UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

CURRENT REPORT
Pursuant to Section 13 or 15(d)
of the Securities Exchange Act of 1934

Date of Report (Date of Earliest Event Reported): September 15, 2021

TRULIEVE CANNABIS CORP.

(Exact Name of Registrant as specified in its charter)

British Columbia (State or Other Jurisdiction of Incorporation) 000-56248 (Commission File Number) 84-2231905 (IRS Employer Identification No.)

6749 Ben Bostic Road
Quincy, FL
(Address of principal executive offices)

32351 (Zip Code)

(850) 508-0261 (Registrant's telephone number, including area code)

Not Applicable (Registrant's name or former address, if change since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act: None.

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging Growth Company ⊠

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards pursuant to Section 13(a) of the Exchange Act. \boxtimes

Item 3.02 Unregistered Sales of Equity Securities.

The disclosure in Item 5.02 of this Current Report on Form 8-K regarding the issuance of RSUs (as defined below) to each of Kim Rivers, our President and Chief Executive Officer, and Jason Pernell, our Chief Information Officer, is incorporated by reference into this Item.

The RSU awards are exempt from the registration requirements of the Securities Act of 1933, as amended ("Securities Act"), pursuant to the exemption for transactions by an issuer not involving any public offering under Section 4(a)(2) and/or Regulation D under the Securities Act.

Item 5.02 Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

On September 15, 2021 (the "Grant Date"), Trulieve Cannabis Corp. (the "Company") entered into a Restricted Share Unit Award Agreement with each of Ms. Rivers (the "Rivers Agreement") and Mr. Pernell (the "Pernell Agreement" and together with the Rivers Agreement, the "RSU Agreements"). Mr. Pernell is a member of the Company's senior leadership team, but is not the principal executive officer, principal financial officer or a named executive officer of the Company. Pursuant to the Rivers Agreement, the Company granted Ms. Rivers an award of 2,285,178 restricted share units ("RSUs") to replace the compensatory warrant to purchase 2,811,159 subordinate voting shares of the Company at an exercise price of C\$6.00 per share that was issued to Ms. Rivers on September 21, 2018. Pursuant to the Pernell Agreement, the Company granted Mr. Pernell an award of 618,901 RSUs to replace the compensatory warrant to purchase 761,356 subordinate voting shares of the Company at an exercise price of C\$6.00 per share that was issued to Mr. Pernell on September 21, 2018. Upon execution of the RSU Agreements, the compensatory warrants issued to Ms. Rivers and Mr. Pernell were terminated and cancelled. The Company made cash payments of \$2,500,000 and \$625,000 to Ms. Rivers and Mr. Pernell, respectively, as consideration for the termination and cancellation of the compensatory warrants. These cash payments will cover, in part, applicable tax withholding requirements.

Each RSU represents the right to receive, upon settlement of the unit, one subordinate voting share of the Company. The RSUs were fully vested on the Grant Date and will settle within sixty (60) days following the third anniversary of the Grant Date. The Company has agreed to indemnify each of Ms. Rivers and Mr. Pernell for any tax liabilities arising solely from the replacement of the compensatory warrants with the RSUs, specifically including any tax liabilities or penalties arising under Section 409A of the Internal Revenue Code, but excluding applicable income or withholding taxes related settlement of the RSUs without regard to the replacement of the compensatory warrants with the RSUs.

The foregoing description of the RSU Agreements are qualified in their entirety by the text of such agreements, copies of which are attached hereto as Exhibit 10.1 and Exhibit 10.2, and the terms of which are incorporated herein by this reference.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits

Exhibit No.	Description
10.1	Restricted Share Unit Award Agreement dated as of September 15, 2021 by and between Trulieve Cannabis Corp. and Kim Rivers
10.2	Restricted Share Unit Award Agreement dated as of September 15, 2021 by and between Trulieve Cannabis Corp. and Jason Pernell
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Trulieve Cannabis Corp.

By: /s/ Eric Powers

Name: Eric Powers
Title: Chief Legal Officer

Date: September 17, 2021

RESTRICTED SHARE UNIT AWARD AGREEMENT

THIS AGREEMENT ("Agreement") is made and entered into as of September 15, 2021 (the "Effective Date"), by and between Trulieve Cannabis Corp. ("Trulieve") and Kim Rivers (the "Employee" or "you"). Trulieve and Employee are individually referred to as a "Party" and collectively referred to as the "Parties."

