
UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2022

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission file number 000-56021

ACREAGE HOLDINGS, INC.

(Exact name of registrant as specified in its charter)

British Columbia, Canada

(State or other jurisdiction of incorporation or organization)

98-1463868

(I.R.S. Employer Identification No.)

450 Lexington Ave, #3308

(Address of Principal Executive Offices)

New York

New York

10163

(Zip Code)

(646) 600-9181

Registrant's telephone number, including area code

Securities registered pursuant to Section 12(b) of the Act: None.

Securities registered pursuant to section 12(g) of the Act: Class D Subordinate Voting Shares, no par value; Class E Subordinate Voting Shares, no par value.

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.

Yes No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act.

Yes No

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports); and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).

Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of “large accelerated filer,” “accelerated filer,” “smaller reporting company” and “emerging growth company” in Rule 12b-2 of the Exchange Act.

| | | | |
|-------------------------|--------------------------|---------------------------|-------------------------------------|
| Large accelerated filer | <input type="checkbox"/> | Accelerated filer | <input checked="" type="checkbox"/> |
| Non-accelerated filer | <input type="checkbox"/> | Smaller reporting company | <input type="checkbox"/> |
| | | Emerging growth company | <input checked="" type="checkbox"/> |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes No

The Company has three classes of issued and outstanding shares: the Class E subordinate voting shares (the “Fixed Shares”), the Class D subordinate voting shares (the “Floating Shares”) and the Class F multiple voting shares (the “Fixed Multiple Shares”). The Fixed Shares and Floating Shares each entitle the holders to notice of and to attend at any meeting of the shareholders of the Company, except a meeting of which only holders of another particular class or series of shares of the Company have the right to vote. Each Fixed Share is entitled to one vote per Fixed Share, each Floating Share is entitled to one vote per Floating Share and each Fixed Multiple Share is entitled to 4,300 votes per Fixed Multiple Share on all matters upon which the holders of shares are entitled to vote. As of May 3, 2022, there were 75,511,350 Fixed shares, 33,467,215 Floating Shares, and 117,600 Fixed Multiple Shares, in each case, issued and outstanding.

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Acreage Holdings, Inc.

Form 10-Q

For the Three Months Ended March 31, 2022

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ACREAGE HOLDINGS, INC.
CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

PART I

Item 1. Financial Statements and Supplementary Data.

| (in thousands) | March 31, 2022 | December 31, 2021 |
|---|-----------------------|--------------------------|
| | (unaudited) | (audited) |
| ASSETS | | |
| Cash and cash equivalents | \$ 32,619 | \$ 43,180 |
| Restricted cash | 95 | 1,098 |
| Accounts receivable, net | 6,795 | 8,202 |
| Inventory | 48,698 | 41,804 |
| Notes receivable, current | 2,222 | 7,104 |
| Short-term investments | 3,401 | — |
| Assets held-for-sale | 6,311 | 8,952 |
| Other current assets | 3,513 | 2,639 |
| Total current assets | 103,654 | 112,979 |
| Long-term investments | 36,014 | 35,226 |
| Notes receivable, non-current | 27,633 | 27,563 |
| Capital assets, net | 142,068 | 126,797 |
| Operating lease right-of-use assets | 24,571 | 24,598 |
| Intangible assets, net | 118,699 | 119,695 |
| Goodwill | 43,534 | 43,310 |
| Other non-current assets | 1,640 | 1,383 |
| Total non-current assets | 394,159 | 378,572 |
| TOTAL ASSETS | \$ 497,813 | \$ 491,551 |
| LIABILITIES AND SHAREHOLDERS' EQUITY | | |
| Accounts payable and accrued liabilities | \$ 26,255 | \$ 23,861 |
| Taxes payable | 30,643 | 24,572 |
| Interest payable | 2,562 | 1,432 |
| Operating lease liability, current | 2,343 | 2,145 |
| Debt, current | 7,370 | 1,583 |
| Non-refundable deposits on sale | 1,000 | 1,000 |
| Liabilities related to assets held for sale | 1,669 | 1,867 |
| Other current liabilities | 11,298 | 10,333 |
| Total current liabilities | 83,140 | 66,793 |
| Debt, non-current | 169,282 | 169,151 |
| Operating lease liability, non-current | 24,146 | 24,255 |
| Deferred tax liability | 26,727 | 27,082 |
| Total non-current liabilities | 220,155 | 220,488 |
| TOTAL LIABILITIES | 303,295 | 287,281 |

See accompanying Notes to Unaudited Condensed Consolidated Financial Statements

ACREAGE HOLDINGS, INC.
CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

| | | |
|---|-------------------|-------------------|
| Commitments and contingencies | | |
| Common stock, no par value - unlimited authorized, 107,411 and 106,903 issued and outstanding, respectively | — | — |
| Additional paid-in capital | 760,700 | 756,536 |
| Treasury stock, 842 common stock held in treasury | (21,054) | (21,054) |
| Accumulated deficit | (550,909) | (538,215) |
| Total Acreage Shareholders' equity | 188,737 | 197,267 |
| Non-controlling interests | 5,781 | 7,003 |
| TOTAL EQUITY | 194,518 | 204,270 |
| TOTAL LIABILITIES AND EQUITY | \$ 497,813 | \$ 491,551 |

See accompanying Notes to Unaudited Condensed Consolidated Financial Statements

ACREAGE HOLDINGS, INC.
UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

| (in thousands, except per share amounts) | Three Months Ended March 31, | |
|---|------------------------------|---------------------------------|
| | 2022 | 2021 |
| REVENUE | | |
| Retail revenue, net | \$ 41,427 | \$ 25,847 |
| Wholesale revenue, net | 15,172 | 10,016 |
| Other revenue, net | 280 | 2,530 |
| Total revenues, net | 56,879 | 38,393 |
| Cost of goods sold, retail | (20,768) | (13,082) |
| Cost of goods sold, wholesale | (6,601) | (4,690) |
| Total cost of goods sold | (27,369) | (17,772) |
| Gross profit | 29,510 | 20,621 |
| OPERATING EXPENSES | | |
| General and administrative | 8,387 | 9,218 |
| Compensation expense | 14,195 | 10,362 |
| Equity-based compensation expense | 4,159 | 6,042 |
| Marketing | 697 | 12 |
| Impairments, net | 2,138 | 818 |
| Write down (recovery) of assets held-for-sale | 874 | (8,616) |
| Loss on legal settlements | (25) | 10 |
| Depreciation and amortization | 1,807 | 969 |
| Total operating expenses | 32,232 | 18,815 |
| Net operating income (loss) | \$ (2,722) | \$ 1,806 |
| Income (loss) from investments, net | 1,133 | (144) |
| Interest income from loans receivable | 417 | 1,465 |
| Interest expense | (4,781) | (4,857) |
| Other loss, net | (10) | (1,566) |
| Total other loss | (3,241) | (5,102) |
| Loss before income taxes | \$ (5,963) | \$ (3,296) |
| Income tax expense | (7,948) | (5,346) |
| Net loss | \$ (13,911) | \$ (8,642) |
| Less: net loss attributable to non-controlling interests | (1,217) | (833) |
| Net loss attributable to Acreage Holdings, Inc. | \$ (12,694) | \$ (7,809) |
| Net loss per share attributable to Acreage Holdings, Inc. - basic and diluted: | \$ (0.12) | \$ (0.08) ⁽¹⁾ |
| Weighted average shares outstanding - basic and diluted | 106,900 | 102,343 ⁽¹⁾ |

⁽¹⁾ Presentation of March 31, 2021 figures have been revised.

See accompanying Notes to Unaudited Condensed Consolidated Financial Statements

ACREAGE HOLDINGS, INC.
UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY

| (in thousands) | LLC Membership Units | Pubco Shares (as converted) | Attributable to shareholders of the parent | | | | Non- controlling Interests | Total Equity |
|---|----------------------------|--------------------------------|--|--------------------|------------------------|-------------------------|----------------------------------|-------------------|
| | | | Share Capital | Treasury Stock | Accumulated Deficit | Shareholders' Equity | | |
| December 31, 2020 | 3,861 | 101,250 | \$ 737,290 | \$ (21,054) | \$ (475,205) | \$ 241,031 | \$ 18,678 | \$ 259,709 |
| Purchase of non-controlling interest in subsidiary | — | — | (272) | — | — | (272) | (14) | (286) |
| NCI adjustments for changes in ownership | — | 400 | 601 | — | — | 601 | (601) | — |
| Capital distributions, net | — | — | — | — | — | — | (30) | (30) |
| Other equity transactions | — | 97 | 300 | — | — | 300 | — | 300 |
| Equity-based compensation expense and related issuances | — | 1,693 | 6,042 | — | — | 6,042 | — | 6,042 |
| Net loss | — | — | — | — | (7,809) | (7,809) | (833) | (8,642) |
| March 31, 2021 | 3,861 | 103,440 | \$ 743,961 | \$ (21,054) | \$ (483,014) | \$ 239,893 | \$ 17,200 | \$ 257,093 |

| (in thousands) | LLC Membership Units | Pubco Shares (as converted) | Attributable to shareholders of the parent | | | | Non- controlling Interests | Total Equity |
|---|----------------------------|--------------------------------|--|--------------------|------------------------|-------------------------|----------------------------------|-------------------|
| | | | Share Capital | Treasury Stock | Accumulated Deficit | Shareholders' Equity | | |
| December 31, 2021 | 3,861 | 106,903 | \$ 756,536 | \$ (21,054) | \$ (538,215) | \$ 197,267 | \$ 7,003 | \$ 204,270 |
| NCI adjustments for changes in ownership | — | — | 5 | — | — | 5 | (5) | — |
| Equity-based compensation expense and related issuances | — | 508 | 4,159 | — | — | 4,159 | — | 4,159 |
| Net loss | — | — | — | — | (12,694) | (12,694) | (1,217) | (13,911) |
| March 31, 2022 | 3,861 | 107,411 | \$ 760,700 | \$ (21,054) | \$ (550,909) | \$ 188,737 | \$ 5,781 | \$ 194,518 |

See accompanying Notes to Unaudited Condensed Consolidated Financial Statements

ACREAGE HOLDINGS, INC.
UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

| (in thousands) | Three Months Ended March 31, | |
|---|------------------------------|------------|
| | 2022 | 2021 |
| CASH FLOWS FROM OPERATING ACTIVITIES: | | |
| Net loss | \$ (13,911) | \$ (8,642) |
| Adjustments for: | | |
| Depreciation and amortization | 1,807 | 969 |
| Depreciation and amortization included in COGS | 1,084 | 552 |
| Equity-based compensation expense | 4,159 | 6,042 |
| Loss on disposal of capital assets | 49 | 1,592 |
| Loss on impairment | 2,138 | 818 |
| Bad debt expense | (96) | — |
| Non-cash interest expense | 644 | 1,119 |
| Non-cash operating lease expense | (9) | (391) |
| Deferred tax (income) expense | (279) | (400) |
| Non-cash income from investments, net | (788) | (157) |
| Other non-cash (income) expense, net | — | (2,500) |
| (Recovery) write-down of assets held-for-sale | 874 | (8,616) |
| Change, net of acquisitions in: | | |
| Inventory | (7,002) | (1,736) |
| Other assets | (62) | (1,289) |
| Interest receivable | (417) | 292 |
| Accounts payable and accrued liabilities | (1,856) | (1,328) |
| Taxes payable | 6,071 | 4,618 |
| Interest payable | 1,130 | 2,184 |
| Other liabilities | 1,101 | 5,284 |
| Net cash used in operating activities | \$ (5,363) | \$ (1,589) |
| CASH FLOWS FROM INVESTING ACTIVITIES: | | |
| Purchases of capital assets | \$ (8,290) | \$ (5,421) |
| Investments in notes receivable | — | (1,229) |
| Collection of notes receivable | 5,279 | 86 |
| Cash paid for long-term investments | — | 302 |
| Proceeds from sale of capital assets | — | 5 |
| Business acquisitions, net of cash acquired | — | (286) |
| Distributions from investments | 345 | 13 |
| Cash paid for short-term investment | (3,400) | — |
| Net cash used in investing activities | \$ (6,066) | \$ (6,530) |
| CASH FLOWS FROM FINANCING ACTIVITIES: | | |
| Proceeds from financing (refer to Note 14 for related party financing) | — | 1,190 |
| Deferred financing costs paid | (11) | — |
| Proceeds from issuance of private placement units and warrants, net | — | 301 |
| Repayment of debt | — | (2,070) |
| Net cash used in financing activities | \$ (11) | \$ (579) |
| Net decrease in cash, cash equivalents, restricted cash, and cash held for sale | \$ (11,440) | \$ (8,698) |
| Cash, cash equivalents, restricted cash, and cash held for sale - Beginning of period | 44,501 | 54,639 |
| Cash, cash equivalents, restricted cash, and cash held for sale - End of period | \$ 33,061 | \$ 45,941 |

See accompanying Notes to Unaudited Condensed Consolidated Financial Statements

ACREAGE HOLDINGS, INC.
UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

| | Three Months Ended March 31, | |
|--|-------------------------------------|------------------|
| (in thousands) | 2022 | 2021 |
| RECONCILIATION OF CASH FLOW INFORMATION: | | |
| Cash and cash equivalents | \$ 32,619 | \$ 22,844 |
| Restricted cash | 95 | 23,097 |
| Cash held for sale | \$ 347 | \$ — |
| Total cash, cash equivalents, restricted cash, and cash held for sale at end of period | <u>\$ 33,061</u> | <u>\$ 45,941</u> |
| SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION: | | |
| Interest paid - non-lease | \$ 2,446 | \$ 1,555 |
| Income taxes paid | 2,065 | 1,044 |
| OTHER NON-CASH INVESTING AND FINANCING ACTIVITIES: | | |
| Capital assets not yet paid for | \$ 3,631 | \$ 1,805 |
| Non-cash proceeds from finance lease | 5,785 | — |

See accompanying Notes to Unaudited Condensed Consolidated Financial Statements

ACREAGE HOLDINGS, INC.
NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(in thousands, except per share data)

1. NATURE OF OPERATIONS

Acreage Holdings, Inc. (the “Company”, “Pubco” or “Acreage”) is a vertically integrated, multi-state operator in the United States (“U.S.”) cannabis industry and has contractual relationships with cannabis cultivation facilities, dispensaries and other cannabis-related companies in the U.S. The Company’s operations include (i) cultivating and processing cannabis plants, (ii) manufacturing branded consumer products, (iii) distributing cannabis flower and manufactured products, and (iv) retailing dosable cannabis products to consumers. The Company’s products appeal to medical and adult recreational use customers through brand strategies intended to build trust and loyalty. The Company’s Class E subordinate voting shares (“Fixed Shares”) and Class D subordinate voting shares (“Floating Shares”) are listed on the Canadian Securities Exchange under the symbols “ACRG.A.U” and “ACRG.B.U”, respectively, quoted on the OTCQX under the symbols “ACRHF” and “ACRDF”, respectively, and traded on the Frankfurt Stock Exchange under the symbols “0VZ1” and “0VZ2”, respectively.

High Street Capital Partners, LLC, a Delaware limited liability company doing business as “Acreage Holdings” (“HSCP”), was formed on April 29, 2014. The Company became the indirect parent of HSCP on November 14, 2018 in connection with the reverse takeover (“RTO”) transaction described below.

The Company’s principal place of business is located at 450 Lexington Avenue, #3308, New York, New York in the U.S. The Company’s registered and records office address is Suite 2800, Park Place, 666 Burrard Street, Vancouver, British Columbia in Canada.

The RTO transaction

On September 21, 2018, the Company, HSCP, HSCP Merger Corp. (a wholly-owned subsidiary of the Company), Acreage Finco B.C. Ltd. (a special purpose corporation) (“Finco”), Acreage Holdings America, Inc. (“USCo”) and Acreage Holdings WC, Inc. (“USCo2”) entered into a business combination agreement (the “Business Combination Agreement”) whereby the parties thereto agreed to combine their respective businesses, which would result in the RTO of Pubco by the security holders of HSCP, which was deemed to be the accounting acquiror. On November 14, 2018, the parties to the Business Combination Agreement completed the RTO.

