# **SPONSORSONE INC.**

## MANAGEMENT'S DISCUSSION & ANALYSIS ("MD&A")

## FOR THE TWELVE MONTHS ENDED DECEMBER 31, 2018 AND 2017

This MD&A of SponsorsOne Inc. ("SponsorsOne", "SPO" or the "Company") for the twelve month periods ended December 31, 2018 and 2017 has been prepared by management of the Company as of April 29, 2019 and should be read in conjunction with the Company's audited consolidated financial statements and accompanying notes for the years ended December 31, 2018 and 2017. The audited consolidated financial statements and notes thereto and this MD&A are presented in Canadian currency (unless otherwise noted) and were prepared in accordance with international financial reporting standards ("IFRS").

## **Forward-Looking Information**

This MD&A contains certain forward-looking statements and information relating to the Company that is based on the beliefs of its management as well as assumptions made by and information currently available to the Company. When used in this document, the words "may", "will", "anticipate", "plan", "intend", "estimate", "project", "continue", "believe", "estimate", "expect" and similar forward-looking terminology, as they relate to the Company or its management, are intended to identify forward-looking statements. This MD&A contains forward-looking statements relating to, among other things, regulatory compliance, the sufficiency of current working capital and the estimated cost and availability of funding for the continued operation of the Company. Such statements reflect the current views of the Company with respect to future events and are subject to certain risks, uncertainties and assumptions. Many factors could cause the actual results, performance or achievements of the Company to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements.

Although management believes that the expectations reflected in such forward-looking statements are reasonable, all forward-looking statements address matters that involve known and unknown risks, uncertainties and other factors and should not be read as guarantees of future performance or results. Accordingly, there are or will be a number of significant factors which could cause our actual results, performance or achievements, or industry results, to be materially different from any future results, performance or achievements expressed or implied by such forwardlooking statements. Factors that could cause actual future results, performance or achievements to differ materially include, but are not limited to, our limited operating history, our reliance on key personnel, future capital needs, dependence on proprietary technology and limited protection thereof and general economic trends and international risk. The Company is subject to significant risks and any past performance is no guarantee of future performance. The Company cannot predict all of the risk factors, nor can it assess the impact, if any, of such risk factors on the Company's business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those projected in any forward-looking statements. Accordingly, forward-looking statements should not be relied upon as a prediction of actual results. This MD&A offers a brief overview of some of the risk factors to be considered in relation to the Company's business. This list may not be exhaustive and new risk factors may emerge from time to time. Please see the section "Risks and Uncertainties" for further information. We disclaim any intention or obligation to publicly update or revise any forward-looking statements after distribution of this MD&A, whether as a result of new information, future events or other circumstances, except as may be required pursuant to applicable securities laws.

## **BUSINESS OVERVIEW AND CORPORATE UPDATE**

## THE CORPORATION

SponsorsOne Inc. ("SPO") was incorporated in accordance with the *Business Corporation Act (Ontario)* under the laws of the Province of Ontario on March 8, 1965 under the name "Superior Copper Mines Limited". The Corporation filed various articles of amendments dated August 8, 1972, March 6, 1979, March 3, 1988, May 9, 1989, January 8, 1990, February 26, 1997 and December 19, 2013 in respect of changes to share capital and other corporate matters including to change of its name to "Mountainview Explorations Inc.", then to "Banro Capital Group Inc." then to "International Infopet Systems Ltd." and finally to "SponsorsOne Inc.".

MXM Nation Inc. ("MXM"), a wholly-owned subsidiary of the Corporation, was incorporated under that laws of the Province of Ontario on February 2, 2006 as "Deep Creek Ventures Inc.". On April 4, 2007, MXM changed its name to "MX Mechanics Inc." and on February 5, 2013 MXM changed its name to "MXM Nation Inc.".

SponsorsOne Media Inc. ("SPM"), a wholly-owned subsidiary of the corporation, was incorporated under the laws of the State of Delaware on January 11, 2018.

The head and registered office of SPO, MXM and SPM is located at 2 Campbell Drive, Suite 307C, Uxbridge, ON L9P 1H6.

## **Business of the Corporation**

The Corporation is developing a proprietary digital marketing platform for influencers and their Brands called the SponsorCoin. The *SponsorCoin* digital currency and transaction engine, in combination, are designed to address social media marketing challenges faced by companies regarding their specific retail product lines such as fashion, specialty food and cosmetics ("Brands").

