective effect or alternatively not restate comparative information but recognise the cumulative effect of initially applying IFRS 16 as an adjustment to opening equity at the date of initial application. IFRS 16 requires that lessors classify each lease as an operating lease or a finance lease. A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership of an underlying asset. Otherwise it is an operating lease. IFRS 16 is effective for annual periods beginning on or after January 1, 2019. Earlier adoption is permitted if IFRS 15 has also been applied.

IAS 12 – Income Taxes ("IAS 12") was amended in January 2016 to clarify that, among other things, unrealized losses on debt instruments measured at fair value and measured at cost for tax purposes give rise to a deductible temporary difference regardless of whether the debt instrument's holder expects to recover the carrying amount of the debt instrument by sale or by use; the carrying amount of an asset does not limit the estimation of probable future taxable profits; and estimates for future taxable profits exclude tax deduction resulting from the reversal of deductible temporary differences. The amendments are effective for annual periods beginning on or after January 1, 2017. Earlier adoption is permitted.



Changes in Accounting Policies

The Company has adopted the following new standard, along with any consequential amendments, effective January 1, 2016. This change was made in accordance with the applicable transitional provisions.

IFRS 11 – Joint Arrangements ("IFRS 11") was amended in May 2014 adding new guidance on how to account for the acquisition of an interest in a joint operation that constitutes a business. The amendments specify the appropriate accounting treatment for such acquisitions. This amendment becomes effective for annual periods beginning on or after January 1, 2016. There was no material impact on the condensed interim consolidated financial statements.

IAS 1 – Presentation of Financial Statements ("IAS 1") was amended in December 2014 in order to clarify, among other things, that information should not be obscured by aggregating or by providing immaterial information, that materiality consideration apply to all parts of the financial statements and that even when a standard requires a specific disclosure, materiality considerations do apply. The amendments are effective for annual periods beginning on or after January 1, 2016. There was no material impact on the condensed interim consolidated financial statements.

## RELATED PARTY DISCLOSURES

These condensed interim consolidated financial statements include balances and transactions with directors and officers of the Company and/or corporations related to them. During the nine months ended September 30, 2016 and year ended December 31, 2015, the Company entered into the following transactions involving related parties:

The Company rents office space from a corporation with a common officer and a common director. During the nine months ended September 30, 2016, approximately \$38,844 (September 30, 2015 - \$27,246) was charged by this corporation, of which \$34,960 has been charged as rent expense to CINRL. The amount is included in the statement of income (loss) and comprehensive income (loss).

For the nine months ended September 30, 2016, the Company incurred legal fees of approximately \$233,684 (September 30, 2015 - \$148,041) with a law firm of which a partner, is a director of the Company, of which \$224,632 has been charged as legal fees to CINRL. This amount is included in the statement of income (loss) and comprehensive income (loss). As of September 30, 2016, the Company owed \$119,278 (December 31, 2015 - \$94,379) to this law firm.

In accordance with IAS 24, key management personnel are those having authority and responsibility for planning, directing and controlling the activities of the Company directly or indirectly, including any directors (executive and non-executive) of the Company.

The remuneration of directors and other members of key management personnel for the nine months ended September 30, 2016 and September 30, 2015 were as follows:

	<b>September 30, 2016</b>	<b>September 30, 2015</b>
	\$	\$
Management salaries and benefits	1,419,664	738,994
Director's fees	60,000	60,000
Share-based payments	-	275,024
	1,479,664	1,074,018

During the nine months ended September 30, 2016, the Company paid management bonus, salaries and benefits and director fees in the amount of \$1,479,664 (September 30, 2015 - \$798,994), of which \$1,433,048 (September 30, 2015 - \$316,945) has been charged to CINRL. During the period, a common officer and director of CINRL and James Bay was paid \$656,950 bonus (US\$ 500,000).



Included in accounts payable and accrued liabilities as at September 30, 2016 is approximately \$1,148 (December 31, 2015 - \$2,326) of management travel expenses reimbursement and \$20,000 (December 31, 2015 - \$20,000) of director fees.

All of the above amounts payable to related parties are unsecured, non-interest bearing, with no fixed terms of repayment.

See also Notes 9, 10, and 18 of the condensed interim consolidated financial statements for the nine months ended September 30, 2016.

