

# **ECO ORO MINERALS CORP.**

Management's Discussion and Analysis

June 30, 2024

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#### **INTRODUCTION**

This Management's Discussion and Analysis ("MD&A") is intended to help the reader understand Eco Oro Minerals Corp. ("Eco Oro", "we", "our" or the "Company"), our operations, financial performance, and current and future business environment. This MD&A is intended to supplement and complement the consolidated financial statements and notes thereto prepared in accordance with IFRS Accounting Standards ("IFRS") issued by the International Accounting Standards Board for the year ended December 31, 2023. This MD&A should be read in conjunction with the unaudited condensed consolidated interim financial statements of the Company and the notes relating thereto, for the six months ended June 30, 2024, which are prepared in accordance with IFRS and the annual management discussion and analysis for the year ended December 31, 2023. which are available on the SEDAR website at www.sedar.com.

This MD&A is prepared as of August 29, 2024. All dollar amounts in this MD&A are expressed in thousands of Canadian dollars, unless otherwise specified. United States dollars and Colombian pesos are referred to as "US\$" and "COP," respectively.

#### **OVERVIEW**

Eco Oro is a Canadian publicly-listed, precious metals exploration and development company. For over two decades, the Company's primary focus was its wholly-owned Angostura gold-silver deposit (the "Angostura Project"), located in the northeastern part of the Republic of Colombia ("Colombia"), as granted under Concession Contract 3452 and its predecessor titles, during which time it invested a significant amount in the project's development and in that of the surrounding communities. Historically, the Company aimed to maximize long-term value for its shareholders by developing its Angostura Project and its satellite prospects through to construction and mining. Despite the Company having diligently complied with Colombian regulations and its obligations under its mining titles, past measures of Colombia have deprived Eco Oro of its rights and rendered the Angostura Project unviable.

As explained below, Eco Oro submitted a claim against Colombia in relation to these measures under the Free Trade Agreement between Canada and Colombia signed on November 21, 2008 (the "Free Trade Agreement").

The Company filed a request for arbitration (the "Request for Arbitration") with the World Bank's International Centre for Settlement of Investment Disputes ("ICSID") against Colombia on December 9, 2016 ("ICSID Arbitration"). While the Company's primary objective was historically the development of the Angostura Project, in light of Colombia's measures, the ICSID Arbitration became the core focus of the Company.

On July 15, 2024, the arbitral tribunal (the "Tribunal") constituted under the auspices of the ICSID issued a 2-1 majority award on damages (the "Award on Damages"), with a dissenting opinion, awarding the Company no damages in relation to arbitration claims filed against the Republic of Colombia pursuant to the investment protection chapter of the Free Trade Agreement between Canada and Colombia (the "Treaty"). This follows a Decision on Jurisdiction, Liability and Directions on Quantum issued by the Tribunal on September 9, 2021 pursuant to which the Tribunal found that Colombia breached Article 805 of the Treaty in its treatment of Eco Oro's investment in the Angostura gold and silver mining project located in northeastern Colombia, which Eco Oro was pursuing in connection with Concession Contract 3452 (the "Decision on Liability").

The Company strongly disagrees with the Tribunal majority's Award on Damages, considering it deeply flawed, in direct contradiction to the original majority opinion of the Decision on Liability, and inconsistent with an objective assessment of the evidence presented. On August 29, 2024, the Company submitted a request seeking to rectify a clerical error in the Award, which remains pending, and is currently analyzing the Award on Damages with its legal advisors and evaluating its options.

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#### **ICSID ARBITRATION**

#### Status of the ICSID Arbitration

In the ICSID Arbitration, Eco Oro seeks compensation for all of the loss and damage resulting from Colombia's wrongful conduct and its breaches of the protections set forth in the Free Trade Agreement against unfair and inequitable treatment in respect of the Angostura Project (the "ICSID Arbitration Claim"), as discussed further below.

