

## **Form 51-102F2**

### **Management's Discussion & Analysis (MD & A)**

#### **Forward-Looking Information**

This MD&A contains “forward-looking information” that is based on management’s expectations, estimates and projections as of the date of this MD&A. Forward looking information in this MD&A can frequently be identified as incorporating such words as “plans”, “becomes”, “expects”, “estimates”, “forecasts”, “intends”, “anticipates”, “believes”, “may”, “could”, “would”, “might” or “will”. This forward looking information involves known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of the company to be materially different from any future results, performance or achievements expressed or implied by the forward looking information in this MD&A. Actual results may vary materially from the forward looking information contained in this MD&A. The forward-looking information contained in this MD&A is based on the information available as of the date of this MD&A and we have no intention of updating them except as required by applicable securities law. Numerous events and circumstances could occur subsequent to the date of this MD&A that could cause the actual results, performance or achievements that may be expressed or implied by the forward-looking information. Forward-looking statements are included in sections 1.2, 1.6, and 1.9. Examples of such forward looking information included in this MD&A include, but are not limited to, trends in the marketplace favoring both Quizam’s products; the demand for Corporate Computer training being fueled by the increased reliance on computers in the workplace; growing use of the internet helping to improve the awareness and consequent demand for the Quizam product; demand for Quizam’s products increasing; the large global increase in the use of cell phones and internet, together with an increased appreciation for education and training giving the company excellent strategic positioning; all future global License sales will be in Canadian dollars; there can be no assurance that the company will be able to obtain adequate financing in the future or that the terms of such financing will be favorable; the company will continue to improve its cash positions by focusing on increasing sales, improving profitability and equity financings; broadening of On-Track TV; increasing our On-Track TV sales team; significant parental/family demand for study tools; inventory increasing in value; anticipating receiving deferred purchases; management anticipates more Country Licenses coming on board and increased website visits in the coming quarters. In addition, Quizam Media has opened up a “Movie” division. We are producing our own feature length movies. Moreover, cannabis is an entirely new industry in Canada, and the legalization of cannabis will be a signature development in Canadian retail market. This is a huge opportunity for Quantum 1 on the potential for first-mover advantage in the market. Legalization is expected to attract more new consumers and increase frequency of purchase. There is a high possibility of becoming a complement or a substitute for liquor favors to recreational cannabis industry. On-Track TV is launching new videos about provincial regulations and safety concerns, and other issues related to cannabis.

All of the above forward looking statements are subject to significant risks and uncertainties. Certain material risk factors, that could cause actual results to differ materially from the forward-looking information contained in this MD&A include, but is not limited to, changes in the actions of competitors; fluctuations of exchange rates; the trading level of the company's stock; the continued availability of financing on appropriate terms for future projects; the continued increase of commercial run rates; a decline in market liquidity, and the volatility of global markets. Events and circumstances that occurred during the period ended February 29, 2020, which are reasonably likely to cause actual results to differ materially are the volatility of the global economy and increased competition which could prevent the company from improving its cash position, improving profitability, increasing Country Licenses or completing necessary financings; decreased usage of the internet, cell phones, and PDA's which could decrease demand for Academic Quizzing software and Quizam's products; the inability to hire appropriate staff and the results of product development activities could prevent further revisions to the software and the development of new products. Changes in the Entertainment industry could also affect results. Currently the movie business is going through major changes as the Internet and On-Demand usage increases. Changing in legislation, customer preferences and behaviors, competitors' actions and economic factors could affect the results from company predictions.

The current economy increases the uncertainty of forward looking statements and information included in the MD&A.

## **1.1 Date of Information**

May 22, 2020

## **1.2 Overall Performance**

We are pleased with development of On-Track TV as its library of current software topics has become very comprehensive. More recently, we have entered into several discussions with top industry players who are interested in using On-Track TV to train their teams. In addition, we have many individual users that use On-Track TV for learning. In June 2018 we sold the USA and Malaysian rights of On -Track TV for USD\$150,000 but this could blossom to over USD\$330,000 based on activations. The agreement was amended to USD\$125,000 for business licenses in Southeast Asia only, with the USA licenses being excluded from the contract. The business model is based on self-service through a website with residual subscriptions. People are going to the On-Track TV site and using the training.

We continue to enhance On-Track TV. Our two main areas of On-Track TV development include the LMS (learning management system) and content. Last year, we have invested much time and effort to ensure our content is of the highest quality. As software companies continue to release new versions, we continue to develop On-Track TV content for these new versions. On-Track TV continues to diversify its offering to include far more than just software training.

