# Condensed Combined Consolidated Interim Financial Statements

For the three and six months ended June 30, 2022 and 2021

Unaudited, expressed in thousands of United States dollars, except share and per share amounts

Irwin Naturals, Inc.



#### NOTICE OF NO AUDITOR REVIEW OF INTERIM FINANCIAL STATEMENTS

The accompanying unaudited condensed combined consolidated interim financial statements of Irwin Naturals, Inc. have been prepared by and are the responsibility of the Company's management.

The Company's independent auditor has not performed a review of these financial statements in accordance with the standards established by the Canadian Institute of Chartered Accountants for a review of interim financial statements by an entity's auditor.

Armanino LLP was engaged to perform a review but were unable to complete the review as the Company was focused on the Q2 Irwin Emergence M&A closings and the corresponding technical accounting review. As a result, the Company was unable to provide Armanino LLP final Q2 financial statements in time for Armanino LLP to complete their review procedures. Armanino LLP will continue to complete the required review procedures for Q2 earnings in time for our Q3 earnings report.



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Condensed Combined Consolidated Interim Statements of Financial Position As of June 30, 2022 and December 31, 2021 (Unaudited, expressed in US Dollars, rounded in thousands)

June 30, December 31, 2022 2021 Notes **ASSETS Current Assets:** Cash \$ 999 \$ 625 Other Financial Assets 1 Trade Receivables 15 13,942 16,394 Inventory 6 21,488 18,652 Prepaid Expenses and Other Current Assets 5 1,364 1,469 **Total Current Assets** 37,793 37,141 Non-Current Assets: 7 Property and Equipment 183 190 Right-of-Use Assets 9 4,291 3,722 Notes Receivable from IN Nevada Shareholders 18 4,182 3,264 Notes Receivable from Related Parties 11 155 14,211 Goodwill 4 Intangible Assets 11 87 87 Other Non-Current Assets 242 165 Deferred Tax Asset 20 2,641 2,650 **Total Non-Current Assets** 25,992 10,078 **TOTAL ASSETS** 63,785 47,219 \$ LIABILITIES **Current Liabilities:** Trade and Other Payables 10 \$ 12,097 \$ 13,310 Reserve for Returns 491 814 9 Lease Liability - Current 1,878 1,366 Note Payable - Current 14 31 Line of Credit 8 9,047 6,178 **Total Current Liabilities** 23,544 21,668 **Non-Current Liabilities:** Lease Liability - Non Current 9 2,483 2,434 Note Payable - Non Current 14 507 Contingent Consideration 4 7,450 Deferred Tax Liability 20 47 **TOTAL LIABILITIES** 34,031 24.103 **EQUITY** Subordinate Voting Shares 3,000 12 3,002 Proportionate Voting Shares 12 4,945 Multiple Voting Shares 59 59 12 Class B Non Voting Shares 12 13,751 13,750 Accumulated Other Comprehensive Income (12)(11)Retained Earnings 1,529 189 **Total Controlling Interest** 23,274 16,987 Non-Controlling Interest of IN Nevada 6,480 19 6,129 Total Equity 29,754 23,116 **TOTAL LIABILITIES & EQUITY** \$ 63,785

Nature of Operations (Note 1) Commitments and Contingencies (Note 22) Subsequent Events (Note 23)

Approved on behalf of the Board on August 29, 2022

The accompanying notes are an integral part of these unaudited Condensed Combined Consolidated Interim Financial Statements.

Condensed Combined Consolidated Interim Statements of Profit and Comprehensive Income For the Three and Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands except share data)

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	For the Three Months Ended			For the Six Months Ended				
	June 30, June 30,			J	une 30,	Jι	ıne 30,	
		2022 2021		2021		2022	2021	
Operating Revenue	\$	21,809	\$	26,593	\$	\$ 44,403		50,728
Cost of Sales		(12,250)		(14,487)		(23,798)		(26,875)
Gross Profit	•	9,559		12,106		20,605		23,853
Operating Expenses:								
Selling, General and Administrative Expenses Gain on Sale of Property and Equipment		9,054		8,971		17,574		16,915
Income from Operations		505	-	3,135		3,031		6,938
·				,		•		•
Other Expense: Interest Income		_		-		_		_
Interest Expense		(111)		(29)		(360)		(57)
Listing Expense		-		-		-		- 1
Gain / (Loss) on Foreign Currency Exchange		_		-				
Total Other Income / (Expense)		(111)		(29)		(360)		(57)
Profit before Income Taxes		394		3,106		2,671		6,881
Income Tax Expense (Note 20)		(283)		(129)		(979)		(189)
Net Profit		111		2,977		1,692		6,692
Less: Net Profit Attributable to								
Non-Controlling Interest of IN Nevada		(72)				(351)		
Net Profit Attributable to Controlling Interest	\$	39	\$	2,977	\$	1,341	\$	6,692
Foreign Currency Translation Differences		(12)		-		(8)		-
Total Comprehensive Income		99		2,977		1,684		6,692
Less: Comprehensive Income Attributable to		(70)				(054)		
Non-Controlling Interest of IN Nevada	_	(72)	•	- 0.077		(351)		
Comprehensive Income Attributable to Controlling Interest	_\$	27	\$	2,977	_\$_	1,333	\$	6,692
Earnings per share - basic	\$	0.09	\$	2.83	\$	1.41	\$	6.52
Earnings per share - diluted	\$	0.00	\$	2.83	\$	0.01	\$	6.52
Weighted average number of shares outstanding - basic		1,200,309		1,052,632	1,200,156		1,026,181	
Weighted average number of shares outstanding - diluted	322	2,460,549		1,052,632	321	1,917,412	1	,026,181

The accompanying notes are an integral part of these unaudited Condensed Combined Consolidated Interim Financial Statements.

Condensed Combined Consolidated Interim Statements of Changes in Equity For the Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands except share data)

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					Share Capi	tal				Α	Accumulated							
				Numb	er of Shares			Į.	Additional	-	Other	Re	tained		Total			Total
	Commor	Stock	Class B	Multiple	Subordinate	Proportionate	.'		Paid In	Co	mprehensive	Ear	rnings/	Co	ntrolling	Non-Controlling	Sh	areholder's
	Shares	Amoun	t Non-Voting	Voting	Voting	Voting	An	nount	Capital		Income		eficit	lı	nterest	Interest		Equity
Balance at January 1, 2021	1,000,000	\$ 1	-	-	-	-	\$	-	\$ 14,771	\$	-	\$	-	\$	14,772	\$ -	\$	14,772
Class B Non Voting Shares Issued in Exchange for Notes Receivable from IN Nevada																		
Shareholders (Reference Note 16)	52,632	0	-	-	-	-		-	3,240		-		-		-	3,240		3,240
Comprehensive Income	-	-	-	-	-	-		-	-		-		6,692		6,692	-		6,692
Distributions to Shareholders	-	-	-	-	-	-		-	(600)		-		(6,692)		(7,292)	-		(7,292)
Balance at June 30, 2021	1,052,632	\$ 1	-				\$	-	\$ 17,411	\$	-	\$	-	\$	14,172	\$ 3,240	\$	17,412
Balance at January 1, 2022	-	\$ -	320,000,000	18,240	1,200,001	-	\$	16,809	\$ -	\$	(11)	\$	189	\$	16,987	\$ 6,129	\$	23,116
Issuance of Shares	-	-	-	-	667	18,160		4,947	-		-		-		4,947	-		4,947
Comprehensive Income	-	-	-	-	-	-		-	-		-		1,684		1,684	-		1,684
Foreign Currency Translation Differences	-	-	-	-	-	-		-	-		(1)		7		6	-		6
Non - Controlling Interest Allocation	-	-	-	-	-	-		-	-		-		(351)		(351)	351		-
Balance at June 30, 2022	-	\$ -	320,000,000	18,240	1,200,668	18,160	\$	21,756	\$ -	\$	(12)	\$	1,529	\$	23,273	\$ 6,480	\$	29,753

The accompanying notes are an integral part of these unaudited Condensed Combined Consolidated Interim Financial Statements.

Condensed Combined Consolidated Interim Statements of Cash Flows For the Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands)

	For the Six Months Ende			
	June 30,	June 30,		
	2022	2021		
Net Profit	\$ 1,692	\$ 6,692		
Adjustments to Reconcile Net Profit to Net Cash Provided by				
Operating Activities:				
Depreciation and Amortization	831	707		
Change in Allowance for Doubtful Accounts	37	114		
Change in Inventory Reserve	(1,154)	-		
Deferred Tax Asset	56	-		
Non-Cash Share Capital from Acquisitions	4,946	-		
Interest Expense	361	57		
Income Taxes Expense	979	189		
Changes in Working Capital:				
Trade Receivables	2,372	(372)		
Inventory	(1,682)	(332)		
Prepaid Expenses and Other Assets	26	413		
Trade and Other Payables	(2,119)	3,077		
Reserve for Returns	(323)	(7)		
Changes in Other Non-Current Assets	(77)	(29)		
Net Cash Provided by Operating Activities	5,945	10,509		
Cash Flow from Investing Activities:				
Disposal of Property and Equipment	(48)	-		
Contingent Consideration	7,450	-		
Goodwill	(14,211)			
Net Cash Used in Investing Activities	(6,809)	-		
Cash Flow from Financing Activities:				
Proceeds from Line of Credit	47,726	8,810		
Payments on Line of Credit	(44,857)	(12,352)		
Notes Receivable from Related Parties	(1,072)	-		
Distributions to Shareholders	-	(6,589)		
Payments on Lease Liability	(558)	(653)		
Net Cash Used in Financing Activities	1,239	(10,784)		
Effect of Foreign Exchange on Cash	(1)	-		
Net Increase in Cash	374	(275)		
Cash at Beginning of the Period	625	442		
Cash at End of the Period	\$ 999	\$ 167		

Supplemental Disclosure with Respect to Cash Flow (Note 16)

The accompanying notes are an integral part of these unaudited Condensed Combined Consolidated Interim Financial Statements.

