



ECO ORO MINERALS CORP.

Management's Discussion and Analysis

March 31, 2020

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Eco Oro Minerals Corp.

Management's Discussion and Analysis

For the three months ended March 31, 2020

(Expressed in thousands of Canadian dollars unless otherwise specified)

INTRODUCTION

Management's Discussion and Analysis ("MD&A") is intended to help the reader understand Eco Oro Minerals Corp. ("Eco Oro", "we", "our" or the "Company"), our operations, financial performance, and current and future business environment. This MD&A is intended to supplement and complement the consolidated financial statements and notes thereto prepared in accordance with International Financial Reporting Standards ("IFRS") for the three months ended March 31, 2019. This MD&A should be read in conjunction with our unaudited condensed consolidation interim financial statements for the three months ended March 31, 2020 and our annual audited consolidated financial statements for the year ended December 31, 2019, each of which are available on the SEDAR website at www.sedar.com.

This MD&A is prepared as of May 29, 2020. All dollar amounts in this MD&A are expressed in thousands of Canadian dollars, unless otherwise specified. United States dollars and Colombian pesos are referred to as "US\$" and "COP," respectively.

OVERVIEW

Eco Oro is a Canadian publicly-listed, precious metals exploration and development company. For over two decades, the Company's focus has primarily been its wholly-owned Angostura gold-silver deposit (the "Angostura Project"), located in northeastern Colombia, during which time it has invested a significant amount in the project's development and in that of the surrounding communities. Historically, the Company has aimed to maximize long-term value for its shareholders by developing its Angostura Project and its satellite prospects through to construction and mining. Despite the Company having diligently complied with Colombian regulations and its obligations under its mining titles, recent measures of the Republic of Colombia ("Colombia") have deprived Eco Oro of its rights and rendered the Angostura Project unviable. As explained below, these measures are now the subject of a dispute between Eco Oro and the Colombia under the Free Trade Agreement between Canada and Colombia signed on November 21, 2008 (the "Free Trade Agreement").

Because of Colombia's measures, the Company filed a request for arbitration (the "Request for Arbitration") with the World Bank's International Centre for Settlement of Investment Disputes ("ICSID") against Colombia on December 8, 2016 ("ICSID Arbitration"). The ICSID Arbitration is ongoing.

While the Company's primary objective was historically the development of the Angostura Project, in light of Colombia's measures, the ICSID Arbitration is now the core focus of the Company.

HIGHLIGHTS

- On January 10, 2020, the Company entered into an investment agreement with Trexs Investments LLC ("Trexs") (the "2020 Investment Agreement"), pursuant to which Trexs and eligible contingent value right holders were entitled to participate in a private placement (the "2020 Private Placement") of up to US\$20,000,000 of contingent value right certificates (the "2020 CVRs").

The 2020 Private Placement was completed in two stages.

- On January 13, 2020, the Company issued US\$16,258,890 of 2020 CVRs.
- On February 4, 2020, the Company issued US\$1,725,370 of 2020 CVRs.

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Holders of the 2020 CVRs are entitled to receive an amount of money from the proceeds of the ICSID Arbitration (the "Claim Proceeds"), with the amount they are entitled to receive (the "2020 Total CVR Amount") to be based on the amount of time between the closing of the 2020 Private Placement and payment of the Claim Proceeds. As the 2020 Total CVR Amount will be funded by the re-direction of amounts to which the holders of contingent value right certificates issued in 2016, as subsequently amended in 2019, and holders of contingent value right certificates issued in 2019, the 2020 Private Placement will not have any impact on the amount of Claim Proceeds (if any) retained by the Company.

- On January 14, 2020, the Company used proceed from the 2020 Private Placement to repay a bridge loan received from Trexs in 2019 (the "2019 Bridge Loan") in full, with a repayment amount of \$8,581 (US\$6,569,174).
- The final hearing in the ICSID Arbitration took place in Washington, D.C. from January 20 to 24, 2020.
- On March 1, 2020, the Company filed its Post-Hearing Brief in the ICSID Arbitration.

ICSID ARBITRATION

Status of the ICSID Arbitration

In the ICSID Arbitration, Eco Oro seeks compensation for all of the loss and damage resulting from Colombia's wrongful conduct and its breaches of the protections set forth in the Free Trade Agreement against inter alia expropriation, unfair and inequitable treatment and discrimination in respect of the Angostura Project, as discussed further below.

On December 8, 2016, Eco Oro filed the Request for Arbitration against Colombia with ICSID. The claim relates to Colombia's measures which have deprived Eco Oro of its rights under its main mining title, Concession 3452, comprising the Angostura gold and silver deposit, thereby depriving Eco Oro of the returns that would have resulted from its investment in the development of the Angostura Project, and destroying the value of its investment, in violation of Colombia's obligations under the Free Trade Agreement.

On December 29, 2016, ICSID registered the Request for Arbitration. The three-member tribunal for the ICSID Arbitration ("Tribunal") was constituted on September 11, 2017. The first procedural hearing was held on November 21, 2017, following which the procedural calendar for the ICSID Arbitration was issued on November 30, 2017. The arbitration procedure will consist of a written phase, during which parties submit one or more pleadings and accompanying evidence, and an oral phase that will consist of one or more hearings during which the parties will present their case and examine any witnesses and experts. Following the closure of proceedings, the Tribunal will deliberate and issue a written award, which will be final and binding, and subject only to the limited post-award remedies set out in the ICSID Convention. In accordance with the procedure established by the Tribunal, Eco Oro filed its Memorial on the Merits on March 19, 2018 and on June 28, 2018, the Tribunal issued its Decision on Bifurcation, rejecting Colombia's application to bifurcate the proceeding into separate jurisdictional and merits phases. On December 24, 2018, Colombia filed its Counter-Memorial and Memorial on Jurisdiction. On June 1, 2019, the Company filed its Reply Memorial. On October 9, 2019, Colombia filed its Rejoinder on the Merits. On December 5, 2019, the Company filed its Rejoinder on Jurisdiction. The final hearing took place in Washington, D.C. from January 20-24, 2020, and on March 1, 2020, the Company filed its Post-Hearing Brief. The Company is seeking US\$696 million plus interest at a rate of 6.6 percent per annum, compounded semi-annually, as compensation for damages the Company sustained as a result of Colombia's measures. The Company has not recorded any amount in the financial statements as a contingent gain due to the ultimate uncertainty of the outcome.

