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**MICROMEM TECHNOLOGIES INC.  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED OCTOBER 31, 2021  
PREPARED AS OF FEBRUARY 14, 2022**

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**NOTICE TO READER**

The Management's Discussion and Analysis ("MD&A") report for Micromem Technologies Inc. for the fiscal year October 31, 2021, as attached, is dated as of February 14, 2022, consistent with the date of the Independent Registered Public Accounting Firm report and with the original 52-109 CEO and CFO certification filings related thereto.

/s/ Dan Amadori  
Dan Amadori, CFO  
February 14, 2022

/s/ Joseph Fuda  
Joseph Fuda, CEO  
February 14, 2022

**MICROMEM TECHNOLOGIES INC.**  
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**FOR THE FISCAL YEAR ENDED OCTOBER 31, 2021**  
**PREPARED AS OF FEBRUARY 14, 2022**

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## **INTRODUCTION**

The following sets out the Management's Discussion and Analysis ("MD&A") of the financial position and result of operations for the fiscal year ending October 31, 2021, of Micromem Technologies Inc. (the "Company", "Micromem" or "we"). The MD&A should be read in conjunction with the Company's audited consolidated financial statements and accompanying notes for the fiscal years ending October 31, 2021, and 2020 which are prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board. Additional information regarding the Company is available on the SEDAR website at [www.sedar.com](http://www.sedar.com).

The Company's shares are traded on the OTCQB under the symbol MMTIF and on the Canadian Securities Exchange ("CSE") under the symbol MRM. In November 2007, the Company incorporated Micromem Applied Sensor Technologies Inc. ("MAST") for the purpose of moving forward with the planned commercialization of its technology.

Certain information provided by the Company in this MD&A and in other documents publicly filed throughout the year that are not recitation of historical facts may constitute forward-looking statements. The words "may", "would", "could", "will", "likely", "estimate", "believe", "expect", "forecast" and similar expressions are intended to identify forward-looking statements.

Readers are cautioned that such statements are only predictions, and the actual events or results may differ materially. In evaluating such forward-looking statements, readers should specifically consider the various factors that could cause actual events or results to differ materially from those indicated by such forward-looking statements.

## **FORWARD LOOKING STATEMENTS**

This MD&A contains forward-looking statements and forward-looking information within the meaning of applicable Canadian securities legislation ("forward looking statements"). Any statements that express or involve discussions with respect to predictions, expectations, beliefs, plans, projections, objectives, assumptions, potentials, future events or performance (often, but not always, using words or phrases such as "believes", "expects" or "does not expect", "is expected", "anticipates" or "does not anticipate", or "intends" or stating that certain actions, events or results "may", "could", "would", "might" or "will" be taken or achieved) are not statements of historical fact, but are "forward-looking statements". Such forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause the actual results, performance or achievements of the Company, or developments in the Company's business or in its industry, to differ materially from the anticipated results, performance, achievements, or developments expressed or implied by such forward-looking statements. Forward-looking statements include disclosure regarding possible events, conditions or results of operations that are based on assumptions about future conditions, courses of action and

consequences. Forward-looking statements may also include, without limitation, any statement relating to future events, conditions, or circumstances. The Company cautions you not to place undue reliance upon any such forward-looking statements, which speak only as of the date they are made. Forward-looking statements relate to, among other things, the successful commercialization of our technology, comments about potential future revenues, joint development agreements and expectations of signed contracts with customers, etc. A number of inherent risks, uncertainties and factors affect the operations, performance and results of the Company and its business, and could cause actual results to differ materially from current expectations of estimated or anticipated events or results. Some of these risks and uncertainties include the risk of not securing required capital in future, the risks of not successfully concluding agreements with potential partners on a timely basis and the risks associated with commercializing and bringing to market our technology. These risks are affected by certain factors that are beyond the Company's control: the existence of present and possible future government regulation, competition that exists in the Company's business, uncertainty of revenues, markets and profitability, as well as those other factors discussed in this MD&A report. This list is not exhaustive of the factors that may affect any of the Company's forward-looking statements and reference should also be made to the Company's Annual Information Form (prepared and filed in the form of a Form 20-F Annual Report pursuant to The Securities Exchange Act of 1934) for a description of risk factors.

Although the Company has attempted to identify important factors that could cause actual results to differ materially from those contained in forward-looking statements, there may be other factors that cause results not to be as anticipated, estimated or intended. There can be no assurance that such statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. Accordingly, readers should not place undue reliance on forward-looking statements. The Company does not undertake to update any forward-looking statements that are incorporated by reference herein, except in accordance with applicable securities law.