Notes to the Condensed Combined Consolidated Interim Financial Statements As of and For the Three and Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands except share amounts)

#### 1. NATURE OF OPERATIONS

References herein to "the Company" or "Irwin" are intended to mean Irwin Naturals, Inc. and its subsidiaries (collectively, the "Company").

For the period January 1, 2021 through June 30, 2021, Irwin Naturals, a Nevada Corporation (hereinafter "IN Nevada") and 5310 Holdings, LLC (hereinafter "5310 Holdings") were commonly controlled privately held companies presented as combined financial statements to its shareholders. As described in further detail below, on August 13, 2021 these two entities were included in the share-based payment transaction (the "Transaction") and as of that date were consolidated with the Company's other subsidiaries and presented as Irwin Naturals, Inc. combined consolidated financial statements. All amounts presented as of June 30, 2022 and 2021 or for the year ended December 31, 2021 include amounts for the subsidiaries existing at that time, combined and consolidated, as described above.

On August 13, 2021, Irwin Naturals, Inc. (formerly Datinvest International Ltd.) completed a share-based payment transaction as further described in Note 3. On August 25, 2021, the Company commenced trading of its subordinate voting shares (the "Subordinate Voting Shares") on the Canadian Securities Exchange ("CSE") under the ticker "IWIN". On November 26, 2021, the Company began trading on the OTCQB Venture Market under the ticker "IWINF". Additionally on October 11, 2021, the Company's shares became listed for trading on the Börse-Frankfurt Exchange under the securities identification code "WKN:A3CVJR" and the stock symbol "97X".

The Company's subsidiaries are as follows:

## **Subsidiaries**

Irwin Naturals, a Nevada Corporation

5310 Holdings, LLC

Irwin Naturals Emergence, Inc.

Midwest Ketafusion LLC

KHC Capital Group, LLC

Ketamine Health Centers, LLC

Ketamine Management, LLC

Ketamine Health Centers of Weston, LLC

Ketamine Health Centers of West Palm Beach, LLC

Ketamine Health Centers of Orlando, LLC

Ketamine Health Centers at Bonita Springs, LLC

Irwin Naturals Cannabis, Inc.

DAI US HoldCo, Inc.

IN Nevada, a wholly owned subsidiary of the Company, was incorporated in Nevada on January 23, 2002, and is based in Los Angeles, California. IN Nevada develops vitamins and other health supplements and distributes these products in the United States and Canada through two main channels: mass market retailers and health food stores.

Notes to the Condensed Combined Consolidated Interim Financial Statements As of and For the Three and Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands except share amounts)

5310 Holdings, a wholly owned subsidiary of the Company, was formed as a California limited liability company based in Los Angeles, California to hold intellectual property related to products sold by IN Nevada. On April 1, 2021, Klee Irwin ("Klee"), who was the majority shareholder of IN Nevada at that date, contributed his interest in 5310 Holdings and all assets owned by 5310 Holding to IN Nevada. Klee and IN Nevada intended for the contribution to constitute a tax-free contribution to the capital of IN Nevada under Section 351 of the Internal Revenue Code based on Klee owning more than 80% of IN Nevada at the date of the contribution and was the sole owner and managing member of 5310 Holdings. Prior to the contribution, IN Nevada held a licensing agreement for worldwide licenses to use, market, sell and promote certain trademarks held by 5310 Holdings. 5310 Holdings had been determined to be a "related party" of IN Nevada.

Irwin Naturals Emergence, Inc. (hereinafter "IN Emergence"), a wholly owned subsidiary of the Company, was formed on September 17, 2021, in preparation for Irwin's entry into the psychedelic mental health industry. The Company, through IN Emergence, is in the early stages of a large-scale national rollup of mental health clinics that offer ketamine-assisted psychedelic treatments to patients suffering from mental health issues and other ailments. The Company intends to expand treatment options at its clinics by offering a broad portfolio of powerful next generation therapies. IN Emergence clinics will be offering breakthrough treatments to battle America's mental health crisis including ketamine, stellate ganglion block, transcranial magnetic stimulation and holotropic breathwork as well as group therapy integration to magnify the overall effectiveness of the treatments. Refer to Note 4 for information related to the acquisitions made by the Company in 2022 and Note 23 for the latest developments related to IN Emergence in 2022 by the Company.

Irwin Naturals Cannabis, Inc. (hereinafter "IN Cannabis"), a wholly owned subsidiary of the Company, was formed on October 19, 2021, with the intent of entering into the United States and Canadian legal cannabis markets for adult use. Irwin intends to enter the North American cannabis industry by licensing its household brand name and selling non-cannabis raw materials to licensed third parties that manufacture products containing tetrahydrocannabinol ("THC"). Irwin is planning the overall launch of IN Cannabis to the continental cannabis market in late 2022. Refer to Note 23 for the latest developments related to IN Cannabis in 2022 by the Company.

DAI US HoldCo, Inc. (hereinafter "**US HoldCo**"), a wholly owned subsidiary of the Company, was formed as a Nevada Corporation and used to facilitate the completion of the share-based payment transaction.

The Company's corporate headquarters is located at 5310 Beethoven Street, Los Angeles, CA 90066.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### **Statement of Compliance**

These condensed combined consolidated interim financial statements have been prepared in accordance with International Accounting Standard 34, Interim Financial Reporting ("IAS 34") as issued by the International Accounting Standards Board ("IASB"). The financial statements do not contain all disclosures required by International Financial Reporting Standards ("IFRS") and accordingly should be read in conjunction with the audited combined consolidated financial statements for the year ended December 31, 2021 and the notes thereto.

Notes to the Condensed Combined Consolidated Interim Financial Statements As of and For the Three and Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands except share amounts)

These unaudited condensed combined consolidated interim financial statements of the Company as of and for the three and six months ended June 30, 2022 and 2021 were authorized for issue by the Board of Directors on August 29, 2022.

#### **Basis of Measurement**

These condensed combined consolidated interim financial statements have been prepared on the accrual basis of accounting and under the historical cost method except for certain financial assets that are measured at fair value or measured at the lower of cost or net realizable value as detailed in the accounting policies within the audited combined consolidated financial statements for the year ended December 31, 2021.

These unaudited condensed combined consolidated interim financial statements are based on the IFRS issued and effective as of August 29, 2022, the date these condensed combined consolidated interim financial statements were authorized for issuance by the Company's Board of Directors.

## **Basis of Consolidation**

These condensed combined consolidated interim financial statements include the financial results of the Company and its subsidiaries. This presentation reflects a common-controlled combination of previously existing entities. Subsidiaries include entities which are wholly owned as well as entities over which the Company has the authority or ability to exert power and make financial and / or operating decisions (i.e., control). The condensed combined consolidated interim financial statements include the operating results of acquired entities from the date control was obtained. All intercompany balances and transactions were eliminated upon consolidation.

## Functional and presentation currency

The Company and its United States ("**U.S.**") subsidiaries' functional currency, as determined by management, is the U.S. dollar ("**USD**"). These condensed combined consolidated interim financial statements are presented in thousands USD unless otherwise stated. The Company's international subsidiary's functional currency, as determined by management, is the Canadian Dollar ("**CAD**"). The international financial statements are converted from CAD to USD using the current exchange rate at the date of recognition for profit and loss amounts and the period end rate for balance sheet amounts. Conversion adjustments are recognized within accumulated other comprehensive income, which is a component of equity.

## Segment reporting

An operating segment is a component of the Company that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to the transactions with any of the Company's other components. The Company has three operating segments, (i) "IN Brands", including IN Nevada's development of vitamins and other health supplements, including CBD and non-CBD products, for distribution and IN Cannabis's licensing of the Company's household brand name and selling non-cannabis raw materials to licensed third parties that manufacture products containing THC; (ii) "Emergence", including ketamine-assisted psychedelic treatments and other breakthrough treatments; and (iii) "Corporate".

In accordance with IFRS 8, as of June 30, 2022, the Company had three reportable segment as described above. Refer to Note 21 for further financial information regarding the segments.

Notes to the Condensed Combined Consolidated Interim Financial Statements As of and For the Three and Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands except share amounts)

## Critical accounting estimates and judgments

The preparation of these condensed combined consolidated interim financial statements in conformity with IAS 34 requires management to make judgments, estimates and assumptions that affect the reported amounts of assets, liabilities and contingent liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period.

Estimates and assumptions are continuously evaluated and are based on management's experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. However, actual outcomes can differ from these estimates.