The company competes in the global marketplace and the continued devalued Canadian Dollar is helping to make our product more competitive globally.

The demand for corporate computer training is being fueled by the increased reliance on computers in the workplace coupled with the continued releases of new products from software producers like Microsoft.

We continue to transition from face to face training to online virtual training. Our online division is growing faster than the face to face training division and the ontracktv.com website is growing much faster than the On-Track face to face training website. Especially during the COVID-19 period, On-Track is doing most of the trainings via virtual training.

Quizam has altered its “Exclusivity” agreement with Central Media in the UK. The agreement is now non-exclusive and permits Quizam to work with other partners in the UK for the sale and distribution of ontrackTV.com into the UK market under the name ontrackTV.co.uk. The ontrackTV.co.uk library of online learning videos is sold via annual subscriptions to those seeking to learn about common software packages, Human Resource (HR) training, and Management Leadership Training.

Our UK partner is continuing to forge new clients for us in the UK market. We have not generated sales during the prior one year in Europe, but we are currently working on some significant deals that are taking longer than expected. Management feels European sales will commence this year.

Until now On-Track TV has focused on information technology computer training, however, due to client demands and custom training requests we are now expanding the curriculum to include soft skill training for corporations. We have added new soft skill courses such as Conflict Resolution in the Workplace, Brain Storming and Increasing Workplace Assertiveness. We have also added 500 new on-line courses in trades including apprentice programs for plumbing, electrical, pipe fitting and carpentry.

In addition to the training services described above, our global strategy with On-Track TV has been to place our tags on partner’s websites; however, revenue from this source has been minimal so far.

The Company has two teams familiar with both markets working in Canada and the United Kingdom. Increased demand for On-Track TV has resulted in reassigning some of the Quizam Software team and as a result, Quizam Software development and sales efforts have become secondary to On-Track TV. However, we are still working to develop a free shared online Quizam community. More recently we have developed some Quizzing tools for National Companies to test their employees. We see this market as having large and complimentary potential to On-Track TV.

We are also adding administrative components to On-Track TV which will broaden our corporate appeal. We are looking at broadening On-Track TV to include other broadcasts such as CEO messages, compliance issues, and other customized corporate communication requirements for clients. We plan to increase our On-Track TV corporate sales team and to sell the product to Fortune 500 companies.

Management feels that the growing use of the internet will help to improve the awareness and consequently demand for the Quizam product.

Management sees the demand for Quizam's products increasing. The global increased use of cell phones and internet, together with an increased appreciation for education and training will give the company excellent strategic positioning. We are currently developing products for handheld devices such as iPhones and Android phones.

The Company is continuing to add quizzes to its internet library. Many of the topics are classic and timeless. As this library continues to grow it becomes a valuable asset to the Company. The Company is exploring ways of accelerating the growth of this library either through corporate purchases of content or perhaps a "community" sharing model where quizzes can be added by global users. In either case management sees this inventory increasing in value as time goes on.

The Company has the equipment and experience in producing non-fiction learning vignettes. Management decided to expand its content to include some "Fiction" based filming such as Movies for Entertainment.

In April 2018 we partnered with AC3 to market On-Track TV in the Crypto Currency marketplace. Under the terms of the agreement all revenues derived from sales of On-Track TV subscriptions go to On-Track TV in AC3 cryptocurrency. Although AC3 has worked very hard to promote On-Track TV, there are no sales yet from this area.

In June 2018 we sold the exclusive USA and Malaysian rights to On-Track TV to Superior Online Training for USD\$330,000. Under the terms of the agreement Superior is paying USD\$150,000 plus per country activation fee of USD\$20,000 for each Southeast Asian country including Singapore, Malaysia, Indonesia, Thailand, Philippines, Vietnam, Cambodia, Laos and Burma. The agreement was later amended to exclude USA licenses and change the initial license fee for Southeast Asia to USD\$125,000. On-Track TV and Superior will share subscription revenue generated from sales of On-Track TV. Superior and On-Track TV have agreed to escalating yearly minimum targets to retain their exclusivity. Although these yearly minimum targets have not been met, the Company has allowed Superior to maintain their exclusivity.

The Company continues working on the new and supercharged on-line learning platform for On-Track TV. This new site has a slick interface that is easy to use on all devices, including desktops, tablets and mobile phones. The Company is also excited to be soon releasing new Microsoft and Adobe courses as well an entire channel devoted to cannabis education.