## COMMITMENTS AND CONTINGENCIES

The Company is party to certain management contracts, which contain clauses requiring additional payments of up to \$1,800,000 be made upon the occurrence of certain events such as a change of control and additional payments of up to \$874,000 be made upon termination of contracts. As a triggering event has not taken place, the contingent payments have not been reflected in these condensed interim consolidated financial statements. As of September 30, 2016, under these management contracts, management has committed to \$632,000 of salaries and benefits due within one year.

The Company is subject to a lease commitment for premise Canada expiring in January 2019.

1 5 5	Canada \$
2016	13,000
2017	62,000
2018	68,000
2019	6,000
Total	149,000

<sup>(</sup>i)Lease renewal at the Company's option

The Company's exploration and evaluation activities are subject to various laws and regulations governing the protection of the environment. These laws and regulations are continually changing and generally becoming more restrictive. The Company believes its operations are materially in compliance with all applicable laws and regulations. The Company has made, and expects to make in the future, expenditures to comply with such laws and regulations.

The Company is party to legal proceedings in the ordinary course of its operations related to legally binding agreements with a third party. As at September 30, 2016, one such proceeding was ongoing. The Company believes this claim to be without merit. Management does not expect the outcome of this proceeding to have a materially adverse effect on the results of the Company's financial position or results of operations and therefore this amount has not been reflected in these financial statements. Should any losses result from the resolution of this dispute, that amount will be charged to operations in the year that it is determined.

## OFF BALANCE SHEET ARRANGEMENTS

The Company has no off balance sheet arrangements.



# RISKS AND UNCERTAINTIES

The Company, through its subsidiary, holds interest in a petroleum property in Nigeria. As such, it is exposed to the laws governing the Nigerian petroleum industry with respect to matters such as taxation, environmental compliance, and other regulatory and political factors as well as shifts in politics and labor unrest, any of which could adversely affect the Company and its future exploration and production activities.

# **Additional Capital**

The Company conducted due diligence to identify potential acquisition targets of onshore/offshore Nigerian oil and gas projects. If the results are favourable, Company will require additional capital which may come from future financings. There can be no assurance that the Company will be able to raise such additional capital if and when required on terms it considers acceptable.

# No History of Profitability

The Company is an exploration company with no history of profitability. There can be no assurance that the operations of the Company will be profitable in the future. The Company has limited financial resources and will require additional financing to further explore, develop, acquire, retain and engage in commercial production on its property interests and, if financing is unavailable for any reason, the Company may become unable to acquire and retain its mineral concessions and carry out its business plan.

## **Government Regulations**

The Company's exploration operations are subject to government legislation, policies and controls relating to prospecting, development, production, environmental protection, mining taxes and labour standards. For the Company to carry out mining activities, exploitation licenses must be obtained and kept current. There is no guarantee that the Company's exploitation licenses would be extended or that new exploitation licenses would be granted. In addition, such exploitation licenses could be changed and there can be no assurances that any application to renew any existing licenses will be approved. The Company may be required to contribute to the cost of providing the required infrastructure to facilitate the development of its properties. The Company will also have to obtain and comply with permits and licenses which may contain specific conditions concerning operating procedures, water use, waste disposal, spills, environmental studies, abandonment and restoration plans and financial assurances. There can be no assurance that the Company will be able to comply with any such conditions.

#### **Market Fluctuation and Commercial Quantities**

The market for minerals is influenced by many factors beyond the control of the Company such as changing production costs, the supply and demand for resources, the rate of inflation, the inventory of resources producing companies, the international economic and political environment, changes in international investment patterns, global or regional consumption patterns, costs of substitutes, currency availability and exchange rates, interest rates, speculative activities in connection with resources, and increased production due to improved extractor and production methods. The resource industry in general is intensely competitive and there is no assurance that, even if commercial quantities and qualities of resources are discovered, a market will exist for profitable sale. Commercial viability of precious and base metals and oil and gas deposits may be affected by other factors that are beyond the Company's control including particular attributes of the deposit such as its size, quantity and quality, the cost of mining and processing, proximity to infrastructure and the availability of transportation and sources of energy, financing, government legislation and regulations including those relating to prices, taxes, royalties, land tenure, land use, import and export restrictions, exchange controls, restrictions on production, as well as environmental protection. It is impossible to assess with certainty the impact of various factors which may affect commercial viability so that any adverse combination of such factors may result in the Company not receiving an adequate return on invested capital.

