

# **GOLDEN CARIBOO RESOURCES LTD.**

## **MANAGEMENT DISCUSSION AND ANALYSIS**

**For the three months ended December 31, 2020**

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Management Discussion and Analysis  
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This management's discussion and analysis ("MD&A") focuses on significant factors that affected Golden Cariboo Resources Ltd. ("Golden Cariboo" or the "Company") during the three months ended December 31, 2020 and to the date of this report. The MD&A should be read in conjunction with the unaudited financial statements for the period ended December 31, 2020, which have been prepared in accordance with International Financial Reporting Standards ("IFRS"). All amounts presented in this MD&A are in Canadian dollars, unless otherwise indicated.

Additional information related to the Company is available on SEDAR at [www.sedar.com](http://www.sedar.com)

This MD&A contains information up to and including March 1, 2021.

## **FORWARD-LOOKING INFORMATION**

This discussion includes certain statements that may be deemed "forward-looking statements." All statements in this discussion, other than statements of historical facts that address future production, reserve potential, exploration drilling, exploration activities and events or developments that the Company expects, are forward-looking statements. Although the Company believes the expectations expressed in such forward-looking statements are based on reasonable assumptions, such statements are not guarantees of future performance and actual results or developments may differ materially from those in the forward-looking statements. Factors that could cause actual results to differ materially from those in forward-looking statements include market prices, exploitation and exploration successes, continued availability of capital and financing, and general economic, market or business conditions. Investors are cautioned that any such statements are not guarantees of future performance and actual results or developments may differ materially from those projected in the forward-looking statements.

## **BUSINESS OVERVIEW**

Golden Cariboo Resources Ltd. was incorporated under the laws of the Province of British Columbia on October 6, 1988. The company shares are publicly traded on the TSX Venture Exchange, under the symbol GCC.

Since December 31, 2019, the outbreak of the novel strain of corona virus, specifically identified as "COVID-19", has resulted in a widespread health crisis that has affected economies and financial markets around the world resulting in an economic downturn. This outbreak may also cause staff shortages, reduced customer demand, increased government regulations or interventions, all of which may negatively impact the business, financial condition or results of operations of the Company. The duration and impact of the COVID-19 outbreak is unknown at this time and it is not possible to reliably estimate the length and severity of these developments.

Historically the Company's principal business activity has been the exploration and development of mineral properties. The Company has been in the process of exploring and developing its resource properties and has not yet determined whether its resource properties contain reserves that are economically recoverable. The recoverability of amounts shown for resource properties is dependent upon the discovery of economically recoverable reserves, the ability of the Company to obtain the necessary financing to complete development, confirmation of the Company's interest in the underlying properties and upon future profitable production or sufficient proceeds from the disposition of its resource properties.

The Company continues to investigate new exploration opportunities and mineral exploration would be carried out on properties identified by management of the Company as having favorable exploration potential. Interests in such properties are acquired in various ways. The Company, through its own efforts, can stake mineral claims or acquire exploration permits. In other cases the Company can acquire interests in mineral properties from third parties. An acquisition from a third party would typically be made either as an outright purchase (with payment of cash and/or shares) or by way of an option agreement, which requires the Company to make specific option payments and to incur a specific amount of exploration and

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development expenditures. Once having incurred the specified exploration expenditures, the parties would enter into a joint venture requiring each party to contribute towards future exploration and development costs, based on its percentage interest in the property, or suffer dilution of its interest.

The Company advances its projects to varying degrees by prospecting, mapping, geophysics and drilling. Once a property is determined to have limited exploration potential, the property is abandoned or sold. In cases where exploration work on the property reaches a stage where the expense and risk of further exploration and development are too high, the Company may seek a third party to earn an interest by furthering development. Optioning a property to a third party allows the Company to retain an interest in further exploration and development while limiting its obligation to commit large amounts of capital to any one project. The resource exploration business is high risk and most exploration projects will not become mines or producing wells.

**MINERAL PROPERTIES**

The Quenelle Gold Quartz Mine property is made up of 8 mineral claims covering 770.34 Ha. located in the Cariboo Mining Division of British Columbia, 4 km northeast of Hixon approximately 721 km north of Vancouver by paved highway. Payment of \$80,000 due on July 22, 2021 is required to fulfill a prior agreement obligation.

**RESULTS OF OPERATIONS**

**Summary of Quarterly Result**

Quarter Ended	31-Dec-20	30-Sep-20	30-Jun-20	31-Mar-20	31-Dec-19	30-Sep-19	30-Jun-19	31-Mar-19
Net income (loss) for the period	\$ (104,230)	\$ (86,813)	\$ (22,784)	\$ (45,645)	\$ (94,824)	\$93,145	\$ (35,961)	\$ (87,634)
Total Comprehensive income (loss) for the period	\$ (104,230)	\$ (86,813)	\$ (22,784)	\$ (45,645)	\$ (94,824)	\$105,065	\$ (43,411)	\$ (99,593)
Basic and diluted comprehensive net income (loss) per share	\$ (0.00)	\$ (0.00)	\$ (0.00)	\$ (0.00)	\$ (0.00)	\$ 0.01	\$ (0.00)	\$ (0.01)
Weighted Average number of shares outstanding	33,184,013	25,852,501	24,850,680	24,850,680	24,850,680	19,557,529	18,850,680	18,850,680

Quarterly results can vary significantly depending on whether the Company has acquired any properties, commenced exploration or granted any stock options and these are the factors that account for material variations in the Company's quarterly net losses, none of which are predictable.