WHEREAS, the Company previously issued the Employee a warrant to purchase 2,811,159 shares (the "Warrants"), as evidenced by that certain Amended and Restated Warrant Agreement originally effective as of September 21, 2018 (the "Warrant Agreement");

WHEREAS, FURTHER, the Board of Directors of the Company has determined that it is in the best interest of the Company to replace the Warrants with an award of restricted share units ("Restricted Share Units" or "RSUs");

NOW, THEREFORE, it is agreed as follows:

- 1. **Grant of RSUs**. Subject to the terms of this Agreement, and as replacement for the Warrants, the Company hereby grants to the Employee an award of 2,285,178 RSUs, which shall fully vested as of the date this Agreement is signed by the Employee (the "Vesting Date"). Each RSU corresponds in value to a single subordinate voting share of Company ("Share").
- 2. Cancellation of Warrants. Upon execution of this Agreement, and in accordance with Section 10 of the Warrant Agreement, the Warrant Agreement and any Warrants associated therewith are hereby terminated, cancelled and of no further effect. As consideration for the termination and cancellation of the Warrant Agreement and any Warrants associated therewith, the Company shall pay the Employee \$2,500,000, subject to applicable withholding taxes.
- 3. Form and Timing of Settlement of RSUs. Within sixty (60) days following the third anniversary of the Vesting Date, the Company will issue and deliver to you the number of Shares equal to the number of your RSUs.
- 4. Delivery of Shares. Shares will be delivered to you in accordance with this Section; provided, however, the Company shall not be obligated to deliver Shares to you if (a) you have not satisfied all applicable tax withholding obligations; or (b) the Company determines that the delivery of Shares would violate any federal or state securities or other applicable laws (in which case the Company, and subject to clause 3(a), will pay you the cash equivalent value based on the closing price of a Share on the public exchange on which the Shares are traded on the third anniversary of the Vesting Date (or if the third anniversary of the Vesting Date is a date on which the Shares are not traded, based on the closing price on the last date immediately preceding the third anniversary of the Vesting Date on which the Shares were traded)). Shares will be delivered to you by bookentry credit to an account in your name established by the Company with the Company's transfer agent. You shall not acquire or have any rights as a shareholder of the Company with respect to the Shares until Shares issuable hereunder are actually issued and delivered to you in accordance with the Agreement.

5. Tax Withholding Obligations.

a. Upon the Vesting Date, you hereby authorize withholding from payroll and any other amounts payable to you by the Company, and otherwise agree to make adequate provision for, any sums required to satisfy the federal, state, local and foreign tax withholding obligations ("Withholding Obligations") of the Company, if any, which arise in connection with the vesting of your RSUs.

- b. At the time your RSUs are settled, you hereby authorize withholding from payroll and any other amounts payable to you by the Company, and otherwise agree to make adequate provision for, any additional Withholding Obligations of the Company not satisfied pursuant to Section 5(a), if any, which arise in connection with the settlement of your RSUs.
- c. Any applicable withholding taxes relating to the RSUs may be paid by methods permitted by the Company from time to time, which may include without limitation: (1) a cash payment; (2) tendering (either actually or by attestation) subordinate voting shares owned by the Employee (for any minimum period of time that the Company, in its discretion, may specify), valued at the fair market value at the time of exercise; (3) arranging to have the appropriate number Shares issuable upon the vesting or settlement of the RSUs withheld or sold; or (4) a combination of the above.
- 6. Tax Consequences. You hereby agree that the Company does not have a duty to design or administer the RSUs or its other compensation programs in a manner that minimizes your tax liabilities. Notwithstanding the foregoing, the Company shall indemnify you for any tax liabilities arising solely from the replacement of the Warrants with the RSUs, specifically including any tax liabilities or penalties arising under Section 409A of the Internal Revenue Code. Such indemnity shall not include indemnification of income or withholding taxes related to the compensatory amount of the RSUs applicable without regard to the replacement of the Warrants with the RSUs.
- 7. **Dividend Equivalents**. In the event that the Company declares and pays a dividend in respect of its outstanding Shares and, on the record date for such dividend, you hold RSUs granted pursuant to this Agreement that have not been settled, the Company shall credit to an account maintained by the Company for your benefit an amount equal to the cash dividends you would have received if you were the holder of record, as of such record date, of the number of Shares related to the portion of the RSUs that have not been settled or forfeited as of such record date (the "Dividend Equivalent" or "DER"). Such account is intended to constitute an "unfunded" account, and neither this Section nor any action taken pursuant to or in accordance with this Section shall be construed to create a trust of any kind. You shall not be entitled to receive any interest with respect to the timing of payment of DERs.
- 8. Transferability. Your RSUs may not be sold, transferred, pledged, assigned, exchanged, encumbered, or otherwise alienated or hypothecated, except (i) by will or by the laws of descent and distribution; (ii) to the extent permitted by the Company in its sole discretion; (iii) pursuant to a domestic relations order; or (iv) in connection with any estate planning arrangement.
- 9. Beneficiary Designation. You may, from time to time, name any beneficiary or beneficiaries (who may be named contingently or successively) to whom any benefit under this Agreement is to be paid in case of your death before you receive any or all of such benefit. Each such designation shall revoke all prior designations by you, shall be in a form prescribed by the Company, and will be effective only when filed by you in writing with the Secretary of the Company during your lifetime. In the absence of any such designation, benefits remaining unpaid at the time of your death shall be paid to your estate.