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## **1. OVERVIEW**

Micromem is a company that develops customized, proprietary sensor-based solutions for large multinational corporations. It operates also through its wholly-owned subsidiary, Micromem Applied Sensor Technologies (“MAST”). Until August 2018, MAST was traditionally responsible for the development of market opportunities, maintaining customer relationships and the project management of the independent engineering subcontractors that it engaged once a client project was initiated. Micromem and MAST are referred to interchangeably as “the Company” throughout this report.

In 2021, the Company had positive new developments in its business initiatives. It also experienced client driven delays due to the Covid – 19 pandemic in terms of its commercialization strategies for the technology applications that it continued to pursue. It continued to deal within very tight working capital constraints and was successful in raising additional capital in 2021 and through to the date of this report.

Our litigation with Steve van Fleet, who resigned as an officer and director of the Company on August 17, 2018 was resolved in our favor in 2021 ; claims against the Company were dismissed and the Company was awarded damages in the settlement of this litigation.

## **2. FINANCING**

In 2021 the Company secured \$840,564 of financing from private placements (2020: \$425,789) and received proceeds of \$510,000 (2020: \$612,279) from the issuance of convertible debentures. The Company issued 15,611,852 common shares relating to the conversion by debenture holders of their debentures totaling \$511,630 during the year (2020: issued 44,237,644 common shares relating to conversion of debentures totaling \$859,331).

The Company’s convertible debt structure is complex with 3 broad categories of such debt: (i) \$CDN denominated debt with fixed conversion prices; (ii) \$US denominated debt with fixed conversion prices, and (iii) \$US denominated debt with variable conversion prices. The term of the debt in each instance is typically between 4 months and 12 months. In 2021 the Company has repaid certain convertible loans at maturity when due as requested by the debenture holder or converted the debenture into common shares at the request of the debenture holder or extended the term of the debenture through negotiations with the debenture holder – in this latter case, certain terms of the loan – interest rate and/or conversion price – have, in some instances, been adjusted as part of the extension.

Under IFRS reporting, such loans require quarterly remeasurements. The application of the remeasurement methodology is very specific. This is more fully discussed in Section 4; in summary, there are several non-cash related income and expense charges that arise from such

remeasurements. We recorded the following non-cash charges in the fiscal years ending October 31, 2021 and 2020 none of which impact the Company's cash flows:

	<b>2021</b>	<b>2020</b>	<b>Change</b>
Accretion expense	\$ 1,169,921	\$ 1,099,818	\$ 70,103
Loss (gain) on conversion of convertible debentures	(9,506)	96,484	(105,990)
Gain on revaluation of derivative liability	(2,547,192)	(771,920)	(1,775,272)
Loss (gain) on extinguishment of convertible debentures	1,018,928	(127,409)	1,146,337
Net expense	\$ (367,849)	\$ 296,973	\$ (664,822)

### **3. BUSINESS DEVELOPMENTS IN 2021:**

(a) *Chevron:*

As previously reported, successful field testing of the interwell tracer device was conducted on-site at a California-based Chevron well site in 2019. Sample testing was conducted for a 12-month period thereafter through March 2020.

We attended the Houston-based OTC oil and gas conference in August 2021 and have maintained a current dialogue with Chevron and with other industry participants.

While Chevron has curtailed further development activity on this project after the onset of the COVID-19 pandemic, it continues to have interest in our interwell tracer technology. The Company awaits Chevron's commercialization plans for this technology and anticipates new developments in the 2022 fiscal year.

Senior management at Chevron has been very supportive of Micromem's engagement with Romgaz which has continued in 2021.

(b) *Romgaz:*

The COVID-19 pandemic has resulted in delays in the execution of our commercial activity with Romgaz during the 2021 fiscal year.

We have referenced in our 2021 interim quarterly MD&A commentaries that we were awaiting initial purchase orders for the interwell tracer technology application during fiscal 2021.

Our discussions with Romgaz have been continuous on a weekly basis throughout fiscal 2021 and have continued to progress since our fiscal year end. The key go-forward points in these discussions, at the current date are as follows:

- (i) We are anticipating an initial purchase order for several interwell tracer devices, similar to the technology that Chevron deployed in the California field trials referenced above.
- (ii) Micromem will be commissioned to conduct/lead a development program to enhance and expand the analytics capabilities of the existing technology with the end goal of

delivering a comprehensive analytics solution to Romgaz for its specific performance requirements in its gas wells.

- (iii) Micromem and Romgaz are pursuing discussions whereby the technology application developed in (ii) above will be manufactured on a commercial scale in Romania. It is expected that the technology that will be manufactured in Romania will be suitable for both oil and gas well applications.
- (iv) A joint venture agreement between Micromem and Romgaz is contemplated. The working relationship between Micromem and Romgaz is expected to expand to include the development of other technology applications where Micromem has been active over the past five years. We expect to finalize these working arrangements and move forward with these initiatives in 2022. It is expected that Romgaz will provide the initial capital to launch this expanded working relationship.