Significant assumptions about the future and other sources of estimation uncertainty that management has made at the end of the reporting period, that could result in a material adjustment to the carrying amounts of assets and liabilities in the event that actual results differ from assumptions made, relate to, but are not limited to, the following:

- i) Fair value of equity-like instruments: Fair value of financial assets and financial liabilities recorded in the condensed combined consolidated interim statements of financial position, which cannot be derived from active markets, are determined using a variety of techniques including the use of valuation models. The inputs to these models are derived from observable market data where possible, but where observable market data is not available, judgment is required to establish fair values. Judgment includes, but is not limited to, consideration of model inputs such as volatility, estimated life, and discount rates.
- ii) Estimating variable consideration for returns and sales promotion incentives: The Company uses historical customer return data to determine the expected return percentages. These percentages are applied to determine the expected value of the variable consideration. Any significant changes in experience as compared to historical return pattern will impact the expected return percentages estimated by the Company.

The Company provides for estimated payments to its customers based on various trade programs and sales promotional incentives. The Company estimates the most likely amount payable for its largest customers for each trade and incentive program separately using (i) the projected level of sales volume for the relevant period; (ii) customer rates for allowances, discounts, and rebates; (iii) historical spending patterns; and (iv) sales lead time. These arrangements are complex and there are a significant number of customers and products affected. Management has systems and processes in place to estimate and value these obligations.

- Valuation of non-cash transactions: Generally, the valuation of non-cash transactions is based on the value of the goods or services received. When non-cash transactions are entered into with employees and those providing similar services, the non-cash transactions are measured at the fair value of the consideration given up using market prices.
- iv) Amortization: Amortization of property and equipment and intangible assets are dependent upon the estimated useful lives, which are determined through the exercise of judgment. The assessment of any impairment of these assets is dependent upon estimates of recoverable amounts that take into account factors such as economic and market conditions and the useful lives of assets.

Notes to the Condensed Combined Consolidated Interim Financial Statements As of and For the Three and Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands except share amounts)

v) *Inventory:* Inventory is carried at the lower of cost or net realizable value. The determination of net realizable value involves significant management judgement and estimates, including the estimation of future selling prices.

### **COVID-19 Estimation Uncertainty**

On March 11, 2020, the World Health Organization declared the outbreak of the novel coronavirus ("COVID-19") a global pandemic. This has resulted in governments worldwide, including the American government, to enact emergency measures to combat the spread of the virus. These measures, which include social distancing, the implementation of travel bans, and closures of non-essential businesses, have caused material disruption to businesses globally, resulting in an economic slowdown. The production and sale of food, which includes dietary supplements, have been recognized as essential services across the United States.

The situation is dynamic and the ultimate duration and magnitude of the impact of COVID-19 on the economy and the full financial effect on the Company's business, financial position and operating results remain uncertain at this time. In addition, it is possible that estimates in the Company's condensed combined consolidated interim financial statements will change in the near term as a result of COVID-19 and the effect of any such changes could be material, which could result in, among other things, impairment of long-lived assets. The Company is closely monitoring the impact of the pandemic on all aspects of its business.

#### New, Amended and Future Accounting Pronouncements

The following IFRS standards have been recently issued by the IASB. Pronouncements that are not applicable or not expected to have a significant impact to the Company have been excluded.

#### Amendments to IAS 1: Classification of Liabilities as Current or Non-current

The amendment clarifies the requirements relating to determining if a liability should be presented as current or non-current in the condensed combined consolidated interim statement of financial position. Under the new requirement, the assessment of whether a liability is presented as current or non-current is based on the contractual arrangements in place as at the reporting date and does not impact the amount or timing of recognition. The amendment applies retrospectively for annual reporting periods beginning on or after January 1, 2023. The Company is currently evaluating the potential impact of these amendments on the Company's condensed combined consolidated interim financial statements.

## Amendments to IAS 12: Deferred Tax Related to Assets and Liabilities Arising from a Single Transaction

The amendment narrowed the scope of certain recognition exemptions so that it no longer applies to transactions that, on initial recognition, give rise to equal taxable and deductible temporary differences. An entity applies the amendments to transactions that occur on or after the beginning of the earliest comparative period presented. It also, at the beginning of the earliest comparative period presented, recognizes deferred tax for all temporary differences related to leases and decommissioning obligations and recognizes the cumulative effect of initially applying the amendments as an adjustment to the opening balance of retained earnings (or other component of equity, as appropriate) at that date. The amendment is effective for annual periods beginning on or after January 1, 2023, with early application permitted. The Company is currently evaluating the

Notes to the Condensed Combined Consolidated Interim Financial Statements As of and For the Three and Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands except share amounts)

potential impact of these amendments on the Company's condensed combined consolidated interim financial statements.

## Interbank Offered Rate ("IBOR") Reform

In August 2020, the IASB published amendments to IFRS 9 Financial Instruments, IAS 39 Financial Instruments: Recognition and Measurement, IFRS 7 Financial Instruments: Disclosures, IFRS 4 Insurance Contracts and IFRS 16 Leases.

The amendments address issues that arise from implementation of IBOR reform, where IBORs are replaced with alternative benchmark rates and enable entities to reflect the effects of transitioning from benchmark interest rates to alternative benchmark interest rates without giving rise to accounting impacts that would not provide useful information to users of financial statements.

The amendments are effective for fiscal years beginning on or after January 1, 2021, with early adoption permitted. The Company adopted this amendment on January 1, 2021. As of June 30, 2022, there has been no impact to the Company's condensed combined consolidated interim financial statements, however the Company is in the process of evaluating potential changes to its secured credit line as it transitions from IBORs to alternative rates prior to the cessation of IBORs. As of June 30, 2022 the amount of debt subject to IBOR reform is \$9,047 (reference Note 8, "Credit Facility").

#### 3. SHARE-BASED PAYMENT TRANSACTION

On August 13, 2021, Irwin Naturals, Inc. (formerly Datinvest International Ltd.) completed a share-based payment transaction within the scope of IFRS 2 of IN Nevada (the "Transaction"). In connection with the Transaction, the Company effected a consolidation (the "Consolidation") of the common shares of the Company (the "Common Shares") on a one post-Consolidation Common Share for every 8.31617 pre-Consolidation Common Shares basis. In addition, the Company amended its articles to: (i) create the proportionate voting shares (the "Proportionate Voting Shares") and multiple voting shares (the "Multiple Voting Shares"); (ii) to add special rights and restrictions to the Common Shares and change the identifying name of the Common Shares to "Subordinate Voting Shares"; and (iii) to change its name from "Datinvest International Ltd." to "Irwin Naturals, Inc.". Shareholder approval for certain of these matters where required was obtained at an annual and special meeting of the Company's shareholders held on June 24, 2021.

In connection with the closing of the Transaction, the Company de-listed its common shares from the NEX Board of the TSX Venture Exchange effective at the close of business on August 13, 2021. The Company commenced trading of its Subordinate Voting Shares on the CSE under the ticker "IWIN" on August 25, 2021.

Following the Transaction, the leadership team of the Company is as follows:

- Klee Irwin Chairman, Chief Executive Officer and Director
- Philippe Faraut Chief Financial Officer, Corporate Secretary and Director
- Marc-David Bismuth Director
- Rod Kight, Esq. Director

Notes to the Condensed Combined Consolidated Interim Financial Statements As of and For the Three and Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands except share amounts)

As a result of the Transaction, Klee acquired ownership of 18,240 Multiple Voting Shares, representing 100% of the issued and outstanding Multiple Voting Shares, and one Subordinate Voting Share. The Multiple Voting Shares are convertible on a one-to-one basis into 18,240 Subordinate Voting Shares. Klee also holds an aggregate of 273,599,891 Class B Non-Voting Shares of Irwin (the "Irwin Class B Shares"), which are exchangeable on a one-to-one basis into 273,599,891 Subordinate Voting Shares of the Company. Upon the exchange of a block of fifteen thousand (15,000) Irwin Class B Shares, Klee would receive fifteen thousand (15,000) Subordinate Voting Shares and one (1) of Klee's Multiple Voting Shares would be converted into one (1) Subordinate Voting Share (and therefore, Klee's aggregate Multiple Voting Share holdings would be reduced from 18,240 to 18,239 but his voting position in the Company would be maintained).

Immediately prior to the completion of the Transaction, Klee did not own or exercise control or direction over any securities of the Company. The Multiple Voting Shares and Irwin Class B Shares represented, on an as-converted or exchanged to Subordinate Voting Share-basis (converting or exchanging only the shares and securities that Klee owns or exercises control and direction over), ownership of an aggregate of approximately 99.5% of outstanding Subordinate Voting Shares.

Klee holds and controls his shares of the Company for investment purposes only and Klee may increase or decrease his beneficial ownership or control over the shares of the Company or the Irwin Class B Shares, which he may do from time to time, depending on market or other conditions and to the extent deemed advisable in light of each of their respective general investment strategies. The Multiple Voting Shares held by Klee are designed to ensure that Klee has voting control at meetings of the shareholders of the Company and the existing share structure is subject to the provisions of the coattail agreement between the Company, Klee and the Company's transfer agent, as described in the Company's Listing Statement ("Listing Statement") dated August 13, 2021, which is posted and filed under the Company's profile on www.sedar.com.