# Mining Risks and Insurance



The Company is subject to the risks normally encountered in the mining industry, such as unusual or unexpected geological formations, cave-ins or flooding. The Company may become subject to liability for pollution, damage to life or property and other hazards of mineral exploration against which it or the operator of its exploration programs cannot insure or against which it or such operator may elect not to insure because of high premium costs or other reasons. Payment of such liabilities would reduce funds available for acquisition of mineral prospects or exploration and development and could have a material adverse effect on the financial position of the Company.

# Competition

The mineral exploration and mining industry is competitive in all phases of exploration, development and production. The Company competes with a number of other entities and individuals in the search for and the acquisition of attractive properties. As a result of this competition, the majority of which is with companies with greater financial resources than the Company, the Company may not be able to acquire attractive properties in the future on terms it considers acceptable. Finally, the Company competes with other resource companies, many of whom have greater financial resources and/or more advanced properties that are better able to attract equity investments and other capital. The ability of the Company to acquire attractive properties in the future depends not only on its success in exploring and developing its present properties and on its ability to select, acquire and bring to production suitable properties or prospects for exploration, mining and development. Factors beyond the control of the Company may affect the marketability of minerals mined or discovered by the Company.

## **Environmental Protection**

The mining and mineral processing industries are subject to extensive governmental regulations for the protection of the environment, including regulations relating to air and water quality, mine reclamation, solid and hazardous waste handling and disposal and the promotion of occupational health and safety which may adversely affect the Company or require it to expend significant funds.

## **Aboriginal Claims**

Aboriginal rights may be claimed on Crown or other types of tenure with respect to which mining rights have been granted. The Company is not aware of any aboriginal claims having been asserted or any legal actions relating to native issues having been instituted with respect to any of the mineral claims in which the Company has an interest. Should aboriginal claims be made against the Property and should government or the courts in favor of the aboriginal people resolve such a claim, it could materially adversely affect the business of James Bay only for the James Bay lowlands property. The Company is fully aware of the mutual benefits afforded by cooperative relationships with indigenous people in conducting exploration activity and is fully supportive of measures established to achieve such cooperation.

## **Conflicts of Interest**

Certain of the directors and officers of the Company may also serve as director and officer of other companies involved in gold and precious metal or other natural resource exploration and development and consequently, the possibility of conflict exists. Any decisions made by such directors involving the Company will be made in accordance with the duties and obligations of directors to deal fairly and in good faith with the Company and such other companies. In addition, such directors declare, and refrain from voting on any matters in which such directors may have a conflict of interest.

# **Additional Information**

Additional information relating to the Company can also be found on SEDAR.



# **CORPORATE INFORMATION**

## **BOARD OF DIRECTORS**

Stephen Shefsky Founder and Director, President & CEO

Wayne Egan Non-Executive Chairman Mark Brennan Founder and Director

Jon Pereira Director Jean J. Gauthier Director Adeniyi Olaniyan Director

## **OFFICE LOCATION**

**Corporate Head Office** 

79 Wellington Street West, TD Tower South, Suite 2100 Toronto, Ontario

M5K 1H1

Nigeria Office

2 Obudu Close, Osborne Foreshore Estate

Ikoyi Lagos, Lagos, Nigeria

**SUBSIDIARY COMPANIES** 

James Bay Energy, LLC James Bay Energy Nigeria Limited D&H Energy Nigeria Limited

Ondobit Limited

LEGAL COUNSEL

WeirFoulds LLP

Toronto, Ontario, Canada

**Sefton Fross** 

Lagos, Nigeria

**Amsterdam & Partners LLP** 

London, England

**AUDITOR** 

McGovern, Hurley, Cunningham, LLP

Toronto, Ontario, Canada

**KPMG Nigeria** 

Lagos, Nigeria

**REGISTRAR & TRANSFER AGENT** 

TMX Equity Transfer Services Inc.

Toronto, Ontario, Canada

**BANKER** 

**CIBC** 

Toronto, Ontario, Canada

First Bank

Lagos, Nigeria

STOCK EXCHANGE

Canadian Stock Exchange (formerly known as

CNSX)

Ticker symbol "JBR"