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Background to the Dispute

Eco Oro was one of the first foreign mining companies to invest in Colombia's gold mining sector. Since the mid-1990s, Eco Oro has invested hundreds of millions of dollars to develop the Angostura Project. Eco Oro made these investments in reliance on Colombia's commitments in its mining titles, including Concession 3452, which was stabilized pursuant to Colombia's 2001 Mining Code. Colombia made repeated assurances of support for Eco Oro's Angostura Project, even declaring it to be a "project of national interest" in 2011 and again in 2013.

Despite these commitments and assurances, Colombia, through the National Mining Agency (the "ANM") issued a decision in August 2016 depriving Eco Oro of its mining rights in respect of 50.73% of the Concession area that falls within the preservation zone of the Santurbán Páramo, established in Ministry of Environment Resolution 2090 of December 2014 ("Resolution 2090"). This decision was made on the basis of an earlier decision rendered by the Colombian Constitutional Court in February 2016. The ANM's decision came five months after Eco Oro formally notified Colombia, on March 7, 2016, of its intent to submit to arbitration a dispute arising under the Free Trade Agreement. The ANM then indicated through a series of inconsistent decisions that Eco Oro might also be prohibited from carrying out mining activities within the "restoration" zone of the Santurbán Páramo. Eco Oro sought clarification from the ANM on the various inconsistent communications and decisions from the ANM in this regard. The ANM's responses, however, did not provide clarity. A further decision of the Colombian Constitutional Court was rendered in November 2017, which struck down Resolution 2090, together with the delimitation of the Santurbán Páramo contained therein, as unconstitutional. The Court suspended its declaration of unconstitutionality for twelve months so the Colombian Government could carry out a new delimitation of the Santurbán Páramo. The Court ordered the Ministry of Environment to adopt a broad, participative, effective and deliberative procedure when undertaking the new delimitation. The Colombian Ministry of Environment was subsequently granted two extensions to the deadline for carrying out the new delimitation of the Santurbán Páramo: first, until July 2019, and subsequently, until December 2019. The Court noted that the new delimitation cannot provide a lesser degree of protection to the Santurbán Páramo than the original delimitation, such that the new delimitation could result in more significant mining restrictions in the area of Concession 3452. To date, the Colombian Government has still not completed the new delimitation of the Santurbán Páramo.

The exploration phase of Concession 3452 expired in August 2018. To begin the construction phase, Eco Oro was required to submit a mine plan to the ANM and carry out the environmental licensing process for the project, which was not possible due to the circumstances discussed below in the "Project permitting status and legal challenges" section. At the behest of the ANM, Eco Oro requested, and was granted, an extension to complete these requirements. A subsequent request by Eco Oro for an additional extension was denied by the ANM. On April 1, 2019, the Company notified Colombia of its intention to renounce Concession 3452 to mitigate its losses. On May 13, 2019, by Resolution VSC No. 000365, the ANM accepted the renunciation of Concession 3452. The ANM is expected to continue with the administrative procedure for renouncing Concession 3452 in accordance with Law 685 of 2001. On July 5, 2019, the Company submitted the closure plan related to the Concession 3452 to the local environmental authority, the Autonomous Corporation for the Defense of the Bucaramanga Plateau (in Spanish, Corporación Autónoma para la Defensa de la Meseta de Bucaramanga or CDMB), for approval.

Colombia's measures rendered the Angostura Project unviable. These measures not only deprived Eco Oro of the value of the investments that it made, but also of the returns that would have resulted from Eco Oro's investment of hundreds of millions of dollars over more than two decades in reliance upon commitments from Colombia. Eco Oro is therefore asserting its entitlement to recover the losses to its investment resulting from Colombia's breaches, amounting to US\$696 million plus interest at a rate of 6.6 percent per annum, compounded semi-annually.

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Impairment of Project Assets

In 2016, the Company assessed the Angostura Project for asset impairment based on the guidance in IAS 36 Impairment of Assets. Eco Oro was deprived of its rights in relation to the majority of the area of Concession 3452. Moreover, the regional environmental authority informed the Company that, in light of the legal uncertainties regarding the regulatory framework applicable to the Angostura Project, it was unable to process a request for or grant an environmental license. In light of these facts, as well as the Company's failure to reach an amicable settlement of the dispute that would enable it to exercise the rights that were granted to it under Concession 3452 and develop the Angostura Project, the Company recorded a non-cash write-down of \$24,574 relating to all mineral property and \$1,620 of its plant and equipment located in Colombia during the 2016 financial year (the "Impairment"). The Impairment was based on international accounting standards, and thus without prejudice to the legal qualification that Colombia's measures may be given under Colombian or international law (including the Free Trade Agreement). Given the nature of the assessed impairment indicators that have given rise to the Impairment, there is significant uncertainty over whether it will be appropriate to capitalize future expenditures that the Company may incur in preserving its assets in Colombia.