## 4. ACQUISITIONS

A summary of acquisitions completed during the six months ended June 30, 2022 is provided below:

	For the Six Months Ended June 30, 2022								
			Ke	tamine					
Purchase price allocation	Ke	tafusion	<b>Health Centers</b>						
Assets acquired:									
Cash	\$	105	\$	57					
Trade receivables		36		43					
Property and equipment		20		-					
Right-of-use assets		23		1,135					
Goodwill		6,118		8,093					
Other non-current assets		2		79					
Contingent consideration		(3,910)		(3,803)					
Liabilities acquired		(123)		(149)					
Other liabilities assumed		(22)		(2,757)					
Consideration transferred	\$	2,248	\$	2,699					

Notes to the Condensed Combined Consolidated Interim Financial Statements As of and For the Three and Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands except share amounts)

The purchase price allocation for each acquisition is preliminary and certain fair values may be estimated at the acquisition date pending confirmation or completion of the valuation process. Where provisional values are used in accounting for a business combination, they may be reevaluated in subsequent periods, not to exceed one year from the acquisition date.

#### 2022 acquisitions

#### Midwest Ketafusion LLC

On March 14, 2022, the Company successfully completed the acquisition of its first ketamine clinic, Midwest Ketafusion LLC ("**Ketafusion**"), a privately held limited liability company that offers ketamine treatment in Iowa, USA as well as behavioral and mental health therapy. Upon completion of the acquisition, the Company assigned the acquired assets to IN Emergence by way of a capital contribution and Ketafusion became a wholly owned indirect subsidiary of the Company through IN Emergence.

Total consideration for Ketafusion consisted of 7,500 Proportionate Voting Shares of the Company totaling \$2,248. Each Proportionate Voting Share is convertible into 100 Subordinate Voting Shares of the Company.

Ketafusion's management team will remain in place following the acquisition. The pre-acquisition owner of Ketafusion is also eligible to receive additional consideration based on certain conditions. If, in the first 5 years after closing, Ketafusion earns an adjusted EBITDA of USD \$1,000 during a calendar year in the allotted period, Ketafusion will receive Irwin shares having an aggregate value of USD \$5,000. The value of Irwin shares issued for the above mentioned additional consideration is based on the volume weighted average closing price of the subordinate voting shares on the facilities of the CSE or such recognized Canadian or other senior stock exchange on which the subordinate voting shares are then trading for the five trading days immediately prior to the date the clinic satisfies the applicable conditions or such other price as may be mandated by the applicable policies of such exchange.

In accordance with IFRS 3, IN Emergence recognized a contingent liability on March 14, 2022 as part of the purchase accounting of \$3,910 calculated using the net present value of the \$5,000 contingent consideration described above. This liability will be adjusted each reporting period until the target EBITDA is reached and the consideration is paid or the five-calendar year term expires. The adjusted contingent liability as of June 30, 2022 was \$3,647.

Additionally, IN Emergence, on March 14, 2022 as part of the purchase accounting, recognized goodwill of \$6,118. This includes \$2,208, the excess on the consideration of \$2,248 PVS shares paid and \$40 of net asset received as well as \$3,910 related to the contingent liability described above.

The Company accounted for the acquisition of Ketafusion as a business combination. Prior to Ketafusion being purchased by the Company it operated a medical treatment facility, utilizing inputs and advanced processes and well as receiving fees for treatment of patients. The Company will operate the facility without substantial change to the acquired business. Ketafusion meets the standard for an acquired business that is properly accounted for as a business combination under IFRS 3.

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The acquisition remains subject to post-closing adjustments, and the Company is still in the process of finalizing purchase price accounting.

The Company calculated, on a pro forma basis, the combined results of the acquired entity as if the Ketafusion transaction had occurred as of January 1, 2022. These unaudited pro forma results are not necessarily indicative of either the actual consolidated results had the acquisition occurred as of January 1, 2022 or of the future consolidated operating results. For the Ketafusion transaction, total unaudited pro-forma operating revenue for the six months ended June 30, 2022 was \$339. Total unaudited pro-forma net profit for the six months ended June 30, 2022 was \$373, which included a gain from the contingent consideration of \$263. Excluding the contingent consideration gain, the pro-forma net profit was \$110.

Operating revenue and net profit from Ketafusion included in the condensed combined consolidated interim statement of profit and comprehensive income for the six months ended June 30, 2022 was \$187 and \$297, respectively including a gain from the contingent consideration of \$263. Excluding the contingent consideration gain, the net profit was \$35.

## KHC Capital Group, LLC

On May 20, 2022, the Company successfully completed the acquisition of KHC Capital Group, LLC and its related entities ("**Ketamine Health Centers**"), which owned a chain of five ketamine treatment clinics in Florida with an additional partnership contract with an affiliate clinic in Mexico. Upon completion of the acquisition, the Company assigned the acquired assets to IN Emergence by way of a capital contribution and Ketamine Health Centers became a wholly owned indirect subsidiary of the Company through IN Emergence.

Total consideration for Ketamine Health Centers consisted of 10,660 Proportionate Voting Shares and 667 Subordinate Voting Shares of the Company [equivalent to 1,066,667 SVS on an asconverted to SVS basis ("Closing Consideration Shares")] totaling \$2,699. Each Proportionate Voting Share is convertible into 100 Subordinate Voting Shares of the Company. Additionally, the Company assumed approximately \$1,629 of debt of which \$1,098 was repaid at closing.

Ketamine Health Centers' management team will remain in place following the acquisition. The members of Ketamine Health Centers will be entitled to receive an additional payment, equal to the value of 10 times the contracting entities' 2022 EBITDA less the value of the Closing Consideration Shares at the time of closing, to be paid in SVS and PVS as determined by the Company and will be based on the volume weighted average closing price of the SVS on the facilities of the CSE or such recognized Canadian or other senior stock exchange on which the SVS are then trading for the twenty trading days immediately prior to the date the applicable clinic satisfies the applicable conditions or such other price as may be mandated by the applicable policies of such exchange. Such payment shall be made on time at the end of the first quarter in 2023.

The pre-acquisition owners of Ketamine Health Centers are eligible to receive additional consideration based on certain conditions. If in the first three years after closing, the current Ketamine Health Centers team opens and operates additional clinics (to be branded as Irwin Naturals Emergence clinics) that earn \$125 in EBITDA on a per clinic basis, on an annualized basis over a 150 day rolling period, the members of Ketamine Health Centers shall earn \$250 in additional consideration to be paid in SVS and PVS. Such additional consideration is limited to a maximum of 10 additional clinics, and each clinic can only earn the additional consideration one time. Accordingly, up to an additional \$2,500 of SVS may be issuable. The value of Irwin shares that may be issued for the above mentioned additional consideration will be based on the volume

Notes to the Condensed Combined Consolidated Interim Financial Statements As of and For the Three and Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands except share amounts)

weighted average closing price of the SVS on the facilities of the CSE or such recognized Canadian or other senior stock exchange on which the SVS are then trading for the twenty trading days immediately prior to the date the applicable clinic satisfies the applicable conditions or such other price as may be mandated by the applicable policies of such exchange.

In accordance with IFRS 3, IN Emergence recognized a \$3,803 contingent liability on May 20, 2022 as part of the purchase accounting by determining the probability adjusted and discounted fair value using the probability weighted expected return method of ten times the estimated projected 2022 EBITDA less the value of the Closing Consideration Shares. This liability will be adjusted each reporting period until the consideration is paid at the end of the first quarter in 2023.

Additionally, IN Emergence, on May 20, 2022 as part of the purchase accounting, recognized goodwill of \$8,093. This includes \$4,290, the excess on the closing consideration shares of \$2,699 paid and \$1,592 of net liabilities received and assumed as well as \$3,803 related to the contingent liabilities described above.

The Company accounted for the acquisition of Ketamine Health Centers as a business combination. Prior to Ketamine Health Centers being purchased by the Company it operated a medical treatment facility, utilizing inputs and advanced processes and well as receiving fees for treatment of patients. The Company will operate the facility without substantial change to the acquired business. Ketamine Health Centers meets the standard for an acquired business that is properly accounted for as a business combination under IFRS 3. There were no finder's fees payable by the Company in connection with the transaction.

The acquisition remains subject to post-closing adjustments, and the Company is still in the process of finalizing purchase price accounting.

The Company calculated, on a pro forma basis, the combined results of the acquired entity as if the Ketamine Health Centers transaction had occurred as of January 1, 2022. These unaudited pro forma results are not necessarily indicative of either the actual consolidated results had the acquisition occurred as of January 1, 2022 or of the future consolidated operating results. For the Ketamine Health Centers transaction, total unaudited pro-forma operating revenue for the six months ended June 30, 2022 was \$873 and total unaudited pro-form net profit / (loss) for the six months ended June 30, 2022 was (\$529).

Operating revenue and net profit / (loss) from Ketamine Health Centers included in the condensed combined consolidated interim statement of profit and comprehensive income for the six months ended June 30, 2022 was \$206 and (\$5), respectively.