Canopy Growth Corporation transaction

On June 27, 2019, the Company and Canopy Growth Corporation (“Canopy Growth” or “CGC”) implemented the Prior Plan of Arrangement (as defined in Note 13) contemplated by the Original Arrangement Agreement (as defined in Note 13). Pursuant to the Prior Plan of Arrangement, Canopy Growth was granted an option to acquire all of the issued and outstanding shares of the Company in exchange for the payment of 0.5818 of a common share in the capital of Canopy Growth for each Class A subordinate voting share (each, a “SVS”) held (with the Class B proportionate voting shares (the “PVS”) and Class C multiple voting shares (the “MVS”) being automatically converted to SVS immediately prior to consummation of the Acquisition (as defined in Note 13), which original exchange ratio was subject to adjustment in accordance with the Original Arrangement Agreement. Canopy Growth was required to exercise the option upon a change in federal laws in the United States to permit the general cultivation, distribution and possession of marijuana (as defined in the relevant legislation) or to remove the regulation of such activities from the federal laws of the United States (the “Triggering Event”) and, subject to the satisfaction or waiver of certain closing conditions set out in the Original Arrangement Agreement, Canopy Growth was required to acquire all of the issued and outstanding SVS (following the mandatory conversion of the PVS and MVS into SVS).

On June 24, 2020, Canopy Growth and the Company entered into an agreement to, among other things, amend the terms of the Original Arrangement Agreement and the terms of the Prior Plan of Arrangement (the “Amended Arrangement”). On September 16, 2020, the Company’s shareholders voted in favor of a special resolution authorizing and approving the terms of, among other things, the Amended Arrangement. Subsequently, on September 18, 2020, the Company obtained a final order from the Supreme Court of British Columbia approving the Amended Arrangement, and on September 23, 2020 the Company and Canopy Growth entered into the Amending Agreement (as defined in Note 13) and implemented the Amended Arrangement. Pursuant to the Amended Arrangement, the Company’s articles were amended to create the Fixed Shares, the Floating Shares and the Class F multiple voting shares (the “Fixed Multiple Shares”), and each outstanding SVS was exchanged for 0.7 of a Fixed Share and 0.3 of a Floating Share, each outstanding PVS was exchanged for 28 Fixed Shares and 12 Floating Shares; and each outstanding MVS was exchanged for 0.7 of a Fixed Multiple Share and 0.3 of a Floating Share. Refer to Note 13 for further discussion.

ACREAGE HOLDINGS, INC.
NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(in thousands, except per share data)

Pursuant to the implementation of the Amended Agreement, on September 23, 2020, a subsidiary of Canopy Growth advanced gross proceeds of \$50,000 to Universal Hemp, LLC, an affiliate of the Company. The debenture bears interest at a rate of 6.1% per annum. Refer to Note 10 for further discussion.

COVID-19

In December 2019, a novel strain of coronavirus (“COVID-19”) emerged in Wuhan, China. Since then, it has spread to other countries and infections have been reported around the world. On March 11, 2020, the World Health Organization declared the outbreak of COVID-19 a global pandemic.

In response to the outbreak, governmental authorities in the United States, Canada and internationally have introduced various recommendations and measures to try to limit the pandemic, including travel restrictions, border closures, non-essential business closures, quarantines, self-isolations, shelters-in-place and social distancing. The COVID-19 outbreak and the response of governmental authorities to try to limit it are having a significant impact on the private sector and individuals, including unprecedented business, employment and economic disruptions. Management has been closely monitoring the impact of COVID-19, with a focus on the health and safety of the Company’s employees, business continuity and supporting the communities where the Company operates. The company has implemented various measures to reduce the spread of the virus, including implementing social distancing measures at its cultivation facilities, manufacturing facilities, and dispensaries, enhancing cleaning protocols at such facilities and dispensaries and encouraging employees to adhere to preventative measures recommended by local, state, and federal health officials.

Despite some impact to our day-to-day operations at select locations from time-to-time, COVID-19 has had a minimal impact overall on the Company’s performance.

2. SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation and going concern

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles (“GAAP”) for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. In the opinion of management, all adjustments consisting only of normal recurring adjustments necessary for a fair presentation have been reflected in these unaudited condensed consolidated financial statements. Operating results for the interim periods presented are not necessarily indicative of the results that may be expected for the fiscal year ending December 31, 2022, or any other period.

As reflected in the unaudited condensed consolidated financial statements, the Company had an accumulated deficit as of March 31, 2022, as well as a net loss and negative cash flow from operating activities for the three months ended March 31, 2022. These factors raise substantial doubt about the Company’s ability to continue as a going concern for at least one year from the issuance of these financial statements.

However, management believes that substantial doubt about the Company’s ability to meet its obligations for the next twelve months from the date these financial statements were issued has been alleviated due to, but not limited to, (i) access to future capital commitments, (ii) continued sales growth from the Company’s consolidated operations, (iii) latitude as to the timing and amount of certain operating expenses as well as capital expenditures, (iv) restructuring plans that have already been put in place to improve the Company’s profitability, (v) the AFC-VRT credit facilities (refer to Note 10 for further discussion), and (vi) the anticipated Non-Core Divestitures (refer to Note 3 for further discussion), as well as access to the U.S. public equity markets.

If the Company is unable to raise additional capital whenever necessary, it may be forced to decelerate or curtail its footprint build-out or other operational activities until such time as additional capital becomes available. Such limitation of the Company’s activities would allow it to slow its rate of spending and extend its use of cash until additional capital is raised. However, management cannot provide any assurances that the Company will be successful in accomplishing any of its plans. Management also cannot provide any assurance as to unforeseen circumstances that could occur at any time within the next twelve months or thereafter which could increase the Company’s need to raise additional capital on an immediate basis.

These interim unaudited condensed consolidated financial statements and notes thereto should be read in conjunction with the audited consolidated financial statements and notes thereto included in the Company’s Annual Report on Form 10-K for the

ACREAGE HOLDINGS, INC.
NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(in thousands, except per share data)

year ended December 31, 2021, dated March 11, 2022, as filed with the Securities and Exchange Commission (the “2021 Form 10-K”).

Use of estimates

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (“GAAP”). Preparation of financial statements in conformity with GAAP requires management to make estimates, judgments and assumptions that affect the reported amounts of assets and liabilities as of the dates presented and the reported amounts of revenues and expenses during the periods presented. Actual results could differ from those estimates. Significant estimates inherent in the preparation of the accompanying unaudited condensed consolidated financial statements include the fair value of assets acquired and liabilities assumed in business combinations, assumptions relating to equity-based compensation expense, estimated useful lives for property, plant and equipment and intangible assets, the valuation allowance against deferred tax assets and the assessment of potential charges on goodwill, intangible assets and investments in equity and notes receivable.

Emerging growth company

The Company is an “emerging growth company” as defined in the Jumpstart Our Business Startups Act (the “JOBS Act”). Under the JOBS Act, emerging growth companies can delay adopting new or revised accounting standards until such time as those standards apply to private companies.

Functional and presentation currency

The unaudited condensed consolidated financial statements and the accompanying notes are expressed in U.S. dollars. Financial metrics are presented in thousands. Other metrics, such as shares outstanding, are presented in thousands unless otherwise noted.

Basis of consolidation

The Company’s unaudited condensed consolidated financial statements include the accounts of Acreage, its subsidiaries and variable interest entities (“VIEs”) where the Company is considered the primary beneficiary, if any, after elimination of intercompany accounts and transactions. Investments in business entities in which Acreage lacks control but is able to exercise significant influence over operating and financial policies are accounted for using the equity method. The Company’s proportionate share of net income or loss of the entity is recorded in *Income (loss) from investments, net* in the Unaudited Condensed Consolidated Statements of Operations.

VIEs

In determining whether the Company is the primary beneficiary of a VIE, the Company assesses whether it has the power to direct matters that most significantly impact the activities of the VIE and have the obligation to absorb losses or the right to receive benefits from the VIE that could potentially be significant to the VIE. There were no material consolidated VIEs as of March 31, 2022 or December 31, 2021.

Non-controlling interests (“NCI”)

Non-controlling interests represent ownership interests in consolidated subsidiaries by parties that are not shareholders of Pubco. They are shown as a component of *Total equity* in the Unaudited Condensed Consolidated Statements of Financial Position, and the share of loss attributable to non-controlling interests is shown as a component of *Net loss* in the Unaudited Condensed Consolidated Statements of Operations. Changes in the parent company’s ownership that do not result in a loss of control are accounted for as equity transactions.

Restricted cash

Restricted cash represents funds contractually held for specific purposes and, as such, not available for general corporate purposes.

Cash and restricted cash, as presented on the Unaudited Condensed Consolidated Statements of Cash Flows, consists of \$32,619 and \$95 as of March 31, 2022, respectively, and \$22,844 and \$23,097 as of March 31, 2021, respectively.

ACREAGE HOLDINGS, INC.
NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(in thousands, except per share data)

Accounts receivable valuations and reclassifications

Accounts receivable are stated at their net realizable value. The allowance against gross trade receivables reflects the best estimate of probable losses inherent in the receivables portfolio determined on the basis of historical experience, specific allowances for known troubled accounts and other currently available information. As of March 31, 2022 and December 31, 2021, the Company's allowance for doubtful accounts was \$350 and \$445, respectively.

Net loss per share

Net loss per share represents the net loss attributable to shareholders divided by the weighted average number of shares outstanding during the period on an as converted basis. Basic and diluted loss per share are the same as of March 31, 2022, 2021 and 2020, as the issuance of shares upon conversion, exercise or vesting of outstanding units would be anti-dilutive in each period. There were 39,522 and 44,466 anti-dilutive shares outstanding as of March 31, 2022 and 2021, respectively.

Accounting Pronouncements Recently Adopted

As of January 1, 2022, the Company adopted ASU 2019-12 - *Income Taxes (Topic 740): Simplifying the Accounting for Income Taxes (ASU 2019-12)*. ASU 2019-12 attempts to simplify aspects of accounting for franchise taxes and enacted changes in tax laws or rates and clarifies the accounting for transactions that result in a step-up in the tax basis of goodwill. The adoption of ASU 2019-12 did not have a material effect on the Company's unaudited condensed consolidated financial statements.

As of January 1, 2022, the Company adopted ASU 2020-01 - *Investments-Equity Securities (Topic 321), Investments-Equity Method and Joint Ventures (Topic 323), and Derivatives and Hedging (Topic 815)*. The new standard clarifies the interaction of accounting for the transition into and out of the equity method. The new standard also clarifies the accounting for measuring certain purchased options and forward contracts to acquire investments. The adoption of ASU 2020-01 did not have a material effect on the Company's unaudited condensed consolidated financial statements.

As of January 1, 2022, the Company adopted ASU 2021-04 - *Earnings Per Share (Topic 260), Debt - Modifications and Extinguishments (Topic 470-50), Compensation - Stock Compensation (Topic 718), and Derivatives and Hedging - Contracts in Entity's Own Equity (Subtopic 815-40)*, which clarifies existing guidance for freestanding written call options which are equity classified and remain so after they are modified or exchanged in order to reduce diversity in practice. The standard applies prospectively to modifications or exchanges that occur after it is adopted. The adoption of ASU 2021-04 did not have a material effect on the Company's unaudited condensed consolidated financial statements.

Accounting Pronouncements Not Yet Adopted

In June 2016, the FASB issued ASU 2016-13 - *Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments ("ASU 2016-13")*, which was subsequently revised by ASU 2018-19 and ASU 2020-02. The ASU introduces a new model for assessing impairment on most financial assets. Entities will be required to use a forward-looking expected loss model, which will replace the current incurred loss model, which will result in earlier recognition of allowance for losses. The ASU will be effective for the Company's first interim period of fiscal 2023. The Company continues to evaluate the impact of this ASU on its unaudited condensed consolidated financial statements.

In October 2021, the FASB issued ASU 2021-08 - *Business Combinations (Topic 805), Accounting for Contract Assets and Contract Liabilities from Contracts with Customers*. The new standard improves the accounting for acquired revenue contracts with customers in a business combination by addressing diversity in practice and inconsistency. The new standard requires an entity to recognize and measure contract assets and contract liabilities acquired in a business combination in accordance with ASC 606 - *Revenue from Contracts with Customers*. The ASU will be effective for the Company's first interim period of fiscal 2024. The standard should be applied prospectively to business combinations occurring on or after the effective date of the amendments. The Company does not anticipate a material impact on the Company's unaudited condensed consolidated financial statements upon adoption.

ACREAGE HOLDINGS, INC.
NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
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3. ACQUISITIONS, DIVESTITURES AND ASSETS HELD FOR SALE

Acquisitions

During the three month period ended March 31, 2022, the Company did not complete any business combinations. During the year ended December 31, 2021, the Company completed the following business combinations, and has allocated the purchase price as follows:

| Purchase Price Allocation | CWG | Greenleaf | Total |
|---|------------------|------------------|------------------|
| Assets acquired: | | | |
| Cash and cash equivalents | \$ 828 | \$ 1,209 | \$ 2,037 |
| Inventory | 1,200 | 2,692 | 3,892 |
| Other current assets | 347 | 1,520 | 1,867 |
| Capital assets, net | 3,312 | 22,923 | 26,235 |
| Operating lease right-of-use asset | 1,584 | 2,819 | 4,403 |
| Goodwill | 1,482 | 18,619 | 20,101 |
| Intangible assets, net - cannabis licenses | 3,200 | — | 3,200 |
| Intangible assets, net - customer relationships | 1,000 | — | 1,000 |
| Other non-current assets | 40 | 189 | 229 |
| Liabilities assumed: | | | |
| Accounts payable and accrued liabilities | (464) | (1,829) | (2,293) |
| Taxes payable | (68) | (33) | (101) |
| Operating lease liability, current | (193) | (315) | (508) |
| Other current liabilities | 3 | (294) | (291) |
| Operating lease liability, non-current | (1,391) | (2,504) | (3,895) |
| Fair value of net assets acquired | \$ 10,880 | \$ 44,996 | \$ 55,876 |
| Consideration paid: | | | |
| Settlement of pre-existing relationship | 10,880 | 44,996 | \$ 55,876 |
| Total consideration | \$ 10,880 | \$ 44,996 | \$ 55,876 |

CWG

On April 30, 2021, a subsidiary of the Company acquired 100% of CWG Botanicals, Inc. (“CWG”), an adult-use cannabis cultivation and processing operations in the state of California. The completion of this acquisition expanded the Company’s footprint in California.

The consideration paid for CWG consisted of the settlement of a pre-existing relationship, which included a line of credit of \$9,321 and the related interest receivable of \$1,559, which were both previously recorded in *Notes receivable, non-current* on the Statements of Financial Position.

The purchase price allocation is based upon final valuations within the measurement period (generally one year from the acquisition date).

Greenleaf

On October 1, 2021, a subsidiary of the Company acquired 100% of Greenleaf Apothecaries (“GLA”), Greenleaf Gardens (“GLG”), and Greenleaf Therapeutics (“GLT”), collectively known as “Greenleaf.” Greenleaf consists of cannabis cultivation, processing, and dispensary operations in the state of Ohio. The completion of this acquisition established Acreage’s footprint in the Ohio cannabis market.

ACREAGE HOLDINGS, INC.

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (in thousands, except per share data)

On July 2, 2018, the Company entered into purchase agreements for Greenleaf for the total purchase price of approximately \$8,245 in cash, \$6,096 in seller notes payable and 1.2 million shares of HSCP with an average fair value of \$7.73 per share, which are convertible into shares of the Company. In addition, the Company extended a \$31,200 line of credit and issued \$12,500 in promissory notes to the Greenleaf entities. The consideration paid was made in exchange for: (a) the rights to acquire the Greenleaf entities upon state regulatory approval and; (b) master services agreements (“MSAs”) to operate the entities until such approval was granted and ownership interests were transferred. The purchase consideration paid represents the fair value of the intangible asset related to the MSA that was recorded on the Company’s Statement of Financial Position at the time of the transaction. The intangible asset was amortized over the life of the MSAs.

Upon closing, the Company repaid the remaining \$3,300 worth of sellers notes payable and accrued interest and assumed \$42,043 in notes and interest receivable owed to the Company by Greenleaf that was eliminated upon consolidation. Total consideration for the asset transfer transaction was \$44,996, representing the sum of the \$2,953 carrying value of intangible assets from the 2018 transaction and the liabilities assumed. As the Company owns 100% of Greenleaf, the subsidiary is accounted for on a consolidated basis as of the closing date.