PROJECT PERMITTING STATUS AND LEGAL CHALLENGES

In the context of the above disclosures concerning the ICSID Arbitration, the information set out below and elsewhere in this MD&A relating to the Angostura Project, the mining title, permitting, the pending arbitration proceedings, and other developments, is for background purposes only and should not be interpreted as being indicative of the Company's expectations as at the date of this MD&A regarding the future development of the Angostura Project. As noted above, Colombia's measures have rendered the Angostura Project unviable.

Background

The Company's Angostura Project in the Department of Santander, Colombia, is located approximately 400 km northeast of the capital city of Bogotá. The Angostura Project consists of two main deposits: the Angostura and Móngora deposits. Of the two, the Angostura deposit is significantly larger and the central focus of the Angostura Project. The Móngora deposit is ancillary to the Angostura deposit.

Mining Title

The Angostura Project's principal mining title was concession contract 3452 (the "Concession"), which was created by the consolidation of ten previously existing titles, two concession contract requests and one exploration license request. The Concession was granted in 2007 over an area of 5,244 hectares that contains the Angostura and the Móngora deposits, inter alia, for a period of twenty years (expiring in 2027), renewable for an additional 30 years.

On May 6, 2016, the Company applied to the ANM for a further two-year extension of the exploration phase of its Concession. At the time, Eco Oro's mining rights with respect to the area of the Concession had not been modified by Colombia and were fully in force. On July 26, 2016, however, prior to its decision on the Company's extension request, the ANM wrote to the Company requesting payment of the annual canon on the Concession. The ANM indicated that payment should be made only in relation to 49.27% of the total area of the Concession because the remainder fell within the preservation area of the Santurbán Páramo. On August 5, 2016, the Company responded to the ANM's letter noting that it did not understand the basis for the ANM's position since its rights under the Concession had not been terminated or modified in any way. The Company indicated that it had paid the amounts requested by the ANM on the understanding that its rights would be fully respected, and that it remained willing and ready to pay the canon corresponding to the total area of the Concession. The Company fully reserved its rights under international law and the Free Trade Agreement.

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The Company was subsequently notified on August 8, 2016 of a decision from the ANM by way of Resolution VSC 829 dated August 2, 2016 (the "ANM Resolution"). The ANM Resolution deprived the Company of its mining rights in respect of 50.73% of the Concession that falls within the preservation zone of the Santurbán Páramo which was established pursuant to Ministry of Environment Resolution 2090. In support of this position, the ANM Resolution cited a decision of the Colombian Constitutional Court rendered on February 8, 2016 (the "Constitutional Court Decision"), which struck down exceptions to the restrictions on mining in the Santurbán Páramo that were applicable to Eco Oro.

The ANM Resolution came five months after the Company announced on March 7, 2016 that it had formally notified Colombia of its intent to submit to arbitration a dispute arising under the Free Trade Agreement between Canada and Colombia (the "Dispute") in connection with Colombia's failure to comply with its obligations under the Free Trade Agreement and international law. Thus, using the Constitutional Court Decision of February 8, 2016 as a pretext, the ANM deprived the Company of its rights under the Concession as well as the returns that would have resulted from the hundreds of millions of dollars of investments that the Company has made for over two decades in reliance upon those rights.

The ANM then indicated through a series of inconsistent decisions that Eco Oro may also have been prohibited from carrying out mining activities within the "restoration" zone of the Santurbán Páramo. As noted above, the ANM's responses did not provide clarity. A further decision of the Colombian Constitutional Court published in November 2017 declared the delimitation of the Santurbán Páramo under Resolution 2090 to be unconstitutional. The Court suspended its declaration of unconstitutionality for twelve months so the Colombian Government can carry out a new delimitation of the Santurbán Páramo. The Court ordered the Ministry of Environment to adopt a broad, participative, effective and deliberative procedure when undertaking the new delimitation. The Court noted that the new delimitation could not provide a lesser degree of protection to the Santurbán Páramo than the original delimitation, such that the new delimitation could result in more significant mining restrictions in the area of Concession 3452. The Colombian Ministry of Environment was subsequently granted two extensions to the deadline for carrying out the new delimitation of the Santurbán Páramo: first, until July 2019, and subsequently, until December 2019. As noted above, the Colombian Government has still not completed the new delimitation of the Santurbán Páramo.

Regional Park

In a process separate from the determination of the boundaries of Santurbán Páramo, the Autonomous Regional Corporation for the CDMB was considering the boundaries of a proposed regional park to protect the Santurbán Páramo, among other ecosystems. In January 2013, the coordinates of the Regional Park of Santurbán (the "Park") were approved by the CDMB. The Company's assessment at the time indicated that the officially-declared Park boundaries did not impede development of the Angostura Project. Indeed, the ANM did not alter Eco Oro's mining titles and concessions as a result of the creation of that Park.

However, as noted above, the August 2016 ANM Resolution deprived the Company of its mining rights in respect of 50.73% of the Concession area that falls within the preservation zone of the Santurbán Páramo as established by Ministry of Environment Resolution 2090 of December 2014, and Eco Oro ultimately renounced Concession 3452, as discussed above.

Permitting

The Company requested that the National Authority for Environmental Licensing ("ANLA") provide terms of reference for an Environmental and Social Impact Assessment ("EIA") for an underground operation. In March 2012, the Company received terms of reference for an EIA for the underground Angostura Project that, according to the ANLA, had to consider the delimitation of the Santurbán Páramo. That delimitation was subsequently accomplished

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through Resolution 2090 of December 2014. That Resolution and the subsequent Law 1753 of 2015 contained exceptions to the restrictions on mining activities in the Santurbán Páramo that applied to Eco Oro.

In January 2016, the Company requested that ANLA provide updated terms of reference for an EIA. These terms of reference were not issued, however, as a consequence of the Constitutional Court Decision of February 8, 2016 that transferred the responsibility for issuing such terms of reference to the CDMB.