The Company, through its subsidiary, Quantum 1 Cannabis Corp., has leased several storefront premises in British Columbia, including North Vancouver and Grand Forks. To date Quantum has received Provincial Licenses for Grand Forks, Keremeos, Vernon, Creston Terrace and North Vancouver. The Liquor and Cannabis Regulation Branch (LCRB) has completed its assessment of the eligibility and suitability requirements of the Cannabis Control and Licensing Act for Quantum 1. The LCRB has determined that Quantum 1 is fit and proper, and can now move forward to open its operations. Store in North Vancouver rezoning application just obtains its final Approval this week from City of North Vancouver. This brings the total number of Quantum 1 British Columbia stores to six: Vernon, Keremeos, Grand Forks, Creston and Terrace and North Vancouver.

Currently, Keremeos is up and running since November 2019, Grand Forks is up and running since December 2019 (it was closed due to COVID-19 pandemic in April 2020 and is scheduled to reopen May 26<sup>th</sup>, 2020 as Covid-19 restrictions are getting relaxed) and Vernon is up and running since April 2020. Quantum is scheduled to open Creston and Terrace following Vernon. The Company commenced initial sales of cannabis products through the Keremeos location since November 2019.

The Company commenced initial sale of cannabis products during the fiscal quarter ended November 30, 2019. The Company recognized initial revenue of \$7,709, and cost of goods sold of \$5,377, resulting in net profit of \$2,332 during the three months and nine months ended February 29, 2020. The Company recognized its revenue of \$76,677, and cost of goods sold of \$50,124 during the nine months ended February 29, 2020.

As the rapidly evolving COVID-19 pandemic, the company's business operation, probability, liquidity, and risk factors have been affected. Most of the Company's training is doing online virtually. The company launched its online virtual training last year winter. This is a perfect movement to react against COVID-19 pandemic. The Company's trainers (facilitators) did not feel influenced by the pandemic as they were prepared and trained for virtual training during last year winter time; however, the trainees did not like the transforming at the beginning, which was induced the decline of revenue during COVID-19 pandemic period.. The Company's revenue from face to face training has been influenced since March 2020, and the collection of accounts receivable is slower than before. As the Company manages its credit risk by only working with reputable companies, the Company has reasonable assurance of collectability of the considerations. The unexpected situation may affect the operation, probability, liquidity, and risk factors in the future. The Company has applied and received Canada Emergency Wage Subsidy which helped the short term liquidity of the Company.

On the other side, the cannabis business is doing well. It was opened its third store in Vernon in April 2020. Although the store in Grand Forks is temporarily closed due to COVID-19 pandemic, it scheduled to reopen on May 26<sup>th</sup>.

To ensure health and safety of employees and customers, the stores provide sanitizers and disposal gloves as required while keeping social distancing. The employees working in headquarter are able to keep social distancing, have more access to hand wash and sanitizer. The face to face trainees are able to maintain social distance and have more access to hand wash and sanitizer while training in classroom. The Company plans to continue to focus on growth and profitability. The main strategies in the process include:

- a) Strict focus on increasing gross sales in each month compared to the same month in previous year;
- b) Increase of pricing in all areas;
- c) Huge expansion of course offerings beyond IT and computer training. Some of the new course offerings include customer service, conflict resolution, minute note-taking, and project management, cannabis education, cannabis safety; and medical applications of cannabis;

- d) Special marketing team devoted to gaining Fortune 500 companies as clients for On-Track TV;
- e) Continue to develop On-Track TV markets in the UK, North America, and Southeast Asia and sell more regional On-Track TV licenses;
- f) Continue to develop components to On-Track TV where users are quizzed after viewing content;
- g) Offering web development services under the name On-Track Web Development. This enables us to leverage our in house team and increase revenue;
- h) Continue to enhance the LMS (learning management system) of the On-Track TV website;
- i) Update and modernize all of our websites starting with On-Track.com and ontracktv.com;
- j) Full scale animation and film productions in the areas of non-fiction and education;
- k) Produce a full feature film in the coming 12 months;
- l) Develop and offer courses in common accounting software such as Simply Accounting, QuickBooks and Caseware. This would be for both Face to Face and On-Track TV;
- m) Expand on our Cannabis Strategy into retail sales in Key cities throughout British Columbia. We would like to have 8 Cannabis Retail Platforms up and running within the next 18 months;
- n) Take necessary actions to protect employees, customers and public health and safety pursuant to guidance from health officials and government.