The purchase price allocation is based upon preliminary valuations and estimates and assumptions which are subject to change within the measurement period, generally one year from the acquisition date. The primary areas of the purchase price allocation that are not yet finalized relate to the valuation of the tangible and intangible assets acquired and the residual goodwill resulting from the transaction.

NCCRE

On March 19, 2021, a subsidiary of the Company, HSC Solutions, LLC (“HSC Solutions”) entered into an assignment of membership agreement to acquire the remaining non-controlling interests of its subsidiary, NCC Real Estate, LLC (“NCCRE”), based primarily on the fair value of property held by NCCRE estimated in the amount of \$850. The consideration paid to the non-controlling interest sellers of \$286 was recorded in *Additional paid-in capital* and *Non-controlling interests* on the Statements of Financial Position. Additionally, the Company subsequently repaid the outstanding principal balance of the NCCRE secured loan.

Divestitures

During the three months ended March 31, 2022 and 2021, the Company did not complete any divestitures.

Assets Held for Sale

The Company determined certain businesses and assets met the held-for-sale criteria. Upon classification of the disposal groups as held for sale, the Company tested each disposal group for impairment and recognized charges (recovery) of \$874 for the three months ended March 31, 2022 related to the Oregon disposal group and \$(8,616) for the three months ended March 31, 2021 related to the Acreage Florida disposal group within *Write down (recovery) of assets held-for-sale* on the Unaudited Condensed Consolidated Statements of Operations. Additionally, all assets and liabilities determined within these disposal groups were transferred into *Assets held-for-sale* and *Liabilities related to assets held for sale* on the Unaudited Condensed Consolidated Statements of Financial Position as of March 31, 2022 and December 31, 2021. Furthermore, the Company was unsuccessful in finding a satisfactory buyer for all of its Michigan locations. As a result, the assets remaining in Michigan no longer meet the criteria for being classified as held-for sale and have been impaired (refer to Note 7 for further discussion).

The tables below present the preliminary fair values of the assets and liabilities classified as held for sale on the Unaudited Condensed Consolidated Statements of Financial Position for the years ended March 31, 2022 and December 31, 2021, respectively, and are subject to change based on developments during the sales process.

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| | March 31, 2022 | |
|--|-----------------------|-----------------------------|
| | | Oregon⁽¹⁾ |
| Cash | \$ | 347 |
| Accounts receivable, net | | 140 |
| Inventory | | 309 |
| Other current assets | | 4 |
| Total current assets classified as held-for-sale | | 800 |
| Capital assets, net | | 1,673 |
| Operating lease right-of-use assets | | 1,556 |
| Goodwill | | 2,191 |
| Non-current assets | | 91 |
| Total assets classified as held for sale | \$ | 6,311 |
| Accounts payable and accrued liabilities | \$ | (564) |
| Operating lease liability, current | | (434) |
| Total current liabilities classified as held-for-sale | | (998) |
| Operating lease liability, non-current | | (671) |
| Total liabilities classified as held-for-sale | \$ | (1,669) |

⁽¹⁾ In February 2021, a subsidiary of the Company entered into a definitive agreement and management services agreement to sell an indoor cultivation facility in Medford, Oregon and a retail dispensary in Portland, Oregon, for total consideration of \$3,000, to be paid in a series of tranches based on estimated regulatory approvals which are not expected to exceed 18 months. In March 2022, the total consideration was reduced to \$2,000. Additionally, in September 2021, a subsidiary of the Company entered into a definitive agreement and management services agreements to sell, upon regulatory approval, four retail dispensaries in Oregon for total consideration of \$6,500, consisting of a \$250 cash payment at the time of signing and a 10-month secured promissory note.

| | December 31, 2021 | | |
|--|-------------------------------|-------------------|-------------------|
| | Michigan⁽¹⁾ | Oregon | Total |
| Cash | \$ — | \$ 223 | \$ 223 |
| Inventory | — | 445 | 445 |
| Notes receivable, current | — | 31 | 31 |
| Other current assets | — | 9 | 9 |
| Total current assets classified as held-for-sale | — | 708 | 708 |
| Capital assets, net | 1,907 | 2,342 | 4,249 |
| Operating lease right-of-use assets | — | 1,695 | 1,695 |
| Goodwill | — | 2,191 | 2,191 |
| Non-current assets | — | 109 | 109 |
| Total assets classified as held for sale | \$ 1,907 | \$ 7,045 | \$ 8,952 |
| Accounts payable and accrued liabilities | \$ — | \$ (639) | \$ (639) |
| Operating lease liability, current | — | (441) | (441) |
| Total current liabilities classified as held-for-sale | — | (1,080) | (1,080) |
| Operating lease liability, non-current | — | (787) | (787) |
| Total liabilities classified as held-for-sale | \$ — | \$ (1,867) | \$ (1,867) |

⁽¹⁾ As of December 31, 2021, the Company was unsuccessful in finding a satisfactory buyer for certain of its Michigan locations. As a result, the assets at these specific locations no longer meet the criteria for being classified as held-for-sale.

ACREAGE HOLDINGS, INC.
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4. INTANGIBLE ASSETS AND GOODWILL

Intangible assets

The following table details the intangible asset balances by major asset classes:

| Intangibles | March 31, 2022 | December 31, 2021 |
|---|--------------------------|--------------------------|
| Finite-lived intangible assets: | | |
| Management contracts | \$ 1,808 | \$ 1,511 |
| Customer relationships | 1,000 | 1,000 |
| | <u>2,808</u> | <u>2,511</u> |
| Accumulated amortization on finite-lived intangible assets: | | |
| Management contracts | (639) | (493) |
| Customer relationships | (550) | — |
| | <u>(1,189)</u> | <u>(493)</u> |
| Finite-lived intangible assets, net | 1,619 | 2,018 |
| Indefinite-lived intangible assets | | |
| Cannabis licenses | 117,080 | 117,677 |
| Total intangibles, net | \$ <u>118,699</u> | \$ <u>119,695</u> |

The intangible assets balance as of March 31, 2022 and December 31, 2021 excludes intangible assets reclassified to assets held-for-sale (refer to Note 3 for further discussion). The average useful life of finite-lived intangible assets ranges from 0.8 to 2.0 years, with 0.8 and 2.0 years being the average useful life for customer relationships and management contracts, respectively.

Impairment of intangible assets

The Company assessed whether any events or changes in circumstances ("triggering events") indicated finite-lived intangible assets to be held-and-used would not be recovered. During the three months ended March 31, 2022, the Company did not identify any triggering events. During the three months ended March 31, 2021, the Company identified a triggering event for its management contract owned by Prime Alternative Treatment Center Consulting, LLC ("PATCC"). The Company evaluated the recoverability of the asset by comparing the carrying value of the asset to the future net undiscounted cash flows expected to be generated by the asset. The carrying value was determined to not be recoverable and the Company proceeded to test the asset for impairment. The Company recognized an impairment charge of \$818 due to changes in expected cash flows pursuant to a revised consulting services agreement. These charges are recognized in *Impairments, net* on the Unaudited Condensed Consolidated Statements of Operations.

The impairment resulted in the recognition of a tax provision benefit and an associated reversal of deferred tax liabilities of \$205 during the three months ended March 31, 2021.

Amortization expense recorded during the three months ended March 31, 2022 and 2021 was \$696 and \$541, respectively.

Expected annual amortization expense for existing intangible assets subject to amortization at March 31, 2022 is as follows for each of the next five fiscal years:

| Amortization of Intangibles | 2022 | 2023 | 2024 | 2025 | 2026 |
|------------------------------------|-------------|-------------|-------------|-------------|-------------|
| Amortization expense | \$ 889 | \$ 585 | \$ 145 | \$ — | \$ — |

ACREAGE HOLDINGS, INC.
NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
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Goodwill

The following table details the changes in the carrying amount of goodwill:

| Goodwill | Total |
|----------------------------------|------------------|
| December 31, 2021 | \$ 43,310 |
| Other Adjustments ⁽¹⁾ | 224 |
| March 31, 2022 | \$ 43,534 |

⁽¹⁾ Represents adjustments related to the remeasurement of certain deferred tax assets and related adjustments within the measurement period.

5. INVESTMENTS

The carrying values of the Company's investments in the Unaudited Condensed Consolidated Statements of Financial Position as of March 31, 2022 and December 31, 2021 are as follows:

| Investments | March 31, 2022 | December 31, 2021 |
|-------------------------------------|-----------------------|--------------------------|
| Total short-term investments | \$ 3,401 | \$ — |
| Investments held at FV-NI | 36,014 | 35,226 |
| Total long-term investments | \$ 36,014 | \$ 35,226 |

Income (loss) from investments, net in the Unaudited Condensed Consolidated Statements of Operations during the three months ended March 31, 2022 and 2021 is as follows:

| Investment income (loss) | Three Months Ended March 31, | |
|--|-------------------------------------|-----------------|
| | 2022 | 2021 |
| Short-term investments | \$ 1 | \$ — |
| Investments held at FV-NI | 1,132 | (144) |
| Income (loss) from investments, net | \$ 1,133 | \$ (144) |

Short-term investments

During the three months ended March 31, 2022, the Company made an investment in a Canadian guaranteed investment certificate ("GIC") which bears an interest rate of 0.2% and has an original maturity of 1 year. GIC's are a deposit investment generally sold by Canadian banks.

Investments held at FV-NI

The Company has investments in equity of several companies that do not result in significant influence or control. These investments are carried at fair value, with gains and losses recognized in the Unaudited Condensed Consolidated Statements of Operations.

As further described under the "6.10% Secured debenture due September 2030" in Note 10, on September 23, 2020, a subsidiary of the Company, Universal Hemp, LLC ("Universal Hemp") was advanced gross proceeds of \$50,000 (less transaction costs) pursuant to the terms of a secured debenture. The Company subsequently engaged an investment advisor, which under the investment advisor's sole discretion, on September 28, 2020 invested \$34,019 of these proceeds on behalf of Universal Hemp. As a result, Universal Hemp acquired 34,019 class B units, at \$1 par value per unit, which represented 100% financial interest in an Investment Partnership, a Canada-based limited partnership. An affiliate of the Institutional Investor holds Class A units of the Investment Partnership. The general partner of the Investment Partnership is also an affiliate of the Institutional Investor. The Class B units are held by the Investment Advisor as an agent for Universal Hemp.

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Universal Hemp, through its investment with the Investment Advisor, was originally determined to hold significant influence in the Investment Partnership in accordance with ASC 810 due to (1) the economic financial interest, and (2) the entitlement to matters as they pertain to ‘Extraordinary Resolution’ items as defined within the Investment Partnership Agreement. As a result, the Company accounted for the investment in the Investment Partnership under the equity method until December 2020. Refer to Note 10 for further discussion. In December 2020, as the Company no longer held significant influence due to the removal of the Extraordinary Resolution entitlements and other revisions in the Investment Partnership Agreement. As a result, the Company changed its accounting for the Investment Partnership to recognize the investment at fair value, with gains and losses recognized in the Unaudited Condensed Consolidated Statements of Operations.

6. NOTES RECEIVABLE

Notes receivable as of March 31, 2022 and December 31, 2021 consisted of the following:

| | March 31, 2022 | December 31, 2021 |
|--|-----------------------|--------------------------|
| Promissory notes receivable | \$ 27,262 | \$ 27,260 |
| Line of credit receivable | 7,551 | 12,609 |
| Interest receivable | 3,300 | 2,834 |
| Allowance for notes and interest receivables | (8,258) | (8,036) |
| Total notes receivable | \$ 29,855 | \$ 34,667 |
| Less: Notes receivable, current | 2,222 | 7,104 |
| Notes receivable, non-current | <u>\$ 27,633</u> | <u>\$ 27,563</u> |

Interest income on notes receivable during the three months ended March 31, 2022 and 2021 totaled \$417 and \$1,465, respectively.

The Company determined that the collectability of certain notes receivables is doubtful based on information available. As of March 31, 2022 and December 31, 2021, the Company’s allowance for notes receivable of \$8,258 and \$8,036, respectively, included \$6,046 of principal outstanding for both periods and \$2,212 and \$1,990 of accrued interest, respectively, and represents the full value of such loan balances.

Activity during the three months ended March 31, 2022

On February 10, 2022, the Company received a \$5,279 cash payment in full on a line of credit due from Patient Centric Martha’s Vineyard (“PCMV”), and subsequently closed the line of credit.

Activity during the three months ended March 31, 2021

In March 2021, the Company entered into a revised consulting services and line of credit agreement with PATCC, whereby previously unrecognized management fees were settled for \$2,500, which was recognized in *Other revenue, net* on Unaudited Condensed Consolidated Statements of Operations during the three months ended March 31, 2021. Pursuant to the revised line of credit agreement, the line of credit is non-interest bearing and will be repaid on a payment schedule with seven payments in the aggregate amount of \$7,150 through June 2023.

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7. CAPITAL ASSETS, net

Net property, plant and equipment consisted of:

| | March 31, 2022 | December 31, 2021 |
|------------------------------------|---------------------------|------------------------------|
| Land | \$ 3,758 | \$ 3,777 |
| Building | 57,935 | 43,921 |
| Right-of-use asset, finance leases | 10,865 | 5,077 |
| Construction in progress | 17,866 | 7,644 |
| Furniture, fixtures and equipment | 31,590 | 31,325 |
| Leasehold improvements | 39,656 | 51,646 |
| Capital assets, gross | \$ 161,670 | \$ 143,390 |
| Less: accumulated depreciation | (19,602) | (16,593) |
| Capital assets, net | \$ 142,068 | \$ 126,797 |

Depreciation of capital assets for the three months ended March 31, 2022 and 2021 is comprised of \$1,111 and \$428 of depreciation expense, and \$1,922 and \$911 that was capitalized to inventory, respectively.

During the three months ended March 31, 2022 the Company determined that it was unable to find a satisfactory buyer for the held-for-sale assets related to its Michigan operations and, as such, these assets were reclassified as held-and-used. This conclusion was considered a triggering event for capital asset impairment testing. Upon assessment, these specific capital assets were not considered to have future economic value. As such, the fair value of the assets was considered to be nil and the Company recognized an impairment charge of \$1,907 within *Impairments, net* on the Statements of Operations during the three months ended March 31, 2022. Refer to Note 3 for further discussion on changes in held-for-sale entities.

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8. LEASES

The Company leases land, buildings, equipment and other capital assets which it plans to use for corporate purposes in addition to the production and sale of cannabis products. Leases with an initial term of 12 months or less are not recorded on the Unaudited Condensed Consolidated Statements of Financial Position and are expensed in the Unaudited Condensed Consolidated Statements of Operations on the straight-line basis over the lease term. The Company does not have any material variable lease payments, and accounts for non-lease components separately from leases.

| Balance Sheet Information | Classification | March 31, 2022 | December 31, 2021 |
|----------------------------------|--|------------------|-------------------|
| Right-of-use assets | | | |
| Operating | Operating lease right-of-use assets | \$ 24,571 | \$ 24,598 |
| Finance | Capital assets, net | 10,246 | 4,522 |
| Total right-of-use assets | | \$ 34,817 | \$ 29,120 |
| Lease liabilities | | | |
| Current | | | |
| Operating | Operating lease liability, current | \$ 2,343 | \$ 2,145 |
| Financing | Debt, current | 5,786 | — |
| Non-current | | | |
| Operating | Operating lease liability, non-current | 24,146 | 24,255 |
| Financing | Debt, non-current | 5,257 | 5,245 |
| Total lease liabilities | | \$ 37,532 | \$ 31,645 |

| Statement of Operations Information | Classification | Three Months Ended March 31, 2022 | Three Months Ended March 31, 2021 |
|---|-------------------------------|-----------------------------------|-----------------------------------|
| Short-term lease expense | General and administrative | \$ 48 | \$ 88 |
| Operating lease expense | General and administrative | 1,248 | 1,046 |
| Finance lease expense: | | | |
| Amortization of right of use asset | Depreciation and amortization | 63 | 63 |
| Interest expense on lease liabilities | Interest expense | 212 | 184 |
| Sublease income | Other income (loss), net | — | (3) |
| Net operating and finance lease cost | | \$ 1,523 | \$ 1,290 |

| Statement of Cash Flows Information | Classification | Three Months Ended March 31, 2022 | Three Months Ended March 31, 2021 |
|---|---------------------------------------|-----------------------------------|-----------------------------------|
| Cash paid for operating leases | Net cash used in operating activities | \$ 1,257 | \$ 1,437 |
| Cash paid for finance leases - interest | Net cash used in operating activities | \$ 201 | \$ 169 |

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The following represents the Company's future minimum payments required under existing leases with initial terms of one year or more as of March 31, 2022:

| Maturity of lease liabilities | Operating Leases ⁽¹⁾ | Finance Leases |
|---|------------------------------------|-------------------|
| 2022 | \$ 3,763 | \$ 6,500 |
| 2023 | 4,823 | 722 |
| 2024 | 4,537 | 743 |
| 2025 | 4,554 | 766 |
| 2026 | 4,453 | 789 |
| Thereafter | 20,470 | 12,486 |
| Total lease payments | \$ 42,600 | \$ 22,006 |
| Less: interest | 15,006 | 10,963 |
| Present value of lease liabilities | \$ 27,594 | \$ 11,043 |
| Weighted average remaining lease term (years) | 8 | 2 |
| Weighted average discount rate | 9% | 10% |

⁽¹⁾ Includes minimum payments under existing operating leases currently classified as held-for-sale (refer to Note 3 for further discussion).