In light of the legal uncertainties, the relevant environmental authority, the CDMB, informed the Company that it was not in a position to process a request of or grant the environmental license for the Angostura Project required to exploit the remaining portion of the Concession.

Additionally, as noted above, the exploration phase of Concession 3452 expired in August 2018, by which time Eco Oro was required to have submitted a mine plan to the ANM and completed the environmental licensing process for the project in order to proceed to the construction phase. At the behest of the ANM, Eco Oro requested and was granted an extension to carry out these requirements. Eco Oro's subsequent request for an additional extension was denied by the ANM.

On April 1, 2019, the Company notified Colombia of its intention to renounce Concession 3452 to mitigate its losses. On May 13, 2019, by Resolution VSC No. 000365, the ANM accepted the renunciation of Concession 3452. The ANM is expected to continue with the administrative procedure for renouncing Concession 3452 in accordance with Law 685 of 2001. On July 5, 2019, the Company submitted a closure plan for Concession 3452 to the local environmental authority, the Autonomous Corporation for the Defense of the Bucaramanga Plateau (in Spanish, Corporación Autónoma para la Defensa de la Meseta de Bucaramanga or CDMB) for approval.

Other Developments

In May 2012, the Company applied to the ANM for a two-year extension to its exploration phase of concession 3452. The ANM granted the extension but required the Company to temporarily suspend mining activities in the areas deemed to constitute páramo according to the Atlas of Páramo issued by the Von Humboldt Institute until the boundaries of the Santurbán Páramo ecosystem had been determined. In July 2013, the Company filed before the ANM a request to suspend exploration activities in all areas of Concession 3452 until the boundaries of the Santurbán Páramo were determined. In December 2013, the ANM issued Resolution 001024, allowing the requested suspension for a 6-month term, from July 1, 2013 until December 31, 2013, clarifying that the suspension would be lifted if the boundaries were determined before the expiration of the term. In May 2014, the Company applied to the ANM for a further 2-year extension to its exploration phase of Concession 3452. In August 2014, the Company received notice from the ANM that the extension was granted. The Company filed two subsequent requests to suspend its exploration activities, which were both granted by the ANM. The suspensions of activities were finally lifted upon the issuance of Resolution 2090 of December 2014 that provided the coordinates of the Santurbán Páramo. Resolution 2090 provides that no new mining concession contracts may be executed and no environmental licenses may be issued for mining activities in the Santurbán Páramo. However, mining activities carried out under concession contracts and mining titles with environmental licenses or equivalent environmental management and control instruments granted prior to February 9, 2010 that are within the Santurbán Páramo may continue to be carried out until their termination, without extension, subject to strict supervision by mining and environmental authorities. Resolution 2090 also provides that mining may take place within the "restoration zones" of the Santurbán Páramo located in the traditional mining municipalities of Vetás, California and Suratá, subject to strict environmental controls. Pursuant to Law 1753, 2015, known as the "National Development Plan" mining activities are restricted in páramo ecosystems, although, as under Resolution 2090, certain exceptions apply to Eco Oro's Angostura Project.

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On February 9, 2016, the Company announced that the Colombian Constitutional Court had issued Communication No. 4 of 2016 dated February 8, 2016, which indicated that certain provisions of the National Development Plan were unconstitutional. The Court subsequently formally issued ruling C-035 of 2016 (also dated February 8, 2016). Pursuant to this ruling, among other things, the provisions of the National Development Plan that set out certain exceptions to the restrictions on mining in páramo ecosystems were declared unconstitutional. In addition, although the Court endorsed the concept of projects of national interest and the creation of a national system to handle them due to their social and economic importance, it declared the provisions of the National Development Plan that provided that the ANLA would have exclusive authority for licensing such projects, regardless of the size of the project, unconstitutional.

As discussed above, in May 2016, the Company applied to the ANM for a further two-year extension to the exploration phase of concession 3452. On August 8, 2016, Eco Oro received a decision from the ANM rendered on August 2, 2016 through ANM Resolution VSC 829 which granted an extension of the exploration phase for Concession 3452, only for the areas that fall outside the "preservation zone" of the Santurbán Páramo established in Resolution 2090, which corresponds to 50.73% of the concession area. In Resolution VSC 829, the ANM cited the February 8, 2016 decision of the Colombian Constitutional Court as the basis for its decision. Consequently, the resources located in the preservation zone of the Santurbán Páramo are no longer accessible for development and extraction. The ANM subsequently indicated that Eco Oro may also have been prohibited from carrying out mining activities within the "restoration" zone of the Santurbán Páramo. As noted above, the ANM's responses did not provide clarity.

In addition, the Company was notified that a lawsuit (Acción de Tutela) had been filed before the Constitutional Court against the Ministry of Environment and Sustainable Development (Ministerio de Ambiente y Desarrollo Sostenible) that sought to strike down Resolution 2090. On November 6, 2017, a Colombian news outlet published an article that purported to reproduce the full text of a leaked decision of the Colombian Constitutional Court responding to the lawsuit. Four days later, on November 10, 2017, the decision was published on the website of the Constitutional Court itself. The decision was dated May 30, 2017, however no explanation was provided as to why the Court had waited six months to publish it. This 2017 Constitutional Court decision struck down Resolution 2090 on the basis that, inter alia, in delimiting the Santurbán Páramo, the Minister of Environment failed to consult adequately with all parties potentially affected by the delimitation and failed to allow them to participate meaningfully in the delimitation process. The Constitutional Court suspended the effects of its decision for a period of twelve months so that the Ministry of Environment could carry out a new delimitation of the Santurbán Páramo on the basis of a broad, participative, effective and deliberative procedure, based on community consultation. The Court also noted that the new delimitation must not provide a lesser degree of protection to the páramo than the original delimitation. The Colombian Ministry of Environment was subsequently granted two extensions to the deadline for carrying out the new delimitation of the Santurbán Páramo: first, until July 2019, and subsequently, until December 2019.