On December 9, 2016, Eco Oro filed the Request for Arbitration against Colombia with ICSID. The claim relates to Colombia's measures which have deprived Eco Oro of its rights under its main mining title, Concession 3452, comprising the Angostura gold and silver deposit, thereby depriving Eco Oro of the returns that would have resulted from its investment in the development of the Angostura Project, and destroying the value of its investment, in violation of Colombia's obligations under the Free Trade Agreement.

The final hearing took place in Washington, D.C. from January 20 to 24, 2020, and on March 1, 2020, the Company filed its Post-Hearing Brief.

On September 9, 2021, the Tribunal issued a decision in respect of the ICSID Arbitration. The decision upheld Eco Oro's claims that Colombia had breached Article 805 of the Free Trade Agreement, by failing to accord fair and equitable treatment to Eco Oro's investments in Colombia relating to the Angostura Project. The Tribunal rendered certain findings with respect to damages, but did not determine the compensation to be awarded to Eco Oro as a result of Colombia's breach of the Free Trade Agreement. The Tribunal requested from the parties further submissions on damages on specific questions arising from its findings. The Company filed its first submission in response to the Tribunal's questions on January 14, 2022, Colombia filed its first submission on May 23, 2022, and the Company and Colombia filed its second submission on 7 July 2022 and August 22, 2022, respectively, in accordance with the procedural order from the Tribunal.

The Company sought US\$696 million plus interest at a rate of 6.6% per annum, compounded semi-annually, as compensation for damages the Company sustained as a result of Colombia's measures. The Company did not record any amount in the financial statements as a contingent gain due to the ultimate uncertainty of the outcome.

On July 15, 2024, the Tribunal constituted under the auspices of the ICSID issued a 2-1 majority award on damages (the "Award on Damages"), with a dissenting opinion, awarding the Company no damages in relation to the ICSID Arbitration Claim. On August 29, 2024, the Company submitted a request seeking to rectify a clerical error in the Award, which remains pending. The Company is currently analyzing the Award on Damages with its legal advisors and evaluating its options.

### **OUTLOOK**

The Company's immediate plans for the balance of the year are as follows:

- to analyze the Award on Damages and continue analyzing its options with respect thereto
- to continue to assess the Company's activities, including monetization of certain of the Company's assets (including the potential disposition of assets, plant and equipment acquired for the Project) and cost-reduction to support the preservation of its core assets and rights, in an effort to mitigate losses;
- to carefully manage its cash resources;
- to continue to assess the Company's mining titles and related ongoing regulatory requirements; and
- the protection of its rights and interests in Colombia.

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### **RESULTS OF OPERATIONS**

### **Selected Financial Information**

	For the six months ended			
	June 30, 2024	June 30, 2023	June 30, 2022	
	\$	\$	\$	
Exploration and evaluation expenses	442	715	514	
General and administrative expenses	591	408	1,405	
Other expenses (income)	2,412	584	984	
Net loss	(3,445)	(1,707)	(2,903)	
Total comprehensive loss	(3,363)	(2,029)	(2,896)	
Basic and diluted loss per share	(0.03)	(0.02)	(0.03)	

		As at			
	June 30, 2024	December 31, 2023	December 31, 2022		
	\$	\$	\$		
Working capital (deficiency)	(5,712)	(4,277)	(2,374)		
Total assets	785	481	1,129		
Total liabilities	22,855	19,188	15,783		
Share capital	324,928	324,928	324,928		
Deficit	(417,413)	(413,968)	(410,381)		

The change in working capital in the presented periods is mainly due to the cash used in operating activities, including the legal fees related to the ICSID Arbitration. The significant expense incurred in the periods presented is primarily related to the legal fees and other professional fees associated with Colombian regulatory compliance and legal advice provided with the ICSID Arbitration. The Company has no operating revenue and relies primarily on financing activities to fund its activities. There have been no distributions or cash dividends declared for the periods presented.