Social media marketing is influenced by people known as influencers, who are people in social media that have followings of people, which people take actions based on what a particular influencer buys, does and says. Large influencers charge fees for their social media influence. There are a lot of smaller influencers ("Micro-Influencers") who have significant followings, sometimes in niche marketing areas who can be influential as well. Social media marketing through Micro-Influencers is challenging due to the difficulty of engagement between Brands, Micro-Influencers, customers and social media advertising. There is also a lack of understanding of the return on investment, costs related to products/services and support given to customers/influencers with no communication channel post advertisement/sponsorship promotion. SPO has developing the *SponsorCoin* platform and patent pending *SponsorCoin digital currency* to bring scale and efficiency to managing millions of micro-influencers. These technologies were designed to address the foregoing issues by creating influencer communities, which include Pro-Influencers, Marco-Influencers, Micro-Influencers and Nano-Influencers, for Brands. An "Influencer" is an individual consumer that is active on social media but with a number of subscribers or followers who can have significant effect on buying habits of their followers. SponsorOne has classified influencers based on followers in aggregate across all forms of social media (Facebook, Instagram, YouTube and Twitter as stated below:

Influencer Classification	<b>Range of Followers (range)</b>		
Nano-Influencer	100 - 5,000		
Micro-Influencer Macro-Influencer	5,001 - 25,000 25,001 - 500,000		
Pro-Influencer	500,001 - 100,000,000		

## USING MICRO-INFLUENCERS TO SUCCESSFULLY PROMOTE YOUR BUSINESS



## WHY MICRO-INFLUENCERS

For each Brand represented, the SPO model will help build a network of influencers (Nano to Pro-Influence). The *SponsorCoin* platform will integrate with social networks and enables the delivery of social media marketing campaigns. This will be facilitated through our proprietary e-commerce platform, *SponsorSCoin*, which will support the exchange of goods and services between brands and Influencers using our digital currency *SponsorCoin*. The main objective of the *SponsorCoin* platform is to build communities of Influencers for Brands through online, social media and e-commerce channels. Nano and Micro-Influencers will work their way up to higher levels of discounts by continuously engaging and transacting with Brands through various social media and e-commerce activities online across all social networks and may eventually become a Pro-Influencer earning cash commissions paid by the Brand. *SponsorCoin* will have a mobile application to allow Influencers to engage with the Brands and their campaigns. SPO will work with Brands to create marketing content to be distributed through various forms of digital distribution such as Facebook, Instagram, YouTube and on demand content distributors for 30- and 60-minute show formats such as Amazon Prime as previously announced. The Influencer establishes an account on the SponsorCoin platform through which they receive media content, then modify, add to, and deploy this content through their own social networks. Through their SponsorCoin Account, this activity is all tracked and verified allowing the platform to assess the value of this additional content, validates their social media posts and reward the -Influencer with *SponsorCoins*.

*SponsorsOne Media* is a wholly owned Delaware corporation in the U.S. Its purpose is to engage directly with Brands to develop their digital marketing strategy including the production of video, audio, photography, graphics and other web content ("Entertainment Media"). Brands will not be required to pay for the creation of Entertainment Media up front thereby making it more accessible to smaller Brands with limited budgets. Production costs can be offset in some circumstances from distribution partners who often pay for such content. The Entertainment Media will be designed to promote specific Brands and provides content for Micro-Influencers to disseminate to their social network.

SponsorCoins and cash (cash is also paid when an influencer obtains a higher level of sponsorship with a Brand) will be the currency used to compensate the Influencers for interacting, engaging and creating social media content around a Brand's campaign. The SponsorCoin platform will monitor all the activity of the Influencer across all social networks and SponsorCoins will be awarded to Influencers based on criteria set with the Brand such as quantity, quality, and type of engagement (campaign criteria). The more coins the Influencer searn, the higher the discount level the user will achieve in a tiered format set up by the Brand, entitling the Influencer to greater discounts and better redemption offers. The Influencer will be able to use their SponsorCoins to purchase goods and services from the Brand online through their e-commerce store set up through SponsorCoin platform. Influencers will also be able to transfer their SponsorCoins to charitable organizations or convert their SponsorCoins into Bitcoin, Ethereum and Litecoin cryptocurrencies. Exchanging currency within the SponsorCoin Platform will allow Influencers to monetize their SponsorCoins beyond the marketplace into any currency supported by participating cryptocurrency exchanges.

Additionally, the *SponsorsCoin* platform will track and log relevant data, specifically the engagement activity and movement of *SponsorCoins* between the Influencers and Brands within the social networks. This data will then be used to perform analysis and provide marketing analysis for Brands. The Brands interactive dash board and systems intelligence will be available on a subscription-based pricing model based on the size of their influencer community.

#### **Selected Annual Financial Information**

The following table reflects the summary of results for the periods set out.

December 31,	2018	2017	2016	2015
,	\$	\$	\$	\$
Total Assets	651,147	203,899	193,218	193,615
Total Revenue	Nil	Nil	Nil	Nil
Net Income (Loss)	(1,197,960)	(602,304)	(993,592)	(3,009,241)
Net (Loss) Per Share (Basic and				
Diluted)	(0.03)	(0.02)	(0.05)	(0.17)

#### **Selected Quarterly Financial Information**

The following table highlights selected unaudited financial information in respect of the previous six quarters of the Company. The Company's quarterly operating results have varied in the past and may vary substantially in the future. Accordingly, the information below is not necessarily indicative of results for any future quarter.