On October 24, 2017, the Company was notified by the ANM that the ANM had decided to approve a mine plan filed by Sociedad Minera de Santander S.A.S. ("Minesa"), a Colombian gold mining company with a project neighbouring Eco Oro's Angostura Project. Minesa's mine plan contemplates the construction of two tunnels underneath part of Concession 3452. On November 8, 2017, Eco Oro filed an administrative appeal against the approval of Minesa's mine plan. Eco Oro's appeal was unsuccessful.

La Plata

In February 2012, the Company received notice that Sociedad Minera La Plata Ltda. ("SMLPL") was initiating an arbitration pursuant to the arbitration clause contained in the mining title assignment agreement (the "La Plata Assignment Agreement") pursuant to which the Company acquired its La Plata property from SMLPL. An arbitration panel was constituted and there were ten hearings between December 2012 and July 2013. The arbitration panel

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rendered its decision in September 2013 finding that the two-year statute of limitations applied to the La Plata Assignment Agreement and the first of three subordinate partial assignment agreements, in respect of 25% of the property, and found in favour of the Company in that regard. However, the arbitration panel found that the statute of limitations did not apply to the second and third subordinate partial assignment agreements (the "Annulled Agreements"), in respect of 75% of the property, and declared a relative nullity in respect of these agreements with respect to the amounts greater than 500,000 Colombian pesos. The panel ordered SMLPL to pay the Company 1,677,500,686 Colombian pesos (plus interest and indexation), which relates to the amount paid to SMLPL by the Company under each of the Annulled Agreements (less 500,000 Colombian pesos X 2), within thirty days of the decision becoming final.

The arbitration panel recognized in its decision that it lacked the power to order the relevant Colombian authorities to annul the administrative acts relating to the property and related environmental management plan registered in the name of the Company. The La Plata property and related environmental management plan remain in the name of the Company. In October 2013, the Company filed with the Judicial District Tribunal Superior Court of Bucaramanga a motion for annulment of the arbitration panels' decision on the basis, among other things, that: the arbitration tribunal lacked jurisdiction to rule on the subordinate partial assignment agreements as they did not contain arbitration clauses; and the statute of limitations should have been applied to the Annulled Agreements as they were subordinate to the La Plata Assignment Agreement. In February 2014, the Company was notified of the decision rendered by the Judicial District Tribunal Superior Court with respect to the motion for annulment and the Company was not successful. In August 2014, the Company filed with the Supreme Court an action (Acción de Tutela or "Tutela Action") seeking the revocation of the decisions of the arbitration panel and Judicial District Tribunal Superior Court. In September 2014, the Company was notified of the decision rendered by the Supreme Court in the Tutela Action and the Company was not successful. This decision was appealed to the Supreme Court and, in November 2014, the Company was notified of the decision rendered by the Supreme Court in the appeal and the Company was not successful. To date, the ANM has rejected SMLPL's request to register the decision of the arbitration panel and cancel registration of the Annulled Agreements and, as such, the Company remains the registered owner of the entire La Plata property. On July 21, 2015, the Company received notice that SMLPL had filed a Tutela Action with the Tenth Criminal Circuit Court of Bucaramanga seeking an order that the ANM register the arbitration decision and its 75% interest in the La Plata property. On August 4, 2015, the Company was notified of the decision rendered by the Court that SMLPL was not successful and the Tutela Action was dismissed. As the La Plata Assignment Agreement (and the first of three subordinate partial assignment agreements) remains valid, if necessary, the Company may commence a legal action against SMLPL to require SMLPL to comply with its obligations thereunder, including the obligation to legally assign the remaining portion of the La Plata property, which was the subject of the Annulled Agreements, to the Company. On July 8, 2018, the Company executed a transaction agreement with SMLP, thereby reaching an amicable resolution to the dispute.

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OUTLOOK

Notwithstanding the continuation of the ICSID Arbitration, the Company remains open to engagement with the Colombian authorities in order to achieve an amicable resolution of the dispute.

In the meantime, the Company's immediate plans for the ensuing year are as follows:

- to advance the ICSID Arbitration;
- to continue to assess the Company's activities, including monetization of certain of the Company's assets (including the potential disposition of assets, plant and equipment acquired for the Project) and cost-reduction to support the preservation of its core assets and rights, in an effort to mitigate losses;
- to carefully manage its cash resources;
- to continue to assess the Company's mining titles and related ongoing regulatory requirements; and
- the protection of its rights and interests in Colombia.

COVID-19

In March 2020 the World Health Organization declared coronavirus COVID-19 a global pandemic. This contagious disease outbreak, which has continued to spread, and any related adverse public health developments, has adversely affected workforces, economies, and financial markets globally, potentially leading to an economic downturn. It is not possible for the Company to predict the duration or magnitude of the adverse results of the outbreak and its effects on the Company's business or ability to raise funds.

With respect to the Company's arbitration claim against Colombia, the Company considers that, due to the advanced stage of the proceeding, the impact of COVID-19 is likely to be insignificant. The final hearing took place in late January 2020 and the Company filed its Post-Hearing Brief (its final written submission) on March 1, 2020, following which the Tribunal began its deliberations prior to issuing a final award. The Company is working closely with legal counsel to consider any possible impacts as a result of COVID-19.

In terms of the submitted closure plan in Colombia, COVID-19 may delay the decision to be made by the Colombian authorities.