Three months ended December 31, 2020

The Company incurred a total comprehensive loss of \$104,230 for the three months ended December 31, 2020 (2019: \$94,824). The major differences are:

- Exploration (2020: \$1,200 and 2019: \$73,181) due to higher activity in the prior quarter.
- Professional fees (2020: \$31,350 and 2019: \$2,466) due to increased legal fees in the current quarter.
- Stock based compensation (2020: \$40,000 and 2019: \$Nil) due to option grant in current quarter.

## **RISK FACTORS RELATING TO MINERAL EXPLORATION INDUSTRY**

There are many risk factors facing companies involved in the mineral exploration industry. Risk Management is an ongoing exercise upon which the Company spends a substantial amount of time. While it is not possible to eliminate all the risks inherent to the industry, the Company strives to manage these risks, to the greatest extent possible. The following risks are most applicable to the Company.

### Industry and Mineral Exploration Risk

Mineral exploration is highly speculative in nature, involves many risks and frequently is non-productive. There is no assurance that the Company's exploration efforts will be successful. At present, the Company's projects do not contain any proven or probable reserves. Success in establishing reserves is a result of a number of factors, including the quality of the project itself. Substantial expenditures are required to establish reserves or resources through drilling, to develop metallurgical processes, to develop the mining and processing facilities and infrastructure at any site chosen for mining. Because of these uncertainties, no assurance can be given that planned exploration programs will result in the establishment of mineral resources or reserves.

The Company may be subject to risks which could not reasonably be predicted in advance. Events such as labour disputes, environmental issues, natural disasters or estimation errors are prime examples of industry related risks. The Company attempts to balance this risk through insurance programs where required and ongoing risk assessments conducted by its technical team.

### Commodity Prices

The Company is in the business of metals exploration and as such, its prospects are largely dependent on movements in the price of various metals. Prices fluctuate on a daily basis and are affected by a number of factors well beyond the control of the Company. The mineral exploration industry in general is a competitive market and there is no assurance that, even if commercial quantities of proven and probable reserves are discovered, a profitable market may exist. Due to the current grassroots nature of its operations, the Company does not enter into price hedging programs.

### Environmental

Exploration projects or operations are subject to the environmental laws and applicable regulations of the jurisdiction in which the Company operates. Environmental standards continue to evolve and the trend is to a longer, more complete and rigid process. The Company reviews environmental matters on an ongoing basis. If and when appropriate, the Company will make appropriate provisions in its financial statements for any potential environmental liability.

### Title of Assets

Although the Company conducts title reviews in accordance with industry practice prior to any purchase of resource assets, such reviews do not guarantee that an unforeseen defect in the chain on title will not arise and defeat our title to the purchased assets. If such a defect were to occur, our entitlement to the production from such purchased assets could be jeopardized.

### Competition

The Company engages in the highly competitive resource exploration industry. The Company competes directly and indirectly with major and independent resource companies in its exploration for and development of desirable resource properties. Many companies and individuals are engaged in this business, and the industry is not dominated by any single competitor or a small number of competitors. Many of such competitors have substantially greater financial, technical, sales, marketing and other resources, as well as greater historical market acceptance than does the Company. The Company will

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compete with numerous industry participants for the acquisition of land and rights to prospects, and for the equipment and labor required to operate and develop such prospects. Competition could materially and adversely affect the Company's business, operating results and financial condition. Such competitive disadvantages could adversely affect the Company's ability to participate in projects with favorable rates of return.

Financing

Historically, the Company has raised funds through equity financing and the exercise of options and warrants to fund its operations. The market price of natural resources is highly speculative and volatile. Instability in prices may affect the interest in resource properties and the development of and production from such properties. This may adversely affect the Company's ability to raise capital to acquire and explore resource properties.

**LIQUIDITY AND CAPITAL RESOURCES**

Historically, the Company has raised funds through equity financing and the exercise of options and warrants to fund its operations. As at December 31, 2020, the Company had \$262,680 in cash, working capital of \$191,308 and accumulated (deficit) of \$(13,636,885).

**DISCLOSURE OF OUTSTANDING SHARE DATA**

<b>Designation of Security</b>	<b>Amount Authorized</b>	<b>Number of Securities Outstanding as at December 31, 2020</b>	<b>Number of Securities Outstanding as at Date of this report</b>
Common Shares	unlimited	33,184,013	33,184,013
Warrants	n/a	4,347,500	4,347,500
Stock Options	10%	3,285,000	5,185,000

**RELATED PARTY TRANSACTIONS**

During the three months ended December 31, 2020, the Company paid or accrued \$15,000 (December 31, 2019 - \$15,000) as consulting fees to Thomas Kennedy, CEO, \$9,900 (December 31, 2019 - \$Nil) to Andrew Rees, Director and \$1,500 (December 31, 2019 - \$1,500) as professional fees to Dale Dobson, CFO.