In anticipation of these developments with Romgaz in 2022, Micromem is planning for its business activity to include the following components:

- (i) Continuance of its working relationship with the developer of the ARTRA 171 technology which Chevron has successfully tested in on site testing of operating oil wells and for which we anticipate Romgaz purchase orders in 2022.
- (ii) We maintain our dialogue with Chevron and may pursue certain licensing opportunities with Chevron relating to their proprietary technology in our continued work with Romgaz.
- (iii) We have established a Toronto - based engineering/product presence in cooperation with an established manufacturing and engineering group with whom we expect to have a significant role as a strategic partner to Micromem.
- (iv) In June 2021, Micromem hired two engineering staff persons through the University of Toronto coop program , each for a 16 month term . The engineering staff are responsible for supporting all of Micromem’s current initiatives with Chevron, Romgaz and other potential customers.
- (v) We will plan to add additional senior management to the Micromem team in the project management, engineering and financial reporting areas of discipline .We will also look to recruit additional corporate directors to our Board .

(c) *Repsol S.A. (“Repsol”)*:

With our additional staff resources in Toronto, we have begun to reconfigure the RT Lube Analyzer technology in which Repsol has previously expressed interest and for which we negotiated a letter of intent with Repsol in 2019. While we did not have interaction with Repsol during the Covid 19 pandemic, we intend to resume discussions with Repsol in 2022.

*(d) Covid 19 update:*

The impact on the Company's internal operations of the COVID-19 pandemic during the 2021 fiscal year is discussed below; we believe have taken the appropriate steps to maintain our business and to protect our 5 person staff to ensure their wellbeing:

- (i) We closed the office in mid-March 2020, and it remains closed as of the date of this report. Our staff is working remotely from their homes.
- (ii) We utilized the Canada Emergency Wage Subsidy program from the Canadian Federal Government to support our payroll obligations from April 2020 through October 2021 and received total subsidies of \$167,388 (\$133,699 USD) under this program.
- (iii) We utilized the Canada Emergency Bank Account loan program and have secured term loans totaling \$60,000 CDN (\$48,243 USD) which is as described in our consolidated financial statements.
- (iv) We utilized the Canada Emergency Rent Subsidy program to support our office rental expense obligations between June 2020 and September 2021 and received total subsidies of \$38,440 (\$30,613 USD) under this program.
- (v) Business related travel has been significantly reduced after March 2020.
- (vi) Senior management have continued at reduced remuneration levels in 2020 and 2021.

There remains substantial uncertainty as to the duration of the pandemic. If the pandemic continues for an extended period of time in 2022, there may be repercussions to the Company's ongoing business which could be significant.

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**4. COMMENTARY ON CONVERTIBLE DEBENTURES:**

*This section of the report is intended to provide readers with additional information as to the nature of the reporting requirements, procedures, and impact of the convertible debt financings that the Company has completed. The objective is to facilitate the reader's understanding of this complex aspect of the Company's financial statements.*

**(1) Overview: convertible debenture reporting**

- (a) We are required under IFRS reporting standards to measure the components of our convertible debt including the debt, the derivative liability, and the equity component of the face value of the debt, as appropriate, upon execution of the loan agreement with the lender.
- (b) The measurement methodology that we employ is in accordance with prescribed guidelines under IFRS and International Accounting Guidelines. This methodology is either a Black Scholes pricing model or a binomial distribution measurement model, depending on which model is more suitable in each case. That determination is based on a subjective assessment by the Company.
- (c) When we secure a convertible debenture from an investor, the terms which are finalized through negotiation with the investor will vary on a case-by-case basis in terms of the following aspects:
  - (i) Term (typically 2 months to 12 months).
  - (ii) Interest rate (typically 1 to 2% per month but, in some cases, between 5% - 10% per annum).
  - (iii) Conversion price (which may be fixed at initiation date or fixed at conversion date based on a formulaic calculation, denominated in Canadian dollars or U.S. Dollars, the latter being the functional currency of the Company and its subsidiaries).
  - (iv) The option for the Company to prepay the loan during the entire term of the loan or within an initial period of the term of the loan (typically up to 6 months).
- (d) At maturity date of the debenture, the debenture holder may agree to extend the term of the loan for an additional period of time, either on the same basic terms as already exist or on renegotiated terms.

## **(2) Accounting measurements and periodic reporting of convertible debentures:**

- (a) To the extent that there is a derivative liability that arises in the initial measurement (1(a) above), we are required to revalue the derivative liability at each quarter end using prescribed Black Scholes or binomial methodology. Then, at each reporting period, we are required to report this gain or loss on the revaluation in our consolidated statements of income.
- (b) To the extent that the face value of the loan – which is due at the maturity date – is greater than the amount that is assigned to the loan component of the total amount at inception of the loan (1(a) above), then this difference must be accreted over the term of the loan. Typically, the loan term is from 2 months to 12 months. Thus, over the term of the loan, we are required to report this accretion amount as an expense in our quarterly consolidated statements of income.
- (c) To the extent that a loan is converted into common shares by the debenture holder, we will close out the loan at that point, record remaining accretion expense up to the date of conversion, remeasure the derivative liability and calculate a net gain or loss on conversion of the loan. The net gain or loss is reported in our consolidated statements of income.