## 5. PREPAID EXPENSES AND OTHER CURRENT ASSETS

Prepaid expenses and other current assets consists of the following as of June 30, 2022 and December 31, 2021:

Notes to the Condensed Combined Consolidated Interim Financial Statements As of and For the Three and Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands except share amounts)

	ine 30, 2022	mber 31, 2021
Prepaid expenses	\$ 861	\$ 723
Prepaid insurance	93	78
Prepaid marketing	96	126
Prepaid inventory	11	270
Other receivables	303	272
Total Prepaid Expenses and Other Current Assets	\$ 1,364	\$ 1,469

## 6. INVENTORY

Inventory consists of the following as of June 30, 2022 and December 31, 2021:

	June 30,	December 31, 2021			
	2022				
Raw materials	\$ 2,946	\$	3,794		
Finished goods	18,542		14,858		
Inventory, Net of Reserve	\$ 21,488	\$	18,652		

The amounts of additional reserve and reversals that are recognized during the three and six months ended June 30, 2022 and 2021, are included in cost of sales in the condensed combined consolidated interim statements of profit and comprehensive income as follows:

	For t	the Three	Month	ns Ended	For the Six Months Ended				
	Ju	ıne 30,	Ju	ıne 30,	Ju	ıne 30,	Ju	ine 30,	
		2022 2021				2022	2021		
Beginning balance	\$	5,880	\$	6,370	\$	6,073	\$	6,032	
Provisions made during the period		584		526		968		989	
Disposals and sales during the period		(1,365)		(423)		(1,942)		(548)	
Ending balance	\$	5,099	\$	6,473	\$	5,099	\$	6,473	

## 7. PROPERTY AND EQUIPMENT

Property and equipment consists of the following as of June 30, 2022 and December 31, 2021:

Notes to the Condensed Combined Consolidated Interim Financial Statements As of and For the Three and Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands except share amounts)

	niture xtures	nputers & uipment	Machinery & Equipment		Vehicles		Leasehold Improvements				-	Total	
Cost													
Balance, January 1, 2021	\$ 406	\$ 856	\$	137	\$	135	\$	1,192	\$	2,726			
Additions	-	36		-		-		16		52			
Disposals	-	(60)		-		-		-		(60)			
Balance, December 31, 2021	\$ 406	\$ 832	\$	137	\$	135	\$	1,208	\$	2,718			
Balance, January 1, 2022	\$ 406	\$ 832	\$	137	\$	135	\$	1,208	\$	2,718			
Additions	13	31		6		-		-		50			
Disposals	-	-		-		-		-		-			
Balance, June 30, 2022	\$ 419	\$ 863	\$	143	\$	135	\$	1,208	\$	2,768			
Accumulated Depreciation Balance, January 1, 2021 Depreciation Disposals	\$ (397)	\$ (723) (66) 59	\$	(129) (8)	\$	(26) (44)	\$	(1,189) (2)	\$	(2,464) (124) 59			
Balance, December 31, 2021	\$ (401)	\$ (730)	\$	(137)	\$	(70)	\$	(1,191)	\$	(2,529)			
Balance, January 1, 2022 Depreciation Disposals	\$ (401) (1)	\$ (730) (38)	\$	(137) - -	\$	(70) (13)	\$	(1,191) (4)	\$	(2,529) (56)			
Balance, June 30, 2022	\$ (402)	\$ (768)	\$	(137)	\$	(83)	\$	(1,195)	\$	(2,585)			
Net Book Value								-					
Balance, December 31, 2021	\$ 5	\$ 102	\$	-	\$	65	\$	17	\$	190			
Balance, June 30, 2022	\$ 17	\$ 95	\$	6	\$	52	\$	13	\$	183			

## 8. CREDIT FACILITY

In December 2021, the Company entered into an agreement for a two-year line of credit with a financial institution in the amount of the lesser of \$20,000 or the Company's borrowing base, as defined in the agreement. The Company borrowed under a variable interest rate loan bearing an interest rate equal to the Wall Street Journal Prime Rate (4.75% at June 30, 2022) plus 1%, for a total interest rate at June 30, 2022 of 5.75%, with a minimum interest rate of 4.25%. The line of credit is secured by all of the Company's assets and is guaranteed by the Company and all of its subsidiaries. This line of credit was funded in January 2022 and the Company had used \$9,047 as of June 30, 2022.

#### 9. LEASES

#### Right-of-Use Assets

The Company's right-of-use ("ROU") assets consist of a building where the office and warehouse of its principal operations are located in California. The current lease has a term of 36 months from commencement of August 2019 expiring in July 2022. On November 30, 2021, the Company entered into an agreement to extend the current lease for an additional 24 months expiring in July 2024. The Company's other ROU assets are the Ketafusion and Ketamine Health Center medical offices where the principal operations of those businesses are performed in Iowa and Florida,

Notes to the Condensed Combined Consolidated Interim Financial Statements As of and For the Three and Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands except share amounts)

respectively. The terms of the leases for these medical offices vary in length that extend up to 2032. The following is a continuity schedule of the right-of-use assets for the six months ended June 30, 2022 and the year ended December 31, 2021.

	June 30,	De	cember 31,
	2022		2021
Balance - Beginning of Period	\$ 3,722	\$	2,047
Lease Additions / Adjustments	1,342		2,981
ROU Amortization	(773)		(1,306)
Balance - End of Period	\$ 4,291	\$	3,722

## **Lease Liabilities**

The following is a continuity schedule of lease liabilities for the six months ended June 30, 2022 and the year ended December 31, 2021.

	rch 31, 2022	Dece	ember 31, 2021
Balance - Beginning of Period	\$ 3,800	\$	2,146
Lease Additions / Adjustments	1,260		2,981
Lease Payments	(729)		(1,383)
Interest Expense on Lease Liabilities	30		56
Balance - End of Period	\$ 4,361	\$	3,800
Current Portion	1,878		1,366
Non-current Portion	2,483		2,434

The following is a maturity schedule of leases as of June 30, 2022.

Maturity analysis for lease liabilities	Scheduled payments			
One year or less	\$	1,789		
One to five years		2,460		
More than five years		811		
Total undiscounted lease liability		5,060		
Impact of discount		(699)		
Lease liability at March 31, 2022		4,361		
Less: current portion of lease liability		(1,878)		
Lease liability net of current portion	\$	2,483		

When measuring lease liabilities, the Company discounts lease payments using incremental borrowing rates. The determination of the incremental borrowing rate is lease and lessee specific. For leases recognized during the year ended December 31, 2021, the weighted average rate applied was 3.11%. In 2022, the Company obtained an updated valuation of the incremental borrowing rate and applied the rate of 1.12% for the lease on the building in California and 0.79% for the lease on the medical office in lowa. As part of the purchase accounting for Ketamine Health Centers, the Company determined the incremental borrowing rates for these medical office leases ranged from 10.78% to 11.33% and applied these rates as applicable.

Notes to the Condensed Combined Consolidated Interim Financial Statements As of and For the Three and Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands except share amounts)

During the three and six months ended June 30, 2022, the Company recorded rent expense of \$574 and \$1,074, respectively (June 30, 2021 - \$384 and \$776, respectively), which included \$169 and \$291 for the three and six months ended June 30, 2022, respectively (\$61 and \$130 in 2021) for short-term leases.

#### 10. TRADE AND OTHER PAYABLES

Trade and other payables consist of the following as of June 30, 2022 and December 31, 2021:

	,	June 30,		ember 31,
Trade and Other Payables		2022		2021
Trade Payables	\$	6,599	\$	6,025
Accrued Compensation		1,441		1,652
Customer Refunds		240		223
Interest Payable		18		8
Accrued Promotions		3,534		4,456
Other Accrued Expenses		265		946
Total Trade and Other Payables	\$	12,097	\$	13,310

#### 11. RELATED PARTY TRANSACTIONS

Key management personnel are those persons having the authority and responsibility for planning, directing and controlling the activities of the Company, directly or indirectly. The Company has defined key management personnel to include the CEO, CFO, COO, President, Executive Vice Presidents and directors of the Company. During the three and six months ended June 30, 2022 and 2021 the remuneration and other payments to the Company's directors and other key management personnel were as follows:

	Three	Months E	nded J	une 30,	Six N	Months En	ded Ju	une 30,
	20	)22	20	2021 2022 202			2021	
Wages and salaries	\$	344	\$	627	\$	875	\$	1,470

In April 2021, the Company issued two executives separate promissory notes receivable in the amount of \$1,620 each (reference Note 18, "Notes Receivable from Shareholders").

In March 2022, the Company issued an IN Emergence employee a secured promissory notes receivable in the amount of \$200, to be paid in two installments. The first installment of \$100 was due and paid on March 31, 2022. The second installment of \$100 is due on September 15, 2022. Additionally, the Company issued the same employee an additional loan of \$55 during Q2 2022. The total amount outstanding as of June 30, 2022 was \$155.

In May 2022, the Company issued payment to a member of the Board of Directors in the amount of \$35. This was the only payment to members of the Board of Director for the years 2021 and 2022.

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## Related Party Contribution

On April 1, 2021, Klee contributed his interest in 5310 Holdings and all assets owned by 5310 Holdings to IN Nevada. Klee and IN Nevada intend for the contribution to constitute a tax-free contribution to the capital of IN Nevada under Section 351 of the Internal Revenue Code based on Klee owning more than 80% of IN Nevada at the date of the contribution and was the sole owner and managing member of 5310 Holdings. Prior to the contribution, IN Nevada held a licensing agreement for worldwide licenses to use, market, sell and promote certain trademarks held by 5310 Holdings. 5310 Holdings had been determined to be a "related party" of IN Nevada. The December 31, 2021, combined consolidated financial statements include the accounts of IN Nevada and 5310 Holdings. This presentation reflects a common-controlled combination of previously existing entities. Control existed when IN Nevada was exposed, or had rights to variable returns from its involvement with the investee, and had the ability to affect those returns through its power over the investee. The financial statements of the entities were included in the combined consolidated financial statements from the date that control commenced until the date that control ceased. IN Nevada was the primary beneficiary of 5310 Holdings through the use of trademarks held by that entity. 5310 Holdings had no operations apart from ownership of the trademarks, and these intangibles were fully integrated into the operations of IN Nevada as of December 31, 2021.