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### **Summary of Quarterly Results**

The following table summarizes the Company's results of operations for the last eight quarters:

	June 30, 2024 (Q224) \$	March 31, 2024 (Q124) \$	December 31, 2023 (Q423) \$	September 30, 2023 (Q323) \$
Exploration and evaluation expenses (recovery)	234	208	(100)	290
General and administrative expenses (recovery)	181	410	(195)	237
Other income (expenses)	1,163	1,249	370	1,278
Net loss	(1,578)	(1,867)	(75)	(1,805)
Basic and diluted loss per share	(0.01)	(0.02)	(0.00)	(0.02)

	June 30, 2023 (Q223) \$	March 31, 2023 (Q123) \$	December 31, 2022 (Q422) \$	September 30, 2022 (Q322) \$
Exploration and evaluation expenses (recovery)	369	346	(51)	218
General and administrative expenses	222	186	416	1,448
Other income (expenses)	225	359	(120)	1,106
Net loss	(816)	(891)	(245)	(2,772)
Basic and diluted loss per share	(0.00)	(0.01)	(0.01)	(0.02)

The Company's exploration and evaluation expenditures are mainly related to the ongoing administrative costs incurred in Colombia. Except for Q423 and Q422, the Company's exploration and evaluation expenditures have remained relatively constant due to cost reduction initiatives implemented in 2021. In Q423 and Q422, the Company recognized the gain on remeasurement of the site restoration provision. General and administrative expenses include the ongoing administrative costs incurred in Canada to provide support related to the Company's operations and the arbitration. The general and administrative expenses remain constant for the periods presented. The additional general and administrative expenses throughout the periods presented were mainly related to the arbitration expenses. In Q423, the company adjusted the previously overstated accrual for legal fees, resulting in a recovery of general and administrative expenses. "Other expenses (income)" mainly consists of finance costs, foreign exchange gain (loss), gain on disposal of plant and equipment and impairment recovery on exploration and evaluation assets.

# Financial Performance for the three and six months ended June 30, 2024 and 2023

During the three and six months ended June 30, 2024, the Company incurred a net loss of \$1,578 and \$816 representing an increase of \$762 and \$1,738 compared to \$3,445 and \$1,707 during the three and six months ended June 30, 2023, respectively.

The increase in net loss during the three months and six months ended June 30, 2024, is primarily due to the increase in foreign exchange loss, finance costs and legal and professional fees which was partially offset by the decrease of the exploration and evaluation expenses incurred in Colombia.

# **Exploration and evaluation expenses**

The following table summarizes the Company's exploration and evaluation expenses for the relevant periods:

	For the three months ended			
	June 30,	June 30,		
	2024	2023	Change	e
	\$	\$	\$	%
Exploration and evaluation expenses				
Administrative expenses	79	176	(97)	(55%)
Consulting	42	-	42	100%
Depreciation	2	1	1	100%
Environmental	93	83	10	12%
Legal fees	4	10	(6)	(60%)
Other exploration and evaluation expenses	13	13	-	-
Salaries and benefits	-	85	(85)	(100%)
Surface rights	1	1	-	-
Total exploration and evaluation expenses	234	369	(135)	(37%)

	For the six months ended			
	June 30,	June 30,		
	2024	2023	Change	!
	\$	\$	\$	%
Exploration and evaluation expenses				
Administrative expenses	158	291	(133)	(46%)
Consulting	73	-	73	100%
Depreciation	3	2	1	50%
Environmental	178	172	6	3%
Legal fees	4	57	(53)	(93%)
Other exploration and evaluation expenses	25	25	-	-
Salaries and benefits	-	165	(165)	(100%)
Surface rights	1	3	(2)	(67%)
Total exploration and evaluation expenses	442	715	(273)	(38%)

**Administrative expenses** include the ongoing administrative costs incurred in Colombia to provide support related to the Company's operations.

**Consulting fees** refer to the compensation provided to consultants, who are former employees of the Company, in Colombia. These fees are intended to support the Company's operations and cover expenses related to the ICSID Arbitration

**Environmental expenses** include the impact of the current period's changes in the site restoration provision. The cost estimates are updated periodically to reflect known developments and are estimated based on the Company's interpretation of current regulatory requirements and constructive obligations.

Legal fees are mainly related to the Company's operations and the ICSID Arbitration.