As of March 31, 2022, the Company entered into three lease agreements that have not yet commenced. The Company will determine the classifications at the respective commencement dates for the leases, but currently expect all of the leases to be classified as operating leases. The lease terms range from five to ten-year periods with initial payments ranging from \$86 per year to \$432 per year.

9. INVENTORY

The Company's inventory balance consists of the following:

| | March 31, 2022 | December 31, 2021 |
|-----------------------|------------------|-------------------|
| Retail inventory | \$ 3,630 | \$ 3,331 |
| Wholesale inventory | 34,611 | 28,643 |
| Cultivation inventory | 6,988 | 6,367 |
| Supplies & other | 3,469 | 3,463 |
| Total | \$ 48,698 | \$ 41,804 |

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10. DEBT

The Company's debt balances consist of the following:

| Debt balances | March 31, 2022 | December 31, 2021 |
|---|-----------------------|--------------------------|
| Financing liability (failed sale-leaseback) | \$ 15,253 | \$ 15,253 |
| Finance lease liabilities | 11,043 | 5,245 |
| 7.50% Loan due April 2026 | 30,893 | 30,763 |
| 6.10% Secured debenture due September 2030 | 46,162 | 46,050 |
| Note due December 2024 | 4,750 | 4,750 |
| 9.75% Credit facilities due January 2026 | 68,551 | 68,673 |
| Total debt | \$ 176,652 | \$ 170,734 |
| Less: current portion of debt | 7,370 | 1,583 |
| Total long-term debt | \$ 169,282 | \$ 169,151 |

Scheduled maturities of debt, excluding amortization of discount and issuance costs, are as follows:

| | |
|---|-------------------|
| 2022 | \$ 7,321 |
| 2023 | 1,583 |
| 2024 | 1,584 |
| 2025 | — |
| 2026 | 108,011 |
| Thereafter | 70,547 |
| Total payments (excluding amortization of discount and issuance costs) | \$ 189,046 |

During the three months ended March 31, 2022 and 2021, the Company incurred interest expense of \$4,781 and \$4,857, respectively, on the Unaudited Condensed Consolidated Statements of Operations. Interest expense for the three months ended March 31, 2022 and 2021 included debt discount amortization of \$373 and \$260, respectively, and amortization of debt issuance costs of \$266 and \$852, respectively. As of March 31, 2022 and December 31, 2021, the Company had unamortized discount \$5,821 and \$6,320, respectively, and debt issuance costs of \$6,573 and \$6,194, respectively, which is netted against the gross carrying value of long-term debt in *Debt, non-current* on Unaudited Condensed Unaudited Condensed Consolidated Statements of Financial Position. Additionally, as of March 31, 2022 and December 31, 2021, the Company had accrued interest of \$2,562 and \$1,432, respectively, within *Interest payable* on the Unaudited Condensed Consolidated Statements of Financial Position.

Financing liability (failed sales leaseback)

In connection with the Company's failed sale-leaseback transaction (refer to Note 7 for further discussion), a financing liability was recognized equal to the cash proceeds received. The Company will recognize the cash payments made on the lease as interest expense, and the principal will be de-recognized upon expiration of the lease.

6.10% Secured debenture due September 2030

On September 23, 2020, pursuant to the implementation of the Amended Arrangement (Refer to Note 13 for further discussion), a subsidiary of Canopy Growth advanced gross proceeds of \$50,000 (less transaction costs of approximately \$4,025) to Universal Hemp, an affiliate of the Company, pursuant to the terms of a secured debenture ("6.1% Loan"). In accordance with the terms of the debenture, the funds cannot be used, directly or indirectly, in connection with or for any cannabis or cannabis-related operations in the United States, unless and until such operations comply with all applicable laws of the United States. An additional \$50,000 may be advanced pursuant to the debenture subject to the satisfaction of certain conditions by Universal Hemp. The debenture bears interest at a rate of 6.1% per annum, matures 10 years from the date hereof or such earlier date in accordance with the terms of the debenture and all interest payments made pursuant to the debenture are payable in cash by Universal Hemp. The debenture is not convertible and is not guaranteed by Acreage.

With a portion of the proceeds for the 6.1% Loan received by Universal Hemp, Acreage engaged an Investment Advisor which, under the Investment Advisor's sole discretion, invested on behalf of Universal Hemp \$34,019 on September 28, 2020. As a

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result, Universal Hemp acquired 34,019 class B units, at \$1.00 par value per unit, which represented 100% financial interest in the Investment Partnership, a Canada-based limited partnership. An affiliate of the Institutional Investor holds class A units of the Investment Partnership. The general partner of the Investment Partnership is also an affiliate of the Institutional Investor. The class B units are held by the Investment Advisor as an agent for Universal Hemp. Upon execution of the limited partnership agreement, \$1,019 was distributed to the class A unit holders of the Investment Partnership.

7.50% Loan due April 2026

On September 28, 2020, the Company received gross proceeds of \$33,000 (less transaction costs of approximately \$959) from an affiliate of the Institutional Investor (the “Lender”) and used a portion of the proceeds of this loan to retire its short-term \$11,000 convertible note (as described above) and its short-term note aggregating approximately \$18,000 in October 2020, with the remainder being used for working capital purposes. The loan is unsecured, matures in 3 years and bears interest at a 7.5% annual interest rate. The Lender is controlled by the Institutional Investor. The Investment Partnership is the investor in the Lender. On December 16, 2021, the Company paid an amendment fee of \$413 to extend the maturity date from September 28, 2023 to April 2, 2026. The amendment was treated as a debt extinguishment.

Note due December 2024

In November 2020, the Company issued a promissory note with a third party, which is non-interest bearing and payable based on a payment schedule with ten payments in the aggregate amount of \$7,750 through December 31, 2024, as a result of a settlement described under the “CanWell Dispute” in Note 13.

9.75% Credit facilities due January 2026

On December 16, 2021 the Company entered into a \$150,000 senior secured credit facility with a syndicate of lenders consisting of a \$75,000 initial draw, a \$25,000 delayed draw that must be advanced within 12 months and a \$50,000 committed accordion facility that is available after December 1, 2022, provided certain financial covenants are met, and with a maturity of January 1, 2026. Upon closing, gross proceeds of \$75,000 were drawn (before origination discounts and issuance costs of approximately \$4,000 and \$1,500, respectively, which were capitalized).

The loan is secured by pledged equity interests and substantially all of the assets of the Company. Advances under the facility bear interest at 9.75% per annum (plus an additional 1.0% per annum until certain collateral assignment agreements are delivered) and undrawn amounts (excluding the committed accordion facility until it is available) bear interest at 3.0% per annum.

The loan is subject to various financial covenants, including a fixed charge coverage ratio and two leverage ratios. The Company has obtained a waiver of these covenants for the three month periods ended March 31, 2022 and June 30, 2022. This waiver included a \$500 waiver fee that was paid to the lenders.

Commencing with the receipt of the of the loan, mandatory prepayments are required from net proceeds of certain sale or disposition activities provided these proceeds are not invested in additional capital assets within 12 months of the disposition date, as defined by the Credit Agreement.

As of March 31, 2022, the \$25,000 delayed draw was not drawn upon. Refer to Note 14 for further discussion of the syndicated related party lender.

11. SHAREHOLDERS’ EQUITY AND NON-CONTROLLING INTERESTS

The table below details the change in Pubco shares outstanding by class for the three months ended March 31, 2022:

| Shareholders’ Equity | Fixed Shares | Floating Shares | Fixed Shares Held in Treasury | Floating Shares Held in Treasury | Fixed Multiple Shares | Total Shares Outstanding |
|--------------------------|---------------|-----------------|-------------------------------|----------------------------------|-----------------------|--------------------------|
| December 31, 2021 | 74,665 | 32,962 | (589) | (253) | 118 | 106,903 |
| Issuances | 255 | 253 | — | — | — | 508 |
| March 31, 2022 | 74,920 | 33,215 | (589) | (253) | 118 | 107,411 |

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Warrants

A summary of the warrants activity outstanding is as follows:

| Warrants | Fixed Shares | Floating Shares |
|--------------------------|--------------|-----------------|
| December 31, 2021 | 5,817 | 2,524 |
| Expired | — | — |
| March 31, 2022 | 5,817 | 2,524 |

The exercise price of each Fixed and Floating Share warrant is \$3.15 and \$3.01, respectively. The warrants are exercisable for a period of 4 years. The weighted-average remaining contractual life of the warrants outstanding is approximately 2.9 years. There was no aggregate intrinsic value for warrants outstanding as of March 31, 2022.

Non-controlling interests - convertible units

The Company has NCIs in consolidated subsidiaries USCo2 and HSCP. The non-voting shares of USCo2 and HSCP units make up substantially all of the NCI balance as of March 31, 2022 and are convertible for either 0.7 of a Fixed Share and 0.3 of a Floating Share of Pubco or cash, as determined by the Company. Summarized financial information of HSCP is presented below. USCo2 does not have discrete financial information separate from HSCP.

| HSCP net asset reconciliation | March 31, 2022 | December 31, 2021 |
|---------------------------------------|----------------|-------------------|
| Current assets | \$ 103,620 | \$ 113,011 |
| Non-current assets | 391,449 | 375,807 |
| Current liabilities | (38,437) | (29,256) |
| Non-current liabilities | (195,686) | (195,791) |
| Other NCI balances | (718) | (718) |
| Accumulated equity-settled expenses | (230,756) | (226,596) |
| Net assets | \$ 29,472 | \$ 36,457 |
| HSCP/USCo2 ownership % of HSCP | 17.18 % | 17.24 % |
| Net assets allocated to USCo2/HSCP | \$ 5,063 | \$ 6,285 |
| Net assets attributable to other NCIs | 718 | 718 |
| Total NCI | \$ 5,781 | \$ 7,003 |

| HSCP Summarized Statement of Operations | Three Months Ended March 31, | |
|---|------------------------------|------------|
| | 2022 | 2021 |
| Net loss allocable to HSCP/USCo2 | \$ (7,080) | \$ (4,549) |
| HSCP/USCo2 weighted average ownership % of HSCP | 17.21 % | 18.40 % |
| Net loss allocated to HSCP/USCo2 | \$ (1,218) | \$ (837) |
| Net loss allocated to other NCIs | 1 | 4 |
| Net loss attributable to NCIs | \$ (1,217) | \$ (833) |

As of March 31, 2022, USCo2's non-voting shares owned approximately 0.51% of HSCP units. USCo2's capital structure is comprised of voting shares (approximately 71.33%), all of which are held by the Company, and of non-voting shares (approximately 28.67%) held by certain former HSCP members. Certain executive employees and profits interests holders own approximately 16.67% of HSCP units. The remaining 82.82% interest in HSCP is held by USCo and represents the members' equity attributable to shareholders of the parent.

During the three months ended March 31, 2021, the Company had several transactions with HSCP and USCo2 that changed its ownership interest in the subsidiaries but did not result in loss of control. These transactions included business acquisitions and the redemption of HSCP and USCo2 convertible units for Pubco shares (as shown in the table below), and resulted in a \$(601) allocation from NCI to shareholders' equity for the three months ended March 31, 2021.

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A reconciliation of the beginning and ending amounts of convertible units is as follows:

| Convertible Units | Three Months Ended March 31, | |
|------------------------------|------------------------------|---------------|
| | 2022 | 2021 |
| Beginning balance | 23,076 | 24,142 |
| Vested LLC C-1s canceled | — | — |
| LLC C-1s vested | — | — |
| NCI units converted to Pubco | — | (400) |
| Ending balance | 23,076 | 23,742 |

12. EQUITY-BASED COMPENSATION EXPENSE

Amended Arrangement with Canopy Growth

On September 23, 2020, the Company announced the implementation of the Amended Arrangement (as defined in Note 13). Pursuant to the Amended Arrangement, the Company's articles have been amended to create new Fixed Shares, Floating Shares and Fixed Multiple Shares. Consequently, the Company's equity-based compensation was modified into new equity awards of the Company. Refer to Note 13 for further discussion.

Equity-based compensation - Plan (Acreage Holdings, Inc. Omnibus Incentive Plan)

In connection with the RTO transaction, the Company's Board of Directors adopted an Omnibus Incentive Plan, as amended September 23, 2020 (the "Plan"), which permits the issuance of stock options, stock appreciation rights, stock awards, share units, performance shares, performance units and other stock-based awards up to an amount equal to 15% of the issued and outstanding Subordinate Voting Shares of the Company.

Pursuant to the Amended Arrangement, the Company retained the Plan described above, the upper limit of issuances being up to an amount equal to 15% of the issued and outstanding Fixed Shares and Floating Shares of the Company. As of March 31, 2022, the Company had 11,595 shares authorized and available for grant under the Plan.

Restricted Share Units ("RSUs")

| Restricted Share Units (Fair value information expressed in whole dollars) | Fixed Shares | | Floating Shares | |
|---|--------------|--|-----------------|--|
| | RSUs | Weighted Average Grand Date Fair Value | RSUs | Weighted Average Grand Date Fair Value |
| Unvested, January 1, 2022 | 3,188 | \$ 7.30 | 1,262 | \$ 7.39 |
| Granted | 28 | \$ 1.35 | 95 | \$ 1.19 |
| Forfeited | (177) | \$ 2.55 | (21) | \$ 2.47 |
| Vested | (841) | \$ 8.81 | (395) | \$ 8.00 |
| Unvested, March 31, 2022 | 2,198 | \$ 7.03 | 941 | \$ 6.62 |
| Vested and unreleased ⁽¹⁾ | 718 | \$ 10.70 | 310 | \$ 10.37 |
| Outstanding, March 31, 2022 | 2,916 | \$ 7.94 | 1,251 | \$ 7.55 |

⁽¹⁾RSUs that are vested and unreleased represent RSUs that are pending delivery.

RSUs of the Company generally vest over a period of three years and RSUs granted to certain executives vest based on achievement of specific performance conditions. In certain situations for specified individuals, RSUs vest on an accelerated basis on separation. The fair value for RSUs is based on the Company's share price on the date of the grant. The Company recorded \$3,877 and \$5,025 as *Equity-based compensation expense* on Unaudited Condensed Consolidated Statements of Operations during the three months ended March 31, 2022 and 2021, respectively. The fair value of RSUs vested during the three months ended March 31, 2022 and 2021 was \$1,882 and \$5,667, respectively.

The total weighted average remaining contractual life and aggregate intrinsic value of unvested RSUs as of March 31, 2022 was approximately 1 year and \$4,897, respectively. Unrecognized compensation expense related to these awards at March 31, 2022 was \$12,340 and is expected to be recognized over a weighted average period of approximately 1 year.

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Stock options

| Stock Options (Exercise price expressed in whole dollars) | Fixed Shares | | Floating Shares | |
|--|--------------|---------------------------------|-----------------|---------------------------------|
| | Options | Weighted Average Exercise Price | Options | Weighted Average Exercise Price |
| Options outstanding, January 1, 2022 | 1,529 | \$ 11.07 | 2,414 | \$ 3.06 |
| Forfeited | (4) | \$ 13.14 | (1) | \$ 5.63 |
| Options outstanding, March 31, 2022 | 1,525 | \$ 11.07 | 2,413 | \$ 3.06 |
| Options exercisable, March 31, 2022 | 1,195 | \$ 13.06 | 1,894 | \$ 3.15 |

Stock options of the Company generally vest over a period of three years and options granted to certain executives vest based on achievement of specific performance conditions. Stock options of the Company have an expiration period of 5 or 10 years from the date of grant. The weighted average contractual life remaining for Fixed Share options outstanding and exercisable as of March 31, 2022 was approximately 6 and 7 years, respectively. The weighted average contractual life remaining for Floating Share options outstanding and exercisable as of March 31, 2022 was approximately 5 and 5 years, respectively. The Company recorded \$282 and \$1,017 as *Equity-based compensation expense* on Unaudited Condensed Consolidated Statements of Operations during the three months ended March 31, 2022 and 2021, respectively, in connection with these awards.