	(Amounts expressed in \$)				
Period	Revenue	Net income (loss)	Basic and diluted loss per share		
Q4 - 2018	Nil	(672,051)	(0.02)		
Q3 – 2018	Nil	(919,729)	(0.02)		
Q2 – 2018	Nil	893,764	0.03		
Q1 – 2018	Nil	(499,944)	(0.02)		
Q4 – 2017	Nil	(98)	-		
Q3 – 2017	Nil	(193,945)	-		
Q2 – 2017	Nil	(203,425)	(0.01)		
Q1 - 2017	Nil	(204,836)	(0.01)		

## **Operating Results**

#### Year ended December 31, 2018 compared with December 31, 2017

For the year ended December 31, 2018, the Company reported a net loss of \$1,197,960 versus a net loss of \$602,304 in the comparable period for 2017. The current year loss was primarily the result of compensation expenses paid in the form of stock options and deferred stock units. As reported in the second quarter, 2018, the Company reported non-operating income derived from forgiveness of debt in conjunction with debt settlements. In the third quarter, the Company closed its public offering and is now well along in completing its software platform that serves as the engine of the Company's social media marketing program. The increase in operating expenditures in the year was due primarily to the company's efforts to staff up in anticipation of the product roll out which will be ongoing through the second quarter of 2019 and beyond.

Marketing, general and administrative expenses were \$2,628,447 in the year ended December 31, 2018 versus \$561,074 in the comparable period in 2017. Of this amount, \$1,286,000 related to share based compensation. These expenses are expected to decrease in the near term as the Company focuses on completion of the software platform, and then increase in future periods as the Company moves from the development stage to the operational stage.

The Company incurred \$24,980 in research and development costs for the year ended December 31, 2018 compared to \$4,250 in the same period in 2017. The decrease nominal amounts spent on R&D in the last two years were tied to funding constraints. As the software platform approaches completion, the amounts needed for research and development are expected to decrease.

Depreciation was static in the year ended December 31, 2018 compared to the comparable period in 2017 at \$14,560 and \$14,676, respectively. Intangible assets of the Company were fully amortized in 2016.

## Liquidity and Capital Resources

The Company is in the development stage but is nearly ready to shift from development to operations. During the year ended December 31, 2018, the Company closed a public offering of shares generating aggregate net proceeds of \$2,110,503. After payments of outstanding liabilities and debt settlement obligations, and further development of the software platform, the Company has \$493,494 in cash and \$15,554 of working capital. The Company will require additional working capital to fund further product development and business development efforts, establishing strategic partnerships, and targeting specific marketing sectors.

SponsorsOne is currently generating negative operating cash flows. The Company will need to raise additional funds to aggressively pursue its business development strategy. Although SponsorsOne has been successful in obtaining financing to date, there can be no assurance that adequate funding will be available in the future, or available under terms favourable to SponsorsOne. Whether and when the Company can attain profitability and positive operating cash flows is uncertain. These uncertainties represent significant risks to the Company's ability to continue as a going concern.

The Company has implemented a strict cash flow management to stretch available resources as far as possible while seeking additional funds. The cash flow management program includes periodic cash flow reviews, pre-approval of all cash expenses and disbursements, and on-going cash balance tracking and management. Management and the board of directors collectively prioritize necessary payments and communicate payment plans with the relevant stakeholders/vendors.

In addition to the public offering proceeds, in the year ended December 31, 2018, the Company completed a nonbrokered private placement for gross proceeds of \$105,000 through the issuance of 2,625,000 units (the "Units") at a price of \$0.04 per Unit. Each Unit is comprised of one common share and one common share purchase warrant. Each warrant entitles the holder to acquire one additional common share of the Company at an exercise price of \$0.05 per common share for a period of 24 months from the closing of the private placement. \$90,000 of the gross proceeds was collected in the prior year. The remaining \$15,000 of gross proceeds were collected in the current year.

Also, in the year ended December 31, 2018, the Company completed a private placement of Special Warrants raising an aggregate of \$282,319 in gross offering proceeds and \$254,087 in net offering proceeds after payment of commissions. The Special Warrants converted to Units in the public offering and are more fully described under "Company Highlights", below.

On January 10, 2018, the Company granted 1,450,000 stock options to certain officers, directors and consultants. Each option is exercisable at \$0.30 expiring January 10, 2028. These options were valued at \$435,000 using the Black Scholes valuation method and resulted in a significant increase in compensation expense for the period. On August 7, 2018, 2,000,000 stock options were granted to certain officers, directors and consultants. Each option is exercisable at \$0.30 expiring August 7, 2028. These options were valued at \$495,000 using the Black Scholes valuation method and resulted in a significant increase in compensation expense for the period. An additional 750,000 options were issued on September 24, 2018 with an exercise price of \$0.22 per share for a period of 10 years from the date of the grant. 50% of the options granted on September 24, 2018 vested on the date of the grant and the balance vest on

August 1, 2019. The September 24, 2018 options were valued at \$164,200 using the Black Scholes valuation method and resulted in a significant increase in compensation expense for the period.