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*(Expressed in thousands of Canadian dollars unless otherwise specified)***RESULTS OF OPERATIONS****Selected Financial Information**

	For the three months ended		
	March 31, 2020	March 31, 2019	March 31, 2018
	\$	\$	\$
Exploration and evaluation expenses	801	878	845
General and administrative expenses	5,851	3,467	3,735
Other expenses (income)	(698)	2,468	276
Net loss	(5,954)	(6,813)	(4,856)
Total comprehensive loss	(5,175)	(6,836)	(5,652)
Basic and diluted loss per share	(0.05)	(0.06)	(0.04)

	As at	March 31, 2020	December 31, 2019	December 31, 2018
		\$	\$	\$
Working capital		3,606	(13,757)	(28,319)
Total assets		9,414	1,643	2,295
Total liabilities		15,357	25,091	38,051
Share capital		324,928	324,928	324,928
Deficit		(401,197)	(395,243)	(374,005)

The increase in total assets and decrease in total liabilities during the three months ended March 31, 2020 is mainly due to the completion of the 2020 Private Placement and the repayment of the 2019 Bridge Loan. The decrease in total assets during the year ended December 31, 2019 is mainly due to the repayment of the secured term loan payable and cash used in operating activities which was partially offset by the amount raised from the private placement completed in Year 2019 and the 2019 Bridge Loan received from Trexs on December 6, 2019. The increase in loss and comprehensive loss during the year ended December 31, 2019 is mainly due to legal fees and other professional fees associated with Colombian regulatory compliance and legal advice provided in relation to the ICSID Arbitration. The Company has no operating revenue and relies primarily on financing activities to fund its activities. There have been no distributions or cash dividends declared for the periods presented.

Eco Oro Minerals Corp.**Management's Discussion and Analysis**

For the three months ended March 31, 2020

*(Expressed in thousands of Canadian dollars unless otherwise specified)***Summary of Quarterly Results**

The following table summarizes the Company's results of operations for the last eight quarters:

	Three months ended			
	March 31, 2020	December 31, 2019	September 30, 2019	June 30, 2019
	\$	\$	\$	\$
Exploration and evaluation expenses	801	(1,850)	592	801
General and administrative expenses	5,851	3,942	1,112	5,712
Other expenses	(698)	561	829	3,165
Net loss	(5,954)	(2,653)	(2,533)	(9,678)
Basic and diluted loss per share	(0.05)	(0.03)	(0.02)	(0.09)

	Three months ended			
	March 31, 2019	December 31, 2018	September 30, 2018	June 30, 2018
	\$	\$	\$	\$
Exploration and evaluation expenses	878	888	988	666
General and administrative expenses	3,467	912	1,102	1,904
Other expenses	2,468	3,245	1,712	3,051
Net loss	(6,813)	(5,045)	(3,802)	(5,621)
Basic and diluted loss per share	(0.06)	(0.05)	(0.04)	(0.05)

Except for the change in environmental expenses during the three months ended December 31, 2019 due to the submitted closure plan, the Company's exploration and evaluation expenditures have remained at relatively constant levels in the past eight quarters, due to cost reduction initiatives implemented in 2017.

Except for the significant increase in legal fees and other expenses associated with the litigation and settlement agreement the Company entered into on July 31, 2017, the Company's general and administrative costs are mainly related to the ongoing arbitration and administrative costs.

"Other expenses (income)" mainly consists of finance costs, foreign exchange gain (loss), gain (loss) on disposal of plant and equipment, impairment loss on plant and equipment, loss of modification of Term Loan and convertible notes and currency exchange gain (loss). Finance costs are mainly due to the interest of the convertible notes, loan payable, Term Loan and promissory notes.

Financial Performance for the three months ended March 31, 2020 and 2019

During the three months ended March 31, 2020, the Company incurred a net loss of \$5,954 representing a decrease of \$859 compared to a net loss of \$6,813 during the three months ended March 31, 2019.

The decrease in net loss is primarily due to the decrease in exploration and evaluation related expenses and finance costs which was partially offset by the increase in the legal fees and other professional fees associated with Colombian regulatory compliance and legal advice provided in relation to the ICSID Arbitration.

Eco Oro Minerals Corp.**Management's Discussion and Analysis**

For the three months ended March 31, 2020

*(Expressed in thousands of Canadian dollars unless otherwise specified)***Exploration and evaluation expenses**

The following table summarizes the Company's exploration and evaluation expenses for the relevant periods:

	For the three months ended		Change \$
	March 31, 2020 \$	March 31, 2019 \$	
Administrative expenses	259	192	67
Depreciation	3	3	-
Environmental	66	121	(55)
Legal fees	256	281	(25)
Other exploration and evaluation expenses	15	16	(1)
Salaries and benefits	197	260	(63)
Surface rights	5	5	-
	801	878	(77)

Administrative expenses include the ongoing administrative costs incurred in Colombia to provide support related to the Company's operations.

Environmental expenses include the impact of the current period's changes in the site restoration provision. The cost estimates are updated periodically to reflect known developments and are estimated based on the Company's interpretation of current regulatory requirements and constructive obligations. The decrease during the three months ended March 31, 2020 was due mainly to the accretion of interest on site restoration provision.

Legal fees are mainly related to the Company's operations and the ICSID Arbitration.

Salaries and benefits are the salaries paid to the employees in Colombia to provide support related to the Company's operations and the ICSID Arbitration.

General and administrative expenses

The following table summarizes the Company's general and administrative expenses for the relevant periods:

	For the three months ended		Change \$
	March 31, 2020 \$	March 31, 2019 \$	
Administrative expenses	90	59	31
Legal and professional fees	5,510	3,139	2,371
Management and directors' fees	251	247	4
Share-based payments	-	22	(22)
	5,851	3,467	2,384

Legal fees and other professional fees were primarily associated with Colombian regulatory compliance and legal advice provided in relation to the ICSID Arbitration. The increase during the three months ended March 31, 2020 is mainly related to the hearing which took place in January 2020 and preparation of the Post-Hearing Brief, which was filed on March 1, 2020.