As of March 31, 2022, unamortized expense related to stock options totaled \$1,241 and is expected to be recognized over a weighted-average period of approximately 1 year. As of March 31, 2022, the aggregate intrinsic value for unvested options and for vested and exercisable options was nil, respectively.

13. COMMITMENTS AND CONTINGENCIES

Commitments

The Company provides revolving lines of credit to several third parties. As of March 31, 2022, the maximum obligation under these arrangements was \$15,150 (refer to Note 6 for further discussion).

Prior Plan of Arrangement with Canopy Growth

On June 19, 2019, the shareholders of the Company and of Canopy Growth separately approved the proposed plan of arrangement (the “Prior Plan of Arrangement”) involving the two companies, and on June 21, 2019, the Supreme Court of British Columbia granted a final order approving the Prior Plan of Arrangement. Effective June 27, 2019, the articles of the Company were amended pursuant to the Prior Plan of Arrangement to provide that, upon the occurrence (or waiver by Canopy Growth) of the Triggering Event, and subject to the satisfaction of the conditions set out in the arrangement agreement entered into between Acreage and Canopy Growth on April 18, 2019, as amended on May 15, 2019 (the “Original Arrangement Agreement”), Canopy Growth will acquire (the “Acquisition”) all of the issued and outstanding shares in the capital of the Company (each, an “Acreage Share”).

Second Amendment to the Arrangement Agreement with Canopy Growth

On September 23, 2020, Acreage and Canopy Growth entered into an amending agreement (the “Amending Agreement” or “Amended Arrangement”) (and together with the Original Arrangement Agreement and any further amendments thereto, the “Amended Plan of Arrangement”) and the Amended Arrangement became effective at 12:01 a.m. (Vancouver time) (the “Amendment Time”) on September 23, 2020 (the “Amendment Date”). Pursuant to the Amended Plan of Arrangement, Canopy Growth made a cash payment of \$37,500 which was delivered to Acreage’s shareholders and certain holders of securities convertible or exchangeable into shares of Acreage. Acreage also completed a capital reorganization (the “Capital Reorganization”) effective as of the Amendment Time whereby: (i) each existing SVS was exchanged for 0.7 of a Fixed Share and 0.3 of a Floating Share; (ii) each issued and outstanding PVS was exchanged for 28 Fixed Shares and 12 Floating Shares; and (iii) each issued and outstanding MVS was exchanged for 0.7 of a Fixed Multiple Share and 0.3 of a Floating Share.

At the Amendment Time, each option, restricted share unit, compensation option, and warrant to acquire existing SVS (each a “Security”) that was outstanding immediately prior to the Amendment Time was exchanged for a replacement Security to acquire Fixed Shares (a “Fixed Share Replacement Security”) or Floating Shares (a “Floating Share Replacement Security”) to account for the Capital Reorganization.

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Pursuant to the Amended Plan of Arrangement, upon the occurrence or waiver (at the discretion of Canopy Growth) of the Triggering Event (the “Triggering Event Date”), Canopy Growth will, subject to the satisfaction or waiver of certain closing conditions set out in the Amended Plan of Arrangement: (i) acquire all of the issued and outstanding Fixed Shares (following the mandatory conversion of the Fixed Multiple Shares into Fixed Shares) on the basis of 0.3048 of a common share of Canopy Growth (each whole common share, a “Canopy Growth Share”) for each Fixed Share held (the “Fixed Exchange Ratio”) at the time of the acquisition of the Fixed Shares (the “Acquisition Time”), subject to adjustment in accordance with the terms of the Amended Plan of Arrangement (the “Canopy Call Option”); and (ii) have the right (but not the obligation), exercisable for a period of 30 days following the Triggering Event Date to acquire all of the issued and outstanding Floating Shares (the “Floating Call Option”) at a price to be determined based upon the 30 day volume-weighted average trading price of the Floating Shares, subject to a minimum price of \$6.41, as may be adjusted in accordance with the terms of the Amended Plan of Arrangement, to be payable, at the option of Canopy Growth, in cash, Canopy Growth Shares, or a combination thereof. If any portion is paid in Canopy Growth Shares, the number of Canopy Growth Shares to be exchanged for each Floating Share shall be determined on the basis of a 30 day volume-weighted average calculation using the Floating Shares (the “Floating Ratio”). The closing of the acquisition of the Floating Shares pursuant to the Floating Call Option, if exercised, will take place concurrently with the closing of the acquisition of the Fixed Shares pursuant to the Canopy Call Option, if exercised. The Canopy Call Option and the Floating Call Option will expire 10 years from the Amendment Date.

At the Acquisition Time each Fixed Share Replacement Security will be exchanged for a replacement Security from Canopy Growth equal to: (i) the number of Fixed Shares that were issuable upon exercise of such Fixed Share Replacement Security immediately prior to the Acquisition Time, multiplied by (ii) the Fixed Exchange Ratio in effect immediately prior to the Acquisition Time (if the foregoing would result in the issuance of a fraction of a Canopy Growth Share, then the number of Shares to be issued would be rounded down to the nearest whole number).

In the event that the Floating Call Option is exercised and Canopy Growth acquires the Floating Shares at the Acquisition Time, each Floating Share Replacement Security will be exchanged for a replacement Security from Canopy Growth equal to: (i) the number of Floating Shares that were issuable upon exercise of such Floating Share Replacement Security immediately prior to the Acquisition Time, multiplied by (ii) the Floating Ratio (if the foregoing would result in the issuance of a fraction of a Canopy Growth Share, then the number of Shares to be issued would be rounded down to the nearest whole number). In the event that the Floating Call Option is exercised and Canopy Growth acquires the Floating Shares at the Acquisition Time, Acreage will be a wholly-owned subsidiary of Canopy Growth.

The Amended Plan of Arrangement provides for, among other things, Amendments to the definition of Purchaser Approved Share Threshold (as defined therein) to change the number of Acreage shares available to be issued by Acreage without an adjustment in the Fixed Exchange Ratio such that Acreage may issue a maximum of 32,700 shares. Furthermore, Acreage generally may not issue any equity securities without Canopy Growth’s prior consent. Additionally, the Amended Plan of Arrangement allows for various Canopy Growth rights that extend beyond the Acquisition Date, including, among others, (i) rights to nominate a majority of Acreage’s Board of Directors following the Acquisition Time; (ii) restrictive covenants in respect of the business conduct in favor of Canopy Growth; (iii) termination of non-competition and exclusivity rights granted to Acreage by Canopy Growth in the event that Acreage does not meet certain specified financial targets; (iv) implementation of further restrictions on Acreage’s ability to operate its business in the event that Acreage does not meet certain specified financial targets; and (v) termination of the Amended Plan of Arrangement in the event that Acreage does not meet certain specified financial targets in the trailing 12 month period. Further, the Amended Plan of Arrangement imposes restrictions on Acreage entering into any contracts in respect of Company Debt if: (i) such contract would be materially inconsistent with market standards for companies operating in the United States cannabis industry; (ii) such contract prohibits a prepayment of the principal amount of such Company Debt; and (iii) such contract would provide for interest payments to be paid through the issuance of securities as opposed to cash, among other restrictions. The Amended Plan of Arrangement also provides for the following: (i) certain financial reporting obligations to Canopy; (ii) certain specified criteria related to any new directors or officers of Acreage, (iii) a limit to Acreage’s operations to the Identified States (as defined therein).

Debenture

In connection with the implementation of the Amended Arrangement, pursuant to a secured debenture dated September 23, 2020 (the “Debenture”) issued by Universal Hemp, LLC, an affiliate of Acreage that operates solely in the hemp industry in full compliance with all applicable laws (the “Borrower”), to 11065220 Canada Inc., an affiliate of Canopy Growth (the “Lender”), the Lender agreed to provide a loan of up to \$100,000 (the “Loan”), \$50,000 of which was advanced on the Amendment Date (the “Initial Advance”), and \$50,000 of the Loan will be advanced in the event that the following conditions, among others, are satisfied: (a) the Borrower’s EBITDA (as defined in the Debenture) for any 90 day period is greater than or equal to 2.0 times the interest costs associated with the Initial Advance; and (b) the Borrower’s business plan for the 12 months following the applicable 90 day period supports an Interest Coverage Ratio (as defined in the Debenture) of at least 2.00:1.

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The principal amount of the Loan will bear interest from the date of advance, compounded annually, and be payable on each anniversary of the date of the Debenture in cash in U.S. dollars at a rate of 6.1% per annum. The Loan will mature 10 years from the date of the Initial Advance.

The Loan must be used exclusively for U.S. hemp-related operations and on the express condition that such amount will not be used, directly or indirectly, in connection with or for the operation or benefit of any of the Borrower's affiliates other than subsidiaries of the Borrower exclusively engaged in U.S. hemp-related operations and not directly or indirectly, towards the operation or funding of any activities that are not permissible under applicable law. The Loan proceeds must be segregated in a distinct bank account and detailed records of debits to such distinct bank account will be maintained by the Borrower.

No payment due and payable to the Lender by the Borrower pursuant to the Debenture may be made using funds directly or indirectly derived from any cannabis or cannabis-related operations in the United States, unless and until the Triggering Event Date.

The Debenture includes usual and typical events of default for a financing of this nature, including, without limitation, if: (i) Acreage is in breach or default of any representation or warranty in any material respect pursuant to the Arrangement Agreement; (ii) the Non-Core Divestitures are not completed within 18 months from the Amendment Date; and (iii) Acreage fails to perform or comply with any covenant or obligation in the Arrangement Agreement which is not remedied within 30 days after written notice is given to the Borrower by the Lender. The Debenture also includes customary representations and warranties, positive covenants and negative covenants of the Borrower.

Surety bonds

The Company has indemnification obligations with respect to surety bonds primarily used as security against non-performance in the amount of \$5,000 as of March 31, 2022, for which no liabilities are recorded on the Unaudited Condensed Consolidated Statements of Financial Position.

The Company is subject to other capital commitments and similar obligations. As of March 31, 2022 and 2021, such amounts were not material.

CanWell Settlement

In November 2020, the Company entered into a final confidential settlement agreement with CanWell, LLC for certain outstanding proceedings. As part of that agreement, the Company accrued for \$7,750 in *Legal settlements, net* on the Statements of Operations for the year ended December 31, 2020. In connection with this settlement agreement, the Company issued a promissory note in the amount of \$7,750 to CanWell, which is non-interest bearing and is payable in periodic payments through December 31, 2024. Through March 31, 2022, the Company has paid \$3,000 of the promissory note.

Contingencies

The Company's operations are subject to a variety of local and state regulations. Failure to comply with one or more of those regulations could result in fines, restrictions on its operations, or losses of permits that could result in the Company's applicable subsidiaries ceasing operations. While management of the Company believes that the Company's subsidiaries are in compliance with applicable local and state regulations as of March 31, 2022, cannabis regulations continue to evolve and are subject to differing interpretations. As a result, the Company's subsidiaries may be subject to regulatory fines, penalties, or restrictions in the future.

The Company and its subsidiaries may be, from time to time, subject to various administrative, regulatory and other legal proceedings arising in the ordinary course of business. Contingent liabilities associated with legal proceedings are recorded when a liability is probable, and the contingent liability can be reasonably estimated.

New York outstanding litigation

On November 2, 2018, EPMMNY LLC ("EPMMNY") filed a complaint in the Supreme Court of the State of New York, County of New York, asserting claims against 16 defendants, including NYCANNA, Impire State Holdings LLC, NY Medicinal Research & Caring, LLC (each, a wholly-owned subsidiary of High Street) and High Street. The Index Number for the action is 655480/2018. EPMMNY alleges that it was wrongfully deprived of a minority equity interest and management

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role in NYCANNA by its former partner, New Amsterdam Distributors, LLC, which attempted to directly or indirectly sell or transfer EPMMNY's alleged interest in NYCANNA to other entities in 2016 and 2017, including Impire, NYMRC and High Street.

EPMMNY alleges that it is entitled to the value of its alleged minority interest in NYCANNA or minority ownership in NYCANNA. EPMMNY also alleges that certain defendants misused its alleged intellectual property and/or services, improperly solicited its employees, and aided and abetted or participated in the transfer of equity and/or business opportunities from EPMMNY.

High Street intends to vigorously defend this action, which the Company firmly believes is without merit. High Street is also entitled to full indemnity from the claims asserted against it by EPMMNY pursuant to the purchase agreement pertaining to its acquisition of NYCANNA and personal guarantee by the largest shareholders of the seller. High Street, along with the other defendants filed a motion to dismiss on April 1, 2019. The motion was fully briefed and submitted to the Court as of July 18, 2019, and oral argument was heard on September 6, 2019. The motion remains pending before the Court. Following a hearing held the week of April 25-29, 2022, the Court ruled that Plaintiff had the capacity to bring this action on behalf of EPMMNY. The motions to dismiss remain pending on all other grounds.

Compass Neuroceuticals Litigation

In February 2021, a JAMS arbitration was initiated in Atlanta by Acreage Georgia LLC ("Acreage Georgia") against its former consultant, Compass Neuroceuticals, Inc. ("Compass"), stemming from Compass' breach of the consulting agreement entered into between the parties in June 2019, related to the preparation of an application for a Class 1 cultivation license in Georgia. Acreage Georgia is seeking approximately \$1,000, plus attorney's fees and costs. Compass has filed a counterclaim for breach in the \$9,000 range.

A final arbitration hearing took place from September 20 through September 24, in Atlanta, Georgia. On December 13, 2021, the arbitrator issued her interim award, finding in favor of the Company and denying Compass' counterclaim. A hearing took place on February 9, 2022 to determine the Company's damages and attorney's fees. On March 8, 2022, the arbitrator issued a final award of \$694 to the Company. A contested action is currently pending in Forsyth County, Georgia seeking to confirm the arbitrator's award.

14. RELATED PARTY TRANSACTIONS

Transactions with related parties are entered into in the normal course of business and are measured at the amount established and agreed to by the parties.

Related party notes receivable

Acreage has certain outstanding notes receivable with related parties. Refer to Note 6 for further discussion.

In May 2021, the Company sold two secured promissory notes totaling \$28,000 received from the sale of Acreage Florida to Viridescent for cash proceeds of approximately \$26,000. Viridescent is an entity controlled by Kevin Murphy, the Chairman of the board of directors. Refer to Note 3 for further discussion.

6.10% Secured debenture due September 2030

As disclosed in Note 10, "6.10% Secured debenture due September 2030", on September 23, 2020, pursuant to the implementation of the Amended Arrangement, a subsidiary of Canopy Growth advanced gross proceeds of \$50,000 (less transaction costs of approximately \$4,025) to Universal Hemp, an affiliate of the Company, pursuant to the terms of a secured debenture. In accordance with the terms of the debenture, the funds cannot be used, directly or indirectly, in connection with or for any cannabis or cannabis-related operations in the United States, unless and until such operations comply with all applicable laws of the United States. Acreage then engaged an investment advisor (the "Investment Advisor") which, under the Investment Advisor's sole discretion, invested on behalf of Universal Hemp, \$34,019 of the proceeds on September 28, 2020.

As a result, Universal Hemp, a subsidiary of the Company, acquired 34,019 class B units, at \$1 par value per unit, which represented 100% financial interest in an Investment Partnership, a Canada-based limited partnership. An affiliate of the Institutional Investor holds Class A Units of the Investment Partnership. The general partner of the Investment Partnership is also an affiliate of the Institutional Investor. The class B units are held by the Institutional Investor as agent for Universal Hemp. On September 28, 2020, the Company received gross proceeds of \$33,000 (less transaction costs of approximately

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\$959) from an affiliate of the Institutional Lender (the “Lender”) and used a portion of the proceeds of this loan to retire its short-term \$11,000 convertible note and its short-term note aggregating approximately \$18,000 in October 2020, with the remainder being used for working capital purposes. The Lender is controlled by the Institutional Lender. The Investment Partnership is the investor in the Lender.