## **(3) Impact on financial reporting:**

The realities and complexities of this prescribed accounting treatment gives rise to complicated disclosures in our financial statements and footnotes:

- (a) We report substantial accretion expense in our audited financial statements.
- (b) Over time, barring significant volatility in the share price, we generally report a gain on the settlement of the derivative liabilities. However, the quarterly revaluations of the derivative liabilities result in significant interim fluctuations.
- (c) The calculated *effective interest rate* on debt can be substantial. To illustrate, (for example) if the reported fair value of the debt is a small fraction of the face value at inception and it must be accreted to face value over the term (for example 2 months) then the effective rate of interest will be as high (in these reported financials) as 5,525% representing the rate that would be required to step up the reported value to the face value in the short period of the term of the loan.

***It is essential, when reviewing our audited consolidated statements, to bear in mind the following:***

- a) Accretion expense is a *non-cash item*.
- b) Gain or loss on revaluation of derivatives is a *non-cash item*.
- c) Gain or loss on extinguishment of debentures is a *non-cash item*.
- d) Gain or loss on conversion of debentures to common shares is a *non-cash item*.

The net non -cash expense (income) relating to items (a) - ( d ) above reported in the fiscal year ended October 31, 2021 was (\$367,849) ( 2020: \$296,793; 2019: \$595,634).

**(4) Additional Comments:**

The Company notes the following:

- a) We have had to resort to convertible debentures financing as a primary means of securing financing over the past several years in order to continue our operations.
- b) The *actual interest expense* on our convertible debentures which is interest paid to the debenture holders, is at a coupon rate typically ranging between *1% and 2%* per month. The effective rate referenced above is an accounting measurement metric, not a payable obligation.
- c) The use of convertible debentures has served to increase our outstanding number of shares over the past few years.

In 2021, the Company issued 15,611,852 common shares in settlement of \$511,630 of debentures which were converted to common shares by the debenture holders (2020: 44,237,644 common shares for \$859,331 of converted debentures ; 2019: 82,038,963 common shares for \$1,636,825 of converted debentures).

The Company plans to deemphasize or eliminate this complex and expensive source of financing in future as it develops and grows its business and is better able to secure more conventional, lower cost financing.

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**5. DISCUSSION OF OPERATING RESULTS:**

*(a) Financial Position as at October 31, 2021:*

	<b>October 31, 2021</b>	<b>October 31, 2020</b>
	<b>(US \$000)</b>	<b>(US \$000)</b>
<b>Assets:</b>		
Cash	171	191
Prepaid expenses and other receivables	24	25
	<u>195</u>	<u>217</u>
Property and equipment, net	26	49
Patents, net	4	12
	<u>225</u>	<u>278</u>
<b>Liabilities:</b>		
Accounts payable and accrued liabilities	384	768
Current lease liability	25	36
Convertible debentures	2,452	3,082
Derivative liability	787	534
	<u>3,648</u>	<u>4,419</u>
Long-term lease liability	-	16
Long-term lease loan	49	30
	<u>3,697</u>	<u>4,465</u>
<b>Shareholders' Equity:</b>		
Share capital	86,816	85,464
Contributed surplus	28,197	27,811
Equity component of bridge loans	14	24
Deficit	(118,499)	(117,486)
	<u>(3,472)</u>	<u>(4,187)</u>
	<u>225</u>	<u>278</u>

Commentary:

1. The Company's working capital deficiency is \$3,452,924 on October 31, 2021 (2020: deficiency of \$4,202,571).

- 2 In 2019 the Company evaluated its patent portfolio and its go forward strategy for its intellectual property portfolio. It decided that it would suspend its provisional patent filings in jurisdictions outside the United States where it has been issued several patents.

For financial reporting purposes the Company recorded an impairment reserve of \$223,143 in 2019 and it reflects an amortized value of \$3,877 as its patent assets at October 31, 2021 (2020: \$11,877). The Company believes that its patents remain as an asset to be exploited in future through the pursuit of licensing agreements with potential strategic partners.

3. The Company continued to secure additional financing in 2021 through convertible bridge loans. Given the terms of the bridge loans, the Company has measured, as appropriate, the prescribed accounting treatment for these bridge loans and the related derivatives. These loans were typically of a short-term nature and, in many cases, renewed on multiple occasions; the related financial reporting has become progressively more complex .Refer to Section 4 of this report for additional commentary.