As of December 31, 2021, amounts included from 5310 Holdings in the combined consolidated financial statements include intangible assets of \$87 and equity of \$87. Apart from these amounts, creditors and beneficial holders of 5310 Holdings had no recourse to the assets or general credit of IN Nevada. All intra-company transactions, balances, income and expenses were eliminated for presentation.

As of June 30, 2022, contributed interests from 5310 Holdings of \$87 were classified as intangible assets in the Company's condensed combined consolidated interim statement of financial position.

## 12. SHARE CAPITAL

#### **Issued and Outstanding**

As of June 30, 2022, the Company had 1,200,668 Subordinate Voting Shares, 18,160 Proportionate Voting Shares, and 18,240 Multiple Voting Shares issued and outstanding. In addition, the Company has 320,000,000 Class B non-voting shares exchangeable into 320,000,000 Subordinate Voting Shares on a 1:1 basis. Including the Class B non-voting shares, on a fully-diluted, as-converted basis, there would be an aggregate of 323,034,908 Subordinate Voting Shares issued and outstanding (specifically, on conversion or exchange, as applicable, of 320,000,000 Class B non-voting shares and 18,240 Multiple Voting Shares, each on a 1:1 basis and 18,160 Proportionate Voting Shares on a 100:1 basis).

The descriptions and benefits of the share capital are discussed in greater detail in the Company's Listing Statement, available at www.sedar.com.

For the three and six months ending June 30, 2022, the Company had basic earnings per share of \$0.09 and \$1.41 respectively, and diluted earnings per share of \$0.00 and \$0.01, respectively (both basic and diluted for the three and six months ended June 30, 2021 were \$2.83 and \$6.52 respectively).

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#### 13. CAPITAL STRUCTURE

The Company defines capital that it manages as shareholders' equity and debt.

The Company manages its capital structure and makes adjustments to it, based on the funds available to the Company, in order to maintain operations. The Board of Directors does not establish quantitative return on capital criteria for management, but rather relies on the expertise of the Company's management to sustain future development of the business.

Management reviews its capital management approach on an on-going basis and believes that this approach, given the relative size of the Company, is reasonable to ensure optimal capital structure to reduce the cost of capital.

#### 14. NOTE PAYABLE

As a part of the acquisition of Ketafusion, the Company acquired an outstanding Small Business Administration ("SBA") loan. The outstanding balance as of the date of the acquisition and included in the purchase accounting is described above in Note 4. The SBA loan was effective on June 18, 2020 and is due and payable 30 years from that date. Installment payments were due beginning twelve months after the effective date including interest that is accruing at a rate of 3.75% per year. In addition, as part of the acquisition of Ketamine Health Centers, the Company acquired additional outstanding SBA loans and assumed other debt. The outstanding balance as of the date of the acquisition was included in the purchase accounting and is described above in Note 4. As of June 30, 2022 the outstanding balance related to all outstanding loans was \$538 (\$nil in 2021).

## 15. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT

Fair value of financial instruments is the price that would be received to sell an asset or paid to transfer a liability in an orderly fashion between market participants. The Company records certain financial instruments at fair value. The Company's financial instruments include cash, trade receivable and trade and other payables.

The Company is exposed to varying degrees to a variety of financial instrument related risks. The Board of Directors approves and monitors the risk management processes, inclusive of counterparty limits, controlling and reporting structures. The type of risk exposure and the way in which such exposure is managed is provided as follows:

## Credit risk

Credit risk is the risk of an unexpected loss if a customer or third party to a financial instrument fails to meet its contractual obligations. Financial instruments that potentially subject the Company to significant concentrations of credit risk consist primarily of cash and trade receivables. The Company's cash is held in large American financial institutions and no losses have been incurred in relation to these items.

The aging of the Company's trade receivables as of June 30, 2022 and December 31, 2021 is as follows:

Notes to the Condensed Combined Consolidated Interim Financial Statements As of and For the Three and Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands except share amounts)

		1 - 30 days past		61 - 90 days past	_	Expected Credit	
	Current	due	due	due	due	Loss	Total
June 30, 2022	\$ 9,895	3,332	687	213	241	(426)	\$ 13,942
December 31, 2021	\$ 14,050	2,068	(215)	431	449	(389)	\$ 16,394

The carrying amount of cash and trade receivables represent the maximum exposure to credit risk, and as of June 30, 2022 and December 31, 2021, this amounted to \$14,941 and \$17,019, respectively.

Three customers accounted for approximately 37% of the Company's sales for the three months ended June 30, 2022. Three customers represented approximately 37% of the trade receivables balance as of June 30, 2022.

Two customers accounted for approximately 25% of the Company's sales for the three months ended June 30, 2021. Two customers represented approximately 33% of the trade receivables balance as of June 30, 2021.

## Liquidity risk

Liquidity risk is the risk that the Company will not be able to pay financial instrument liabilities as they come due. The Company manages its liquidity risk by reviewing on an ongoing basis its capital requirements. As of June 30, 2022 and December 31, 2021, the Company has \$999 and \$625 of cash, respectively. The Company is obligated to pay trade and other payables, lease liabilities, line of credit, contingent consideration, and note payable with a carrying amount of \$33,984 and \$24,103 as of June 30, 2022 and December 31, 2021, respectively.

	arrying mount	 ntracted sh Flows	< 1 year	1 - 2 years	2 - 5 years	>5 years
Trade and other payables	\$ 12,097	\$ 12,097	\$ 12,097	\$ -	\$ -	\$ -
Accrued liabilities	491	491	491	-	-	-
Lease liabilities	4,361	5,060	1,789	1,833	482	956
Line of credit	9,047	9,047	9,047	-	-	-
Contingent consideration	7,450	11,905	4,405	7,500	-	-
Note payable	538	612	31	31	63	487
Total	\$ 33,984	\$ 39,212	\$ 27,860	\$ 9,364	\$ 545	\$ 1,443

Notes to the Condensed Combined Consolidated Interim Financial Statements As of and For the Three and Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands except share amounts)

#### 16. SUPPLEMENTAL DISCLOSURE WITH RESPECT TO CASH FLOWS

	For the Six Months Ended				
	Jur	ne 30,	Jun	e 30,	
	2	022	2021		
Supplemental disclosure of cash flow information:					
Cash paid for interest	\$	138	\$	57	
Cash paid for income taxes		399		189	
Supplemental disclosure of non-cash investing and financing activities:					
Stock issued for Ketafusion Acquisition (reference Note 4)		2,248		-	
Stock issued for Ketamine Health Centers Acquisition (reference Note 4)		2,699		-	

#### 17. EMPLOYEE BENEFIT PLAN

The Company has a 401(k) plan (the "**Plan**") which allows all employees meeting the minimum service eligibility requirement to defer up to the maximum amount allowed by the Internal Revenue Code limits on a pre-tax or post-tax basis, or a combination thereof. The Company currently contributes a match equal to the lesser of \$1.5 per employee or 50% of an employee's contribution capped at 4% of their compensation. The Plan also allows for discretionary profit-sharing contributions, and no such contributions were made during the six months ended June 30, 2022 and 2021. Employer matching contributions totaled \$30 and \$60 for the three and six months ended June 30, 2021).

## 18. NOTES RECEIVABLE FROM IN NEVADA SHAREHOLDERS

In April 2021, IN Nevada issued two executives separate promissory notes receivable in the amount of \$1,620 each in exchange for previously authorized common shares representing an aggregate 5% interest in IN Nevada as part of an amendment to the executives' profit-sharing employment agreements. At the time of the share-based payment transaction, these shares were subsequently converted to Class B non-voting shares. The notes receivable are due and payable on April 1, 2030, and bear interest on their respective unpaid principal outstanding beginning April 1, 2021, at a rate per annum equal to one percent simple interest. The total accumulated interest for the two notes at June 30, 2022 was \$41. The total value of the notes, including accrued interest, are due and payable in a balloon payment upon maturity. As the terms of the notes do not provide unconditional rights to avoid delivering cash or other financial assets to settle, the notes receivable are presented as assets on the June 30, 2022 condensed combined consolidated interim statement of financial position. Both notes receivable remained outstanding as of June 30, 2022.

In April 2022, IN Nevada issued a grid promissory note receivable to Klee that allows for an amount up to but not exceeding \$1,800 to be drawn down in increments of no more than \$300 per month through September 2022. The note receivable is due and payable in full on April 8, 2024, and bears interest on the unpaid principal outstanding beginning on April 8, 2022, at a rate per annum equal to one and three tenths of a percent (1.3%) simple interest. The accrued interest on the

Notes to the Condensed Combined Consolidated Interim Financial Statements As of and For the Three and Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands except share amounts)

unpaid balance of the note is due and payable upon the demand of IN Nevada until the principal balance of the note is paid in full. The note is secured by a pledge of Irwin Naturals, Inc. stock owned by Klee. The note receivable from Klee and accrued interest were \$900 and \$2 respectively as of June 30, 2022.

#### 19. NON-CONTROLLING INTEREST OF IN NEVADA

The non-controlling interest of IN Nevada represents the equity of the subsidiary that Klee, the controlling party of IN Nevada, does not own directly or indirectly. As the Company continues to grow through acquisitions, management has reevaluated the components of non-controlling interest of the Company. The following table presents the components of non-controlling interest of IN Nevada as of June 30, 2022 and December 31, 2021.