Michigan consulting agreement

Pursuant to the Consulting Services Agreement by and between Kevin Michigan, LLC, a company controlled by Kevin Murphy, and High Street (the “Michigan Consulting Agreement”), High Street provides certain consulting services to Kevin Michigan, LLC, which includes, but is not limited to, services related to application support, provisioning center administration and operation, local and state regulatory filings, human resource matters, and marketing matters. The Michigan Consulting Agreement explicitly states that High Street is not able to direct or control the business of Kevin Michigan, LLC. Additionally, there are certain leases held by and between Kevin Michigan, LLC, as lessee and certain wholly owned subsidiaries of High Street, as lessors. As of March 31, 2022, Kevin Michigan, LLC is not operational, and no consulting fees or rents has been paid to High Street or its wholly owned subsidiaries. Kevin Michigan, LLC is owned and controlled by the Company’s Chairman, Kevin Murphy.

9.75% Credit facilities due January 2026

On December 16, 2021, the Company entered into the 9.75% Credit facilities due January 2026 with a syndicate of lenders, including Viridescent Realty Trust, Inc. (“Viridescent”), an entity controlled by Kevin Murphy. Under the terms of the 9.75% Credit facilities due January 2026, a \$75,000 initial draw was available immediately, an additional \$25,000 delayed draw is available that must be advanced within 12 months, and a \$50,000 committed accordion facility is available after December 1, 2022, provided certain financial covenants are met. Advances under the facilities bear interest at 9.75% per annum and undrawn amounts (excluding the committed accordion facility until it is available) bear interest at 3.0% per annum.

Viridescent has committed \$30,000 of the \$100,000 available for immediate use under the Credit Facility, with third-party syndicated affiliates committing the additional \$70,000. During the year ended March 31, 2022, \$108 of interest expense under the facilities was attributed to Viridescent. The loan is secured by first-lien mortgages on Acreage’s wholly owned real estate and other commercial security interests. A third-party syndicate served as Administrative Agent for the transaction.

15. REPORTABLE SEGMENTS

The Company prepares its segment reporting on the same basis that its Chief Operating Decision Maker manages the business, and makes operating decisions. The Company operates under one operating segment, which is its only reportable segment: the production and sale of cannabis products. The Company’s measure of segment performance is net income, and derives its revenue primarily from the sale of cannabis products, as well as related management or consulting services which were not material in all periods presented. All of the Company’s operations are located in the United States.

16. EARNINGS PER SHARE

Basic earnings per share are computed by dividing net loss attributable to common shareholders of the Company by the weighted average number of outstanding shares for the period. Diluted earnings per share are calculated based on the weighted number of outstanding common shares plus the dilutive effect of stock options and warrants, as if they were exercised, and restricted stock units and profits interests, as if they vested and NCI convertible units, as if they converted.

Basic and diluted loss per share is as follows:

| | Three Months Ended March 31, | |
|---|-------------------------------------|-------------|
| | 2022 | 2021 |
| Net loss attributable to common shareholders of the Company | \$ (12,694) | \$ (7,809) |
| Weighted average shares outstanding - basic | 106,900 | 102,343 |
| Effect of dilutive securities | — | — |
| Weighted average shares - diluted | 106,900 | 102,343 |
| Net loss per share attributable to common shareholders of the Company - basic | \$ (0.12) | \$ (0.08) |
| Net loss per share attributable to common shareholders of the Company - diluted | \$ (0.12) | \$ (0.08) |

During the three months ended March 31, 2022, 5,817 Fixed warrants, 2,524 Floating warrants, 2,916 Fixed Share RSUs, 1,251 Floating Share RSUs, 1,525 Fixed Share stock options, 2,413 Floating Share stock options and 23,076 NCI convertible units

ACREAGE HOLDINGS, INC.

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (in thousands, except per share data)

were excluded from the calculation of net loss per share attributable to common shareholders of the Company - diluted, as they were anti-dilutive. During the three months ended March 31, 2021, 7,131 Fixed warrants, 3,087 Floating warrants, 4,441 Fixed Share RSUs, 2,431 Floating Share RSUs, 1,511 Fixed Share stock options, 2,123 Floating Share stock options and 23,742 NCI convertible units were excluded from the calculation of net loss per share attributable to common shareholders of the Company - diluted, as they were anti-dilutive.

17. SUBSEQUENT EVENTS

In December 2021, the Company secured a \$150,000 Credit Facility with a syndicate of lenders. Under the terms of the Credit Facility, \$100,000 was available for immediate use and a further \$50,000 is available in future periods under a committed accordion option once certain, predetermined milestones are achieved. As of March 31, 2022, \$75,000 was drawn under this facility and the remaining current availability was \$25,000. In April 2022, the Company drew down on the remaining \$25,000 under this facility.

On May 3, 2022, the Company announced the sale of its cultivation and processing facility in Medford, Oregon for total consideration of \$2.0 million, and closed its dispensary in Powell, Oregon.

Management has reviewed all other events subsequent to March 31, 2022 through the date of issuing these financial statements and determined that no further subsequent events require adjustment or disclosure.

Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations.

Management’s Discussion and Analysis of Financial Condition and Results of Operations (“MD&A”) is intended to assist in the understanding and assessing the trends and significant changes in our results of operations and financial condition. Historical results may not be indicative of future performance. This discussion includes forward-looking statements that reflect our plans, estimates and beliefs. Such statements involve risks and uncertainties. Our actual results may differ materially from those contemplated by these forward-looking statements as a result of various factors, including those set forth in “Risk Factors” in Part I, Item 1A of the Annual Report on Form 10-K for the year ended December 31, 2021 (the “2021 Form 10-K”), and “Cautionary Statement Regarding Forward-Looking Statements” set forth below.

This MD&A should be read in conjunction with the Company’s unaudited condensed consolidated financial statements for the three month period ended March 31, 2022 and related notes appearing elsewhere in this Quarterly Report on Form 10-Q (this “Quarterly Report” or “Form 10-Q”) and the 2021 Form 10-K. Financial information presented in this MD&A is presented in thousands of U.S. dollars, unless otherwise indicated.

Cautionary Statement Regarding Forward Looking-Statements

This Quarterly Report of the Company contains statements that include forward-looking information and are forward-looking statements within the meaning of applicable Canadian and United States securities legislation (“forward-looking statements”), including the Private Securities Litigation Reform Act of 1995, that involve risks and uncertainties. All statements, other than statements of historical fact, included herein are forward-looking statements, including, for greater certainty, the on-going implications of the novel coronavirus (“COVID-19”) and statements regarding the proposed transaction with Canopy Growth Corporation (“Canopy Growth”), including the anticipated benefits and likelihood of completion thereof.

Generally, forward-looking statements may be identified by the use of forward-looking terminology such as “plans”, “expects” or “does not expect”, “proposed”, “is expected”, “budgets”, “scheduled”, “estimates”, “forecasts”, “intends”, “anticipates” or “does not anticipate”, or “believes”, or variations of such words and phrases, or by the use of words or phrases which state that certain actions, events or results may, could, would, or might occur or be achieved. There can be no assurance that such forward-looking statements will prove to be accurate, and actual results and future events could differ materially from those anticipated in such forward-looking statements. Forward-looking statements reflect Acreage’s current beliefs and are based on information currently available to Acreage and on assumptions Acreage believes are reasonable. Forward-looking statements are subject to known and unknown risks, uncertainties and other factors that may cause the actual results, level of activity, performance or achievements of Acreage to be materially different from those expressed or implied by such forward-looking statements. Such risks and other factors may include, but are not limited to:

- the future implications to the business, financial results and performance of the Company arising, directly or indirectly, from COVID-19;
- the anticipated benefits of the Amended Arrangement with Canopy Growth;
- the occurrence or waiver of the Triggering Event, as defined below, the ability of Acreage to meet its performance targets and financial thresholds agreed upon with Canopy Growth as part of the Amended Arrangement;
- the likelihood of the Triggering Event occurring or being waived by the outside date;
- the likelihood of Canopy Growth completing the acquisition of the Fixed Shares and/or Floating Shares;
- risks related to the ability of the Company to finance its business and fund its obligations;
- other expectations and assumptions concerning the transactions contemplated between Canopy Growth and Acreage;
- the available funds of Acreage and the anticipated use of such funds;
- the availability of financing opportunities for Acreage and the risks associated with the completion thereof;
- regulatory and licensing risks;
- changes in general economic, business and political conditions, including changes in the financial and stock markets;
- risks related to infectious diseases, including the impacts of COVID-19;
- legal and regulatory risks inherent in the cannabis industry;
- risks associated with economic conditions, dependence on management and currency risk;
- risks relating to U.S. regulatory landscape and enforcement related to cannabis, including political risks;
- risks relating to anti-money laundering laws and regulation;
- risks relating to shortages in materials and increased costs for transportation, energy, and raw material due in part to the negative impact of the Russia-Ukraine war on the global economy;
- other governmental and environmental regulation;
- public opinion and perception of the cannabis industry;
- risks related to contracts with third-party service providers;
- risks related to the enforceability of contracts and lack of access to U.S. bankruptcy protections;
- reliance on the expertise and judgment of senior management of Acreage;
- risks related to proprietary intellectual property and potential infringement by third parties;

- the concentrated voting control of Acreage’s founder and the unpredictability caused by Acreage’s capital structure;
- risks relating to the management of growth;
- increasing competition in the industry;
- risks inherent in an agricultural business;
- risks relating to energy costs;
- risks associated with cannabis products manufactured for human consumption including potential product recalls;
- reliance on key inputs, suppliers and skilled labor;
- cybersecurity risks;
- ability and constraints on marketing products;
- fraudulent activity by employees, contractors and consultants;
- tax and insurance related risks;
- risks related to the economy generally;
- risk of litigation;
- conflicts of interest;
- risks relating to certain remedies being limited and the difficulty of enforcement judgments and effecting service outside of Canada;
- risks related to future acquisitions or dispositions;
- sales by existing shareholders; and
- limited research and data relating to cannabis.

A description of additional assumptions used to develop such forward-looking statements and a description of additional risk factors that may cause actual results to differ materially from forward-looking statements can be found in Part I, Item 1A of the Company’s Annual Report on Form 10-K, under the heading “Risk Factors”, dated March 11, 2022, as filed with the Securities and Exchange Commission. Although Acreage has attempted to identify important factors that could cause actual results to differ materially from those contained in forward-looking statements, there may be other factors that cause results not to be as anticipated, estimated or intended. Readers are cautioned that the foregoing list of factors is not exhaustive. Readers are further cautioned not to place undue reliance on forward-looking statements as there can be no assurance that the plans, intentions or expectations upon which they are placed will occur. Forward-looking statements contained in this Form 10-Q are expressly qualified by this cautionary statement. The forward-looking statements contained in this Form 10-Q represent the expectations of Acreage as of the date of this Form 10-Q and, accordingly, are subject to change after such date. However, Acreage expressly disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as expressly required by applicable securities law.

Management’s discussion and analysis of financial condition and results of operations is intended to help provide an understanding of the Company’s financial condition, changes in financial condition and results of operations. This discussion is organized as follows:

- Overview—This section provides a general description of the Company’s businesses, its strategic objectives, as well as developments that occurred during the three months ended March 31, 2022 and 2021 that the Company believes are important in understanding its results of operations and financial condition or to disclose known trends.
- Results of Operations—This section provides an analysis of the Company’s results of operations for the three months ended March 31, 2022 and 2021. This analysis is presented on a consolidated basis. In addition, a brief description is provided of significant transactions and events that impact the comparability of the results being analyzed.
- Liquidity and Capital Resources—This section provides an analysis of the Company’s cash flows for the three months ended March 31, 2022 and 2021, as well as a discussion on the Company’s outstanding debt and commitments that existed as of March 31, 2022. Included in the discussion of outstanding debt is a discussion of the amount of financial capacity available to fund the Company’s future commitments and obligations, as well as a discussion of other financing arrangements.

Overview

Acreage, a vertically integrated, multi-state operator of cannabis licenses and assets in the U.S, was continued into the Province of British Columbia under the *Business Corporations Act* (British Columbia). Acreage Fixed Shares and Floating Shares (as such terms are defined at Note 13 of the unaudited condensed consolidated financial statements) are each listed on the Canadian Securities Exchange under the symbols “ACRG.A.U” and “ACRG.B.U”, respectively, and are quoted on the OTCQX® Best Market by OTC Markets Group under the symbols “ACRHF” and “ACRDF”, respectively and on the Open Market of the Frankfurt Stock Exchange under the symbols “0VZ1” and “0VZ2”, respectively. Acreage operates through its consolidated subsidiary High Street Capital Partners, LLC (“HSCP”), a Delaware limited liability company. HSCP, which does business as “Acreage Holdings”, was formed on April 29, 2014. The Company became an indirect parent of HSCP on November 14, 2018 in connection with a reverse takeover (“RTO”) transaction. The Company’s operations include (i) cultivating cannabis plants, (ii) manufacturing branded consumer products, (iii) distributing cannabis flower and manufactured products, and (iv) retailing high-quality, effective and dosable cannabis products to consumers. The Company appeals to medical and adult-use customers through brand strategies intended to build trust and loyalty.

As of March 31, 2022, Acreage owned and operated a total of 27 dispensaries - 5 dispensaries in Oregon, 4 in New York, 3 in New Jersey, 3 in Connecticut, 2 in Massachusetts, 2 in Illinois, 5 in Ohio, and 3 in Maine. Acreage also operated 1 dispensary in Maine under a managed services agreement. As of March 31, 2022, Acreage owned and operated a total of 10 cultivation and processing facilities, 1 each in California, Illinois, Maine, New Jersey, New York, Pennsylvania, respectively, and 2 each in Massachusetts and Ohio, respectively.

Strategic Priorities

The Company believes its refocused strategy is the key to continued improvements in its financial results and shareholder value. The Company remains focused on three key strategic objectives - accelerating growth in its core markets, driving profitability, and strengthening the balance sheet.

Accelerating Growth in Core Markets: Through prior acquisitions and capital expenditures, management believes Acreage is well positioned for future success in several key markets as regulations regarding the use of cannabis continue to evolve. The Company will continue to focus its growth on its core markets where it can take advantage of and expand on the presence already established.

Driving Profitability: The Company's focus on improving operational and financial results has generally resulted in improving profitability. Management continues to diligently control costs, improve operational efficiencies, and accelerate organic growth in its core markets to continue to report improved profitability going forward.

Strengthening the Balance Sheet: Strengthening the balance sheet is key to both providing the Company with the necessary capital to achieve its operational plans and building shareholder confidence. The Company has worked to ensure that sufficient capital is available when needed. Going forward, the Company will monitor the capital markets and utilize opportunities to access additional debt or equity, or both, when it is necessary and advantageous to do so.

Highlights from the three months ended March 31, 2022:

- The Company achieved total consolidated revenue growth of 48% as compared with the three months ended March 31, 2021.
- Adjusted EBITDA for the three months ended March 31, 2022 was \$8.6 million compared to adjusted EBITDA of \$1.6 million during the same period in 2021. This marks the fifth consecutive quarter of positive adjusted EBITDA, further validating management's refocused strategic plan. Refer to section “Non-GAAP Information” in this Item 2 for discussion of Adjusted EBITDA as a non-GAAP measure.

Highlights from the three months ended March 31, 2021:

- The Company achieved total consolidated revenue growth of 58% as compared with the three months ended March 31, 2020.
- The Company achieved positive adjusted EBITDA for the first time in its history.
- The Company opened a third The Botanist dispensary in Williamstown, New Jersey.
- The Company entered into an agreement to sell its operations in Florida, which is consistent with its overall strategy to focus on its core states.
- The Company extended the maturity date related to \$21,000 of the \$22,000 3.55% Credit facility collateral loan.

Operational and Regulation Overview

The Company believes its operations are in material compliance with all applicable state and local laws, regulations and licensing requirements in the states in which it operates. However, cannabis is illegal under U.S. federal law. Substantially all of the Company's revenue is derived from U.S. cannabis operations. For information about risks related to U.S. cannabis operations, please refer to Item 1A of the Company's Annual Report on Form 10-K for the year ended December 31, 2021.

COVID-19

In December 2019, a novel strain of coronavirus ("COVID-19") emerged in Wuhan, China. Since then, it has spread to other countries and infections have been reported around the world. On March 11, 2020, the World Health Organization declared the outbreak of COVID-19 a global pandemic.