The Company also issued 500,000 deferred share units (DSU's) on August 1, 2018 and an additional 5,000,000 DSU's on August 7, 2018 to certain officers, directors and consultants. Each DSU represents a right to receive shares or the cash equivalent value of the shares upon the holder's separation from service with the Company, either as an officer, director or consultant. The DSU's granted on August 1, 2018 vested 50% on the date of the grant and the remaining 50% 90 days after issuance. The DSU's issued on August 7, 2018 vested 10% on the date of grant, and 1,500,000 at the completion of each year of service for the succeeding three years. These DSU's were valued at \$900,000 based on the per share price of the Company's common stock on the date of issuance.

## **Company Highlights**

On March 28, 2018, the Corporation announced the appointment of Mr. Brad Herr as the new Chief Financial Officer of the Corporation and the resignation of Mr. Arvin Ramos from that position.

- On April 18, 2018 the Corporation entered into an engagement letter with Emerging Equities Inc. to act as agent, on a reasonable best-efforts basis, in connection with a proposed financing up to 16,666,667 units ("Units") at a price of \$0.18 per unit for gross proceeds of CA\$3 million (the "Unit Offering"). Each Unit is comprised of one Common Share and one half of a common share purchase with each whole warrant entitling the holder thereof to purchase one Common Share at an exercise price of \$0.30 for a period of twelve (12) months (subject to acceleration in certain circumstances).
- On April 28, 2018, the Corporation received a Notice of (Re) Assessment (the "HST Assessment") from Canada Revenue Agency regarding GST / HST filings for the period from July 1, 2015 to December 31, 2017, which, if correct, would give rise to \$194,994.27 in HST payable. The Corporation's tax advisors have advised that there are valid grounds to appeal the assessment and the Corporation is currently in the process of filing a Notice of Objection. Pending the outcome of the appeal process, the Corporation has booked the \$194,994.27 as an amount payable in its second quarter 2018 financial statements.
- On May 16, 2018, the Corporation completed a private placement of 1,568,440 special warrants ("Special Warrants") of the Corporation at \$0.18 per special warrant for gross proceeds of \$282,319. Each Special Warrant entitles the holder to receive 1 Unit for no additional consideration.
- On June 18, 2018, the Corporation announced the extension of the expiry dates of 6,790,784 outstanding share purchase warrants (the "Warrants") that were issued pursuant to private placements and debt settlements completed in July 2016. Each Warrant entitles the holder to purchase one Common Share at a price of \$0.30 per share for a period of 24 months from the date of issuance which expired on July 4, 2018. Subject to Canadian Securities Exchange approval, the expiration of the Warrants has been extended to July 4, 2019. All other terms of the Warrants will remain the same.
- The Corporation reached agreements with holders of accounts payable and accrued balances to extend, settle, or reduce the outstanding balances. Extensions (the "Extensions") occurred with holders of \$154,271 of accounts payable. Such amounts are now payable over a 3-year period with the first monthly payments commencing on July 31, 2019 with equal monthly installments sufficient to satisfy the debts in full by September 30, 2021. As at December 31, 2018 year end, \$50,000 of these notes remained outstanding. Accounts payable and accrued balances totaling \$1,684,509 were settled and / or written off in full for cash payments totaling \$13,575 (the "Settlements"). The Settlements were obtained from persons friendly to the Corporation who expressed a willingness to resolve old balances at reduced or zero payout. The Corporation also has reached agreement to settle an additional \$191,144 in accounts payable by the payment of \$30,000 and the issuance of 400,000 common shares. The Company is currently working to clear the settled amounts with the affected vendors.

On July 30, 2018 the Company closed its public offering ("Offering") with Emerging Equities Inc. as agent (the "Agent"). The Company issued 12,425,742 units of the Corporation ("Units") at a price of \$0.18 per Unit for gross proceeds of CA\$2,236,634. The Special Warrants were also converted into 1,568,440 Units in the public offering at no additional cost. Each Unit is comprised of one common share ("Common Share") and one half of a common share purchase warrant (each whole warrant, being a "Warrant"). Each Warrant is exercisable into one Common Share at an exercise price of \$0.30 per Common Share, on or before July 30, 2019, provided that if the closing price at which the Common Shares trade on the Canadian Securities Exchange (or any such other stock exchange in Canada as the Common Shares may trade at the applicable time) exceeds \$0.55 for five (5) consecutive trading days at any time following November 25, 2018, the Corporation may accelerate the expiry date of the Warrants (the "Reduced Warrant Term") to the date that is twenty-one (21) calendar days following the date a press release is issued by the Corporation announcing the Reduced Warrant Term. On July 30, 2018, the special warrants converted, with no additional proceeds to the Corporation, into 1,725,283 Common Shares (1,568,440 Unit shares plus 156,843 penalty shares) and 784,220 warrants. The Agent received a cash fee equal to 10% of the gross proceeds of the Offering and broker units equal to 10% of the total units issued in the offering. The Offering was completed by way of short form prospectus filed with the securities regulatory authorities in each of the provinces of Ontario, British Columbia and Alberta (the "Prospectus"). The Prospectus is accessible on SEDAR at www.sedar.com.