### 1.3 Discussion of Operations

Revenue for the nine months ended February 29, 2020, increased to \$618,921 compared to \$560,079 during the nine months ended February 28, 2019. Operating expenses decreased from \$2,342,496 during the nine months ended February 28, 2019, to \$1,828,064 during the nine months ended February 29, 2020. The decrease of \$514,432 was mainly as a result of a decrease in share-based compensation, development costs, and travel and business development expenses. Net loss decreased to \$1,097,327 (2019 - \$1,781,967) during the nine months ended February 29, 2020. Net loss decreased by \$684,641 as a result of the decrease in operating expenses and a gain on settlement of debt of \$111,817.

The significant changes were as follows:

- Depreciation increased to \$264,986 for the nine months ended February 29, 2020 (2019 – \$24,226). The increase is a result of the adoption of IFRS 16, *Leases*, effective June 1, 2019. Under IFRS 16, the Company recorded an additional \$238,441 of depreciation during the nine months ended February 29, 2020 from the recognition of right-of-use assets.

- On-Track TV development costs decreased to \$37,990 for the nine months ended February 29, 2020, (2019 - \$272,770). The decrease was a result of the decrease in the development of On-Track TV online learning content and website in order to sell licenses.
- Research and development costs decreased to \$101,004 for the nine months ended February 29, 2020, (2019 - \$377,290). The decrease was a result of emphasis development of the Cannabis business.
- Share-based compensation costs decreased to \$nil for the nine months ended February 29, 2020 (2019 - \$277,457). The decrease was a result of not granting any stock options during the current period as compared to the granting of 1,930,000 stock options during the prior period.
- Subcontractors costs increased to \$330,836 for the nine months ended February 29, 2020 (2019 - \$102,309). The increase of \$228,527 is a result of increased costs incurred for the start-up and development of the Cannabis business.
- Travel and business development costs decreased to \$157,883 for the nine months ended February 29, 2020 (2019 - \$363,224). The decrease is related to the reduced travel and business development related to the On-Track TV license sales in the US.
- The Company realized a gain on settlement of debt of \$111,817 during the nine months ended February 29, 2020 (2019 - \$nil). The gain resulted from the extinguishment of debt accrued for prior lease payments upon the execution of new lease agreements for four storefront locations.

As the rapidly evolving COVID-19 pandemic, The Company's revenue is influenced since late March 2020, and it is significantly influenced in April and May 2020. The effects are mainly on face to face training. Most of the trainings are done on line virtually now. As time passes, more customers accept and like to do training virtually. On the other side, the revenue from cannabis stores is increased during COVID-19 pandemic period. It was opened its third store in Vernon in April 2020. Although the store in Grand Forks is temporarily closed due to COVID-19 pandemic, it scheduled to reopen on May 26<sup>th</sup>. The Company has applied and received Canada Emergency Wage Subsidy which helped the short term liquidity of the Company.

## 1.4 Summary of Quarterly Results

The effect of applying the treasury stock method to the Company's loss per share calculation is antidilutive. Therefore, basic and diluted losses per share are equal for the periods presented.

The quarterly periods in the table below are presented under International Financial Reporting Standards (IFRS) in Canadian dollars.

Description	February 29, 2020	November 30, 2019	August 31, 2019	May 31, 2019	February 28, 2019	November 30, 2018	August 31, 2018	May 31, 2018
Total Revenue	\$169,242	\$137,736	\$311,943	\$330,005	\$115,029	\$161,003	\$284,047	\$188,445
Income or (loss) before other items	\$(366,036)	\$(409,534)	\$(433,573)	\$(608,507)	\$(715,417)	\$(889,959)	\$(177,043)	\$(241,625)

Net Income or (loss) for the period	\$(366,036)	\$(297,717)	\$(433,573)	\$(608,507)	\$(715,237)	\$(889,779)	\$(176,952)	\$(240,662)
Net income (Loss) before other items per share basic and diluted	\$(0.01)	\$(0.01)	\$(0.01)	\$(0.01)	\$(0.01)	\$(0.02)	\$(0.01)	\$(0.02)
Income (Loss) per share basic and diluted	\$(0.01)	\$(0.01)	\$(0.01)	\$(0.01)	\$(0.01)	\$(0.02)	\$(0.01)	\$(0.02)

Revenue increased during the three months ended May 31, 2018. Net loss decreased during the fourth quarter ended May 31, 2018, as a result of an increase in revenue, and a decrease in share-based compensation.

Revenue increased during the three months ended August 31, 2018 as a result of new licensing fee revenue generated in the amount of \$199,140 (US\$150,000). Net loss decreased during the first quarter ended August 31, 2018, as a result of an increase in revenue, and a decrease in office and miscellaneous.