In response to the outbreak, governmental authorities in the United States, Canada and internationally have introduced various recommendations and measures to try to limit the pandemic, including travel restrictions, border closures, non-essential business closures, quarantines, self-isolations, shelters-in-place and social distancing. The COVID-19 outbreak and the response of governmental authorities to try to limit it are having a significant impact on the private sector and individuals, including unprecedented business, employment and economic disruptions. Management has been closely monitoring the impact of COVID-19, with a focus in the health and safety of our employees, business continuity and supporting our communities. We have implemented various measures to reduce the spread of the virus, including implementing social distancing measures at our cultivation facilities, manufacturing facilities, and dispensaries, enhancing cleaning protocols at such facilities and dispensaries and encouraging employees to adhere to preventative measures recommended by local, state, and federal health officials.

Aside from minimal impact to our day-to-day operations at select locations, COVID-19 has had an immaterial impact overall on our Company's performance as key performance metrics are trending positively, including, but not limited to, significant improvements to net revenue and net loss as well as positive adjusted EBITDA results.

Results of Operations

The following table presents selected financial data derived from the unaudited condensed consolidated financial statements of the Company for the three months ended March 31, 2022 and 2021. The selected financial information set out below may not be indicative of the Company's future performance.

Summary Results of Operations

| in thousands, except per share amounts | Three Months Ended March 31, | | Better/(Worse) 2022 vs. 2021 | |
|--|-------------------------------------|-----------|---|-------|
| | 2022 | 2021 | \$ | % |
| Revenues, net | \$ 56,879 | \$ 38,393 | \$ 18,486 | 48 % |
| Net operating income (loss) | (2,722) | 1,806 | (4,528) | n/m |
| Net loss attributable to Acreage | (12,694) | (7,809) | (4,885) | (63) |
| Basic and diluted loss per share attributable to Acreage | \$ (0.12) | \$ (0.08) | \$ (0.04) | (50)% |

Revenues, Cost of goods sold and Gross profit

The Company derives its revenues from sales of cannabis and cannabis-infused products through retail dispensary, wholesale and manufacturing and cultivation businesses, as well as from management or consulting fees from entities for whom the Company provides management or consulting services.

Gross profit is revenue less cost of goods sold. Cost of goods sold includes costs directly attributable to inventory sold such as direct material, labor, and overhead, including depreciation. Such costs are further affected by various state regulations that limit the sourcing and procurement of cannabis and cannabis-related products, which may create fluctuations in gross profit over comparative periods as the regulatory environment changes.

| in thousands | Three Months Ended March 31, | | Better/(Worse) 2022 vs. 2021 | |
|-------------------------------|------------------------------|-------------|---------------------------------|-----------|
| | 2022 | 2021 | \$ | % |
| | Retail revenue, net | \$ 41,427 | \$ 25,847 | \$ 15,580 |
| Wholesale revenue, net | 15,172 | 10,016 | 5,156 | 51 |
| Other revenue, net | 280 | 2,530 | (2,250) | (89) |
| Total revenues, net | \$ 56,879 | \$ 38,393 | \$ 18,486 | 48 % |
| Cost of goods sold, retail | (20,768) | (13,082) | (7,686) | (59) |
| Cost of goods sold, wholesale | (6,601) | (4,690) | (1,911) | (41) |
| Total cost of goods sold | \$ (27,369) | \$ (17,772) | \$ (9,597) | (54)% |
| Gross profit | \$ 29,510 | \$ 20,621 | \$ 8,889 | 43 % |
| Gross margin | 52 % | 54 % | | (2)% |

n/m - Not Meaningful

Three months ended March 31, 2022 vs. 2021

Total revenues for the three months ended March 31, 2022 grew by \$18,486, or 48%, compared with 2021. On a comparative basis, total revenue increased by \$16,921 due to the acquisitions of (i) certain Maine operations (ii) CWG in May 2021 and (iii) Greenleaf Ohio in October 2021 and was offset by decreases of \$289 due to the divestiture of Acreage Florida in April 2021. Additionally, total revenues for the three months ended March 31, 2022 for the Company's operations in Oregon, which are considered non-core and are being held for sale, decreased by \$621 as compared to fiscal 2021. Finally, total revenue for the prior comparative three month period ended March 31, 2021 included \$2,530 of previously unrecognized management fees in New Hampshire, some of which related to prior periods consulting. Excluding these acquisitions and divestitures/closures, the impact of total revenue declines in the Company's Oregon operations and the increased management fees earned in the comparable period, total revenue increased by \$4,725, or 14%, for the three months ended March 31, 2022, as compared to fiscal 2021.

Retail revenue for the three months ended March 31, 2022 grew by \$15,580, or 60%, compared with 2021. Excluding the impact of acquisitions and divestitures/closures, retail revenue increased by \$814 for the three months ended March 31, 2022 compared to fiscal 2021. This organic growth was primarily driven by increased demand and production across various states and was partially offset by retail revenue declines of \$621 in non-core states (Oregon).

Wholesale revenue for the three months ended March 31, 2022 grew by \$5,156, or 51%, compared to fiscal 2021. The increased wholesale revenue was primarily due to increased capacity, coupled with maturing operations at the Company's Pennsylvania and Illinois cultivation facilities. This resulted in higher yields and product mix in each of the respective markets. Additionally, wholesale revenue for the three months ended March 31, 2022 increased by \$1,866 due to acquisitions that have occurred over the prior 24 months.

Retail cost of goods sold increased \$7,686, or 59%, for the three months ended March 31, 2022 compared to 2021, which was generally consistent with the 60% increase in retail revenue. Price compression in select markets was offset by cost efficiencies.

Wholesale cost of goods sold increased \$1,911, or 41%, for the three months ended March 31, 2022 compared to 2021, which was outpaced by the 51% increase in wholesale revenue. While wholesale cost of goods sold increased due to the volume increase associated with the wholesale revenue growth, the rate of growth was lower as a result of production efficiencies being achieved.

Gross profit increased \$8,889, or 43%, for the three months ended March 31, 2022 to \$29,510 from \$20,621 in 2021, and Gross margin decreased from 54% of revenue for the three months ended March 31, 2021 to 52% of revenue in 2022, or (2)%, due to the factors discussed above. Excluding other revenue which has no associated costs of goods sold, gross margin improved from 50% for the three months ended March 31, 2021 to 52% for the three months ended March 31, 2022.

Revenue by geography

While the Company operates under one operating segment for the production and sale of cannabis products, the below revenue breakout by geography is included as management believes it provides relevant and useful information to investors.

| Revenue by region in thousands | Three Months Ended March 31, | | Better/(Worse) 2022 vs. 2021 | |
|-----------------------------------|------------------------------|-----------|---------------------------------|------------|
| | 2022 | 2021 | \$ | % |
| | New England | \$ 16,426 | \$ 18,056 | \$ (1,630) |
| Mid-Atlantic | 15,355 | 12,135 | 3,220 | 27 |
| Midwest | 23,169 | 5,872 | 17,297 | 295 |
| West | 1,929 | 1,859 | 70 | 4 |
| South | — | 471 | (471) | (100) |
| Total revenues, net | \$ 56,879 | \$ 38,393 | \$ 18,486 | 48 % |

n/m - Not Meaningful

Total operating expenses

Total operating expenses consist primarily of loss on impairments, compensation expense at our corporate offices as well as operating subsidiaries, professional fees, which includes, but is not limited to, legal and accounting services, depreciation and other general and administrative expenses.

| Operating expenses in thousands | Three Months Ended March 31, | | Better/(Worse) 2022 vs. 2021 | |
|---|------------------------------|-----------|---------------------------------|----------|
| | 2022 | 2021 | \$ | % |
| | General and administrative | \$ 8,387 | \$ 9,218 | \$ (831) |
| Compensation expense | 14,195 | 10,362 | 3,833 | 37 |
| Equity-based compensation expense | 4,159 | 6,042 | (1,883) | (31) |
| Marketing | 697 | 12 | 685 | n/m |
| Impairments, net | 2,138 | 818 | 1,320 | 161 |
| Write down (recovery) of assets held-for-sale | 874 | (8,616) | 9,490 | n/m |
| Loss on legal settlements | (25) | 10 | (35) | n/m |
| Depreciation and amortization | 1,807 | 969 | 838 | 86 |
| Total operating expenses | \$ 32,232 | \$ 18,815 | \$ 13,417 | 71 % |

n/m - Not Meaningful

Three months ended March 31, 2022 vs. 2021

Total operating expenses for the three months ended March 31, 2022 were \$32,232, an increase of \$13,417, or 71%, compared with 2021. The primary drivers of the decrease in operating expenses were as follows:

- General and administrative expenses decreased \$831 during the three months ended March 31, 2022 compared with 2021, primarily due to decreases in professional fees.
- Compensation expense increased \$3,833 during the three months ended March 31, 2022 as compared with 2021, primarily due to increased headcount required to manage the Company's expanded operations, including the acquisitions of certain Maine operations, CWG, and Greenleaf during the period.
- Equity-based compensation expense decreased \$1,883, or 31%, during the three months ended March 31, 2022 as compared with 2021, primarily due to benefits associated with reorganization efforts undertaken in prior periods, resulting in the acceleration of restricted share vesting for certain employees and previously issued awards becoming fully vested and cancelled in prior periods.
- Impairments, net of \$2,138 for the three months ended March 31, 2022 was primarily driven by an impairment of \$1,907,000 related to certain Michigan locations as the Company was unsuccessful in finding a satisfactory buyer for these assets which were previously classified as held-for-sale.
- Write down (recovery) of assets held-for-sale of \$874 for the three months ended March 31, 2022 related to the Company's Oregon operations, Write down (recovery) of assets held-for-sale of for the three months ended March 31, 2021 were due to a recovery that was attributable to the Company agreeing on terms to sell Acreage Florida, and

determining that the fair value less costs to sell its Acreage Florida disposal group increased \$8,616 in excess of its previously written down value.

- Depreciation and amortization expenses increased \$838 during the three months ended March 31, 2022 compared with 2021, primarily due to an acceleration of the amortization of certain intangible assets as a result of a reduction in the expected useful lives of such assets.

Total other income (loss)

| Other income (loss) in thousands | Three Months Ended March 31, | | Better/(Worse) 2022 vs. 2021 | |
|---------------------------------------|-------------------------------------|-------------------|---------------------------------|-------------|
| | 2022 | 2021 | \$ | % |
| | Income (loss) from investments, net | \$ 1,133 | \$ (144) | \$ 1,277 |
| Interest income from loans receivable | 417 | 1,465 | (1,048) | (72) |
| Interest expense | (4,781) | (4,857) | 76 | 2 |
| Other loss, net | (10) | (1,566) | 1,556 | 99 |
| Total other loss | \$ (3,241) | \$ (5,102) | \$ 1,861 | 36 % |

n/m - Not Meaningful

Three months ended March 31, 2022 vs. 2021

Total other loss for the three months ended March 31, 2022 was \$3,241, a decrease of \$1,861, or 36%, compared with 2021. The primary drivers of the decrease in Total other loss were as follows:

- Income from investments, net of \$1,133 for the three months ended March 31, 2022 was primarily due to increases in the fair market value of investments in entities where the Company does not have significant influence or control of \$788 in addition to distributions received from certain investments of \$345.
- Interest income from loans receivable of \$417 for the three months ended March 31, 2022 has declined \$1,048 as compared with 2021 due to a reduction in loans receivable outstanding during the period.
- Other loss, net for the three months ended March 31, 2022 of \$10 decreased by 1,556 as compared with 2021. Other loss for the three months ended March 31, 2021 related to the disposal of capital assets related to Form Factory.

Net loss

| Net loss in thousands | Three Months Ended March 31, | | Better/(Worse) 2022 vs. 2021 | |
|--|------------------------------|-------------------|---------------------------------|--------------|
| | 2022 | 2021 | \$ | % |
| | Net loss | \$ (13,911) | \$ (8,642) | \$ (5,269) |
| Less: net loss attributable to non-controlling interests | (1,217) | (833) | (384) | (46) |
| Net loss attributable to Acreage Holdings, Inc. | \$ (12,694) | \$ (7,809) | \$ (4,885) | (63)% |

n/m - Not Meaningful

The changes in net loss are driven by the factors discussed above.

Non-GAAP Information

This statement includes Adjusted EBITDA, which is a non-GAAP performance measure that we use to supplement our results presented in accordance with U.S. GAAP. The Company uses Adjusted EBITDA to evaluate its actual operating performance and for planning and forecasting future periods. The Company believes that the adjusted results presented provide relevant and useful information for investors because they clarify the Company's actual operating performance, make it easier to compare our results with those of other companies and allow investors to review performance in the same way as our management. Since these measures are not calculated in accordance with U.S. GAAP, they should not be considered in isolation of, or as a substitute for, net loss or our other reported results of operations as reported under U.S. GAAP as indicators of our performance, and they may not be comparable to similarly named measures from other companies.

The Company defines Adjusted EBITDA as net income before interest, income taxes and, depreciation and amortization and excluding the following: (i) income from investments, net (the majority of the Company's investment income relates to remeasurement to fair value of previously-held interests in connection with our roll-up of affiliates, and the Company expects income from investments to be a non-recurring item as its legacy investment holdings diminish), (ii) equity-based compensation expense, (iii) non-cash impairment losses, (iv) transaction costs and (v) other non-recurring expenses (other expenses and income not expected to recur).

| Adjusted EBITDA in thousands | Three Months Ended March 31, | | Better/(Worse) 2022 vs. 2021 | |
|---|------------------------------|-------------------|---------------------------------|--------------|
| | 2022 | 2021 | \$ | % |
| | | | | |
| Net loss (U.S. GAAP) | \$ (13,911) | \$ (8,642) | | |
| Income tax expense | 7,948 | 5,346 | | |
| Interest expense, net | 4,364 | 3,392 | | |
| Depreciation and amortization ⁽¹⁾ | 2,891 | 1,522 | | |
| EBITDA (non-GAAP) | \$ 1,292 | \$ 1,618 | \$ (326) | (20)% |
| Adjusting items: | | | | |
| Loss (income) from investments, net | (1,133) | 144 | | |
| Impairments, net | 1,956 | 818 | | |
| Loss on Sewell facility | 182 | — | | |
| Write down (recovery) of assets held-for-sale | 874 | (8,616) | | |
| Legal settlements, net | (25) | 10 | | |
| Gain on business divestiture | (4) | — | | |
| Equity-based compensation expense | 4,159 | 6,042 | | |
| Other non-recurring expenses ⁽²⁾ | 1,326 | 1,579 | | |
| Adjusted EBITDA (non-GAAP) | \$ 8,627 | \$ 1,595 | \$ 7,032 | 441 % |
| n/m - Not Meaningful | | | | |

⁽¹⁾ Depreciation and amortization as of March 31, 2021 contains depreciation and amortization included in cost of goods sold.

⁽²⁾ Other non-recurring expenses relates to certain compensation, general and administrative, and other miscellaneous expenses. The Company excludes these items as they are not expected to recur.

The increases in adjusted EBITDA are driven by the factors discussed above.

LIQUIDITY AND CAPITAL RESOURCES

Liquidity

Sources and uses of cash

The Company's primary uses of capital include operating expenses, capital expenditures and the servicing of outstanding debt. The Company's primary sources of capital include funds generated by cannabis sales as well as financing activities. Through March 31, 2022, the Company had primarily used private financing as a source of liquidity for short-term working capital needs and general corporate purposes.

As of March 31, 2022, the Company had cash of \$32,619 (not including \$95 of restricted cash or \$347 of cash held for sale within current *Assets held-for-sale* on the Unaudited Condensed Consolidated Statements of Financial Position). As of March 31, 2022, the Company also had short-term investments of \$3,401 which can be readily be converted into cash. The Company's ability to fund its operations, capital expenditures, acquisitions, and other obligations depends on its future operating performance and ability to obtain financing, which are subject to prevailing economic conditions, as well as financial, business and other factors, some of which are beyond the Company's control.