10. Securities Laws. This Agreement shall be subject to all applicable laws, rules, and regulations, and to such approvals by any governmental agencies or national securities exchanges as may be required, or the Company determines are advisable. You agree to take all steps that the Company determines are necessary to comply with all applicable provisions of federal and state securities law in exercising your rights under this Agreement. The Company may impose such restrictions on any Shares acquired by you under the Agreement as it may deem necessary or advisable, under applicable federal securities laws, the requirements of any stock exchange or market upon which such Shares are then listed or traded or any blue sky or state securities laws applicable to such Shares.

11. No Right to Continued Employment or Further Awards.

- a. This Agreement shall not (i) alter your status as an "at-will" employee of the Company; (ii) be construed as giving you any right to continue in the employ of the Company; or (iii) be construed as giving you any right to be reemployed by the Company following your termination of employment.
- b. The Company, in its sole discretion, has granted your RSUs. This Agreement does not confer to you any right or entitlement to receive another grant of RSUs, or any other similar award at any time in the future or in respect of any future period. Your RSU grant does not confer on you any right or entitlement to receive compensation in any specific amount for any future fiscal year, and does not diminish in any way the Company's discretion to determine the amount, if any, of your compensation.
- 12. Notices. Any notice required or permitted to be given under this Agreement shall be in writing and shall be deemed to have been given when delivered personally or by courier, or sent by certified or registered United States mail, postage prepaid, return receipt requested, duly addressed to the party concerned at the address indicated below or to such changed address as such party may subsequently by similar process give notice of:

If to the Company:

Trulieve Cannabis Corp. 3494 Martin Hurst Road Tallahassee, Florida 32312 Attn: Legal Department

If to the Employee:

At the last address you provided to the Company.

13. General Provisions.

- a. *Headings*. The headings preceding the text of the sections this Agreement are inserted solely for convenience of reference, and shall not constitute a part of this Agreement, nor shall they affect its meaning, construction, or effect.
- b. *Severability*. If any provision of this Agreement is declared to be illegal, invalid, or otherwise unenforceable by a court of competent jurisdiction, such provision shall be reformed, if possible,

- to the extent necessary to render it legal, valid, and enforceable, or otherwise deleted, and the remainder of the provisions of this Agreement shall not be affected except to the extent necessary to reform or delete such illegal, invalid, or unenforceable provision.
- c. *Governing Documents*. This Agreement constitutes the entire understanding between you and the Company regarding the RSUs and the Warrants. Any prior agreements, commitments or negotiations concerning the RSUs or the Warrants are superseded.
- d. *Binding on Parties*. The provisions of this Agreement shall inure to the benefit of and be binding upon the parties hereto and their respective permitted heirs, beneficiaries, successors and assigns. No amendment to, or change, waiver or discharge of, any provision of this Agreement shall be valid unless in writing and signed by, a duly authorized representative of the Party against which the amendment, change, waiver, or discharge is sought to be enforced.
- e. *Applicable Law.* This Agreement shall be governed, construed, interpreted, and administered solely in accordance with the laws of Florida, without regard to principles of conflicts of law.
- f. *Survival*. Any provision of this Agreement that contemplates performance or observance after the expiration or termination hereof shall survive the expiration or termination of this Agreement.
- g. *Electronic Signatures*. Each party agrees that the electronic signatures of the parties included in this Agreement are intended to authenticate this writing and to have the same force and effect as manual signatures.
- h. *Counterparts*. This Agreement may be executed in one or more counterparts, each of which will for all purposes be deemed an original and all of which will constitute the same agreement.

[signatures on following page]

IN WITNESS WHEREOF, the parties hereto have signed this Agreement as of the date indicated above.