Revenue decreased during the three months ended November 30, 2018. Net loss increased during the second quarter ended November 30, 2018, as a result of an increase in accounting and legal costs, rent, research and development, share-based compensation, and travel and business development.

Revenue decreased during the three months ended February 28, 2019. Net loss decreased during the third quarter ended February 28, 2019, as a result of a decrease in share-based compensation costs, and a decrease in office and miscellaneous.

Revenue increased during the three months ended May 31, 2019 as a result of consulting fee revenue generated in the amount of \$108,210 (US\$80,250). Net loss decreased during the fourth quarter ended May 31, 2019, as a result of an increase in revenue and a decrease in On-Track TV development costs and travel and business development costs.

Revenue decreased during the three months ended August 31, 2019 as a result of a decrease in training services of \$79,545 offset by an increase in consulting fee revenue of \$61,483. Net loss decreased during the first quarter ended August 31, 2019, as a result of a decrease in rent, research and development costs, and investor and finance development costs.

Revenue decreased during the three months ended November 30, 2019 mainly as a result of a decrease in consulting fee revenue of \$161,984. Net loss for the period decreased during the second quarter ended November 30, 2019, as a result of a gain on settlement of debt of \$111,817.

Revenue increased during the three months ended February 29, 2020 mainly as a result of an increase in cannabis retail from stores revenue of \$68,968. Net loss for the period increased during the third quarter ended February 29, 2020, as a result of an increase in cost of goods sold of cannabis retail and a gain on settlement of debt of \$111,817 in second quarter.

## 1.6 Liquidity

The Company's liquidity is as follows:



	February 29, 2020	May 31, 2019
Cash and cash equivalents	\$31,928	\$252,278
Accounts receivable	\$73,296	\$17,236
Accounts payable and accrued liabilities	\$353,210	\$275,915
Due to related parties	\$95,663	\$238,246
Lease liabilities – current portion	\$265,715	\$ –
Working capital (deficiency)	\$(591,024)	\$(244,749)

As at February 29, 2020, the Company had cash and cash equivalents of \$31,928 and working capital deficiency of \$591,024 compared to cash and cash equivalents of \$252,278 and a working capital deficiency of \$244,749 as at May 31, 2019. The Company's increase in working capital deficiency is attributable to the decrease in cash and cash equivalents offset by increase in accounts payable and accrued liabilities and the initial recognition of lease liabilities upon the adoption of IFRS 16, *Leases*.

During the nine months ended February 29, 2020, the Company used \$1,056,992 of cash for operating activities compared to \$1,726,094 in the comparative period. The Company incurred \$26,814 (2019 - \$9,451) in acquisition of equipment during the period ended February 29, 2020. The Company has financed its operations for the last two years mainly through the issuance of share capital. The Company has raised \$936,629 (2019 - \$2,082,955) through subscription of share capital during the nine months ended February 29, 2020. The Company has incurred losses as it continues to develop its software products and start-up in the Cannabis industry. The Company continues to be dependent on its cash reserves and future financings.

There can be no assurance that the Company will be able to obtain adequate financing in the future or that the terms of such financing will be favorable. If adequate financing is not available when required, the Company may be required to delay or scale back its software development and marketing. Any equity offerings will result in dilution to the ownership interests of the Company's shareholders and may result in dilution to the value of such interests.

Currently the Company has insufficient funds to meet its requirements for the coming year. It will continue to improve its cash positions by focusing on increasing sales, improving profitability and equity financings.

As the rapidly evolving COVID-19 pandemic, the revenue from face to face training has been influenced since March 2020, and the collection of accounts receivable is slower than before. On the other side, cannabis business is doing well now. It provides certain liquidity to the Company. This unexpected situation may affect the liquidity in the future. The Company has applied and received Canada Emergency Wage Subsidy which helped the liquidity of the Company for now.

## 1.7 Capital Resources

The Company's capital currently consists of common shares, options and warrants. The Company's principal source of funds is from the issuance of common shares. The Company's capital management objectives are to safeguard its ability to continue as a going

concern and to have sufficient capital to be able to meet the Company's educational software development, internet training development and film production to ensure the growth of activities.