The balance reported as bridge loans at October 31, 2021, is \$2,452,402 (2020: \$3,081,518) and the related derivative liability balance is \$787,081 (2020: \$533,562). The Company reports accretion expense on these debentures of \$1,169,921 (2020: \$1099,818), a gain on the conversion of bridge loans to share capital of \$9,506 (2020: loss of \$96,484), a gain on the revaluation of the underlying derivative liabilities of \$2,547,192 (2020: \$771,920) and a loss on extinguishment of convertible debentures of \$1,018,928 (2020: gain on \$127,409). Management generally employs a Black Scholes valuation model although, for certain of the loan transactions contracted for, it uses a binomial measurement model.

Management acknowledges that the cost of financing to the Company is significant; interest on the bridge loans is substantial. In 2021 we reported \$498,257 of interest expense on convertible debt obligations (2020: \$441,369).

4. During the 2021 and 2020 fiscal years, the Company secured funding from various sources, the significant components include:

	2021	2020
i) Private placements of shares for cash consideration	\$ 840,567	\$ 425,789
ii) Bridge loan financing	510,000	612,279
iii) Bridge loan settlements for share consideration	511,630	859,331
	<u>\$ 1,862,197</u>	<u>\$ 1,897,399</u>

## 5. Operating Results:

The following table summarizes the Company's operating results for the years ended October 31, 2021, and 2020:

### Discussion of Operating Results

	years ended October 31,	
	2021 (\$000)	2020 (\$000)
Administration	153	154
Professional fees and salaries	425	462
Recovery of settlement of AP balances	(423)	(206)
Stock-based compensation	360	-
Travel and entertainment	25	24
Amortization of property and equipment	28	28
Amortization of patents	8	8
Foreign exchange (gain) loss	223	1
Accretion expense	1,170	1,100
Interest expense Convertible debt	498	441
Other financing costs	84	36
Gain on revaluation of derivatives liabilities	(2,547)	(772)
Loss on conversion of convertible debentures	(10)	96
Loss(gain) on extinguishment of convertible debentures	1,019	(127)
Net expenses	1,013	1,245
Net comprehensive income (loss)	(1,013)	(1,245)
Income (loss per share)	-	-

### Fiscal 2021 Compared to Fiscal 2020

- a) Administration costs were \$153,056 in 2021 versus \$154,007 in 2020. These costs include rent and occupancy costs of \$15,536 (2020: \$37,153, the Company reported sublet income for a portion of its office space in 2021 and 2020); office insurance costs of \$753 (2020: \$2,024; the Company did not renew its D&O insurance coverage in 2021), investor relations, listings and filing fees of \$53,029 (2020: \$49,537), other general and administrative expenses of \$83,738 (2020: \$49,702) and a loss on settlement of accounts payable of \$nil (2020: \$15,591).
- b) Professional and other fees and salaries costs were \$424,485 in 2021 versus \$462,124 in 2020. The components of these total costs include legal and audit related expenses of \$107,554 (2020: \$148,926), 3<sup>rd</sup> party consulting fees of \$132,793 (2020: \$138,123), staff salaries and benefits of \$184,138 (2020: \$175,075).

The CFO has received \$25,376 of management fees in 2021 and no compensation from the Company between March 2018 – October 2020. The CEO of the Company has received \$81,826 of compensation in 2021 (2020: \$17,517).

- c) Travel and entertainment expenses were \$24,903 in 2021 (2020: \$23,903). We limited travel expenses in 2020 and 2021 as part of a broader effort to reduce the Company's operating expenses.
- d) In 2021, the Company awarded 9.5 million stock options to directors, officers, employees, and a consultant. (There were no stock options grants awarded in fiscal 2020 or 2019); the related expense of \$360,044 was calculated using the Black Scholes option-pricing model.
- e) Interest expense was \$498,257 in 2021 versus \$441,369 in 2020. This represents the actual interest expense obligations incurred by the Company based on the stated interest rates on the convertible debenture notes.
- f) Amortization expense was \$36,033 in 2021 consisting of \$8,000 relating to patents and \$28,033 relating to Capital Assets (2020: \$35,858 consisting of \$8,123 relating to patents and \$27,735 relating to Capital Assets).
- g) Financing costs were \$84,478 in 2021 versus \$35,500 in 2020. These expenses relate to costs associated with the convertible debenture financings which the Company completed in 2021 and 2020.
- h) The loss on foreign exchange reported in 2021 was \$222,553 versus a loss of \$1,447 in 2020. This included the exchange relating to the translation of \$CDN denominated transactions during the year and to Canadian denominated assets and liabilities at fiscal quarter and year ends. It also included the foreign exchange relating to the initiation, renewal, conversion, and repayment of convertible debentures transactions during the fiscal years. The Canadian dollar, relative to the US dollar was \$0.7509 at October 31, 2019, \$0.7596 at October 31, 2020, and \$0.7956 at October 31, 2021.
- i) The other expenses reported relate to the convertible debentures. These expenses are all non-cash expenses and compare as follows:

	<b>2021</b>	<b>2020</b>	<b>Change</b>
Accretion expense	\$ 1,169,921	\$ 1,099,818	\$ 70,103
Loss (gain) on conversion of convertible debentures	(9,506)	96,484	(105,990)
Gain on revaluation of derivative liability	(2,547,192)	(771,920)	(1,775,272)
Loss (gain) on extinguishment of convertible debentures	1,018,928	(127,409)	1,146,337
Net expense	\$ (367,849)	\$ 296,973	\$ (664,822)

- k) In 2020, the Company reversed the accrual of \$205,788 that it had recorded in 2018-2019 with respect to Mr. Van Fleet's claims against the Company. This litigation was settled in the Company's favor in 2021 and it received judgement against Mr. Van Fleet in June 2021 as outlined in Section 8 (h) of this report.

### C. Unaudited Quarterly Financial Information – Summary

<b>Three months ended (unaudited)</b>	<b>Revenues</b>	<b>Expenses</b>	<b>Income (loss) in period</b>	<b>Loss per share</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
January 31, 2020	-	1,726,023	(1,726,023)	-
April 30, 2020	-	(1,071,746)	1,071,746	-
July 31, 2020	-	234,946	(234,946)	-
October 31, 2020	-	356,170	(356,170)	-
January 31, 2021	-	1,220,301	(1,220,301)	-
April 30, 2021	-	3,154,574	(3,154,574)	-
July 31, 2021	-	(2,102,701)	2,102,701	-
October 31, 2021	-	(1,259,196)	1,259,196	-

<b>Three months ended (unaudited)</b>	<b>Working capital (deficiency)</b>	<b>Capital assets at NBV</b>	<b>Other Assets</b>	<b>Total Assets</b>	<b>Shareholders' equity (deficit)</b>
January 31, 2020	(5,387,954)	70,046	18,000	296,256	(5,331,481)
April 30, 2020	(4,140,569)	63,120	15,877	141,860	(4,061,572)
July 31, 2020	(3,994,076)	56,187	13,877	108,438	(3,974,641)
October 31, 2020	(4,202,571)	49,249	11,877	278,026	(4,187,342)
January 31, 2021	(4,694,513)	42,364	9,877	124,318	(4,698,923)
April 30, 2021	(7,214,669)	38,170	7,877	253,940	(7,318,323)
July 31, 2021	(4,876,595)	31,283	5,877	223,528	(4,887,324)
October 31, 2021	(3,452,924)	26,012	3,877	225,293	(3,471,278)

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**6. RISKS AND UNCERTAINTIES**

There are a number of risks which may individually or in the aggregate affect the long-term commercial success of the Company, both known and unknown. An investment in the Company should be considered speculative due to the nature of the Company's activities and its current stage of development.

*Stage of Development of Technology:*

The Company has made strides in advancing its technology and in developing a product portfolio and in engaging customers in joint development projects. There remains the risk that the Company must successfully complete development work on these products to have available commercially viable products which can be licensed or sold.

*Customers' Willingness to Purchase:*

We have previously entered into joint development agreements whereby our prototype products are being subjected to rigorous testing by our partners. We expect to be successful in commercializing our product portfolio. If we are successful in doing so, our partners will then have to decide the extent to which they will adopt our technology for future use for their applications. The future revenue streams for the Company are dependent upon the rate of adoption by our customers and their willingness to do so.

*Patent Portfolio:*

The Company has previously committed time and effort and incurred significant costs with respect to the maintenance and development of our intellectual property portfolio. In 2019 it decided to abandon certain provisional patent filings in international jurisdictions which it believes does not impact on the core patent technology that the Company maintains. Given the nature of IP development, the Company is subject to continuing risks that our patents could be successfully challenged and that our patent pending files may not ultimately be granted full patent status. The Company does not have extensive in-house resources so as to manage its IP portfolio in this environment and has traditionally relied heavily on its patent attorneys for these services.

*Financing:*

The Company has successfully raised funding each year over to continue to support its development initiatives and fund the Company's corporate structure and overheads. The Company must continue to source financing in order to continue to support its business initiatives.

*Competitors:*

The Company is subject to competition from other entities that may have greater financial resources and more in-house technical expertise.

*Management Structure:*

The Company is highly dependent on the services of a small number of senior management team members. If one of these individuals were unavailable, the Company could encounter a difficult transition process.

*Foreign Currency Exposure:*

The Company expects to sell its products and license technologies in the United States, in Canada and abroad. It has raised financing in both \$CDN and \$USD. The Company has not hedged its foreign currency exposure. Foreign currency fluctuations present an ongoing risk to the business.