TrulieveCannabis Corp.	
/s/ Eric Powers	
Eric Powers	
Its Secretary	
_	Eric Powers

RESTRICTED SHARE UNIT AWARD AGREEMENT

THIS AGREEMENT ("Agreement") is made and entered into as of September 15, 2021 (the "Effective Date"), by and between Trulieve Cannabis Corp. ("Trulieve") and Jason B. Pernell Family Trust, as the assignee of Jason Pernell, who also serves as trustee (collectively the "Employee" or "you"). Trulieve and Employee are individually referred to as a "Party" and collectively referred to as the "Parties."

WHEREAS, the Company previously issued the Employee a warrant to purchase 761,356 shares (the "Warrants"), as evidenced by that certain Amended and Restated Warrant Agreement originally effective as of September 21, 2018 (the "Warrant Agreement");

WHEREAS, FURTHER, the Board of Directors of the Company has determined that it is in the best interest of the Company to replace the Warrants with an award of restricted share units ("Restricted Share Units" or "RSUs");

NOW, THEREFORE, it is agreed as follows:

- 1. Grant of RSUs. Subject to the terms of this Agreement, and as replacement for the Warrants, the Company hereby grants to the Employee an award of 618,901 RSUs, which shall fully vested as of the date this Agreement is signed by the Employee (the "Vesting Date"). Each RSU corresponds in value to a single subordinate voting share of Company ("Share").
- 2. Cancellation of Warrants. Upon execution of this Agreement, and in accordance with Section 10 of the Warrant Agreement, the Warrant Agreement and any Warrants associated therewith are hereby terminated, cancelled and of no further effect. As consideration for the termination and cancellation of the Warrant Agreement and any Warrants associated therewith, the Company shall pay the Employee \$625,000, subject to applicable withholding taxes.
- 3. Form and Timing of Settlement of RSUs. Within sixty (60) days following the third anniversary of the Vesting Date, the Company will issue and deliver to you the number of Shares equal to the number of your RSUs.
- 4. **Delivery of Shares**. Shares will be delivered to you in accordance with this Section; provided, however, the Company shall not be obligated to deliver Shares to you if (a) you have not satisfied all applicable tax withholding obligations; or (b) the Company determines that the delivery of Shares would violate any federal or state securities or other applicable laws (in which case the Company, and subject to clause 3(a), will pay you the cash equivalent value based on the closing price of a Share on the public exchange on which the Shares are traded on the third anniversary of the Vesting Date (or if the third anniversary of the Vesting Date is a date on which the Shares are not traded, based on the closing price on the last date immediately preceding the third anniversary of the Vesting Date on which the Shares were traded)). Shares will be delivered to you by bookentry credit to an account in your name established by the Company with the Company's transfer agent. You shall not acquire or have any rights as a shareholder of the Company with respect to the Shares until Shares issuable hereunder are actually issued and delivered to you in accordance with the Agreement.

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- a. Upon the Vesting Date, you hereby authorize withholding from payroll and any other amounts payable to you by the Company, and otherwise agree to make adequate provision for, any sums required to satisfy the federal, state, local and foreign tax withholding obligations ("Withholding Obligations") of the Company, if any, which arise in connection with the vesting of your RSUs.
- b. At the time your RSUs are settled, you hereby authorize withholding from payroll and any other amounts payable to you by the Company, and otherwise agree to make adequate provision for, any additional Withholding Obligations of the Company not satisfied pursuant to Section 5(a), if any, which arise in connection with the settlement of your RSUs.
- c. Any applicable withholding taxes relating to the RSUs may be paid by methods permitted by the Company from time to time, which may include without limitation: (1) a cash payment; (2) tendering (either actually or by attestation) subordinate voting shares owned by the Employee (for any minimum period of time that the Company, in its discretion, may specify), valued at the fair market value at the time of exercise; (3) arranging to have the appropriate number Shares issuable upon the vesting or settlement of the RSUs withheld or sold; or (4) a combination of the above.
- 6. Tax Consequences. You hereby agree that the Company does not have a duty to design or administer the RSUs or its other compensation programs in a manner that minimizes your tax liabilities. Notwithstanding the foregoing, the Company shall indemnify you for any tax liabilities arising solely from the replacement of the Warrants with the RSUs, specifically including any tax liabilities or penalties arising under Section 409A of the Internal Revenue Code. Such indemnity shall not include indemnification of income or withholding taxes related to the compensatory amount of the RSUs applicable without regard to the replacement of the Warrants with the RSUs.
- 7. Dividend Equivalents. In the event that the Company declares and pays a dividend in respect of its outstanding Shares and, on the record date for such dividend, you hold RSUs granted pursuant to this Agreement that have not been settled, the Company shall credit to an account maintained by the Company for your benefit an amount equal to the cash dividends you would have received if you were the holder of record, as of such record date, of the number of Shares related to the portion of the RSUs that have not been settled or forfeited as of such record date (the "Dividend Equivalent" or "DER"). Such account is intended to constitute an "unfunded" account, and neither this Section nor any action taken pursuant to or in accordance with this Section shall be construed to create a trust of any kind. You shall not be entitled to receive any interest with respect to the timing of payment of DERs.
- **8. Transferability**. Your RSUs may not be sold, transferred, pledged, assigned, exchanged, encumbered, or otherwise alienated or hypothecated, except (i) by will or by the laws of descent and distribution; (ii) to the extent permitted by the Company in its sole discretion; (iii) pursuant to a domestic relations order; or (iv) in connection with any estate planning arrangement.
- 9. Beneficiary Designation. You may, from time to time, name any beneficiary or beneficiaries (who may be named contingently or successively) to whom any benefit under this Agreement is to be paid in case of your death before you receive any or all of such benefit. Each such designation shall revoke all prior designations by you, shall be in a form prescribed by the Company, and will be effective only when filed by you in writing with the Secretary of the Company during your lifetime. In the absence of any such designation, benefits remaining unpaid at the time of your death shall be paid to your estate.