The Company is in a process of share consolidation now. Directors have determined to consolidate the Company's current common shares on a twelve current common shares into one new post-consolidated share (the "Consolidation"). The Company currently has 71,372,124 shares issued; post consolidation the Company will have 5,947,677 common shares issued and outstanding. The exercise or conversion price and the number of Common Shares issuable under any of the Company's outstanding warrants, convertible debentures, stock options and securities convertible in Common Shares will be proportionately adjusted to reflect the Consolidation in accordance with the respective terms thereof. The Company's name will remain unchanged.

During the year ended May 31, 2017, the Company signed a rental agreement effective until August 31, 2022 for the lease of its head office in Vancouver. During the year ended May 31, 2019, the Company signed seven rental agreements effective December 1, 2018 onwards. The Company has committed to pay rent, taxes and operating costs. Minimum remaining lease payments are as follows:

Fiscal Year	\$
2020	82,625
2021	334,599
2022	344,716
2023	261,019
2024 and onwards	212,026
Total	1,234,985

## 1.8 Off-Balance Sheet Arrangements

The Company does not have any off-balance sheet arrangements.

## 1.9 Transactions Between Related Parties

The Company has identified its directors and certain senior officers as its key management personnel and the compensation costs for key management personnel and companies related to them were recorded at their exchange amounts as agreed upon by transacting parties as follows:

	February 29, 2020	February 28, 2019
Management fees	\$ 108,000	\$ 108,000

For the nine months ended February 29, 2020 and 2019, key management personnel were not paid any post-employment benefits, termination benefits or any other long-term benefits.

At February 29, 2020, \$95,663 (May 31, 2019 – \$238,246) was owed to a significant shareholder and companies owned by a significant shareholder, who is also a director and officer, and to a company owned by his relative.

Accounting and legal, investor and finance development, office and miscellaneous, On-Track TV development, research and development, software development, subcontractors, travel and business development, and wages and benefit expenses are provided by related parties and significant shareholders of the Company.

During the nine months ended February 29, 2020, \$517,045 (2019 - \$1,106,626) of these expenses were included in expenses to companies owned by a significant shareholder, who is also a director and officer, and immediate family of the significant shareholder.

## **1.10 Critical Accounting Estimates**

The preparation of financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions which affect the reported amounts of assets and liabilities at the date of the financial statements and revenues and expenses for the period reported. Significant areas requiring the use of management estimates relate to estimation of an allowance for doubtful accounts, the measurement of share-based compensation, expected lives of long-lived assets, and the recognition of deferred income tax assets. Actual results could differ from those estimates. Significant judgements are applied by management to determine whether sales have met the Company's revenue recognition criteria, and to assess the probability of realizing deferring income tax assets based on the likelihood of generating taxable income in the future. Different judgement could yield different results.

## **1.11 Changes in Accounting Policies including Initial Adoption**

### *Adoption of New Accounting Changes:*

#### ***IFRS 16, Leases (“IFRS 16”)***

The Company has adopted new accounting standard IFRS 16, *Leases*, effective for annual periods beginning on or after January 1, 2019. IFRS 16 was issued by the IASB in January 2016 and has replaced IAS 17, *Leases*. IFRS 16 eliminates the current dual accounting model for lessees, which distinguishes between on-balance sheet finance leases and off-balance sheet operating leases. Under the new standard, a lease becomes an on-balance sheet liability that attracts interest, together with a new right-of-use asset. In addition, lessees will recognize a front-loaded pattern of expense for most leases, even when cash rentals are constant.

Effective June 1, 2019, the Company adopted this standard using the modified retrospective approach under which the cumulative effect of initial application was recognized in retained earnings at June 1, 2019. Prior periods have not been restated for the impact of IFRS 16.

For contracts entered into before June 1, 2019, the Company determined whether the arrangement contained a lease under IAS 17. Prior to the adoption of IFRS 16, these leases

were classified as operating or finance leases based on an assessment of whether the lease transferred significantly all the risks and rewards of ownership of the underlying asset. The Company leases office space.

On transition, the Company elected to apply the practical expedient to grandfather the determination of which contract is or contains a lease and applied IFRS 16 to those contracts that were previously identified as leases. Upon transition to the new standard, right-of-use assets and lease liabilities were measured at the present value of the remaining lease payments discounted by the Company's incremental borrowing rate as at June 1, 2019. The non-cash adjustment has been excluded from the Statement of Cash Flows. The weighted average incremental borrowing rate applied to lease liabilities recognized under IFRS 16 was 7%.