**Salaries and benefits** are the salaries paid to the employees in Colombia to support the Company's operations and the ICSID Arbitration. In Year 2023, the Company decided to terminate the employment agreements with certain

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employees in Colombia and re-engage them as consultants to provide ongoing support on the operations in Colombia and arbitration-related matters.

# **General and administrative expenses**

The following table summarizes the Company's general and administrative expenses for the relevant periods:

	For the three months ended			
	June 30, 2024	June 30, 2023	Change	
	\$	\$	\$	%
General and administrative expenses				
Administrative expenses	71	71	-	-
Legal and professional fees	58	100	(42)	(42%)
Management and directors' fees	52	51	1	2%
Total general and administrative expenses	181	222	(41)	(18%)

	For the six months ended			
	June 30,	June 30,		
	2024	2023	Chang	ge
	\$	\$	\$	%
General and administrative expenses				
Administrative expenses	137	134	3	2%
Legal and professional fees	351	168	183	109%
Management and directors' fees	103	106	(3)	(3%)
Total general and administrative expenses	591	408	183	45%

**Legal fees and other professional fees** were primarily associated with professional fees paid to the Company's CFO, the legal counsel for general corporate matters, legal advice provided in relation to the ICSID Arbitration and other ICSID Arbitration related fees.

**Management and directors' fees** were primarily related to management fees paid to the Company's CEO and directors' fees paid to the Company's directors.

# Other expenses (income)

The following table summarizes the Company's other expenses (income) for the relevant periods:

	For the three r	For the three months ended		
	June 30,	June 30,		
	2024	2023	Cha	nge
	\$	\$	\$	%
Other income (expenses)				
Finance costs	986	593	393	66%
Foreign exchange gain (loss)	187	(361)	548	(152%)
Other income	(10)	(7)	(3)	43%
Total other income (expenses)	1,163	225	938	417%

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_	For the six months ended			
	June 30, 2024	June 30, 2023	Change	•
	\$	\$	\$	%
Other income (expenses)				
Finance costs	1,854	1,158	696	60%
Foreign exchange gain (loss)	573	(364)	937	(257%)
Gain on disposal of property, plant and equipment	-	(188)	188	(100%)
Other income	(15)	(22)	7	(32%)
Total other income (expenses)	2,412	584	1,828	313%

Finance costs included the interest expenses of the loan payable and promissory notes.

**Foreign exchange loss (gain)** is primarily a result of the translation of the Company's U.S. cash and US\$-denominated loans into Canadian dollars.

### Gain on disposal of plant and equipment

Gain on disposal of plant and equipment was primarily related to the proceeds from the disposition of the plant and equipment in Colombia which were impaired to \$nil during the year ended December 31, 2016.

#### LIQUIDITY AND CAPITAL RESOURCES

As of June 30, 2024, the Company had working capital deficiency of \$5,712 (December 31, 2023 – \$4,277) including cash of \$503 (December 31, 2023 – \$289).

The Company's ability to continue operations and fund future business activities is dependent on management's ability to secure additional financing. To date, the Company has not generated any profit through its operations.

On September 19, 2023, the Company entered into a credit agreement dated September 19, 2023 (the "Credit Agreement") with Graywolfe Capital SEZC ("Graywolfe") pursuant to which the Company may borrow up to US\$6,000,000, of which US\$4,500,000 will be used for operating activities and the US\$1,500,000 will be used only available at the discretion of the lender under certain circumstances, from Graywolfe (the "Graywolfe Facility"). The outstanding principal amount of the Graywolfe Facility bears interest at a rate of 16.5% per annum and all obligations under the Graywolfe Facility are secured by a general security interest over certain assets and properties of the Company. Unless the Company prepays the Graywolfe Facility in accordance with its terms, the Company's outstanding obligations under the Graywolfe Facility must be repaid within five business days after the Company receives any proceeds from the ICSID Arbitration.

During the six months ended June 30, 2024, borrowed an additional \$2,033 (US\$1,500,000) under the Graywolfe Facility. As of June 30, 2024, the outstanding balance of the Graywolfe Facility, including interest, is \$6,036 (US\$4,413,161). If the Company determines to take further action with respect to the Award on Damages, additional funding may be required.