Eco Oro Minerals Corp.**Management's Discussion and Analysis****For the three months ended March 31, 2020***(Expressed in thousands of Canadian dollars unless otherwise specified)*

Management and directors' fees were primarily related to management fees paid to the current CEO, the consulting fees paid to the Company's former Chair and the directors fees paid to the current directors.

Other expenses (income)

The following table summarizes the Company's other expenses (income) for the relevant periods:

	For the three months ended		Change
	March 31,	March 31,	
	2020	2019	
	\$	\$	\$
Finance costs	334	3,109	(2,775)
Foreign exchange loss (gain)	(31)	(631)	600
Impairment recovery on exploration and evaluation assets	(902)	-	(902)
Gain on disposal of plant and equipment	(35)	-	(35)
Other income	(64)	(10)	(54)
	(698)	2,468	(3,166)

Finance and other expenses decreased by \$2,775 during the three months ended March 31, 2020 compared to the three months ended March 31, 2019. The repayment of the secured term loan payable on April 9, 2019 resulted the decrease in finance costs during the three months ended March 31, 2020.

Foreign exchange loss (gain) is primarily a result of the translation of the Company's U.S. cash, US\$-denominated loans and notes which is denominated in COP into Canadian dollars.

Impairment recovery on exploration and evaluation assets was primarily related to the \$902 (US\$600,000) received from Minesa. During the three months ended March 31, 2020, the Company completed the second phase of the transfer and received gross proceeds of \$902 (US\$600,000) from Minesa.

Gain on disposal of plant and equipment was primarily related to the proceeds from the disposition of the plant and equipment in Colombia which were impaired to \$nil during the year ended December 31, 2016.

Eco Oro Minerals Corp.

Management's Discussion and Analysis

For the three months ended March 31, 2020

(Expressed in thousands of Canadian dollars unless otherwise specified)

LIQUIDITY AND CAPITAL RESOURCES

As at March 31, 2020, the Company had a working capital of \$3,606 (December 31, 2019 – working capital deficiency of \$13,757) including cash of \$8,959 (December 31, 2019 – \$602).

On January 13, 2020, the Company repaid the 2019 Bridge Loan in full with an amount of \$8,581 and issued \$21,221 (US\$16,258,890) of 2020 CVRs pursuant to the first stage of the 2020 Private Placement.

On February 4, 2020, the Company issued \$2,292 (US\$1,725,370) of the 2020 CVRs pursuant to the second stage of the 2020 Private Placement.

The Company's ability to continue operations and fund future business activities is dependent on management's ability to secure additional financing. Upon completion of the 2020 Private Placement, the Company believes it has sufficient cash to meet short-term operating needs for the next 12 months. To date, the Company has not generated any profit through its operations.

COMMITMENTS, CONTRACTUAL OBLIGATIONS & CONTINGENCIES

Management Incentive Plan

During the year ended December 31, 2017, the Company implemented a management incentive plan (the "MIP") to incentivize certain key personnel toward the effective prosecution and collection of the ICSID Arbitration.

Under the MIP, a committee of the board of directors of the Company (the "Committee") was appointed to administer the MIP and be responsible for, among other things, determining whether to grant participants under the MIP certain cash retention amounts that will not in aggregate exceed 5% of the gross proceeds of the ICSID Arbitration.

Awards under the MIP will be at the sole discretion of the Committee taking into consideration, among other things, the amount of the proceeds received from the ICSID Arbitration and the time dedicated by each participant to the ICSID Arbitration.

Contingencies

The Company is, from time to time, involved in various claims, legal proceedings and complaints arising in the ordinary course of business. We have disclosed certain of these uncertainties in note 12 of the unaudited condensed consolidated interim financial statements for the three months ended March 31, 2020 and note 17 of the audited consolidated financial statements for the year ended December 31, 2019. Other than these, the Company does not believe that adverse decisions in any other ongoing, pending or threatened proceedings related to any matter, or any amount which it may be required to pay damages in any form by reason thereof, will have a material adverse effect on the financial condition or future results of operations of the Company. In addition, any adverse decision in resolving the ICSID Arbitration would have a material adverse effect on the Company.

Eco Oro Minerals Corp.

Management's Discussion and Analysis

For the three months ended March 31, 2020

(Expressed in thousands of Canadian dollars unless otherwise specified)

OUTSTANDING SHARE DATA

The Company's authorized share capital consists of an unlimited number of common shares issued without par value. The Company has a stock option plan.

At March 31, 2020 and December 31, 2019, the Company had 106,524,953 common shares issued and outstanding.

As at the date of this MD&A, the Company had:

- 106,524,953 common shares issued and outstanding; and
- 2,552,000 stock options with exercise prices ranging from \$0.49 to \$0.63 per option outstanding.

FINANCIAL INSTRUMENTS

In the normal course of business, the Company is inherently exposed to certain financial risks, including market risk, credit risk and liquidity risk, through the use of financial instruments. The timeframe and manner in which the Company manages these risks varies based upon management's assessment of the risk and available alternatives for mitigating risk. The Company does not acquire or issue derivative financial instruments for trading or speculative purposes. All transactions undertaken are to support the Company's operations. These financial risks and the Company's exposure to these risks are provided in various tables in note 15 and note 20 of our unaudited condensed consolidated interim financial statements for the three months ended March 31, 2020 and audited consolidated financial statements for the year ended December 31, 2019, respectively. For a discussion on the significant assumptions made in determining the fair value of financial instruments, refer also to note 2(d) of the consolidated financial statements for the year ended December 31, 2019.

RELATED PARTIES

Key management personnel

Key management personnel include the members of the Board of Directors and executive officers of the Company.