	June 30,		December 31,		
	2	2022	2	2021	
Class B Non Voting Shares	\$	5,518	\$	5,518	
Retained Earnings		611		611	
Current Year Net Income Allocation		351		-	
Total Non-Controlling Interest	\$	6,480	\$	6,129	

#### **20. INCOME TAXES**

IN Nevada, through August 12, 2021, had elected to be treated under the provisions of subchapter S of the Internal Revenue Code. Under the provisions of subchapter S, IN Nevada did not pay federal income taxes on its taxable income. Instead, the shareholders of IN Nevada were liable for federal and state income taxes on IN Nevada's net income on their individual tax returns. Accordingly, no provision or liability for federal income taxes has been included in the accompanying condensed combined consolidated interim financial statements for that time period.

However, California imposes a tax at the corporate level at a rate of 1.5% of IN Nevada's taxable income adjusted for California purposes.

After August 12, 2021, IN Nevada revoked the election to be under the provisions of subchapter S, and after this date will be taxed as a subchapter C corporation. IN Nevada pays federal income tax at a flat rate of 21%. A provision for federal income tax has been included in these condensed combined consolidated interim financial statements.

After August 12, 2021, IN Nevada also pays tax in the various states where the level of activity exceeds the minimums of each state. The effective state rate adjusted for federal tax benefit is 6.3%. A provision for state income tax has been included in these condensed combined consolidated interim financial statements.

## Income tax expense

This note provides an analysis of the Company's income tax expense for the three and six months ended June 30, 2022 and 2021:

Notes to the Condensed Combined Consolidated Interim Financial Statements As of and For the Three and Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands except share amounts)

	For the	ne Three	Month	s Ended	For the Six Months Ended				
	Ju	ne 30,	Ju	ne 30,	Jur	ne 30,	Jur	ne 30,	
Current Income Tax:		2022	2021		2022		2021		
Current tax on profits for the year - US	\$	114	\$	-	\$	646	\$	-	
Current tax on profits for the year - States		431		129		595		189	
Deferred Income Tax:									
Deferred tax expense - US		(192)		-		(192)		-	
Deferred tax expense - States		(70)				(70)		-	
Total Income Tax Expense	\$	283	\$	129	\$	979	\$	189	

5310 Holdings is a limited liability company and as a result is not subject to federal income taxes; however, it is subject to a California gross receipts fee. Taxable income of this entity was passed through to the member on the individual's tax returns while IN Nevada was classified as an S corporation and is included in the taxable income of IN Nevada while classified as a C corporation.

The Company, Irwin Naturals, Inc., as the parent entity, is being treated as an inverted US entity with Canadian tax losses of USD \$27 and USD \$40 for the three and six months ended June 30, 2022 and USD \$145 for the year ended December 31, 2021. These tax losses were not recognized as a deferred tax asset as the parent entity is not expecting to generate income and will not be able to use the deferred tax asset to offset income in future years.

The Company evaluates its tax positions and recognizes a liability for any positions that would not be considered "more likely than not" to be upheld under a tax authority examination. If such issues exist, the Company's policy will be to recognize any tax liability, including applicable interest and penalties, as a component of income tax expense. The Company has evaluated its tax positions and management believes there are no uncertain positions required to be recorded or disclosed for the three and six months ended June 30, 2022 and 2021.

The following table reconciles the expected income tax expense at the Canadian statutory income tax rates to the amounts recognized in the condensed combined consolidated interim statement of profit and comprehensive income for the three and six months ended June 30, 2022 and 2021:

	For	the Three	Months Ended For the Six Months					s Ended
	June 30,		J	une 30,	Ju	ne 30,	June 30,	
		2022		2021	2022			2021
Income before taxes	\$	394	\$	3,106	\$	2,671	\$	6,881
Statutory tax rate		26.5%		26.5%		26.5%		26.5%
Expected income tax expense		104		823		708		1,823
Non-deductible items		=		(2)		-		(4)
Difference in foreign tax rates		2		(777)		17		(1,720)
Change in prior year tax expense		177		85		254		90
Total income tax expense	\$	283	\$	129	\$	979	\$	189

The significant components of income item temporary differences for which income tax liabilities have been recognized as of June 30, 2022 and December 31, 2021 are as follows:

Notes to the Condensed Combined Consolidated Interim Financial Statements As of and For the Three and Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands except share amounts)

	June 30,		Ded	cember 31,	
		2022	2021		
Property and equipment and intangibles	\$	-	\$	1	
Right-of-use assets		47			
Total	\$	47	\$	1	

The significant components of deductible temporary differences for which income tax assets have been recognized as of June 30, 2022 and December 31, 2021 are as follows:

		June 30, 2022	Dec	ember 31, 2021
Inventory	\$	1,929	\$	2,089
Returns and Allowances		133		218
Trade Receivables		114		104
Compensation		242		213
Property and equipment a	l	111		-
State Income Tax		112		26
Total	\$	2,641	\$	2,650

The Company is subject to taxation in the United States and various states and foreign jurisdictions. As of the date of these condensed combine consolidated financial statements the Company is not under examination by any tax authority. As of June 30, 2022, the tax years 2018, 2019 and 2020 are subject to examination by the United States tax authorities. For the various states the tax years subject to examination extend one tax year to 2017. With few exceptions, as of June 30, 2022, the Company is no longer subject to United States federal examinations for tax years before 2018 and state, local, or foreign examinations by tax authorities for tax years before 2017.

## 21. SEGMENT INFORMATION

During the three months ended March 31, 2022, the Company had a single reportable segment, which is the way the Company reported information to its chief decision makers and Board of Directors. During the six months ended June 30, 2022, the Company exceeded the thresholds set by IFRS 8 relating to reportable operating segment and therefore changed its internal management reporting and accordingly, identified the following three reportable operating segments: (i) "IN Brands"; (ii) "Emergence"; and (iii) "Corporate".

Notes to the Condensed Combined Consolidated Interim Financial Statements As of and For the Three and Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands except share amounts)

## For the Six Months Ended June 30, 2022

Operating Segments	IN	Brands	Emergence		Emergence		mergence Corporate		Total
Total Operating Revenue	\$	44,010	\$	393	\$	-	\$44,403		
Gross Profit		20,252		352		-	20,605		
Depreciation and Amortization		830		1		-	831		
Income / (Loss) from Operations		6,355		(160)		(3,165)	3,031		
Interest Expense		-		-		(360)	(360)		
Income Tax Expense		-		-		(979)	(979)		
Net Profit / (Loss)		6,279		(161)		(4,426)	1,692		
Other Non-Cash Revenue		-		263		-	263		

## For the Six Months Ended June 30, 2021

Operating Segments	IN Brands		Emergence		Cor	porate	Total
Total Operating Revenue	\$	50,728	\$	-	\$	-	\$50,728
Gross Profit		23,853				-	23,853
Depreciation and Amortization		-		-		707	707
Income / (Loss) from Operations		9,027		-		(2,089)	6,938
Interest Expense		-		-		(57)	(57)
Income Tax Expense		-		-		(189)	(189)
Net Profit / (Loss)		9,027		-		(2,336)	6,692

## For the Three Months Ended June 30, 2022

Operating Segments	IN Brands		Emergence		Corporate		Total
Total Operating Revenue	\$	21,462	\$	348	\$	-	\$21,809
Gross Profit		9,248		310		-	9,559
Depreciation and Amortization		426		-		-	426
Income / (Loss) from Operations		2,107		61		(1,663)	505
Interest Expense		-		-		(111)	(111)
Income Tax Expense		-		-		(283)	(283)
Net Profit / (Loss)	2,107		60			(2,056)	111
Other Non-Cash Revenue		-		263		-	263

Notes to the Condensed Combined Consolidated Interim Financial Statements As of and For the Three and Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands except share amounts)

#### For the Three Months Ended June 30, 2021

Operating Segments	IN Brands	Emergence	Corporate	Total
Total Operating Revenue	\$ 26,593	\$ -	\$ -	\$26,593
Gross Profit	12,106		-	12,106
Depreciation and Amortization	-	-	353	353
Income / (Loss) from Operations	4,459	-	(1,323)	3,135
Interest Expense	-	-	(29)	(29)
Income Tax Expense	-	-	(129)	(129)
Net Profit / (Loss)	4,459	-	(1,481)	2,977

## IN Brands

Included in net profit arising from the IN Brands operating segment are net revenues of \$7,628 from Customer A and \$6,714 from Customer B for the six months ended June 30, 2022 and \$8,732 from Customer A and \$6,820 from Customer B for the six months ended June 30, 2021, each contributing 10% or more to the Company's net revenue. These customers are mass market retailers in the consumer packaged goods industry.

Included in net profit arising from the IN Brands operating segment are net revenues of \$3,800 from Customer A and \$2,480 from Customer B for the three months ended June 30, 2022 and \$3,775 from Customer A and \$2,987 from Customer B for the three months ended June 30, 2021, each contributing 10% or more to the Company's net revenue. These customers are mass market retailers in the consumer packaged goods industry.

No other single customers contributed 10% or more to the Company's net revenue during the three and six months ended June 30, 2022 and 2021.