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#### **COMMITMENTS, CONTRACTUAL OBLIGATIONS & CONTINGENCIES**

**Contingent Value Rights and Promissory Notes** 

In 2016, the Company issued US\$5,527,273 of CVRs (the "2016 CVRs") and US\$9,672,727 aggregate principal amount of promissory notes (the "2016 Notes"). The 2016 Notes bear interest at a rate of 0.025% per annum and mature on June 30, 2028.

During the year ended December 31, 2019, the Company completed a financing (the "2019 Private Placement") in two tranches on April 9, 2019 and May 31, 2019, for aggregate gross proceeds of US\$28,000,000 comprising (i) US\$13,000,000 of CVRs (the "2019 CVRs") and (ii) US\$15,000,000 of promissory notes (the "2019 Notes" and, together with the 2016 Notes, the "Notes"). The 2019 Notes bear interest at a rate of 0.025% per annum and mature on June 30, 2028.

During the year ended December 31, 2020, the Company issued an aggregate of US\$17,984,260 CVRs (the "2020 CVRs" and, together with the 2019 CVRs and the 2016 CVRs, the "CVRs"). Holders of the 2020 CVRs are entitled to receive an amount of money from the ICSID Arbitration Claim ("Claim Proceeds"), with the amount they are entitled to receive (the "2020 Total CVR Amount") to be based on the amount of time between the closing of the 2020 Private Placement and payment of the Claim Proceeds. Because the 2020 Total CVR Amount will be funded by the redirection of amounts to which the holders of 2016 CVRs and 2019 CVRs would otherwise be entitled to receive, the 2020 Private Placement will not have any impact on the amount of Claim Proceeds (if any) retained by the Company.

Under the terms of the CVRs and the Notes, any Claim Proceeds the Company receives (net of any amounts paid to Graywolfe pursuant to the Graywolfe Facility) will be distributed or retained in the following order of priority (in each case to the extent that the amount of any Claim Proceeds is sufficient):

- 1) to the holders of the CVRs and the Notes, an amount equal to the accrued and unpaid default interest, fees, expenses or indemnity obligations in respect of the CVRs and the 2016 Notes;
- 2) to the holders of the Notes, an amount equal to the aggregate amount of interest and indebtedness owed by the Company to the holder of the Notes (of which approximately US\$24.7 million is outstanding as of the date hereof);
- 3) to the holders of the CVRs and eligible participants ("MIP Participants") in the MIP (as defined below), an amount equal to the lesser of (i) US\$460,000,000 and (ii) 95% of the Claim Proceeds;
- 4) to the Company, US\$30,000,000;
- 5) to holders of the CVRs and the MIP Participants, until the aggregate distributions to such persons equals 95% of the Claim Proceeds; and
- 6) to the Company, the balance (if any) of the Claims Proceeds.

If and to the extent the Company is able to obtain any Claim Proceeds, the Company will not be entitled to retain any portion of such Claim Proceeds pursuant to step four of the distribution waterfall described above unless such Claim Proceeds (net of any amounts payable to Graywolfe pursuant to the Credit Agreement) exceed amounts payable to the holders of the Promissory Notes and CVRs in the first, second and third steps of the distribution waterfall described above.

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#### **Management Incentive Plan**

During the year ended December 31, 2017, the Company implemented a management incentive plan (the "MIP") to incentivize certain key personnel toward the effective prosecution and collection of the ICSID Arbitration Claim.

Under the MIP, a committee of the board of directors of the Company (the "Committee") was appointed to administer the MIP and be responsible for, among other things, determining whether to grant participants under the MIP certain cash retention amounts that will not in aggregate exceed 5% of the gross proceeds of the ICSID Arbitration Claim.

Awards under the MIP are at the sole discretion of the Committee taking into consideration, among other things, the amount of the proceeds received from the ICSID Arbitration Claim and the time dedicated by each participant to the ICSID Arbitration Claim.