During the three months ended March 31, 2020 and 2019, the short-term benefits incurred for the key management personnel were \$285 and \$280, respectively.

Certain executive officers are entitled to termination benefits. In the event of termination without sufficient advance written notice, these executive officers are entitled to an amount of two months of their base compensation by way of lump sum payment.

Eco Oro Minerals Corp.

Management's Discussion and Analysis

For the three months ended March 31, 2020

*(Expressed in thousands of Canadian dollars unless otherwise specified)***Transactions and balances**

The aggregate value of transactions with other current and former related parties, including entities over which key management personnel have or had control or significant influence, is as follows:

	For the three months ended	
	March 31, 2020	March 31, 2019
	\$	\$
Canopy Capital Ltd. ("Canopy")		
Directors' fees	25	25
Croftcap Inc. ("Croftcap")		
Directors' fees	25	25
Eric T Consulting Corp.		
Professional fees	34	-
Fintec Holdings Corp. ("Fintec")		
Management fees	130	128
Quantum Advisory Partners LLP ("Quantum")		
Management and professional fees	45	79
Trexs Investments, LLC ("Trexs")		
Finance costs	-	2,995
	259	3,252

Except for the finance cost paid or payable to Trexs, the above is included within short-term benefits.

Canopy is a company owned by the Company's current director, Courtenay Wolfe. The services provided by Canopy were in the normal course of operations relating to director and management fees.

Croftcap is a company owned by the Company's current director, Peter McRae. The services provided by Croftcap were in the normal course of operations relating to director and management fees.

Eric T Consulting Corp. is a company owned by the Company's Chief Financial Officer (CFO), Eric Tsung. The services provided by Eric T Consulting Corp. were in the normal course of operations related to CFO, accounting and corporate secretarial services.

Fintec is a company owned by the Company's former Executive Chairman, former Interim President, and current director, Anna Stylianides. The services provided by Fintec were in the normal course of operations related to director and management fees.

Quantum is a limited liability partnership of which the Company's Chief Executive Officer (CEO) is the incorporated partner. The services provided by Quantum were in the normal course of operations related to CEO and management services.

Eco Oro Minerals Corp.**Management's Discussion and Analysis****For the three months ended March 31, 2020***(Expressed in thousands of Canadian dollars unless otherwise specified)*

The balances due to the Company's directors and officer included in accounts payables and accrued liabilities were \$64 as at March 31, 2020 (December 31, 2019 – \$342), which were paid subsequent to March 31, 2020. These amounts are unsecured, non-interest bearing and payable on demand.

CRITICAL ACCOUNTING ESTIMATES

The preparation of our consolidated financial statements requires management to use judgment and make estimates and assumptions that affect the reported amounts assets and liabilities and disclosures of contingent liabilities at the date of the financial statements and the reported amount of expenses during the period. Actual results could materially differ from these estimates. Refer to note 2 of our annual audited consolidated financial statements for the year ended December 31, 2019 for a more detailed discussion of the critical accounting estimates and judgments.

NEW ACCOUNTING STANDARDS

There were no new or amended IFRS pronouncements effective January 1, 2020 that impacted these condensed consolidated interim financial statements.

OFF-BALANCE SHEET FINANCING ARRANGEMENTS

As of March 31, 2020 and the date of this MD&A, the Company did not have any off-balance sheet financing arrangements.

PROPOSED TRANSACTIONS

No transactions are proposed.

RISKS AND UNCERTAINTIES

The business of the Company is subject to a variety of risks and uncertainties, including but not limited to, the ability of the Company to obtain a permanent solution with respect to any defaults that may exist under the Investment Agreement, contingent value rights certificates or convertible notes. For a discussion of additional risks and uncertainties faced by the Company, please refer to the most recent Annual Information Form. These risks could materially adversely affect the Company's future business, operations and financial condition and could cause such future business, operations and financial condition to differ materially from the forward-looking statements and information contained in this MD&A and as described in under "Forward-Looking Statements" section below.

Eco Oro Minerals Corp.**Management's Discussion and Analysis****For the three months ended March 31, 2020***(Expressed in thousands of Canadian dollars unless otherwise specified)*

FORWARD-LOOKING STATEMENTS

Certain statements included or incorporated by reference in this Management Discussion and Analysis constitute forward-looking statements. Forward-looking statements include, but are not limited to, statements with respect to the settlement or potential outcome of the ICSID Arbitration under the Free Trade Agreement, the Company's ability to obtain additional funding, the Company's ability to comply with its covenants under the Investment Agreement, defaults under the Investment Agreement, estimated capital expenditures, estimated internal rates of return, currency fluctuations, requirements for additional capital, government regulation of mining operations and environmental risks or claims.

Forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of the Company to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. Such factors include, among others, risks relating to the outcome and timing of the ICSID Arbitration; conclusions of economic evaluations; changes in project parameters as plans continue to be refined; risks related to the business being subject to environmental laws and regulations which may increase costs of doing business and restrict the Company's operations; risks relating to all the Company's properties being located in Colombia, including political, economic and regulatory instability; accidents, labour disputes and other risks of the mining industry; as well as those factors discussed in the section entitled "Risk and Uncertainties" above.

Although the Company has attempted to identify important factors that could cause actual actions, events or results to differ materially from those described in forward-looking statements, there may be other factors that cause actions, events or results not to be as anticipated, estimated or intended. There can be no assurance that forward-looking statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. The Company's forward-looking statements are based on the beliefs, expectations and opinions of management as of the date the statements are made, including, without limitation, the potential settlement or outcome of the ICSID Arbitration, that the Company can access financing, and the Company does not assume any obligation to update any forward-looking statements if circumstances or management's beliefs, expectations or opinions should change, except as required by law. For the reasons set forth above, readers should not place undue reliance on forward-looking statements.