For the Six Months Ended June 30, 2022 and Year Ended December 31, 2021

Operating Segments	IN Brands		Emergence		Co	rporate	Total	
As of June 30, 2022								
Total Assets	\$	35,367	\$	14,678	\$	13,740	\$	63,785
Total Liabilities		4,099		9,389		20,544		34,031
As of December 31, 2021								
Total Assets		35,046		-		12,173		47,219
Total Liabilities		5,402		-		18,701		24,103

Most of the Company's assets are located in the United States with some additional inventory located in Canada. Revenues are derived from customers in countries around the world. The cost to develop reporting by country would be excessive to the Company and thus is not reported in these condensed combined consolidated interim financial statements.

Notes to the Condensed Combined Consolidated Interim Financial Statements As of and For the Three and Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands except share amounts)

Included in the IN Brands segment is the Company's subsidiary, IN Cannabis. In April 2022, the Company announced that it had entered into an agreement through its wholly owned subsidiary IN Cannabis, with The Hive Laboratory, LLC, ("The Hive") a California manufacturer and distributor of cannabis products, and in May 2022, the Company announced that it had entered into additional agreements through its wholly owned subsidiary IN Cannabis, with Assurance Laboratories, LLC ("Assurance"), a New Mexico based manufacturer and distributor of cannabis products, Larsen Group II, LLC ("Larsen") a Colorado manufacturer of cannabis products, and BeneLeaves Ltd ("BeneLeaves"), an Ohio based manufacturer of cannabis products pursuant to which The Hive, Assurance, Larsen and BeneLeaves will license the Irwin Naturals brand in their respective states, and will produce and distribute Irwin Naturals' brand famous formulas, such as Power to Sleep, augmented with THC.

#### 22. COMMITMENTS AND CONTINGENCIES

#### Commitments

The Company had no guarantee contracts, derivative instruments, or off-balance sheet arrangements as of June 30, 2022. The Company had contingent considerations of \$7,450 as of June 30, 2022 as described above in Note 4.

## **Contingencies**

#### Claims and Litigation

The Company is party to litigation from time to time in the normal course of business. The Company accrues liabilities related to litigation only when it concludes that it is probable that it will incur costs related to such litigation and can reasonably estimate the amount of such costs. In cases where the Company determines that it is not probable, but reasonably possible that it has a material obligation, it discloses such obligations and the possible loss or range of loss, if such estimate can be made. The Company maintains insurance to cover certain actions and believes that resolution of such litigation in the normal course of business will not have a material adverse effect on the Company's condensed combined consolidated interim financial statements. The following litigation contingency existed as of June 30, 2022:

## <u>Batista v Irwin Naturals (IN Nevada), Case No. 2:20–cv–10737 (U.S. District Court, Central District of California)</u>

Isabella Batista ("Batista") filed a class action lawsuit in the United States District Court for the Central District of California on November 24, 2020. Batista alleges that Irwin Naturals (IN Nevada) makes false and misleading claims on the packaging of its nutritional supplement product Ginkgo Smart. Batista alleges that ginkgo biloba, Ginkgo Smart's main ingredient, does not improve cognitive function, memory, or concentration and therefore Ginkgo Smart's label claims are false and misleading.

Batista seeks to represent a nationwide class of consumers and a New York subclass who purchased Ginkgo Smart. Batista's prayer for relief includes damages, restitution, and/or disgorgement; compensatory and punitive damages; declaratory and injunctive relief; reasonable attorneys' fees and expenses and costs of the suit; and prejudgment interest on all amounts awarded. Batista did not allege an enumerated amount of damages as is common with consumer class actions, as such amount is dependent on whether a class is certified, the potential size of the

Notes to the Condensed Combined Consolidated Interim Financial Statements As of and For the Three and Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands except share amounts)

class and the sales of the product. In order to obtain subject matter jurisdiction with the Federal Court, Batista alleged her claim was over \$5,000. Notwithstanding the foregoing, Batista is asking the court or a jury to determine the amount of potential damages and/or attorney fees. Certain New York state statutes provide a minimum of fifty (\$50¹ or \$500¹) per consumer in a class action lawsuit, but any potential total amount is dependent upon a class being certified and an adverse ruling against Irwin Naturals (IN Nevada).

Irwin Naturals (IN Nevada) is looking to aggressively defend itself and its counsel, Call & Jensen, has filed a motion to dismiss the first amended complaint. The motion to dismiss was fully briefed as of March 26, 2021. The court ruled on the motion to dismiss on September 27, 2021 granting the motion in part and denying the motion in part. Irwin Naturals (IN Nevada) submitted an answer to the First Amended Complaint in accordance with the direction given in the order from the court on October 19, 2021. Irwin Naturals (IN Nevada) is currently going through discovery with Batista and recently took the deposition of plaintiff in June 2022.

## Reese v Irwin Naturals (IN Nevada) - Product Liability Case No. 21STCV25158

Herman and Jasmine Reese ("Reese") filed a products liability lawsuit in Los Angeles County, California on July 8, 2021 alleging that Reese sustained certain injuries caused by his use of Irwin Naturals' (IN Nevada) product Libido Max. Irwin Naturals (IN Nevada) was served with the complaint on July 23, 2021.

Reese seeks to represent Herman and Jasmine Reese, husband and wife, who claim injuries to his heart and certain limbs, including injuries which resulted from surgery allegedly caused by Irwin Naturals' (IN Nevada) products. Reese's causes of actions include strict product's liability, negligence, breach of express and implied warranty, failure to warn / negligent failure to recall, and loss of consortium. Reese's prayer for relief includes economic and special damages, loss of earnings and impaired earning capacity, medical and related care including life care, expenses (past and future), punitive or exemplary damages, costs of suit and other recoverable elements of damages according to common law all to be proved at trial. Reese did not enumerate a specific amount to be sought in the complaint. It should be noted that this claim has been reported to Irwin Naturals' (IN Nevada) insurance carrier and they are currently handling the claim, meaning any potential liability to Irwin Naturals (IN Nevada) would be limited to Irwin Naturals' (IN Nevada) \$25 self-insured retention.

As is our usual approach, Irwin Naturals (IN Nevada) is looking to vigorously defend itself in this lawsuit. Although Irwin Naturals (IN Nevada) is at the beginning stages of this lawsuit and does not have Reese's medical records or other relevant information, the alleged injuries are not consistent with the suggested use of this product and Irwin Naturals (IN Nevada) stands behind the safety of our products. In response to Irwin Naturals' (IN Nevada) Demurrer and Motion to Strike, Reese filed a First Amended Complaint effectively complying with Irwin Naturals (IN Nevada) arguments in its initial pleadings. Irwin Naturals (IN Nevada) and Reese are currently going through discovery.

### 23. SUBSEQUENT EVENTS

The Company has evaluated events occurring after the reporting period. The Company is not aware of any significant events that occurred subsequent to the reporting period that would have a

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<sup>&</sup>lt;sup>1</sup> Not expressed in thousands

Notes to the Condensed Combined Consolidated Interim Financial Statements As of and For the Three and Six Months Ended June 30, 2022 and 2021 (Unaudited, expressed in US Dollars, rounded in thousands except share amounts)

material impact on its condensed combined consolidated interim financial statements, other than what is noted below.

In July 2022, the Company announced that it completed the acquisition of the assets of another Ketamine clinic, New England Ketamine, a healthcare clinic in Salem, New Hampshire. As part of this deal, IN Emergence will donate \$50 to Operation Airway, a Massachusetts-based global surgery program that helps care for children in developing countries who cannot breathe or speak due to airway complications. Operation Airway is a collaborative program between Massachusetts General Hospital for Children and Massachusetts Eye and Ear. As consideration for the acquisition, the Company issued 31 Subordinate Voting Shares and 2,692 Proportionate Voting Shares. Each Proportionate Voting Share is convertible into 100 Subordinate Voting Shares of the Company. Furthermore, the transaction includes an additional contingent consideration based on future milestones related to operational and profitability targets, to be satisfied in shares.

In July 2022, the Company announce that it issued 24,000 Subordinate Voting Shares to a provider of capital markets advisory services of the Company, as partial payment of fees owed to such service provider. The aggregate deemed value of the common shares issued was CAD \$68, and the shares are subject to a hold period of four months. The shares issued were in lieu of cash in order to conserve the cash resources of the Company.

In August 2022, the Company announced that it completed the acquisition of two ketamine clinics through an asset purchase of Invictus Clinic, LLC. These two clinics are located in Atlanta and Woodstock, Georgia. The clinics offer ketamine assisted therapy, hydration via IV infusion and NAD+ therapy. As consideration for the acquisition, the Company provided the sellers with cash payments as well as at least 333,333 Subordinate Voting Shares to be issued no later than January 10, 2023. Furthermore, the transaction includes an additional contingent consideration based on future milestones related to operational and profitability targets, to be satisfied in shares.

In August 2022, the Company announced that it completed the acquisition of the assets of another Ketamine clinic, Hobie Fuerstman DO PLC, doing business as Preventive Medicine, a clinic operation based in Colchester, Vermont. As consideration for the acquisition, the Company provided the sellers with cash payments as well as 284,848 Subordinate Voting Shares. Furthermore, the transaction includes an additional contingent consideration based on future milestones related to operational and profitability targets, to be satisfied in shares.

In August 2022, the Company announced that it had entered into a licensing agreement through its wholly owned subsidiary IN Cannabis, with Entourage Health Corp., a Canadian producer and distributor of cannabis products. Under this exclusive arrangement, the Company's famous brand will be enhanced with cannabis and made available to dispensaries across Canada in a line of softgels in five different varieties: CBD, THC and three additional formulations that include both THC and another cannabinoid.