### **Contingencies**

The Company is from time to time involved in various claims, legal proceedings and complaints arising in the ordinary course of business. Other than disclosed herein, the Company does not believe that adverse decisions in any pending or threatened proceedings related to any matter, or any amount which it may be required to pay by reason thereof, will have a material effect on the financial condition or future results of operations of the Company.

#### **OUTSTANDING SHARE DATA**

The Company's authorized share capital consists of an unlimited number of common shares issued without par value. The Company has a stock option plan.

As of the date of this MD&A, June 30, 2024 and December 31, 2023, the Company had 106,524,953 common shares issued and outstanding.

#### **RELATED PARTIES**

Key management personnel

Key management personnel include the members of the Board of Directors and executive officers of the Company.

During the six months ended June 30, 2024 and 2023, the short-term benefits incurred for the key management personnel were \$170 and \$175, respectively.

Certain executive officers are entitled to termination benefits. In the event of termination without sufficient advance written notice, these executive officers are entitled to an amount of two months of their base compensation by way of lump sum payment.

The Company and Graywolfe entered into the Graywolfe Facility on September 19, 2023. The controlling shareholder of Graywolfe is Courtenay Wolfe, a director of the Company. While the transaction would ordinarily have been subject to the "minority approval requirements" set forth in Multilateral Instrument 61-101 Protection of Minority Security Holders in Special Transactions ("MI 61-101"), the Board of Directors, including its independent members, determined that the Company was eligible to rely on the exemption from minority approval requirements provided by Subsection 5.7(f) [Loan to Issuer, No Equity or Voting Component] of MI 61-101.

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#### **Transactions and balances**

	For the six mon	ths ended
	June 30, 2024	June 30, 2023
	\$	\$
Graywolfe Capital SECZ ("Graywolfe")		
Directors' fees	24	25
Finance costs (Note 6)	401	-
	425	25
Croftcap Inc. ("Croftcap")		
Directors' fees	24	26
Eric T Consulting Corp.		
Professional fees	68	68
Quantum Advisory Partners LLP ("Quantum")		
Management and professional fees	30	30
TOTAL	547	149

Graywolfe is a company owned by the Company's current director, Courtenay Wolfe. The services provided by Graywolfe were in the normal course of operations related to director fees. In addition, Graywolfe is the lender who provided the credit facility to the Company.

Croftcap is a company owned by the Company's current director, Peter McRae. The services provided by Croftcap were in the normal course of operations related to director fees.

Eric T Consulting Corp. is a company owned by the Company's Chief Financial Officer (CFO), Eric Tsung. The services provided by Eric T Consulting Corp. were in the normal course of operations related to CFO, accounting and corporate secretarial services.

Quantum is a limited liability partnership of which the Company's Chief Executive Officer (CEO) is the incorporated partner. The services provided by Quantum were in the normal course of operations related to CEO, CFO, accounting, corporate secretarial services and management services.

As of June 30, 2024 and December 31, 2023, the balances due to the Company's officers and directors, and the companies controlled by the Company's officers and directors included in trade and other payables are \$nil and \$nil, respectively.

In addition, as of June 30, 2024 and December 31, 2023, loan payables of \$6,036 and \$3,468 were due to Graywolfe.

### **FINANCIAL INSTRUMENTS**

In the normal course of business, the Company is inherently exposed to certain financial risks, including market risk, credit risk and liquidity risk, through the use of financial instruments. The timeframe and manner in which the Company manages these risks varies based upon management's assessment of the risk and available alternatives for mitigating risk. The Company does not acquire or issue derivative financial instruments for trading or speculative purposes. All transactions undertaken are to support the Company's operations. These financial risks and the Company's exposure to these risks are provided in various tables in note 15 and note 16 of our unaudited condensed

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consolidated interim financial statements for the six months ended June 30, 2024 and audited consolidated financial statements for the year ended December 31, 2023, respectively. For a discussion on the significant assumptions made in determining the fair value of financial instruments, refer also to note 2 of the consolidated financial statements for the year ended December 31, 2023.