*COVID-19 Pandemic:*

The impact on the Company of the COVID-19 pandemic during the 2020 fiscal year has been outlined earlier in this report, including the steps that management has taken in an attempt to maintain our operations. There remains substantial uncertainty as to the duration of the pandemic. If the pandemic continues for an extended period of time in 2022, there may be repercussions to the Company's ongoing business which could be significant.

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**MICROMEM TECHNOLOGIES INC.  
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**7. GOING CONCERN**

The consolidated financial statements have been prepared on the “going concern” basis, which presumes that the Company will be able to realize its assets and discharge its liabilities in the normal course of business for the foreseeable future.

There are material uncertainties related to conditions and events that cast significant doubt about the Company’s ability to continue as a going concern for a reasonable period of time in future. During the year ended October 31, 2021, the Company reported a net loss and comprehensive loss of \$1,012,978 (2020 - \$1,245,393; 2019 - \$2,832,864) and negative cash flow from operations of \$762,766 (2020 - \$760,572; 2019 - \$982,437). The Company’s working capital deficiency as at October 31, 2021 is \$3,452,924 (2020 – \$4,202,571).

The Company’s future success depends on the profitable commercialization of its proprietary sensor technology. There is no assurance that the Company will be successful in the profitable commercialization of its technology. Based upon its current operating and financial plans, management of the Company believes that it will have sufficient access to financial resources to fund the Company’s planned operations through fiscal 2022 and beyond; however, the ability of the Company to continue as a going concern is dependent on its ability to secure additional financing and/or to profitably commercialize its technology. The financial statements do not include any adjustments to reflect the possible future effects on the recoverability and classification of assets or the amounts and classifications of liabilities that may result from the possible inability of the Company to continue as a going concern.

The COVID 19 pandemic has had a significant impact of the Company’s operations since March, 2020 as discussed in the body of this MD&A document. There remains considerable uncertainty at this date as to the duration of the pandemic. If the pandemic continues for an extended period of time in 2022, there may be repercussions to the Company’s ongoing business which could be significant.

If the “going concern” assumption was not appropriate for these consolidated financial statements, then adjustments would be necessary to the carrying value of assets and liabilities, the reported expenses and the balance sheet classifications used; in such cases, these adjustments would be material.

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**8. OTHER MATTERS**

**(a) Critical Accounting Policies**

The accounting policies the Company believes are critical to the financial reporting process include foreign currency translation, financial instruments, compound and hybrid financial instruments, derivative liabilities, conversion features of bridge loans, patents, impairment of long-lived assets, patents, deferred development costs, revenue recognition, stock-based compensation and income taxes. These critical accounting policies are set forth in Note 4 to our consolidated financial statements as of October 31, 2021.

**(b) Legal matters: lawsuit vs Steven Van Fleet**

We have previously reported on the litigation matter relating to Mr Van Fleet, the former President of MAST, which commenced in 2018.

In 2021, the court ultimately dismissed all of Mr Van Fleet's claims, found that he was liable to Micromem and MAST on their counterclaims and ordered an inquest to determine damages. The inquest was held between June 3 - 7, 2021.

On June 16<sup>th</sup>, the court ordered that Micromem, and MAST had established damages of \$765,579.35, the full amount that had been requested. Additionally, the court awarded costs and statutory prejudgement interest from May 9, 2017. On June 29<sup>th</sup>, the court entered a judgement ("Judgement") in favor of Micromem and MAST and against Mr Van Fleet in the amount of \$1,051,739.83.

With respect to the Company's efforts to collect on that Judgement, a settlement ("Settlement") was reached during October 2021. Pursuant to the Settlement, the Company received an initial one-time payment and is entitled to additional monthly payments over a period of up to six years. The Company will record those payments as and when they are received. The total amount to be received by the Company if Mr. Van Fleet makes all the required payments under the terms of the Settlement will be less than the amount of the Judgement obtained by the Company, but if Mr. Van Fleet does not comply with the terms of the Settlement, it also provides the Company a means of enforcing a larger judgement against Mr. Van Fleet that is substantially in line with the Judgement.

**(c) Contingencies and Commitments**

The Company may be subject to litigation, claims and governmental and regulatory proceedings arising in the ordinary course of business. In such cases, the Company accrues a loss contingency for these matters when it is probable that a loss has been incurred and the amount of the loss can be

reasonably estimated. There are no such accruals reflected in the Company's accounts at October 31, 2021.

The Company has extended its lease for premises through July 2022. The lease term is for 5 years and stipulates base monthly rental expenses of \$4,005 CDN. Lease commitments are as follows – commitments less than one year of \$32,040 CDN .

**(d) Off-Balance Sheet Arrangements**

At October 31, 2021, the Company has no off-balance sheet financial commitments and does not anticipate entering into any contracts of such nature other than the addition of new operating leases for equipment and premises as may be required in the normal course of business.