In connection with the Offering, on July 30, 2018, the Company issued 1,842,574 brokers' units exercisable at \$0.18 per share. The brokers' units are currently exercisable and expire on July 30, 2020. These units are exercisable into one common share and one-half of one common share purchase warrant. Each whole purchase warrant is exercisable into one common share of the Company at a price of \$0.30 per share.

#### Commitments

The Company has no commitments for capital expenditures.

## **Contingencies and Off-Balance Sheet Arrangements**

The Company has no contingencies and no off-balance sheet arrangements.

## **Outstanding Share Data**

As at the date of this report, the following Common Shares and convertible securities of the Company are issued and outstanding:

Common Shares – issued and outstanding	45,585,737
Stock options – vested	5,485,000
Deferred share units (5,500,000 shares granted) - vested	1,000,000
Warrants	20,387,841

#### **Future Accounting Changes**

New Accounting Standards that became effective during 2018 and standards that were issued but are not yet effective are listed in Footnote 2 to the Financial Statements for the Year Ended December 31, 2018. The list of standards and interpretations are those that the Company reasonably expects to be applicable to its financial reporting a future date. The Company intends to adopt standards when they become effective to the extent such standards are applicable to the Company's operations at that time.

## **Transactions with Related Parties**

During the year ended December 31, 2018, officers, directors, and management, which are considered key management, received compensation of \$1,176,388 (December 31, 2017 - \$421,764). Management compensation has been included in the marketing, general and administrative account:

As at December 31,	2018	2017
Consulting fees	\$ 271,103	\$ 300,000
Accounting fees	130,085	36,000
Share-based compensation	775,200	85,764
	\$ 1,176,388	\$ 421,764

As at December 31, 2018, included in accounts payable and accrued liabilities is 50,693 (December 31, 2017 – 1,409,798) due to related parties for consulting services.

During the year ended December 31, 2018, the Company entered into settlement agreements, including \$896,269 in debt write-offs that were payable to related parties.

In addition, during the year ended December 31, 2018, fees totaling \$8,150 were paid to a relative of the President and CEO of the Company for consulting services.

#### **Financial Instruments**

Financial instruments recorded at fair value on the statements of financial position are classified using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

- Level 1 valuation based on quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 valuation techniques based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3 valuation techniques using inputs for the asset or liability that are not based on observable market data (unobservable inputs). Marketable securities are classified as Level 1.

#### Subsequent Events

On April 23, 2019, the Company issued stock options, deferred share units and shares of common stock in settlement of debt. SPO issued 500,000 stock options to an officer of the Company, 200,000 stock options to consultants and 500,000 deferred share units to consultants under its shareholder approved stock option and deferred share unit plans. The stock options have a strike price of \$0.09 per common share and a 10-year term. SPO also issued 1,611,111 common shares in satisfaction of \$108,750 in debt to arm's length parties.

#### **Accounting Policies**

Accounting policies followed by the Company in preparation of its financial statements are summarized in Note 2 to the Consolidated Financial Statements for the Years ended December 31, 2018 and 2017.

#### Standards adopted during the period

IFRS 2, Share-based payments, was amended in June 2016, and is effective for annual periods beginning on or after January 1, 2018 ("Amendments to IFRS 2"). The Amendments to IFRS 2 clarify the classification and measurements

of share-based payments for cash-settled share-based payment transactions and/or for share-based payment transactions with net settlement features for withholding tax obligations and/or for any modifications to the terms and conditions of a share-based payment transaction that changes its classification from cash-settled to equity-settled. The Company adopted the amendments on January 1, 2018 and the adoption had minimal impact on the consolidated financial statements as at December 31, 2018.

IFRS 9 – Financial instruments ("IFRS 9"), was issued by the IASB in July 2014 and will replace IAS 39 Financial Instruments: Recognition and Measurement. IFRS 9 uses a single approach to determine whether a financial asset is measured at amortized cost or fair value, replacing the multiple rules in IAS 39. The approach in IFRS 9 is based on how an entity manages its financial instruments in the context of its business model and the contractual cash flow characteristics of the financial assets. Most of the requirements in IAS 39 for classification and measurement of financial liabilities were carried forward unchanged to IFRS 9. The new standard also requires a single impairment method to be used, replacing the multiple impairment methods in IAS 39. A new hedge accounting model is introduced and represents a substantial overhaul of hedge accounting which will allow entities to better reflect their risk management activities in the financial statements. The most significant improvements apply to those that hedge non-financial risk, and so these improvements are expected to be of particular interest to non-financial institutions. The new standard is effective for annual periods beginning on or after January 1, 2018, with earlier adoption permitted. The Company adopted this standard on January 1, 2018 and it did not have a material impact on the financial statements.