For contracts entered into subsequent to June 1, 2019 at inception of the contract, the Company assesses whether a contract is, or contains, a lease by evaluating if the contract conveys the right to control the use of an identified asset. For contracts that contain a lease, the Company recognizes a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted by any initial direct costs, and costs to dismantle and remove the underlying asset less any lease incentives. The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the underlying asset or the end of the lease term. Under IFRS 16, right-of-use assets are tested for impairment in accordance with IAS 36, Impairment of Assets. This replaced the previous requirement to recognize a provision for onerous lease contacts.

The lease liability is initially measured at the present value of lease payments to be paid subsequent to the commencement date of the lease, discounted either at the interest rate implicit in the lease or the Company's incremental borrowing rate. The lease payments measured in the initial lease liability include payments for an optional renewal period, if any, if the Company is reasonably certain that it will exercise a renewal extension option. The liability is measured at amortized cost using the effective interest method and will be remeasured when there is a change in either the future lease payments or assessment of whether an extension or other option will be exercised. The lease liability is subsequently adjusted for lease payments and interest on the obligation. Interest expense on the lease obligation is included in the consolidated statement of comprehensive loss.

#### Future Accounting Changes:

Certain new standards, interpretations and amendments to existing standards have been issued by the IASB or the International Financial Reporting Interpretations Committee ("IFRIC") that are mandatory for the Company's accounting periods beginning after June 1, 2020, or later periods. The Company believes that these new standards are not applicable or are not consequential to the Company and won't have a material effect on its consolidated financial statements.

## 1.12 Financial Instruments and Other Instruments

Management determines the classification of its financial assets at initial recognition depending on the purpose for which the financial assets were acquired and, where allowed and appropriate, re-evaluates this designation at every reporting date. All financial instruments are recognized when the Company becomes a party to contractual provisions of these instruments. Financial instruments initially recorded at fair value. Financial assets classified into one of three categories: amortized cost, fair value through other comprehensive income (“FVTOCI) or fair value through profit or loss (“FVTPL”). Financial liabilities are subsequently measured at amortized cost using effective interest method, except for financial liabilities at FVTPL, financial guarantee contracts, loan commitments as below-market interest rate, and liabilities related to contingent consideration of an acquirer in a business combination.

Financial instruments comprise cash and cash equivalents, accounts receivable, accounts payable and due to related parties. At initial recognition management has classified financial assets and liabilities as follows:

### a) Financial assets

#### *Amortized cost*

Financial assets that are held within a business model whose objective is to hold financial assets in order to collect contractual cash flows, and the contractual terms of these financial assets give rise on specified date to cash flows that are solely payments of principal and interest on the principal amount outstanding, are subsequently measured at amortized cost using the effective interest method. Accounts receivable are measured at amortized cost.

#### *Fair value through other comprehensive income*

Financial assets that are held within a business model whose objective is to hold financial assets in order to both collect contractual cash flows and sell financial assets, and the contractual terms of these financial assets give rise on specified date to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Upon initial recognition of equity securities, the Company may make an irrevocable election (on an instrument-by-instrument basis) to designate its equity securities that would otherwise be measured at FVTPL to present subsequent changes in fair value in other comprehensive income. Designation at FVTOCI is not permitted if the equity investment is held for trading or if it is contingent consideration recognized by an acquirer in a business combination. Investments in equity instruments at FVTOCI are initially measured at fair value plus transaction costs. Subsequently, they are measured at fair value with gains and losses arising from changes in fair value recognized in OCI. The cumulative gain or loss is not reclassified to profit or loss on disposal of the instrument; instead, it is transferred to retained earnings. The Company currently has no financial assets designated as FVTOCI.

*Fair value through profit or loss*

By default, all other financial assets are measured subsequently at FVTPL. The Company's cash and cash equivalents are measured at FVTPL.

b) Financial liabilities

Financial liabilities at amortized cost include accounts payable and accounts payable to related parties. Financial liabilities classified as FVTPL include financial liabilities held for trading and financial liabilities designated upon initial recognition as FVTPL. Fair value changes on financial liabilities classified as FVTPL are recognized in the statements of operations and comprehensive income (loss).

The following table summarizes information regarding the carrying values of the Company's financial instruments:

	February 29, 2020	May 31, 2019
	\$	\$
FVTPL (i)	31,928	252,278
Financial assets at amortized cost (ii)	73,296	17,236
Financial liabilities at amortized cost (iii)	(448,873)	(514,161)

- (i) Cash and cash equivalents
- (ii) Accounts receivable
- (iii) Accounts payable and amounts due to related parties

The Company classifies its fair value measurements in accordance with an established hierarchy that prioritizes the inputs in valuation techniques used to measure fair value as follows:

Level 1 – Unadjusted quoted prices in active markets for identical assets or liabilities;

Level 2 – Inputs other than quoted prices that are observable for the asset or liability either directly (i.e. as prices) or indirectly (i.e. derived from prices); and

Level 3 – Inputs that are not based on observable market data.