**(e) Share Capital**

At October 31, 2021, the Company reports 435,737,734 common shares outstanding (2020: 402,552,453). Additionally, the Company has 11,700,000 stock options outstanding with a weighted average exercise price of \$0.06 per share (2020: 2,200,000 options outstanding with a weighted average exercise price of \$0.10 per share).

**(f) Management and Board of Directors**

At our most recent Annual Meeting of Shareholders held on September 8, 2020, Joseph Fuda, Oliver Nepomuceno, and Alex Dey were re-elected to serve on our Board of Directors. Brian Von Herzen was not put forward for reelection to the Board at the Annual Meeting. Joseph Fuda and Dan Amadori continue to serve as officers of the Company.

Our management team and directors, along with their 2021 remuneration, is presented as below:

		2021 remuneration		
		Cash	Options	Total
<b>Individual</b>	<b>Position</b>			
Joseph Fuda	President, Director	81,826	86,424	168,250
Oliver Nepomuceno	Director	-	27,330	27,330
Alex Dey	Director	-	27,330	27,330
Dan Amadori	CFO	25,376	86,424	111,800

**(g) Transactions with Related Parties**

The Company reports the following related party transactions:

*Key management compensation:*

Key management personnel are persons responsible for planning, directing and controlling activities of the Company, including officers and directors. Compensation paid or payable to these individuals (or companies controlled by such individuals) is summarized as:

	2021	2020	2019
Professional, other fees and salaries	\$ 107,202	\$ 17,517	\$ 4,684
Stock based compensation	227,508	-	-
	<u>\$ 334,710</u>	<u>\$ 17,517</u>	<u>\$ 4,684</u>

In 2021 these parties were awarded a total of \$5,000,000 options (2020 - nil options at an exercise price of nil). In 2020 a total of 1.3 million common stock options previously awarded to key management were cancelled.

*Trade payables and other liabilities:*

As at October 31, 2020, the Company included \$167,215 in trade payables owing to a company whose major shareholder was a director of the Company from February 2014 through September 2020 and who has also previously served as its Chief Technology Officer. The balance reported relates to alleged services provided in 2015; there have been no invoices submitted by this related party after October 31, 2015. The Company has contested these charges since 2015 and there have been no further developments in 2021. Accordingly, in 2021, the Company reversed this now statute-barred balance previously reported as an account payable.

*Convertible debentures:*

In May 2019, an officer of the Company provided a short-term loan of \$15,000 CDN (\$11,450 USD). At October 31, 2019, \$10,000 CDN (\$7,582 USD) in loan principal remains outstanding. In 2021, the remaining amount of loan principal was extinguished by participation of the CEO in the private placement which the Company completed at the time. The extinguishment of the debt for the shares received in the private placement resulted in a loss on conversion of \$10,600.

In January 2018, an officer of the Company provided a convertible debenture of \$150,000 CDN (\$114,138 USD). At October 31, 2020, \$10,001 CDN (\$7,509 USD) remains outstanding (October 31, 2019, \$52,319 CDN (\$39,756 USD); October 31, 2018 - \$ 100,862 CDN, \$76,713 USD).

**(h) Liquidity and Capital Resources**

*Liquidity:*

We currently report negative cash flow from operations. This result will only change once we are generating sufficient revenue from either license fees, royalties or the sale of products utilizing our technology. In 2021 and subsequent to the end of the fiscal year, the Company continued to raise additional financing.

We currently have no lines of credit in place. We must continue to obtain financing from investors or from clients in support of our development projects.

We have granted to our directors, officers, and employee's options to purchase shares at prices that are at or above market price on the date of grant. At October 31, 2021 there are 11,700,000 options outstanding at an average exercise price of \$0.06 per share.

*Capital Resources:* We have no commitments for capital expenditures as of October 31, 2021.

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**9. SUBSEQUENT EVENTS**

Subsequent to October 31, 2021:

- (a) The Company secured two (2) private placements with investors consisting of common shares with no warrants pursuant to prospectus and registrations set forth in applicable securities law. It realized net proceeds of \$126,500 CDN (\$101,590 USD) and issued a total of 2,300,000 common shares.
  
- (b) The Company secured \$351,000 USD in convertible debentures with a 12 month term and conversion features which become effective six months after initiation date.
  
- (c) The Company converted \$177,320 USD of convertible debentures through the issuance of 4,593,480 common shares.
  
- (d) The Company repaid \$45,827 CDN (\$36,945 USD) of interest accrued on a convertible debenture.
  
- (e) The Company extended convertible debentures that were within 3 months of maturity date from October 31, 2021 for an additional (6) months.
  
- (f) The Company issued 413,674 common shares for settlement of \$28,957 CDN (\$22,460 USD) of debt.
  
- (g) The Company granted 25,000 options on December 15, 2021 at a strike price of \$0.09 CDN, expiring on December 15, 2026.