IFRS 15 – Revenue from Contracts with Customers: The IASB issued IFRS 15 in May 2014. The new standard provides a comprehensive framework for recognition, measurement and disclosure of revenue from contracts with customers, excluding contracts within the scope of the standards on leases, insurance contracts and financial instruments. IFRS 15 is effective for annual periods beginning on or after January 1, 2018 and is to be applied retrospectively with early adoption permitted. Management is currently evaluating the impact the final standard is expected to have on the Company's consolidated financial statements. The Company adopted this standard on January 1, 2018 and it did not have a material impact on the financial statements as the Company is currently not generating operating revenues.

## **Capital Management**

The Company's objectives when managing capital, defined as shareholders' equity, are to safeguard the Company's ability to continue as a going concern (Note 1) in order to maintain a flexible capital structure that optimizes the cost of capital at an acceptable risk.

The Company manages the capital structure and makes adjustments to it in light of changes in economic conditions and the risk characteristics of the underlying assets. To maintain or adjust the capital structure, the Company may attempt to issue new shares, issue new debt or acquire or dispose of assets.

In order to facilitate the management of its capital requirements, the Company prepares expenditure budgets that are updated as necessary depending on various factors, including successful capital deployment and general industry conditions. The Board of Directors has not yet established quantitative return on capital criteria for management, but rather relies on the expertise of the Company's management to sustain future development of the business.

The Company's investment policy is to invest its short-term excess cash in highly liquid short-term interest-bearing investments with maturities of 365 days or less from the original date of acquisition, selected with regards to the expected timing of expenditures from continuing operations. There have been no changes to the Company's approach to capital management during the year ended December 31, 2018. The Company is not subject to externally imposed capital requirements.

## **Risks and Uncertainties**

Given the speculative nature of the business of the Company, an investment in the Common Shares should only be considered by those persons who can afford a total loss of their investment. The risks presented below should not be considered to be exhaustive and may not represent all of the risks that the Company may face. It is believed that these are the factors that could cause actual results to be different from expected and historical results. Additional risks and uncertainties not presently known to the Company or that the Company currently deems immaterial may also impair the Company's business operations. If any of the risks described below occur, the Company's business, financial condition, liquidity and results of operations could be materially harmed:

#### Credit Risk

Credit risk is the risk of financial loss to the Company if a counter party to a financial instrument fails to meet its payment obligations. The Company is exposed to credit risk with respect to its cash.

The Company's credit risk is primarily attributable to cash. Management believes that the credit risk with respect to cash is remote as it maintains accounts with highly rated financial institutions.

#### Liquidity risk

Liquidity risk is the risk that the Company will not have sufficient cash resources to meet its financial obligations as they come due. The Company's liquidity and operating results may be adversely affected if the Company's access to capital markets is hindered, whether as a result of a downturn in stock market conditions, generally, or related to matters specific to the Company. The Company generates cash flow primarily from its financing activities. As at December 31, 2018, the Company had a cash balance of \$493,494 (December 31, 2017 - \$60,460) to settle current liabilities of \$477,940 (December 31, 2017 - \$2,366,463) (Note 1).

All of the Company's financial liabilities classified as current liabilities have contractual maturities of less than one year and are subject to normal trade terms. The Company cannot ensure there is sufficient capital in order to meet short-term business requirements, after taking into account cash flows from operations and the Company's cash holdings. The Company is currently implementing its business plan to generate recurring revenue and is concurrently seeking additional sources of funding to settle short-term liabilities, and short-term cash requirements.

#### Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to changes in market prices. Market risk comprises three types of risk: interest rate risk, foreign currency risk and other price risk.

#### Interest rate risk

Interest rate risk consists of a) the extent that payments made or received on the Company's monetary assets and liabilities are affected by changes in the prevailing market interest rates, and b) to the extent that changes in prevailing market rates differ from the interest rate in the Company's monetary assets and liabilities.

Due to the short-term nature of the Company's financial instruments paired with fixed interest rates for which are imposed on the Company, fluctuations in market rates do not have a significant impact on the estimated fair values.

#### Foreign currency risk

The Company's functional currency is the Canadian Dollar and major purchases are transacted in Canadian and US dollars. The Company funds certain operations and administrative expenses in the United States on a cash basis using US dollar currency converted from its Canadian dollar bank accounts held in Canada, and also maintains a checking account in the US that is funded primarily with transfers from its Canadian accounts. Management believes the foreign exchange risk derived from currency conversions is not significant to its operations and therefore does not hedge its

foreign exchange risk. At December 31, 2018, the held \$150,247 US dollars in its US account. This amount has been reported in these financial statements in the equivalent Canadian dollar currency amount totaling \$204,967 using the foreign currency exchange rate as of December 31, 2018. Sensitivity to a plus or minus 5% change in the foreign exchange rate of the US dollar compared to the Canadian dollar would affect the Company's equity by \$7,073 with all other variables held constant.

## Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices, other than those arising from interest rate risk or foreign currency risk. The Company is not exposed to significant other price risk.

## Limited Operating History and Sales

The Company has a limited operating history on which to base an evaluation of its business, financial performance and prospects. As such, the Company's business and prospects must be considered in light of the risks, expenses and difficulties frequently encountered by companies in the early stage of development. As the Company is in an early stage and is introducing new products, the Company's revenues may be materially affected by the decisions, including timing decisions, of a relatively consolidated customer base. In addition, it is also difficult to evaluate the viability of the Company's Sponsorcoin platform because the Company has had limited experience to address the risks, expenses and difficulties frequently encountered by companies in their early stage of development, particularly companies in new and rapidly evolving markets such as the Company's target markets. There can be no assurance that the Company will be successful in addressing these risks, and the failure to do so in any one area could have a material adverse effect on the Company's business, prospects, financial condition and results of operations.

## No Assurance of Profitability

The Company cannot give assurances that it will not incur net losses in the future. The limited operating history makes it difficult to predict future operating results. The Company is subject to the risks inherent in the operation of a new business enterprise in an emerging business sector, and there can be no assurance that the Company will be able to successfully address these risks.

## Future Capital Needs; Uncertainty of Additional Funding

The Company may not be able to fully implement and execute its business strategy without additional financing. There can be no assurance that such additional financing will be available, and if available, there can be no assurance that the cost of obtaining such financing will be on favourable or reasonable commercial terms or that financing will not result in substantial dilution to the Company's shareholders.

## Dependence on Key Personnel

The Company's future success depends on its ability to retain key employees and attract, train, retain and successfully integrate new talent into its management team. The Company's success is highly dependent on its continuing ability to identify, hire, train, motivate and retain appropriate personnel. Competition for these personnel can be intense, and the Company cannot provide assurance that it will be able to attract or retain them. To do so, it may be necessary for the Company to materially increase the compensation it pays.

## Management of Growth

The Company may experience a period of significant growth in the number of personnel that will place a strain upon its management systems and resources. Its future will depend in part on the ability of its officers and other key employees to implement and improve financial and management controls, reporting systems and procedures on a timely basis and to expand, train, motivate and manage the workforce. The Company's current and planned personnel, systems, procedures and controls may be inadequate to support its future operations.

## Competition

Competition in the advertising industry as it relates to digital and social media is increasing. While the Company is targeting smaller niche sites with higher expected revenues per subscriber, there can be no assurances that competitors will not adopt a similar strategy and attempt to enter the markets that the Company has targeted.

#### Dependence on Proprietary Technology and Limited Protection Thereof

The Company will be relying on a combination of trademark, copyright, patent and trade secret law, as well as confidentiality restrictions contained in certain confidentiality agreements, to establish and protect the Company's proprietary rights in its intellectual property. As a result, the Company may not be able to adequately prevent a competitor, business partner or customer from creating or obtaining an illegal copy of its software or otherwise using it for inappropriate purposes such as reverse engineering.

#### General Economic Trends

The worldwide economic slowdown and tightening of credit in the financial markets may impact the business of the Company's customers, which could have an adverse effect on the Company's business, financial condition, or results of operations. Adverse changes in general economic or political conditions in any of the major countries in which the Company does business could also adversely affect the Company's operating results.

#### Asset Location and Legal Proceedings

Substantially all of the Company's assets are located in Canada where intellectual property is generally enforced. Social media is global in nature, and the Company expects to have subscribers and assets located outside of Canada. Accordingly, the Company may be subject to legal proceedings and judgments in foreign jurisdictions.

#### Risk Associated with Foreign Operations in Developing Countries

The Company's primary revenues are expected to be achieved in North America initially. However, the Company may expand to markets outside of North America and become subject to risks normally associated with conducting business in a developing country. The Company cannot predict government positions on such things as foreign investment, intellectual property rights or taxation. A change in government positions on these issues could adversely affect the Company's business.

#### Market Acceptance

The Company's ability to gain and increase market acceptance of its platform depends upon its ability to establish and maintain its brand name and reputation. In order to do so, substantial expenditures on market research, product development, product testing, strategic relationships and marketing initiatives may be required.

## Rapid Technological Change

The advertising industry as it relates to social and digital media marketing is characterized by rapid technological change, changes in user and customer requirements and preferences, frequent new product and service introductions embodying new technologies and emergence of new industry standards and practices that could render the Company's existing products and systems obsolete and can exert price pressures on existing products. It is critical to the Company's success that it is able to anticipate and react quickly to changes in technology or in industry standards and successfully develop and introduce new, enhanced and competitive products on a timely basis. The Company cannot give assurance that it will successfully develop new products or enhance and improve its existing products, that new products or enhanced and improved existing products will achieve market acceptance or that the introduction of new products or enhanced existing products by others will not render the Company 's products obsolete. The process of developing new technology is complex and uncertain, and, if the Company fails to accurately predict customers' changing needs and emerging technological trends, its business could be harmed. The Company must commit significant resources to developing new products before knowing whether its investments will result in products the market will accept. To remain competitive, the Company may be required to invest significantly greater resources than currently anticipated in research and development and product enhancement efforts, and result in increased operating expenses.