The following table sets forth the Company's financial assets measured at fair value on a recurring basis by level within the fair value hierarchy:

	Level	February 29, 2020	May 31, 2019
Cash and cash equivalents	1	\$31,928	\$252,278

The risk management function within the Company is carried out in respect of financial risks, operational risks and legal risks. Financial risk comprises market risk (including currency risk, interest rate risk and other price risk), credit risk and liquidity risk. The primary objectives of the financial risk management function are to establish risk limits, and then ensure that exposure to risks stays within these limits. The operational and legal risk management functions are intended to ensure proper functioning of internal policies and

procedures, in order to minimize operational and legal risks.

#### *Credit Risk*

Financial instruments that potentially subject the Company to concentrations of credit risk consist of accounts receivable. Credit risk from accounts receivable encompasses the default risk of its customers. As a result of evolving COVID-19 pandemic, the collection period of accounts receivable becomes longer, which increase the credit risk. Since the Company manage its credit risk by only working with reputable companies, the Company has reasonable assurance of collectability of the considerations. The Company continuously manages its exposure to credit risk by only working with reputable companies and by performing on-going credit evaluations of its customers' financial conditions and requires letters of credit or other guarantees whenever deemed appropriate. The maximum exposure to loss arising from accounts receivable is equal to their carrying amounts.

The following table provides information regarding the aging of financial assets that are past due but which are not impaired as at February 29, 2020:

	Neither past due nor impaired	31-60 days	61-90 days	91 days and over	Carrying value
Trade accounts receivable	\$ 73,296	-	-	-	73,296

#### *Liquidity Risk*

The Company manages its ability to meet its short-term obligations through the capital management described in Note 10 to the consolidated financial statements. The Company has a working capital deficit and requires additional financing to fund operations. Because of the evolving COVID-19 pandemic, the risk of liquidity has increased. The revenue from face to face training has been influenced since March 2020, and the collection of accounts receivable is slower. The Company still can manage its ability to meet its short-term obligations. The Company has applied and received Canada Emergency Wage Subsidy which helped the short term liquidity of the Company.

#### *Foreign Exchange Risk*

As the Company generates a portion of its revenues in the U.S., the Company's foreign exchange risk arises with respect to the U.S. dollar. Financial instruments that subject the Company to foreign currency exchange risk include cash and accounts receivable. Approximately 24% of the Company's revenues are denominated in U.S. dollars (2019 – 36%) while a significant amount of the Company's expenses are denominated in Canadian dollars. Fluctuation of foreign exchange rate between U.S. dollar and Canadian dollar is not considered to have a material impact on the Company's financial statements.

#### *Interest Rate Risk*

In management's opinion the Company is not exposed to significant interest rate risk.

## 1.13 Additional Information

Additional information about the Company is available on SEDAR (Website: [www.sedar.com](http://www.sedar.com))

### Outstanding Share Data

The following table summarizes the issued and outstanding share capital as of the date of the MD&A:

	Number of shares issued or issuable as at February 29, 2020	Number of shares issued or issuable as at May 22, 2020
Common shares	70,572,124	71,372,124
Stock options	1,960,000	1,960,000
Warrants	51,335,080	52,135,080

The Company is in a process of share consolidation now. Directors have determined to consolidate the Company's current common shares on a twelve current common shares into one new post-consolidated share (the "Consolidation"). The Company currently has 71,372,124 shares issued; post consolidation the Company will have 5,947,677 common shares issued and outstanding. The exercise or conversion price and the number of Common Shares issuable under any of the Company's outstanding warrants, convertible debentures, stock options and securities convertible in Common Shares will be proportionately adjusted to reflect the Consolidation in accordance with the respective terms thereof. The Company's name will remain unchanged.

The Company will not be issuing fractional post-Consolidation Common Shares in connection with the Consolidation. Where the Consolidation would otherwise result in a shareholder being entitled to a fractional Common Share, the number of post-Consolidation Common Shares issued to such holder of Common Shares shall be rounded up or down to the nearest whole number of Common Shares.

The Company will be issuing its shares on a push-out basis and shareholders will not be required to do anything with the Common Shares that they hold but all shareholders of record on the record date will receive new share certificates from the Company. The record date will be determined and posted upon the Company completing certain administrative tasks in the coming week.