The Company's future contractual obligations include the following:

Leases

As of March 31, 2022, the Company had future operating lease obligations and future finance lease obligations of \$42,600 and \$22,006, respectively, with \$3,763 and \$6,500 payable within 12 months, respectively. The Company leases land, buildings,

equipment and other capital assets which it plans to use for corporate purposes in addition to the production and sale of cannabis products. Leases with an initial term of 12 months or less are not recorded on the Unaudited Condensed Consolidated Statements of Financial Position and are expensed in the Unaudited Condensed Consolidated Statements of Operations on the straight-line basis over the lease term. The Company does not have any material variable lease payments, and accounts for non-lease components separately from leases. Refer to Note 8 of the Unaudited Condensed Consolidated Financial Statements for further discussion.

Debt

As of March 31, 2022, the Company had outstanding debt with varying maturities for an aggregate principal amount of \$176,652, with \$7,321 payable within the remaining 9 months. The Company has related future interest payments of \$64,219, with \$10,374 payable within the remaining 9 months. Refer to Note 10 of the Unaudited Condensed Consolidated Financial Statements for further discussion.

The Company expects that its total readily available funds of \$57,619 at March 31, 2022, including cash on hand of \$32,619 and the undrawn \$25,000 delayed draw term loan, and its ability to obtain private and/or public financing, will be adequate to support the future obligations discussed above as well as the capital needs of the existing operations and expansion plans over the next twelve months.

Cash flows

Cash and cash equivalents, restricted cash, and cash held for sale were \$33,061 as of March 31, 2022, a decrease of \$11,440 from March 31, 2021. The following table details the change in cash, cash equivalents, restricted cash and cash related to assets held for sale for the three months ended March 31, 2022 and 2021.

| Cash flows in thousands | Three Months Ended March 31, | | Better/(Worse) 2022 vs. 2021 | |
|---|------------------------------|------------|---------------------------------|--------|
| | 2022 | 2021 | \$ | % |
| Net cash used in operating activities | \$ (5,363) | \$ (1,589) | \$ (3,774) | (238)% |
| Net cash used in investing activities | (6,066) | (6,530) | 464 | 7 |
| Net cash used in financing activities | (11) | (579) | 568 | 98 |
| Net decrease in cash, cash equivalents, restricted cash, and cash held for sale | \$ (11,440) | \$ (8,698) | \$ (2,742) | (32) |

n/m - Not Meaningful

Net cash used in operating activities

During the three months ended March 31, 2022, the Company used \$5,363 of net cash in operating activities, which represents an increase of \$3,774, or 238%, when compared with 2021. Although the reported net loss increased during the three months ended March 31, 2022 when compared to the same period of 2021, the net loss excluding non-cash items such as impairments, equity based compensation, write-offs and recoveries, gains and losses on disposals and depreciation and amortization improved by \$4,862. This improvement was more than offset by an increase in the cash flow required to fund working capital, in particular an increase in inventories as a result of the expanded operations and a decrease in other liabilities due to the timing of payments.

Net cash used in investing activities

During the three months ended March 31, 2022, the Company used \$6,066 of net cash through investing activities. This represented an improvement of \$464 when compared with 2021. Cash used in investing activities during the year ended March 31, 2022 primarily consisted of (i) cash paid for short-term investments of \$3,400 and (ii) \$8,290 in cash paid related to capital asset purchases and was somewhat offset by (iii) the collection of notes receivable. Cash used in investing activities during the three months ended March 31, 2021 primarily consisted of (i) investments in notes receivable of \$1,229 and (ii) \$5,421 in cash paid related to capital asset purchases.

Net cash used in financing activities

During the three months ended March 31, 2022, the Company used \$11 of net cash in financing activities. This represented a decrease of \$568 when compared with 2021, which included (i) \$2,070 of repayments of debt offset by (ii) \$1,190 of proceeds from financing that didn't occur in the current period.

Capital Resources

Capital structure and debt

Our debt outstanding as of March 31, 2022 and December 31, 2021 is as follows:

| Debt balances | March 31, 2022 | December 31, 2021 |
|---|-----------------------|--------------------------|
| Financing liability (failed sale-leaseback) | \$ 15,253 | \$ 15,253 |
| Finance lease liabilities | 11,043 | 5,245 |
| 7.50% Loan due April 2026 | 30,893 | 30,763 |
| 6.10% Secured debenture due September 2030 | 46,162 | 46,050 |
| Note due December 2024 | 4,750 | 4,750 |
| 9.75% Credit facilities due January 2026 | 68,551 | 68,673 |
| Total debt | \$ 176,652 | \$ 170,734 |
| Less: current portion of debt | 7,370 | 1,583 |
| Total long-term debt | \$ 169,282 | \$ 169,151 |

Commitments and contingencies

Commitments

The Company provides revolving lines of credit to several third parties. Refer to Note 6 of the Unaudited Condensed Consolidated Financial Statements for further discussion.

In connection with the CanWell settlement discussed in Note 13 of the Unaudited Condensed Consolidated Financial Statements, the Company issued a promissory note in the amount of \$7,750, which is non-interest bearing and is payable in periodic payments through December 31, 2024.

Definitive agreements

During the year ended December 31, 2021, a subsidiary of the Company entered into a definitive agreement and management services agreement to sell an indoor cultivation facility in Medford, Oregon and a retail dispensary in Portland, Oregon, for total consideration of \$3,000, to be paid in a series of tranches based on estimated regulatory approvals which are not expected to exceed 18 months. In March 2022, the total consideration was reduced to \$2,000. This sale is expected to close in 2022.

During the year ended December 31, 2021, a subsidiary of the Company entered into a definitive agreement and management services agreements to sell, upon regulatory approval, four retail dispensaries in Oregon for total consideration of \$6,500, consisting of a \$250 cash payment at the time of signing and a 10-month secured promissory note. This sale is expected to close in 2022.

Arrangement with Canopy Growth

On June 19, 2019, the shareholders of the Company and of Canopy Growth separately approved the Prior Plan of Arrangement involving the two companies. Subsequently, on September 23, 2020, Acreage and Canopy Growth entered into an amending agreement and the Amended Arrangement became effective on September 23, 2020. Refer to Note 13 of the Unaudited Condensed Consolidated Financial Statements for further discussion.

Surety bonds

The Company has indemnification obligations with respect to surety bonds primarily used as security against non-performance in the amount of \$5,000 as of March 31, 2022, for which no liabilities are recorded on the Unaudited Condensed Consolidated Statements of Financial Position.

The Company is subject to other capital commitments and similar obligations. As of March 31, 2022, such amounts were not material.

Contingencies

The Company's operations are subject to a variety of local and state regulations. Failure to comply with one or more of those regulations could result in fines, restrictions on its operations, or losses of permits that could result in the Company's applicable

subsidiaries ceasing operations. While management of the Company believes that the Company's subsidiaries are in compliance with applicable local and state regulations as of March 31, 2022, cannabis regulations continue to evolve and are subject to differing interpretations. As a result, the Company's subsidiaries may be subject to regulatory fines, penalties, or restrictions in the future.

The Company and its subsidiaries may be, from time to time, subject to various administrative, regulatory and other legal proceedings arising in the ordinary course of business. Contingent liabilities associated with legal proceedings are recorded when a liability is probable, and the contingent liability can be reasonably estimated. Refer to Note 13 of the Unaudited Condensed Consolidated Financial Statements for further discussion.

Critical accounting policies and estimates

We have adopted various accounting policies to prepare the Unaudited Condensed Consolidated Financial Statements in accordance with GAAP. Certain of our accounting policies require the application of significant judgment by management in selecting the appropriate assumptions for calculating financial estimates. In our 2021 Annual Report on Form 10-K, we identified the critical accounting policies which affect our more significant estimates and assumptions used in preparing our consolidated financial statements.

As of March 31, 2022 there have been no material changes to our critical accounting policies and estimates from those previously disclosed in our 2021 Annual Report on Form 10-K for the year ended December 31, 2021.

Item 3. Quantitative and Qualitative Disclosures About Market Risk (presented in thousands, except share amounts).

The Company has exposure to certain risks, including market, credit, liquidity, asset forfeiture, banking and interest rate risk, and assesses the impact and likelihood of those risks. However, there have been no material changes in our market risk during the three months ended March 31, 2022. For additional information, refer to our 2021 Annual Report on Form 10-K for the year ended December 31, 2021.

Item 4. Controls and Procedures.

Evaluation of Disclosure Controls and Procedures

Based on an evaluation under the supervision and with the participation of the Company's management, and due to the material weakness in internal controls over financial reporting described below, the Company's principal executive officer and principal financial officer have concluded that the Company's disclosure controls and procedures as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act were not effective for the period ending March 31, 2022 to provide reasonable assurance that information required to be disclosed by the Company in reports that it files or submits under the Exchange Act is (i) recorded, processed, summarized and reported within the time periods specified in the SEC rules and forms and (ii) accumulated and communicated to the Company's management, including its principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

Inherent Limitations Over Internal Controls

The Company's internal control over financial reporting is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with U.S. GAAP. The Company's internal control over financial reporting includes those policies and procedures that:

- (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the Company's assets;
- (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with U.S. GAAP, and that the Company's receipts and expenditures are being made only in accordance with authorizations of the Company's management and directors; and
- (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

Management, including the Company's Chief Executive Officer and Chief Financial Officer, does not expect that the Company's internal controls will prevent or detect all errors and all fraud. A control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be

considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of internal controls can provide absolute assurance that all control issues and instances of fraud, if any, have been detected. Also, any evaluation of the effectiveness of controls in future periods are subject to the risk that those internal controls may become inadequate because of changes in business conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In accordance with guidance issued by the SEC, companies are permitted to exclude acquisitions from their final assessment of internal control over financial reporting for the first fiscal year in which the acquisition occurred. Management, including the Chief Executive Officer and Chief Financial Officer, has limited the evaluation of the Company's internal controls over financial reporting to exclude controls, policies and procedures and internal controls over financial reporting of the recently acquired operations of:

- CWG Botanicals, Inc. ("CWG") (acquired April 30, 2021); and
- Greenleaf Apothecaries, Greenleaf Gardens, and Greenleaf Therapeutics, collectively "Greenleaf" (acquired October 1, 2021).

The operations of CWG represents approximately 3% of the Company's total assets as of March 31, 2022 and 1% of the Company's gross revenue for the three months ended March 31, 2022.

The operations of Greenleaf represents approximately 10% of the Company's total assets as of March 31, 2022 and 26% of the Company's gross revenue for the three months ended March 31, 2022.

Material Weaknesses in Internal Control Over Financial Reporting

A material weakness in internal controls over financial reporting is a deficiency, or a combination of deficiencies, in internal controls over financial reporting, such that there is a reasonable possibility that a material misstatement of the Company's annual or interim financial statements will not be prevented or detected on a timely basis.

The review, testing and evaluation of key internal controls over financial reporting completed by the Company resulted in the Company's principal executive officer and principal financial officer concluding that as of March 31, 2022, a material weakness existed in the Company's internal controls over financial reporting. Specifically, as a result of turnover and the availability of resources with the appropriate level of technical capabilities (including the impacts on staffing and recruiting and the general global labor shortage brought about by the global COVID-19 pandemic), the Company did not have effective staffing levels and adequate segregation of duties within several finance and accounting processes. Further, and as a result of this material weakness, the Company's financial disclosures for the quarterly period ending June 30, 2021 incorrectly disclosed certain debt that was due 11 months after the balance sheet date as long-term rather than as current liabilities. Additionally, and as a result of this material weakness, the Company's financial disclosures for the quarterly and annual periods ended June 30, 2020, September 30, 2020, December 31, 2020, March 31, 2021, June 30, 2021, and September 30, 2021 incorrectly reported the weighted average shares outstanding which resulted in an incorrect determination of earnings per share and diluted earnings per share.

The Company has begun to address the material weakness described above through the following actions, which are expected to be completed by the second quarter of 2022:

- a. Engaging third-party consultants with appropriate expertise to assist the finance and accounting department on an interim basis until key roles are filled;
- b. Assessing finance and accounting resources to identify the areas and functions that lack sufficient personnel and recruiting for experienced personnel to assume these roles;
- c. Further centralization of key accounting processes to enable greater segregation of duties;
- d. Developing further training on segregation of duties; and
- e. Designing and implementing additional compensating controls where necessary.

While we are working diligently to remediate this material weakness, there is no assurance that this material weakness will be fully remediated by the second quarter of 2022 given continuing lasting impacts of COVID-19 on staffing and labor for companies within our industry and otherwise.

Changes in Internal Control Over Financial Reporting

Other than the changes discussed above in connection with our implementation of the remediation plan, there were no changes in our internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange

Act) that occurred during our most recent quarter, that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

PART II

Item 1. Legal Proceedings.

For information on legal proceedings, refer to Note 13 to the Unaudited Condensed Consolidated Financial Statements included in this report.

Item 1A. Risk Factors.

There have been no material changes to the risk factors described in the section titled “Risk Factors” in the Company’s Annual Report on Form 10-K for the year ended December 31, 2021.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

None.

Item 3. Defaults Upon Senior Securities.

None.

Item 4. Mine Safety Disclosures.

Not applicable.

Item 5. Other Information.

Not applicable.

Item 6. Exhibits.

| Exhibit No. | Description of Document | Incorporated by Reference | | | | Filed or Furnished Herewith |
|----------------------|--|---------------------------|-------------|----------------------|-------------|-----------------------------|
| | | Schedule Form | File Number | Exhibit/Form | Filing Date | |
| 10.1 | Consulting Agreement, dated as of April 1, 2022, by and between the Company and R4 Holdings, LLC. | 8-K | 000-56021 | 10.1 | 4/6/2022 | |
| 31.1 | Certification of Periodic Report by Principal Executive Officer under Section 302 of the Sarbanes-Oxley Act of 2002. | | | | | X |
| 31.2 | Certification of Periodic Report by Principal Financial Officer under Section 302 of the Sarbanes-Oxley Act of 2002. | | | | | X |
| 32.1 | Certification of Chief Executive Officer and Chief Financial Officer Pursuant to 18 U.S.C. Section 1350 as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.* | | | | | X |
| 101 | Attached as Exhibit 101 to this report are the following documents formatted in iXBRL (Extensible Business Reporting Language): (i) Consolidated Statements of Financial Position as of March 31, 2022 (unaudited) and December 31, 2021 (audited), (ii) Unaudited Condensed Consolidated Statements of Operations for the three months ended March 31, 2022 and March 31, 2021, (iii) Unaudited Condensed Consolidated Statements of Cash Flows for the three months ended March 31, 2022 and March 31, 2021, (iv) Unaudited Condensed Consolidated Statements of Shareholders' Equity for the three months ended March 31, 2022 and March 31, 2021 and (v) Notes to Unaudited Condensed Consolidated Financial Statements. | | | | | X |

* Document has been furnished, is not deemed filed and is not to be incorporated by reference into any of the Company's filings under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, irrespective of any general incorporation language contained in any such filing.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: May 10, 2022

Acreage Holdings, Inc.

By: /s/ Steve Goertz
Steve Goertz

Chief Financial Officer

**Certification of Chief Executive Officer Pursuant to Section 302 of the
Sarbanes-Oxley Act and Rule 13a-14(a) or 15d-14(a)
Under the Securities and Exchange Act of 1934**

I, Peter Caldini, certify that:

1. I have reviewed this Quarterly report on Form 10-Q for the period ended March 31, 2022 of Acreage Holdings, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize, and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 10, 2022

By: /s/ Peter Caldini

Peter Caldini

Chief Executive Officer

**Certification of Chief Financial Officer Pursuant to Section 302 of the
Sarbanes-Oxley Act and Rule 13a-14(a) or 15d-14(a)
Under the Securities and Exchange Act of 1934**

I, Steve Goertz, certify that:

1. I have reviewed this Quarterly report on Form 10-Q for the period ended March 31, 2022 of Acreage Holdings, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize, and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 10, 2022

By: /s/ Steve Goertz

Steve Goertz

Chief Financial Officer

**Certifications of the
Chief Executive Officer and Chief Financial Officer
Pursuant to 18 U.S.C. Section 1350**

Solely for the purposes of complying with 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, we, the undersigned Chief Executive Officer and Chief Financial Officer of Acreage Holdings, Inc. (the “Company”), hereby certify, based on our knowledge, that the Quarterly Report on Form 10-Q of the Company for the period ended March 31, 2022 (the “Report”) fully complies with the requirements of Section 13(a) of the Securities Exchange Act of 1934 and that information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Peter Caldini

Peter Caldini

Chief Executive Officer

/s/ Steve Goertz

Steve Goertz

Chief Financial Officer

Date: May 10, 2022