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- a. This Agreement shall not (i) alter your status as an "at-will" employee of the Company; (ii) be construed as giving you any right to continue in the employ of the Company; or (iii) be construed as giving you any right to be reemployed by the Company following your termination of employment.
- b. The Company, in its sole discretion, has granted your RSUs. This Agreement does not confer to you any right or entitlement to receive another grant of RSUs, or any other similar award at any time in the future or in respect of any future period. Your RSU grant does not confer on you any right or entitlement to receive compensation in any specific amount for any future fiscal year, and does not diminish in any way the Company's discretion to determine the amount, if any, of your compensation.
- 12. Notices. Any notice required or permitted to be given under this Agreement shall be in writing and shall be deemed to have been given when delivered personally or by courier, or sent by certified or registered United States mail, postage prepaid, return receipt requested, duly addressed to the party concerned at the address indicated below or to such changed address as such party may subsequently by similar process give notice of:

If to the Company:

Trulieve Cannabis Corp. 3494 Martin Hurst Road Tallahassee, Florida 32312 Attn: Legal Department

If to the Employee:

At the last address you provided to the Company.

13. General Provisions.

a. *Headings*. The headings preceding the text of the sections this Agreement are inserted solely for convenience of reference, and shall not constitute a part of this Agreement, nor shall they affect its meaning, construction, or effect.

- b. Severability. If any provision of this Agreement is declared to be illegal, invalid, or otherwise unenforceable by a court of competent jurisdiction, such provision shall be reformed, if possible, to the extent necessary to render it legal, valid, and enforceable, or otherwise deleted, and the remainder of the provisions of this Agreement shall not be affected except to the extent necessary to reform or delete such illegal, invalid, or unenforceable provision.
- c. *Governing Documents*. This Agreement constitutes the entire understanding between you and the Company regarding the RSUs and the Warrants. Any prior agreements, commitments or negotiations concerning the RSUs or the Warrants are superseded.
- d. *Binding on Parties*. The provisions of this Agreement shall inure to the benefit of and be binding upon the parties hereto and their respective permitted heirs, beneficiaries, successors and assigns. No amendment to, or change, waiver or discharge of, any provision of this Agreement shall be valid unless in writing and signed by, a duly authorized representative of the Party against which the amendment, change, waiver, or discharge is sought to be enforced.
- e. *Applicable Law.* This Agreement shall be governed, construed, interpreted, and administered solely in accordance with the laws of Florida, without regard to principles of conflicts of law.
- f. *Survival*. Any provision of this Agreement that contemplates performance or observance after the expiration or termination hereof shall survive the expiration or termination of this Agreement.
- g. *Electronic Signatures*. Each party agrees that the electronic signatures of the parties included in this Agreement are intended to authenticate this writing and to have the same force and effect as manual signatures.
- h. *Counterparts*. This Agreement may be executed in one or more counterparts, each of which will for all purposes be deemed an original and all of which will constitute the same agreement.

[signatures on following page]

IN WITNESS WHEREOF, the parties hereto have signed this Agreement as of the date indicated above.

Employee	TrulieveCannabis Corp.	
/s/ Jason Pernell	/s/ Eric Powers	
Jason Pernell	Eric Powers	
As Trustee of the Jason B. Pernell Family Trust	Its Secretary	