At December 31, 2020 the long term deposit of \$119,673 (September 30, 2019 - \$119,673) consists of an advance to a company controlled by a major shareholder. The balance is expected to be applied against future transactions with this company.

Included in accrued liabilities at December 31, 2020 is \$15,000 (September 30, 2019 - \$Nil) due to officers and included in trade payables is \$60,371 (2019 - \$2,548) due to a major shareholder and a director. These amounts are unsecured, non-interest bearing with no repayment terms.

The Company acquired the Quesnelle Gold Quartz near Hixon British Columbia in the year ended September 30, 2020 from a company controlled by a significant shareholder of the Company.

**OFF-BALANCE SHEET ARRANGEMENTS**

The Company has no off-balance sheet arrangements.

## **CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS**

### Judgments

Information about critical judgments in applying accounting policies that have the most significant risk of causing material adjustment to the carrying amounts of assets and liabilities recognized in the financial statements within the next financial year are discussed below:

- Exploration and Evaluation Expenditure

The application of the Company's accounting policy for exploration and evaluation expenditure requires judgment in determining whether it is likely that future economic benefits will flow to the Company, which may be based on assumptions about future events or circumstances. Estimates and assumptions made may change if new information becomes available. If, after expenditure is capitalized, information becomes available suggesting that the recovery of expenditure is unlikely, the amount capitalized is written off in the profit or loss in the period the new information becomes available.

### Estimates

The effect of a change in an accounting estimate is recognized prospectively by including it in comprehensive income in the period of the change, if the change affects that period only, or in the period of the change and future periods, if the change affects both.

- Valuation of Investment

The Company's available-for-sale investment consisted of an investment in common shares of Barkerville Gold Mines Ltd. ("Barkerville"). The Company valued its investment at the closing price at reporting date.

During the year ended September 30, 2020, the Company sold 50,000 common shares of Barkerville for net proceeds of \$22,125 recognizing a gain on sale of share of \$625.

## **FINANCIAL INSTRUMENTS AND RISK MANAGEMENT**

Typically, the Company ensures that it has sufficient cash on demand to meet short term expected operational expenses. To achieve this objective expenditures are monitored as necessary. Further, the Company utilizes authorizations for expenditures on exploration projects to further manage expenditure. The Company is reliant on the continued support of related parties to meet short-term financing requirements and to meet obligations as they become due.

### Determination of Fair Value:

Fair values have been determined for measurement and/or disclosure purposes based on the following methods. When applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability.

The Statement of Financial Position carrying amounts for cash and cash equivalents, amounts receivable, trade and other payables, and due to related parties approximate fair value due to their short-term nature. Due to the use of subjective judgments and uncertainties in the determination of fair values these values should not be interpreted as being realizable in an immediate settlement of the financial instruments.

### Fair Value Hierarchy:

Financial instruments that are measured subsequent to initial recognition at fair value are grouped in Levels 1 to 3 based on the degree to which the fair value is observable:

Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities; and

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Level 2 fair value measurements are those derived from inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and

Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable marker data (unobservable inputs).

## **CHANGES IN ACCOUNTING POLICIES AND NEW ACCOUNTING DEVELOPMENTS**

### *Future Accounting Pronouncements*

The following new standards, amendments and interpretations, that have not been early adopted in the Company's financial statements, will or may have an effect on the Company's future results and financial position: IFRS 16 Leases

## **ADDITIONAL DISCLOSURE FOR VENTURE ISSUERS WITHOUT SIGNIFICANT REVENUE**

The details of capitalized acquisition costs, expensed exploration and development costs and general and administrative costs are disclosed in the financial statements.

## **DISCLOSURE CONTROLS AND PROCEDURES**

Disclosure controls and procedures are designed to provide reasonable assurance that material information is gathered and reported to senior management, including the Chief Executive Officer and Chief Financial Officer, as appropriate to permit timely decisions regarding public disclosure.

The Company's Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO") and other key management personnel have conducted an evaluation of the effectiveness of the Company's disclosure controls and procedures. The Company evaluated the design of its internal controls over financial reporting as defined in National Instrument 52-109 for the period ended December 31, 2020 and based on this evaluation have determined these controls to be effective except as noted in the following paragraph.

This evaluation of the design of internal controls over financial reporting for the Company resulted in the identification of internal controls deficiencies which are not atypical for a company this size including lack of segregation of duties due to limited number of employees dealing with accounting and financial matters and insufficient in-house expertise to deal with complex accounting, reporting and taxation issues.

There have been no significant changes to the Company's internal controls over financial reporting during the period ended December 31, 2020.

Additional information relating to the Company is available on SEDAR at [www.sedar.com](http://www.sedar.com)