### **SUBSEQUENT EVENT**

On July 15, 2024, the Tribunal constituted under the auspices of the ICSID issued a 2-1 majority Award on Damages, awarding the Company no damages in relation to the ICSID Arbitration Claim. On August 29, 2024, the Company submitted a request seeking to rectify a clerical error in the Award, which remains pending. The Company is currently analyzing the Award on Damages with its legal advisors and evaluating its options.

#### **CRITICAL ACCOUNTING ESTIMATES**

The preparation of our consolidated financial statements requires management to use judgment and make estimates and assumptions that affect the reported amounts assets and liabilities and disclosures of contingent liabilities at the date of the financial statements and the reported amount of expenses during the period. Actual results could materially differ from these estimates. Refer to note 2 of our annual audited consolidated financial statements for the year ended December 31, 2023 for a more detailed discussion of the critical accounting estimates and judgments.

#### **NEW ACCOUNTING STANDARDS**

Certain IFRS pronouncements that are mandatory for accounting years beginning on or after January 1, 2024 have been issued. The Company concluded that the application of these new and revised standards, amendments and interpretations had no material impact on its results and financial position.

### **OFF-BALANCE SHEET FINANCING ARRANGEMENTS**

As of June 30, 2024 and the date of this MD&A, the Company did not have any off-balance sheet financing arrangements.

### **PROPOSED TRANSACTIONS**

No transactions are proposed.

### **RISKS AND UNCERTAINTIES**

The business of the Company is subject to a variety of risks and uncertainties, including but not limited to, the ability of the Company to obtain a permanent solution with respect to any defaults that may exist under the investment agreement entered with Trexs Investments, LLC on January 10, 2020, the CVRs or the Notes. For a discussion of additional risks and uncertainties faced by the Company, please refer to the most recent Annual Information Form. These risks could materially adversely affect the Company's future business, operations and financial condition and could cause such future business, operations and financial condition to differ materially from the forward-looking statements and information contained in this MD&A and as described in under "Forward-Looking Statements" section below.

On July 15, 2024, the Tribunal constituted under the auspices of the ICSID issued a 2-1 majority Award on Damages, awarding the Company no damages in relation to the ICSID Arbitration Claim. Although the Company is analyzing the Award on Damages and evaluating its options with respect thereto, there can be no certainty that the Company

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will receive any Claim Proceeds or, if the Company does receive any Claim Proceeds, that any portion of such Claims Proceeds will be available for distribution to the Company following distribution of such Claims Proceeds to the holders of the CVRs and the holders of the 2016 Notes and 2019 Notes as described under the heading "Commitments, Contractual Obligations & Contingencies – Contingent Value Rights and Promissory Notes".

#### FORWARD-LOOKING STATEMENTS

Certain statements included or incorporated by reference in this Management Discussion and Analysis constitute forward-looking statements. Forward-looking statements include, but are not limited to, statements with respect to the ICSID Arbitration under the Free Trade Agreement, the Company's ability to obtain additional funding, estimated capital expenditures, currency fluctuations, requirements for additional capital, government regulation of mining operations and environmental risks or claims.

Forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of the Company to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. The primary factors that could cause results to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements relate to the ICSID Arbitration and the magnitude of the tax liability, if any, pertaining thereto.

Other risks could cause results to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements includes risks related to regulatory instability and those relating to all the Company's properties being located in Colombia, including, in addition to the regulatory risk, the political and economic risks; accidents, labour disputes and other risks of the mining industry; as well as those factors discussed in the section entitled "Risk and Uncertainties" above.

Although the Company has attempted to identify important factors that could cause actual actions, events or results to differ materially from those described in forward-looking statements, there may be other factors that cause actions, events or results not to be as anticipated, estimated or intended. There can be no assurance that forward-looking statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. The Company's forward-looking statements are based on the beliefs, expectations and opinions of management as of the date the statements are made, including, without limitation, with respect to the ICSID Arbitration, that the Company can access financing, and the Company does not assume any obligation to update any forward-looking statements if circumstances or management's beliefs, expectations or opinions should change, except as required by law. For the reasons set forth above, readers should not place undue reliance on forward-looking statements.