#### Product Defects and Reputation

The Company will continue developing source code for its platform. Such source code and related products may contain errors or hidden defects that may significantly impact the user experience. The Company may not be able to correct the defects in a timely manner and may lead to a loss of or a delay in market acceptance. In addition, such errors or hidden defects could cause adverse damage to its reputation and impair its ability to acquire new users. In addition, the Company may need to make significant expenditures to eliminate defects from its products. As well, errors and defects could lead to claims for liability or other claims involving costly litigation.

#### Electronic Communication Security Risks

A significant potential vulnerability of electronic communications is the security of transmission of confidential information over public networks. Anyone who is able to circumvent the Company's security measures could misappropriate proprietary information or cause interruptions in its operations. The Company may be required to expend capital and other resources to protect against such security breaches or to alleviate problems caused by such breaches.

#### Data Transmission

The Company transmits the majority of the content of its Sponsorcoin platform as a service over the Internet. If the Company experiences transmission failures or limited transmission capacity on the Internet or other data networks the Company may use, it may be unable meet its commitments.

#### Insurance Coverage

The Company will require insurance coverage for a number of risks, including business interruption, environmental matters and contamination, personal injury and property damage. Although the Company believes that the events and amounts of liability covered by its insurance policies will be reasonable, taking into account the risks relevant to its business, and the fact that agreements with users contain limitations of liability, there can be no assurance that such coverage will be available or sufficient to cover claims to which the Company may become subject. If insurance coverage is unavailable or insufficient to cover any such claims, the Company's financial resources, results of operations and prospects could be adversely affected.

#### Tax Risk

The Company will be considered to have been carrying on business in Canada for purposes of the *Income Tax Act* (the "**Tax Act**"). However, the Company will be operating in the social and digital media space, a new and developing industry that has had historically low regulations and tax compliance. There is risk that foreign governments may look to increase their tax revenues or levy additional taxes to level the playing field for perceived disadvantages to the traditional brick and mortar business. While the Company does not foresee any adverse tax affects, there is no guarantee that governments will not impose such additional adverse taxes in the future.

#### Risks in Foreign Jurisdictions

Social media is a global phenomenon, and the Company anticipates that a significant user base will be located outside Canada. International business activities entail additional risks such as uncertainty as to the protection and use of intellectual property, partnership risks, political risks, legal and regulatory risks, the risk of increase in taxes (including value added taxes) and trade barriers. Furthermore, as profits of foreign subsidiaries are taxable under foreign income tax legislation, revenues from foreign operations could be adversely impacted.

#### **Currency** Fluctuations

Due to the Company's present operations, and its intention to in the future operate in jurisdictions outside Canada, the Company is expected to be exposed to significant currency fluctuations in the future. Recent events in the global financial markets have been coupled with increased volatility in the currency markets. A substantial portion of the Company's revenue could be earned in US dollars, but a substantial portion of its operating expenses are incurred in

Canadian dollars. Fluctuations in the exchange rate between the US dollar and other currencies, such as the Canadian dollar, may have a material adverse effect on the Company's business, financial condition and operating results. The Company intends to continue to expand operations globally so it may be subject to additional gains and losses against additional currencies. The Company does not currently have a foreign exchange hedging program in place. However, in the future, it may establish a program to hedge a portion of its foreign currency exposure with the objective of minimizing the impact of adverse foreign currency exchange movements. However, even if the Company develops a hedging program, it may not hedge its entire exposure to any one foreign currency and it may not hedge its exposure at all with respect to certain foreign currencies.

## Fluctuations in Quarterly Results

The Company's quarterly operating results may fluctuate significantly in the future depending on factors such as the popularity of social media, the ability to attract users, progress on implementation of projects and upgrades, the number, timing and significance of new product announcements by the Company and its competitors, the ability to license and develop new VSN, introduce and market new and enhanced versions of products on a timely basis, changes in operating expenses, and general economic factors, among others. A significant portion of the Company's expenses are based on expectations of future revenue and, therefore, is relatively fixed in the short-term. Accordingly, if revenue levels are below expectations, operating results are likely to be adversely affected. As quarterly revenue is dependent upon building a significant user base, and the ability to monetize that user base, the inability to build and monetize the user base could cause the Company to plan or budget inaccurately, and those variations could adversely affect its financial results.

## Officer and Director Conflicts

The Company's officers and directors may have certain interests and arrangements that are different from, or in addition to the Company's shareholders. Executive officers and directors may have rights to indemnification including directors' and officers' liability insurance that will survive consummation of their agreements.