

# BLACKICE

THE REAL RISK IS THE ONE YOU CAN'T SEE

BlackIce Enterprise Risk Management Inc.,  
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July 21, 2017

**RE: Meeting of the shareholders of BlackIce Enterprise Risk Management Inc. (the “Issuer”) to be held on August 25, 2017 (the “Meeting”)**

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I, Judith Kalyan, the Chief Executive Officer of the Issuer hereby certify that:

- (a) arrangements have been made to have proxy related materials for the Meeting sent in compliance with National Instrument 54-101 (the “Instrument”), to all beneficial owners at least 21 days before the date fixed for the Meeting;
- (b) arrangements have been made to carry out all of the requirements of the Instrument in addition to those described in subparagraph (a) and
- (c) BlackIce Enterprise Risk Management Inc. is relying on section 2.20 of the Instrument to abridge the time prescribed in subsection 2.5(1) of the Instrument.

“Judith Kalyan”  
Judith Kalyan  
Chief Executive Officer